

SENQU MUNICIPALITY

2024/2025 IDP & BUDGET Process Plan

Adopted 28 July 2023

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1. LEGISLATIVE BACKGROUND

1.1 Background

An Integrated Development Plan (IDP), adopted by the Municipal Council, is a key strategic planning tool for the municipality. It is described in the Municipal Systems Act (MSA) 32 of 2000 as:

35(1) (a) "...the principal strategic planning instrument which guides and informs all planning and development, and all decisions with regard to planning, management and development, in the municipality";
 (b) "...binds the municipality in the exercise of its executive authority...;

Senqu Local Municipality will review its IDP and Budget in accordance with the requirements as set out in the Local Government: Municipal Systems Act (MSA) 32 of 2000, the Local Government: Municipal Planning and Performance Management Regulations 2001 and the Municipal Finance Management Act 56 of 2003.

1.2 Adoption of a Process Plan

The MSA 28(1) states that each municipal council ... must adopt a process set out in writing to guide the planning, drafting, adoption and review of its IDP.

This Process Plan outlines the programme to be followed and provides details on issues specified in the Act. A Process Plan must according to MSA 29 (1):

- (a) be in accordance with a predetermined programme specifying timeframes for the different steps;
- (b) through appropriate mechanisms, processes and procedures establish in terms Chapter 4, allow for -
 - (i) the local community to be consulted on its development needs and priorities.
 - (ii) the local community to participate in the drafting of the IDP; and
 - (iii) organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the IDP;
- (c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and
- (d) be consistent with any other matters that may be prescribed by regulation.

2. SECTOR PLANS AND BINDING PLANS TO BE INCLUDED IN THE IDP

The Local Government: Municipal Structures Act 117 of 1998, Municipal Systems Act 32 of 2000 and Municipal Finance Management Act 56 of 2003 are specific to municipalities and are the key important legislations for the development of the IDP. National legislation also contains various kinds of requirements for municipalities to undertake planning.

A list of National and Provincial legislation impacting on the development and review of the IDP and Budget is attached as an **Annexure A**.

2.1 KEY SECTOR PLANS

The Process Plan must identify key plans and planning requirements that must be taken into account in reviewing municipal IDPs. Table 1 below provides a summary of the plans required and the list is not exhaustive.

Table 1: Key sector plans to be included in IDP

SECTOR PLANS & POLICIES
Senqu Spatial Development Framework
JGDM Area Based Plan
JGDM Integrated Transport Plan
Senqu Responsible Tourism Plan
JGDM Environmental Management Plan
JGDM Water Services Development Plan
Senqu Integrated Waste Management Plan
Senqu Public Participation Strategy
Senqu HIV and AIDS Plan
Senqu Communication Strategy
Senqu Workplace Skills Development Plan
JGDM Gender Mainstreaming Strategy
Senqu Employment Equity Plan
Senqu Human Resources Plan
Senqu Performance Management Policy
Senqu Scarce Skills and Retention Strategy
Senqu Anti-Fraud and Anti-Corruption Strategy
Senqu LED Strategy
Senqu Comprehensive Infrastructure Plan

2.2 OTHER PLANS AND ISSUES TO BE CONSIDERED

In terms of Section 153 of the Constitution municipalities must participate in national and provincial development programmes. Moreover, Section 25 of the MSA states that an IDP adopted by the Municipality must be compatible with national and provincial development plans and planning requirements binding on the municipality. Thus, the following plans and issues must also be considered:

- The National Development Plan
- National Spatial Development Perspective
- Medium Term Strategic Framework and the Provincial Strategic Framework
- Provincial Growth and Development Plan
- Mandate of Local Government
- Sustainable Development Goals
- Comments and inputs emanating from IDP processes and stakeholder engagements
- Comments emanating from IDP engagement sessions
- Resource allocation and prioritization
- Organizational development and its intricacies

- Reviewed sector plans;
- Council's strategic planning sessions
- National Key Performance Indicators
- Credible IDP Framework and one plan process

3. IDP PROCESS

The IDP Process is a continuous cycle of planning, implementation and evaluation. Annexure B & D outlines the time schedules.

3.1. INSTITUTIONAL ARRANGEMENTS, ROLES & RESPONSIBILITIES

The review of the IDP and Budget involves Municipal Officials, Councillors as well as stakeholders/actors outside the Municipality. The following arrangements have been set in place to institutionalise community/ stakeholder participation and to enable the municipality to manage the drafting of the output. Further, these organisational arrangements will provide an organised platform for the accessing of the decision-making process by all the affected and interested stakeholders in the IDP Review process.

Council

The Council is chaired by the Speaker.

Council Terms of Reference The Council shall:

- Oversee the review of the IDP
- Adopt the reviewed IDP
- Prepare, decide and adopt a Process Plan
- Overall management and co-ordination of plan
- Co-ordinate public participation
- Review sector plans
- Adopt and approve the reviewed IDP
- Align reviewed IDP with key performance indicators developed by COGTA

Executive Committee

The Executive Committee is chaired by the Mayor.

Executive Committee Terms of reference

As the Senior Governing Body of the municipality, it has to:

- Decide on the Process Plan.
- Manage, co-ordinate and monitor the process and review the IDP (or delegate to the MM)

IDP Manager

The Municipal Manager as the IDP Manager will delegate the authority of managing the IDP to the Director D&TPS who will delegate it to the Manager IPED. However, his office will still maintain the overall responsibility for the IDP.

Terms of reference for the IDP Manager

The IDP Manager shall, in accordance with the provisions of the IDP legislation framework:

- Ensure that the IDP and budget process plan is drafted and adopted by Council
- Ensure that the IDP and budget are reviewed and adopted by Council
- Ensure that a PMS and SDBIP's are developed and adopted by Council

- Manage the IDP review by ensuring that all daily planning activities are performed within an efficient and effective consideration of available time; financial and human resources;
- Encourage an inclusive participatory planning process and compliance with action programme
- Ensure that the planning process outcomes are properly documented
- Manage service providers for the reviewed IDP
- Co-ordinate with various government departments to ensure that all the projects, strategies and objectives of Senqu are shared and distributed amongst government departments so that they might incorporate them in their planning process and vice versa.

IDP & Budget Steering Committee

In terms of the Municipal Budget and Reporting Regulations of 2009 S4 (1) The Mayor of a municipality must establish a budget steering committee to assist the Mayor in discharging the responsibilities set out in Section 53 of the Act.

Members of the IDP & Budget Steering Committee

Based on Sect 4 of the Municipal Budget and Reporting Regulations the IDP & Budget Steering Committee for Sengu Municipality will consist of the following persons:

- Mayor (Chairperson)
- Chairperson: Budget & Treasury Standing Committee
- Municipal Manager
- Chief Financial Officer
- Director: D&TPS (Development & Town Planning Services)
- Director: Technical & Engineering Services
- Director: Community & Social Services
- Director: Corporate & Support Services
- Manager: Strategic Planning
- Manager: Governance and Compliance
- Manager: IGR
- Manager: Budget & Treasury
- Manager: IPED

Secretariat

ROLES & RESPONSILITIES

Municipal Manager	Assist the Mayor in performing the assigned budgetary
	functions
	• Provide the Mayor with administrative support, operational
	resources and the information necessary to perform these
	functions.
	 Assist the Mayor with the preparation of the IDP

Chief Financial Officer & BTO	• Preparing the draft annual capital and operating budgets	
	(including the budget components required for the ensuing	
	two financial years),	
	 Any required adjustments budget 	
	 The projections of incomes from own revenue and from 	
	the National and Provincial DORA required for the budget	
	process	
	 Recording of past operational expenditures 	
	 The projections of revenues and expenses for the service 	
	delivery and budget implementation planDraft Tariff Structure	
Manager IPED & BTO	Draft Budget-Related Policies	
Manager IFED & BTO	Development of the IDP and budget process plan as per	
	legislation	
	Secretariat of the IDP & Budget Steering Committee	
IDP Manager (Manager IPED)	Co-ordination of the public participation strategy in	
	conjunction with the Manager IGR and Mayor	
	Co-ordinate, develop and review the IDP according to lagislation	
	legislation	
	Co-ordination of the IPPF in conjunction with the Manager	
	IGR and Mayor	
Manager IGR	• Development, organisation and implementation of the	
	public participation strategy in conjunction with the	
	Manager IPED and Mayor	
	Secretariat of public participation meetings including	
	outreaches	
	Organise, develop and implement the IPPF and	
	outreaches in conjunction with the Mayor	
Manager Governance &	Development of the SDBIP	
Compliance	Development of the Institutional PMS Scorecard	
	Monitoring of the Institutional PMS Scorecard	
Senior management	Assist the Municipal Manager in managing and co-	
	coordinating the financial administration of the municipality	
	 Provide the necessary information for the IDP 	
	 Participate in developing and reviewing the IDP 	
	• Ensure that all information required for compliance with the	

	MFMA and IDP legislation is timeously submitted	
•	• Develop annual departmental and Municipal wide SDBIP	
	in conjunction with staff	
•	Develop and revise departmental IDP objectives and	
	targets	
•	Develop departmental scorecards based on the IDP and	
	SDBIP	
•	Submit quarterly SDBIP reports	

Function of the Committee

- Co-ordinate the processes of public participation to ensure that community needs are brought to the forefront of budget processes. The actual co-ordination of the public participation will be done by the Manager IPED, the Manager IGR and the Mayor.
- Co-ordination of the budget processes including the adjustment budget if needed in accordance with the annual IDP Budget process plan. The plan will be developed annually by the Manager IPED and BTO and submitted to the Committee for approval before adoption by Council.
- Co-ordination of the IDP review.
- Finalise priority needs per department and ward.
- Cost priorities and ensure that organogram is in line with the stated objectives of the municipality and that it is reviewed and funded on an annual basis.
- Prepare draft reviewed IDP, Capital and Operational Budget, Organogram, Tariff Structure and Budget-Related Policies for tabling to Council by the Mayor.
- Ensure that draft reviewed IDP, Budget and other budget-related documents are advertised as per legislative requirements.
- Deal with all comments / representations received from community, stakeholders, National and Provincial Treasury and if needed amend IDP, Budget and other budget-related documents accordingly.
- Prepare final reviewed IDP, Budget and budget related documents for submission to Council by the Mayor.
- Facilitate the development of the SDBIP and PMS scorecard on an annual basis and in accordance with legislated timeframes. The Committee will ensure that the scorecards reflect IDP targets and objectives according to legislated timeframes.

Meeting Schedule The IDP & Budget Steering Committee will meet as per the timetable.

Integrated Participatory Planning Forum (IPPF)

The Municipal Mayor, will chair the IPPF. The IPPF will consist of:

- All Councillors
- HODs (Section 56 Managers)
- All CDWs

- 2 Reps from Traditional Leaders
- 1 Rep from each Stakeholder representative
- 2 Reps from Community representatives
- 2 Reps from Sector Depts.
- 2 Reps from Advocates for unorganized groups

Integrated Participatory Planning Forum Terms of Reference

The Integrated Participatory Planning Forum shall:

- Represent the interest of various constituencies in the IDP planning process
- Provide an organizational platform and mechanism for discussion, negotiation and decision making between stakeholders including the district municipality
- Provide a communication mechanism for the exchange of ideas and opinions among the various stakeholder interest groups
- Participate in the setting up of key performance indicators including the monitoring thereof in line with the adopted Performance Management System
- Monitor the performance of the planning and implementation process
- Discuss issues relating to the effectiveness and how to improve public participation.
- Discuss issues relating to service delivery and how to improve or address them.

OTHER ACTORS

ACTORS	ROLES AND RESPONSIBILITIES
Ward Councillors /Ward Committees (assisted by CDWs)	 Major link between municipality and residents Link the planning process to their wards or constituencies Organize public consultation and participation Represent the ward at the IPPF Analyze ward-based issues, determine priorities, negotiate and reach consensus.
Community	 Represents interests, contribute knowledge and ideas to the IPPF Inform interest groups, communities and organizations Analyze issues, determine priorities, negotiate and reach consensus Participate in designing project proposals Discuss and comment on the draft reviewed IDP Monitor performance in implementation Conduct meetings with groups, communities, etc to prepare for and follow-up on relevant planning activities. Bring issues around service delivery and proposals on how to fix or alleviate them.

4.MECHANISMS AND PROCEDURES FOR COMMUNITY AND STAKEHOLDER PARTICIPATION

One of the main features about IDP and Budget Processes is the involvement of community and stakeholder organizations in the process. This ensures that the IDP addresses the real issues that are being experienced by the citizens.

Participation Mechanisms

Provisions of MSA Chapter 4 Section 17 provide for mechanisms for participation:

• IPPF to verify, monitor implementation progress and add data

- JGDM District Municipality's Representative Forum to ensure that local priorities are adequately reflected in the District's IDP
- Use Ward Councillors to call meetings to keep communities informed about the IDP progress (including Ward Committees, war rooms and CDWs)
- Publish annual reports on municipal progress
- Advertise in local newspapers for public comment periods
- ExCo outreaches
- Develop pamphlets and booklets on IDP where necessary
- Making the IDP document available to all units and in public places for public comments
- Making use of municipal website.
- Published annual reports on municipal progress
- Interaction with Traditional Leaders
- Established forums
- Invitations for public inputs on policies, by-laws and planning documents
- Representation of stakeholders on project subcommittees
- Invitation of public to Council meetings
- Municipal newsletters
- Facebook page and other social media platforms
- Utilising radio stations to meet with communities
- Utilising virtual platforms for meetings
- Utilising the Municipal Facebook and website to publicise IDP issues

Appropriate Language Use

English will be used as the language of communication. However, in community meetings, languages that are spoken in that community will also be used.

Appropriate Venues and Transport

- Officials will be responsible for arranging venues and transport;
- Senqu Local Municipality will be responsible for the costs of these meetings
- Officials will be responsible for setting up meeting platforms for people to connect remotely to meetings.

5. MECHANISMS AND PROCEDURES FOR ALIGNMENT

The IDP Manager (Municipal Manager) and the Manager IPED of Senqu Municipality will be responsible for ensuring smooth co-ordination of the IDP process and its alignment with the District's IDP through bilateral discussions with affected sector departments and neighbouring Municipalities. Inter-Governmental Forums will also be used to ensure that beneficial alignment of programmes and projects do occur. Other activities that will facilitate alignment can be summarised as follows:

- Information on Priority issues to DM
- Participation in District IDP meetings
- Participation in DDM and 1 plan meetings
- Municipal level strategy workshops
- Technical inputs into project planning
- Sector programmes under responsibility of Prov/Nat sector Departments
- Submission and commenting on draft IDP

• Concurrent community meetings with the District and sector departments

6. DISTRICT FRAMEWORK PLAN

The JGDM draft Framework Plan has been drafted and will be sent to JGDM Council for adoption in August. The Framework plan is proposing that Sector Departments only attend the District IDP Rep Forum where their information will be consolidated and be presented at local municipal IDP Rep Forums. This proposal still has to be adopted by DIMAFO. If DIMAFO accepts the concept it will be implemented at the Sengu IPPF.

The Framework dates are as follows:

- Phase 1 Analysis completion by end October 2023
- Phase 2: Strategies completion by end December 2023
- Phase 3: Projects completion by end February 2024
- Phase 4: Integration completion by May 2024
- Phase 5: adoption completion by end May 2024.

The process plan is aligned to the draft framework plan.

ANNEXURES

Annexure A: Binding Legislation

The Senqu Local Municipality's IDP & Budget formulation and implementation processes will be bound by the following set of legislations (the inventory in the table below is not exclusive of other applicable legislation that may be omitted for lack of information or other reasons):

NATIONAL LEGISLATION	SUMMARY/SCOPE OF LEGISLATION	APPLICABILITY		
GENERAL MANAGEMENT				
Constitution of the Republic of South Africa, 1996	To introduce the constitution and to provide for matters incidental thereto	Relates to the powers and functions of local government		
Local Government: Municipal Systems Act 32, 2000 as amended	 To give effect to "developmental local government" To set principles, mechanisms and processes to promote social and economic upliftment of communities and to ensure access to affordable services for all To set a framework for planning, performance management, resource mobilization and organizational change and community participation 	 Guidelines for municipalities to implement and develop PMS Guidelines for municipalities to implement and develop an IDP Guidelines for municipalities to implement and develop community participation 		
Local Government: Municipal Structures Act 117, 1998 as amended and Act No. 3 of 2021: Local Government: Municipal Structures Amendment Act, 2021	 To provide for the establishment of municipalities in accordance with the requirements relating to the categories and types of municipalities, the division of functions and powers between municipalities and appropriate electoral systems To regulate internal systems, structures and office-bearers 	 Relates to the powers and functions of local government 		
Local Government: Municipal Demarcation Act 27, 1998	 To provide for the demarcation of boundaries of municipalities for the establishment of new municipalities 	 Establishes the municipal boundaries and determination of ward boundaries 		
Occupational Health and Safety Act, 1993	 To provide for occupational health and safety in the workplace and the protection of persons outside the workplace against hazards to health and safety arising from activities of persons at the workplace 	Assists the municipality with guidelines on how to ensure worker safety		
Promotion of Access to Information Act, 2000	 To control and regulate the right of all persons to access to information 	 To provide guidelines for the public on how to access municipal documents 		
Promotion of Fair Administrative Justice Act, 2000	 To give effect to the right to administrative action that is lawful, reasonable and procedurally fair in terms of the Constitution of the Republic of South Africa 	To ensure that the municipality deals with the public in a fair manner		
Promotion of Equality and Prevention of Unfair Discrimination Act, 2000	 To give effect to Section 9 read with Item 23(1) of Schedule 6 to the Constitution of the Republic of South Africa, 1996, to prevent and prohibit unfair discrimination and harassment. 	 To ensure that municipal recruitment procedures are transparent and free of prejudice 		

	To promote equality and to eliminate unfair discrimination and to prevent and prohibit hate speech and to provide for matters connected therewith	
	FINANCE	
Local Government: Municipal Finance Management Act, 2003	 To regulate financial management in the local sphere of government to require that all revenue, expenditure, assets and liabilities of municipalities and municipal entities are managed efficiently and effectively. To determine responsibilities of persons entrusted with local sphere financial management and to determine certain conditions and to provide for matters connected therewith 	 To provide municipalities with guidelines on how to ensure good financial management To outline the roles and responsibilities of administrators and Councillors in financial management
Public Finance Management Act, 1999	To regulate financial management in the national and provincial government and, inter alia, provincial public entities	 To ensure that municipal finance guidelines adhere to provincial and national guidelines
Local Government: Municipal Property Rates Act, 2004	 To regulate the power of a municipality to impose rates on property To make provision for fair and equitable valuation methods on properties. 	 To improve the financial viability of municipalities
	TOWN PLANNING AND SPATIAL DEVELOPMENT	1
Development Facilitation Act, 1995	 To provide for IDPs, reflecting current planning and to institutionalise development tribunals for evaluation applications 	To ensure that spatial planning occurs in a sustainable manner
Land Use Management Bill, 2002 SPLUMA	To establish a uniform land use management system.	To assist municipalities to District IDP Manager take responsibility for land administration
Physical Planning Act, 1991	To provide guidelines for the drafting of urban development plans. ENVIRONMENT	To ensure that spatial planning occurs in a sustainable manner
Environmental Conservation Act, 1989		To answer that development accurs in a
Environmental conservation Act, 1909	 To provide for environmental impact assessments and exemptions, noise control areas etc. To provide for the effective protection and controlled utilisation of the environment and for matters incidental therewith 	To ensure that development occurs in a sustainable manner
National Environmental Management Act, 1998	 To provide for co-operative environmental governance by establishing principles for decision making on matters affecting the environment and to provide for matters connected therewith. 	To ensure that local government takes responsibility for protecting its environment for its citizens
	ENGINEERING/TECHNICAL SERVICES	
National Water Act, 1998	To provide for fundamental reform of the laws relating to water resources	To provide guidelines for protecting water resources
Water Services Act, 1997	 To provide for the rights of access to basic water supply and sanitation, national standards and norms for tariffs and services development plans. 	To provide guidelines on roles and responsibilities regarding water provision
Regulations on Advertisements on or Visible from National Roads, 1998	To control all advertising on national and regional roads	 To ensure that municipalities do not erect signposts that are in contravention of advertising laws
	SAFETY AND SECURITY	
Road Traffic Management Corporation Act, 1999	 To provide, in the public interest, for co-operative and co- ordinated strategic planning, regulation, facilitation and law enforcement in respect of road traffic matters and to provide for matters connected therewith 	To ensure that traffic in municipal areas is managed in a sustainable manner
Prevention of Illegal Eviction from and Unlawful Occupation of Land Act, 1998	 To provide for the eviction of unlawful occupants of land the protection of the rights of such occupants under certain conditions 	To ensure that people are not illegally convicted
National Road Traffic Act, 1996	 To regulate traffic on public roads, the registration and licensing of motor vehicles and drivers, including fitness requirements and incidental matters 	To ensure that road users adhere to road traffic regulations in municipal areas
National Land Transport Interim Arrangements Act, 1998	 To make arrangements relevant to transport planning and public road transport services. 	To regulate passenger road services
Disaster Management Act, 2002	To provide for an integrated, co-ordinated and common approach to disaster management by all spheres of government and related matters	To ensure that the municipality establishes the necessary structures and plans to deal with and prevent disasters
	HEALTH AND WELFARE	-
Hazardous Substance Act, 1973	To control matters relating to gas, petrol and liquids	To provide guidelines for eh transport and storage of these substances in the municipal area

National Policy for Health Act, 1990	 To provide for control measures to promote the health of the inhabitants of the Republic of South Africa and for matters connected thereto 	To provide a role for the municipality to play in the health of its inhabitants
	HUMAN RESOURCES	l
Employment Equity Act, 1998	 To promote the constitutional right of equality and the exercise of true democracy To eliminate unfair discrimination in employment To redress the effect of unfair discrimination in the workplace to achieve a workforce representative of the population 	 To ensure that municipal recruitment procedures are transparent and free of prejudice
Basic Conditions of Employment Act, 1997	 To give effect to the right to fair labour practices To provide for the regulation of basic conditions of employment. 	 To provide guidelines for the municipality on conditions of employment for its workers
Labour Relations Act, 1995	 To regulate the organizational rights to trade unions, the right to strike and lock-outs To promote and facilitate collective bargaining and employee participation in decision making To provide simple procedures for labour disputes 	 To provide guidelines for the municipality on how to deal with labour matters
Skills Development Act, 1998	 To provide for the implementation of strategies to develop end improve the skills of South African workforce To provide for Learnerships To regulate the employment services and the financing of skills development 	To ensure that training occurs within the municipality
Compensation of Occupational Injuries and Diseases Act, 1993	 To regulate the categories of persons entitled to compensation for occupational injuries and diseases, and to determine the degree of disabled employees 	To ensure that the municipality assists those injured on duty
Skills Development Levies Act, 1999	 To provide for the imposition of a skills development levy and for matters connected therewith 	To ensure that the municipality sets aside an annual budget for training
	ELECTRICITY	
Electricity Act, 1987	 To provide for and regulate the supply of electricity and matters connected thereto. 	To ensure that the municipality understands its role and function in electricity

Annexure B: Detailed IDP and Budget Action Plan

	Activity	Purpose	Responsibility	Time frame
1.	Integrated Participatory Planning Forum	To discuss IDP Review process	Manager IPED Manager IGR	27 June 2023
2.	IDP and Budget Steering	To ensure that management and	Manager IPED	14 July 2023
2.	Committee	political leadership agrees on the draft IDP and budget timeframes	BTO	14 Ouly 2020
3.	Present draft IDP Process Plan to Council for adoption	Guide development of 2024-2025 IDP Review	Mayor	28 July 2023
4.	Adopt Process Plan	To guide the planning, drafting, adoption of the IDP and budget Establish committees and consultation forums for the IDP and Budget process	Council	28 July 2023
5.	Publish and make known Process Plan (i.e. key activities and deadlines)	Inform public of the process to be followed in developing the IDP	Manager IPED BTO	10 August 2023
6.	Public engagement and consultation	Consult local communities on their raised development needs and priorities. This will be done on a ward by ward basis with the ward committees and Councillors	Managers IPED & IGR Public Participation Ward Councillors	28 August – 2 October 2023
7.	Integrated Participatory Planning Forum	Finalise issues raised in the outreach with Communities	Manager IPED Manager IGR	24 October 2023
8.	Departmental Strategic sessions	Departments meet and revise 5-year priorities, targets and programmes based on NDP and community needs where necessary	HOD's	30 October – 3 November 2023
9.	Municipal Strategic Session	Municipal Top Management and Ex- Co meet to review municipal objectives, strategies, objectives, targets and budget proposals.	DTPS & OMM	4- 8 December 2023
10	IDP & Budget SC	Municipal Top Management and Mayor meet to finalise strategic issues	Manager IPED BTO	13 December 2023
11.	Draft Annual Report	Draft Annual Report to be completed.	ОММ	16 January 2024
12.	Report on mid-year and performance assessment	Evaluate performance of the municipality to guide future decisions as well as for the new financial year	Municipal Manager to report to Executive Committee	24 January 2024
13.	Council	Council notes the mid year report and draft annual report	Director Corporate Services	31 January 2024
14.	Advert for comments on draft Annual report and MPAC Public participation on the Oversight report	21-day comment period on annual report	Manager: Governance & Compliance	1 – 22 February 2024
15.	Draft Budget departmental consultations	For draft budget and adjustment budget	MM & CFO	5-9 February 2024
16.	Alignment Meeting	To meet and discuss high level SDBIP amendments	Manager IPED BTO Manager Compliance	19 & 20 February 2024

	Activity	Purpose	Responsibility	Time frame
17.	IDP & Budget Steering Committee Meeting	To meet and finalise budget proposals, incorporate information from the Strategic session and adjustment budget	Manager IPED BTO	23 February 2024
18.	MPAC	To finalise oversight report on draft Annual report	MPAC Chairperson	27 February 2024
19.	Special Council Meeting	To approve adjustment budget	Municipal Manager CFO	29 February 2024
20.	Meeting with Provincial Treasury	Mid year engagement	CFO	March 2024
21.	IDP & Budget Steering Committee	Present draft IDP, budget and high level SDBIP	Manager IPED, Manager Governance and Compliance BTO	20 March 2024
22.	Integrated Participatory Planning Forum	To meet and discuss draft IDP and budget	Manager IPED	26 March 2024
23.	Council	Mayor presents draft IDP, Budget and high level SDBIP to Council. Mayor presents final Annual report to council	Mayor	28 March 2024
24.	Advert for draft IDP and Budget. Advert for final Annual report adoption	Advert for comment period to appear on website, municipal notice boards and in newspapers from 8 April to 6 May 2022. Draft IDP & Budget loaded on website	BTO Manager IPED Manager Governance & Governance	5 April 2024
25.	Submission of draft IDP & Budget	To submit draft IDP and Budget to DLG&TA, Prov & Nat Treasury	BTO Manager IPED	5 April 2024
26.	Meeting with Provincial Treasury	Benchmark engagement	CFO	April 2024
27.	Public outreach and comments	Meet communities and receive inputs and comments on the draft budget and IDP	Ward Councillors Manager IPED Manager IGR	8 April – 10 May 2024
28.	Management session	To finalise priorities and programmes for inclusion in the final budget To align strategies and projects and budget with PMS targets	CFO MM	14 May 2024
29.	IDP & Budget Steering Committee	Final, IDP, budget and SDBIP	CFO Manager IPED	17 May 2024
30.	Integrated Participatory Planning Forum	To discuss high level SDBIP	Mayor Manager IPED	21 May 2024
31.	Table municipal budget and revised IDP	Consolidate plans for delivery of services and attainment of the development trajectory of the Municipality	Mayor	31 May 2024
32.	Advert of IDP and budget adoption		Manager IPED BTO	10 June 2024
33.	Final IDP to MEC and IDP summaries printed. Final Budget submitted	Submit final IDP and Budget to DLG &TA, Prov & Nat Treasury. Final IDP & Budget to go on website	Manager IPED BTO	10 June 2024

	Activity	Purpose	Responsibility	Time frame
34.	SDBIP to Mayor	Mayor receives a draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA . Mayor approves SDBIP and ensures annual performances contracts are concluded in accordance with s 57(2) of the MSA	Municipal Manager Director Corporate Services	28 June 2023
35.	SDBIP to Council	SDBIP given to Council for approval	Mayor	28 July 2024
36.	SDBIP made public	SDBIP made public. Put on website	Manager Compliance and Governance	7 August 2024

ANNEXURE C: TIME SCHEDULE KEY DEADLINES AND ACTIVITIES

Time Frames	Mayor and Council	Administration - Municipality
July 2023 – December 2023	 Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process MFMA s 53 IDP & Budget Steering Committee Meeting to discuss draft IDP & Budget process plan 14 July 2023 Integrated Participatory Planning Forum to discuss process plan and review analysis 27 June 2023 Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year 28 July 2023 MFMA s 21,22, 23; MSA s 34, Ch 4 as amended Council finalises tariff (rates and service charges) policies for next financial year MSA s 74, 75 	Accounting officers and senior officials of municipality begin planning for next three-year budget MFMA s 68, 77 Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous year's performance as per audited financial statements by 21 December 2023
January 2024		Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January) MFMA s 36. Municipal Manager writes to sector departments to get their draft budget proposals

Time Frames	Mayor and Council	Administration - Municipality
February 2024	IDP and Budget Steering Committee 23 February 2024	Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report Accounting officer to notify relevant municipalities of projected allocations for next three budget years 120 days prior to start of budget year MFMA s 37(2)
	IPPF to discuss draft IDP 26 March 2024	
March 2024	IDP & Budget Steering Committee meeting to develop draft high level SDBIP 20 March 2024 Mayor tables municipality budget, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year MFMA s 16, 22, 23, 87; MSA s 34 28 March 2024	Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March MFMA s 42
April – May 2024	Public hearings on the budget 8 April to 10 May 2024 , and Council debate. Council considers views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration MFMA s 23, 24; MSA Ch 4 as amended	Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed MFMA s 22 & 37; MSA Ch 4 as amended
	IDP & Budget Steering Committee meeting to conclude SDBIP and budget submissions 17 May 2024 IPPF to discuss high level SDBIP 21 May 2024	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year
	Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc MFMA s 21 Council to consider approval of budget and plans at least 30 days before start of budget year, 31 May 2024. MFMA s 23, 24; MSA Ch 4 as amended	Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature
	Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year 31 May 2024 MFMA s 16, 24, 26, 53	Accounting officers of Municipality publishes adopted budget and plans 10 June 2024 MFMA s 75, 87
	IDP submitted to Mec of Local Government 10 June 2024	

objectives approved with the budget and SDBIP. 28 June 2023 . lune – July 2024 later than 14 days a budget a draft of the performance agree	on - Municipality
Council must finalise a system of delegations. MFMA s 59, 79, 82; MSA s 59-65	er submits to the Mayor n s after approval of the the SDBIP and annual sements required by s SA (14 June 2023). MSA s 57

Abbreviations: IDP - Integrated Development Plan; **MFMA** - Local Government: Municipal Finance Management Act, No. 56 of 2003; **MSA** - Local Government: Municipal Systems Act, No. 32 of 2000, as amended; **MTBPS** - National Treasury annual publication, Medium Term Budget and Policy Statement; **NT** - National Treasury; **PT** - Provincial Treasuries; **SDBIP** - Service Delivery and Budget Implementation Plan

6. CONCLUSION

This IDP & Budget Process Plan was compiled in terms of the Local Government Municipal Systems Act (Act 32 of 2000) and it outlines the process which Council will follow in reviewing its IDP.