SENQU MUNICIPALITY

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

FINANCIAL PERFORMANCE REPORT /TABLES

PERFORMANCE SNAPSHOT (PAGES 73 to 119)

572 SDBIP MID-YEAR PERFORMANCE ASSESSMENT REPORT ATTACHED







REPORT TO EXCO 22 January 2020

OFFICE OF THE MAYOR

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

PURPOSE

The purpose of the report is for Council to consider the mid-year budget and performance assessment for the period ending 31 December 2019 in the 2019/2020 financial year.

2. AUTHORITY

Council

3. LEGAL / STATUTORY REQUIREMENTS

Municipal Finance Management Act No 56, 2003 Chapter 7, Section 72.

4. BACKGROUND

In terms of Section 72, of the Municipal Finance Management Act No. 56, 2003, Chapter 8, the accounting officer of the municipality must by 25 January of each year submit a mid-year performance assessment report of the municipality to the mayor of the municipality.

In terms of the Section 54 (1), (2) and (3) of the Municipal Finance Management Act No. 56, 2003 Chapter 7, the following applies: -

"(1) on receipt of a statement or report submitted by the accounting officer of the Municipality In terms of section 72, the mayor must –

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Issue any appropriate instructions to the accounting officer to ensure
 - that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - that spending of funds and revenue collection proceed in accordance with the budget;
- (d) submit the report to the Council by no later than 31 January of each year."

MAYOR

DATE: My prelia 22/01/2020

Noted: In addition, the accounting officer must ensure that the financial performance information as at 31 December 2019 is submitted electronically to National Treasury on the Schedule C template format inclusive of the 572 report.

3

SDBIP SCORECARD ACHIEVEMENT - QUARTER 1 AND 2 (1 JULY 2019 to 31 DECEMBER 2019)

КРА	KPA WEIGHT	Total Number of KPl's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 - 4 and 5)	% of KPI's Achieved	Number of KP1's Not Achieved (Rating 1-2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Service Delivery	20	09	36	00'09	18	30,00	9	10,00
LED	20	4		25,00		25,00	2	00'05
Financial Viability	20	ñ	18	58,06	4	12,90	6	29,03
Municipal Transformation & Development	50	24	22	52,38	5	11,90	51	35,71
Good Governance & Public Participation	50	29	12	72,41	4	13,79	4	13,79
TOTAL	100	166	86	59,04	35	19,28	36	21,69

5. EXPOSITION OF FACTS

5-1 EXECUTIVE SUMMARY ON THE IMPLEMENTATION OF THE BUDGET AND THE FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY

EC142 Sengu - Table C1 Monthly Budget Statement Summary - M06 December

	2018/19				Budget Y	ear 2019/20	-0-1		1000
Description R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
		-						n	
Financial Performance	41 410	0.000		410	25.041		04.000	4000	0.000
Property rates	13 439	8 536	-	459	25 948	4 855	21 063	433%	8 536
Service charges	44 537	50 556		4 454	25 274	25 097	2 177	8%	50 558
Investment revenue	21 703	16 500	~	1 952	11 352	8 250	3102	38%	16 500
Transfers and subsidies	145 360	157 443	75	43 459	102 239	118 862	(16 643)	-16%	157 443
Other own revenue Total Revenue (excluding capital transfers and contributions)	27 831 252 870	6 730 239 767	-	625 50 950	3 399 171 212	3 377 161 472	9 741	1% 6%	6 730 239 767
Employee costs	86 820	88 932		6 646	41 384	45 742	(4 358)	-10%	88 932
Remuneration of Councillors	12 244	13 522	199	1022	6 141	6 761	(620)	-9%	13 522
Depreciation & asset impairment	18 865	21 058	10	10 266	10 266	10 529	(263)	-2%	21 058
Finance charges	2 694	3 133	. 19	701,000,00	454	1.566	4	-71%	3 133
Materials and bulk purchases	33 394	51 261		3 467	24 072	25.511	(1 112)	-6%	51 261
Transfers and grants	550	909	-		2.2214	909	(909)	-100%	909
Other expenditure	77 269	72 780		4 959	23 828	38 770	(12 942)	-35%	72 780
Total Expenditure	231 835	251 594	-	26 360	106 147	127 788	(21 641)	-17%	251 594
SurplusifDeficiti	21 035	(11 826)		24 590	65 066	33 684	31 382	93%	(11 826)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	46 991	39 761	175	24 050	-	29 821	(29 821)	-100%	39 761
Contributions & Contributed assets		*****		24 500	-	*****	4.554		22.021
Surplusi[Deficit] after capital transfers & contributions	68 026	27 934	-	24 590	65 066	63 504	1 561	2%	27 934
Share of surplus/ (deficit) of associate	~	- 2	766	102	w	20	W.		100
Surplus/ (Deficit) for the year	68 026	27 934	114	24 590	65 066	63 504	1 561	2%	27 934
Capital expenditure & funds sources									
Capital expenditure	57 623	85 750		5 855	35 739	61 491	(25 752)	-42%	85 750
Capital transfers recognised	43 886	39 761	100	3 349	21 588	32 656	(11 080)	-34%	39 761
Borrowing	-	-	1.04	196	-	H2			196
Internally generated funds	13 735	45 990	- 14	2 505	14 153	28 825	(14 672)	-51%	45 990
Total sources of capital funds	57 621	85 750	-	5 855	35 739	61 491	(25.752)	-42%	85 750
Financial position								20 180	
Total current assets	332 014	256 644	-		386 170			ALCOHOLD BY	256 644
Total non-current assets	460 226	543 986	-		449 960		10 3 3 3		543 986
Total current liabilities	44 221	36 711	100		58 141			178.28	38 711
Total non-current liabilities	31 006	35 286	-		31 650				35 285
Community wealth/Equity	717 013	728 633	-		746 339		1 S 0 V		728 633
Cash flows									
Net cash from (used) operating	77 232	53 897		1 408	38 941	73 964	35 023	47%	53 897
Net cash from (used) investing	(57 620)	(85 750)	-	(5.855)	(35 739)	(36 242)	(503)	1%	(85 750)
Net cash from (used) financing	(775)	(773)			(425)	(420)		-1%	(773
Cash/cash equivalents at the monthlyear end	18 837	232 556		-	2777				(32 626
Debtors & creditors analysis	0-30 Days	31-60 Days		91-120 Days		-	181 Dys-1 Yr		Total
Debtors Age Analysis									
Total By Income Source	4 958	2 669	2 146	2 311	1 705	13 343	18 680	21 349	67 161
Creditors Age Analysis	3,000	Great.	2.130	2011		1000	10.000	21,276	U. 101
Total Creditors	73 668								73 668

5.1.1 Dashboard / Performance Summary

Table 1: Performance Summary

Dashboard -	Overview	of Operations	
(1 JULY 20	19 TO 31 DEC	EMBER 2019)	
,	R' 000		R' 000
Overall Operating results		Cash Management	
Income	171 212	Total investments - (including own funds)	352 258
Expenditure	106 147	Equitable Share &Other Operating Grant	102 015
Transfers Recognised - Capital	32 666	Net in/outflow of cash	-425
Operating Surplus	97 731	Borrowings	9 934
Debtors		Surplus / (Deficit) per Service	21,000
Total debtors' book	67 161	Electricity	-2 564
		Refuse	-5 98
Capital Expenditure-MIG		Capital Expenditure	
Capital Expenditure (R 24 769 000 incl. vat) as a % of total approved budget (R 39 761 000) - MIG Funding	62%	Capital Expenditure R 35 739 000 as a % of the approved budget R 85 750 000	427
Financial		Human Resources	
Operating surplus for the period	65 066	Salary bill - Councillors	6 14
Debtors collection ratio %	70%	Salary bill - Officials	41 110
YTD Expenditure all grants and subsidies	123 554	Workforce costs as a % of Actual Operating Income	287

5.1.2 Summary of the Financial Performance and Position of the Municipality

Liquidity position/ Cash and Cash Equivalents

The Municipality's liquidity is considered relatively sound as the Current Ratio by far exceeds its short-term obligations. The total of current assets is R 386.2 million as compared to the current liabilities of R 58.1 million. However, it should be noted that one of the contributing components to the increase in the current ratio is the investments held by the municipality totalling R 352.3 million which constitutes 92% of the current assets. Equitable share comprises R 97.8 million of the investments held. (Refer attached schedule C Report: Part 1- C 6 and C 7(1)- Cash Flow Statement)

Debtors Collection Rate and Outstanding Debtors

The total debtor's book for the period ending 31 December 2019 amounts to R 67.1 million. An amount of R 21.3 million pertains to debt older than 365 days, which is 32% of the total debt book. The debtors' analysis by customer category is as follows:

Organs of State

R 7.9 Million;

Commercial:

R 17.9 Million;

Households:

R 41.3 million;

The ratio of outstanding debtors to revenue is 39%. The debtors' age analysis report is reflected on Annexure Part 2 – S C 3.

Outstanding Creditors

Senqu Local Municipality is paying its creditors within 30 days as stipulated by the MFMA except where there are disputes between the Municipality and the creditor. The age creditor's analysis is reflected in the attached schedule C Report: Annexure Part 2-SC 4 Creditors Payments schedule.

Capital Projects

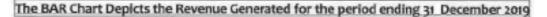
The total expenditure on capital projects as at 31 December 2019 amounts to R 35.7 million which is 42% of the approved budget of R 85.7 million for the 2019/2020 financial year.

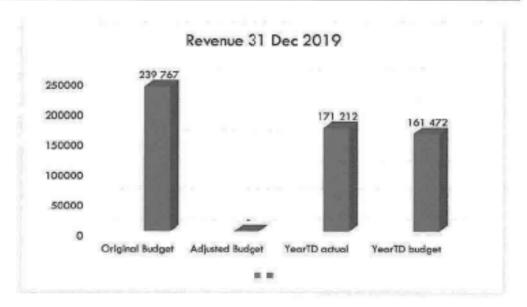
5-2 STATEMENT OF FINANCIAL PERFORMANCE FOR THE PERIOD ENDING 31 DECEMBER 2019

The Statement of Financial Performance is presented on the accrual basis, which identifies budgeted revenue and expenditure to accrued revenue and expenditure and the corresponding surplus generated for the period (Refer to report A Table C 4 on page 7 of this report and the attached annexure schedule C report (National Treasury Format) annexure, Schedule C Report A – C 4).

168 11189 999 157 443 1857 8 536 40 911 116 16 500 2 402 239 767 Forecast Full Year 22% -75% 38% 18% 15% 15% 8% variance (16 643) 9 741 variance 161 472 118 882 8250 1201 50 59 8 budget Budget Year 2019/20 171 212 25 948 22 391 11 352 1 415 102 239 580 actual 388 50 950 Monthly actual EC142 Sengu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December ı Adjusted Budget 157 443 8 536 9 647 116 2402 1189 239 767 Original Budget 4 828 4 828 17 362 252 870 Outcome 2018/19 Audited Ref Total Revenue (excluding capital transfers and Interest earned - external investments Interest earned - outstanding debtors Description Service charges - electricity revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Service charges - water revenue Fines, penalties and forfeits Gains on disposal of PPE Transfers and subsidies Revenue By Source Property rates Licences and permits Dividends received Agency services Other revenue contributions R thousands

		2018/19				Budget Ye	Budget Year 2019/20			
Description	Ref	Audited	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD	YTD	Full Year Forecast
K thousands					S. Carrier	1			8	
Expenditure by Type	80	00000	000 000		000	200	078-47	10 0000	0.000	00000
Employee related costs		96 820	88 835	T.	0.049	41 384	45 742	(4 358)	-9,53%	88 932
Remuneration of councillors		12 244	13 522	E	1022	6 141	6 761	(620)	%6.	13 522
Debt impairment		9810	7 500	E	į.	Ü	3 750	(3 750)	-100%	7 500
Depreciation & asset impairment		18 865	21 058	1	10 236	10 266	10 529	(263)	-2%	21 058
Finance charges		2 694	3 133	1	1	454	1 566	(1112)	-71%	3 133
Bulk purchases		33 394	36 750	1	2 539	18 806	18 375	431	2%	36 750
Other materials			14 511	1	838	5 266	7 136	(1 869)	-26%	1451
Contracted services		28 658	35 505	1	2 035	9 118	17 606	(8 489)	48%	35 50
Transfers and grants		920	606	10	(0	606	(606)	-100%	606
Other expenditure		38 363	29 774	ı	2 924	14711	15 414	(703)	-5%	29 774
Loss on disposal of PPE		437	É	ŧ	ij	ij	Ĺ	e E		ì
Total Expenditure		231 835	251594	I	26 390	106 147	127 788	(21 641)	-17%	251 594
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary		21 035	(11 826)	1	24 590	65 066	33 684	31 382	0	(11 826)
allocations) (National / Provincial and District)		-								
Transfers and subsidies - capital (monetary		46 991	39 761	a:	1,	I.	29 821	(29 821)	9	39 761
allocations) (National / Provincial Departmental										
Agencies, Households, Non-profit Institutions, Private										
Enterprises, Public Corporations, Higher Educational	1									
institutions)										
Transfers and subsidies - capital (in-kind - all)	_		í	L	ï	I	I	ł		Ţ
Surplus/(Deficit) after capital transfers &			Î	ļ	ļ	j	Ī	1		,
contributions										
Surplus/(Deficit) after taxation		68 026	27 934	t	24 590	65 066	63 504			27 934
Attributable to minorities		1	Ĭ	1				í		•
Surplus/(Deficit) attributable to municipality		68 026	27 934	1	24 590	65 066	63 504			27 934
Share of surplus/ (deficit) of associate	j	1	1	1						
Surplus/ (Deficit) for the year		88 028	27 934	1	24 590	65 068	63 504			27 034





Notes to the Statement of Financial Performance for the Period Ending 31 December 2019

Service Charges

Property rates exceed the budgeted estimate of income by R17.4 million. The service charges amounts are marginally below forecast by the amount of R2.1 million.

Transfers Recognised – Operational

The transfers recognised relates to grants and subsidies received. Operational Grants and Subsidies received to date amounts to R 102.2 million. Operating income is recognised as the expenditure is incurred and to date R 102 million has been recognized as operational expenditure.

3. Debt Impairment and Depreciation

Provision for bad debts in respect of **Debt Impairment** will be asses in quarter 3 whilst **depreciation** as at 31 December 2019 amounts to R 10.2 Million which is standing at 49% of the Budgeted Depreciation for the year

Bulk Purchases

Bulk purchases represent purchases of **electricity** to the amount of R 18.8 million (year to dated budget R 18.3 Million) indicating a variance of 3% for over expenditure. Increases were done in accordance with Nersa approvals.

5. Employee Related Costs

The employee related costs stand at R 47.2 million at 31 December 2019 (year to dated budget R 48.9 Million) indicating a variance of 3%.

Refer to Part 2 - SC 8 for the employee related costs expenditure breakdown per type

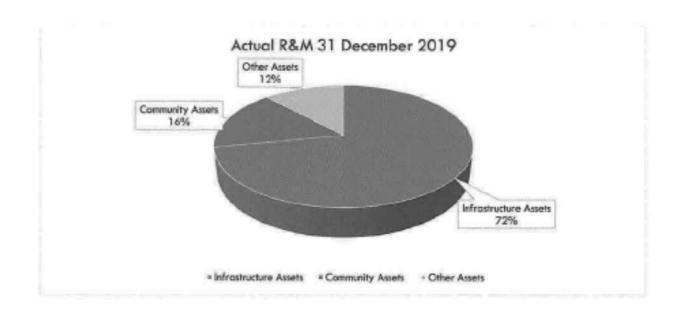
6. Repairs and Maintenance

Table 4 below reflects Repairs and Maintenance expenditure efficiency for the period ending 31 December 2019 which stands at 30 % (R 3.4 million) of the year budget. (R 11.5 Million) It is anticipated that the expenditure will improve in the second half of the financial year. Refer to Part 2: SC 13 c (repairs and maintenance by asset class in schedule C).

Table 4: Repairs and Maintenance per Asset Class

Repair	s & Maintenar	nce: Budget Year	018/19		11521
	Original Budget	Year TD actual	Year TD budget	YTD variance	YTD variance
Total Repairs and Maintenance Expenditure	11 579	3 443	4 888	1445	30%

The pie chart below represents the Repairs and Maintenance expenditure for the six months ending 31 December 2019 as represented of the year to date budget.



5-3 CAPITAL EXPENDITURE

The total capital expenditure as at 31 December 2019 amounts to R 35,7m which is 42% of the approved budget of R 85 750 000 for the 2019/20 financial year. However, the capital expenditure, when compared to the year-to date budget is 58%. The Infrastructure asset section have expensed 59% of its year to date budget of R 45 626 000 for the period ending 31 December 2019.

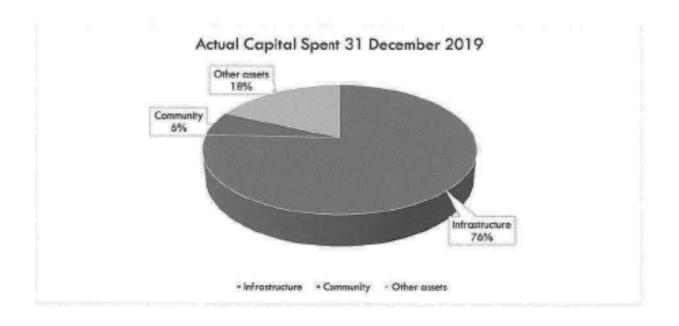
Refer to the attached Schedule C Report: Part 1 C 5 for the breakdown per municipal vote, standard classification & funding; SC 13 a, SC 13 b and SC 13 e for breakdown of asset by asset class

Table below gives a breakdown of the asset by class.

Table 8: Actual Expenditure per Asset Class against Budget

		2019/	2020 Budget		
Description	Original Budget	Year to Date actual	Year to Date budget	Year to Date variance	Year to Date variance
Infrastructure	55 453	27 085	45 626	18 541	41%
Community	9 723	2 145	5 213	3 068	59%
Other assets	20 575	6 509	10 652	4 143	39%

Pie Chart depicts the Actual Expenditure per Asset Class



5-4 EXPENDITURE ON GRANTS - DORA ALLOCATION

Grant Funding Utilised	YTD ACTUAL 2019_20	YTD BUDGET 2019_20	YTD % Spent
Operating Transfers and Grants			
National Government:			
Local Government Equitable Share	97 783 478	112 451 250	87%
Finance Management	518 554	970 659	53%
EPWP Incentive	1 497 000	1 497 000	100%
Municipal Systems Improvement	8	8	0%
Municipal Infrastructure Grant Operational	1 325 243	1 836 400	72%
LGSETA	¥	- 2	0%
Provincial Government:	891 085	1 013 030	88%
Libraries Provincial	891 085	1 013 030	88%
Total Operating Transfers and Grants			0%
			0%
Capital Transfers and Grants			0%
National Government:	122 662 986	149 313 522	82%
Municipal Infrastructure Grant (MIG)	23 528 223	28 863 750	82%
Integrated National Electrification Programme	1 025 906	3 200 000	32%

DoRA Current Allocation

The 2019/2020 financial year approved budget includes conditional grants as per the DoRA allocation amounting to R 54,5M. The total expenditure on conditional grants DoRA current allocation as at 31 December 2019 amounts to R 25 771 000, 47% of the total allocated budget. The municipality has anticipated that its conditional grant allocation in terms of DoRA will be fully spent by 30 June 2020.

6. CHALLENGES

Revenue Management

A major portion of the municipality's debt is greater than 365 days. As a result, the municipality needs to enforce strict credit control measures in terms of its credit control policy and by- laws.

The Municipality must also develop and implement an effective Revenue Enhancement Strategy to ensure a holistic approach incorporating all stages of this strategy

FINANCIAL IMPLICATIONS

The ability for the municipality not to collect outstanding debt will have a direct effect on the cash flow of the Municipality and its ability to fully meet its future financial obligations as well as fund its own capital infrastructure program. Currently, the municipality is grant dependant on the DoRA allocation from National Government for funding for its capital program. These funding are conditional and are governed by the Circulars of the Municipal Finance Management Act

8. RECOMMENDATION

It is recommended that:

a) Council considers the 2019/2020 Mid-Year Budget and Performance Assessment Report for the 2018/2019 Financial Year in terms of S72 of the MFMA and the Supporting Documentation which is attached.

- Council considers the financial state of affairs of the Municipality as reflected in this report and takes note of the outstanding debt book as at 31 December 2019.
- c) Council notes that in terms of current cash flow projections the Municipality will be totally dependent on grant funding by 2019/2020 financial year to fund its capital infrastructure programme if the debtor's collection rate does not improve.
- d) The accounting Officer submits the S72 report and the attached supporting documents in an electronic format (Schedule C- AS attached) and a signed hard copy to National Treasury and other relevant stakeholders
 - The accounting officer ensures that the Mid-Year report and its supporting schedules are placed on the municipality's website
 - f) Council considers the tabling of an adjustment budget not later than 28 February 2020, taking into account the following:
 - The appropriation of any additional revenue received during the current financial year.
 - Any unforeseeable and unavoidable expenditure that has been incurred in the current financial year and approved by the Mayor.
 - Adjustments to the Operating and Capital budget for Virements and transfer of funding.
 - Transfer of projects of an operating nature from the capital budget to the operating budget.

Whilst the attached schedules are attached for easy reference it must be understood that the electronic version of the National Treasury Schedule C must be completed on line and be submitted electronically together with this report.

EC 142 Sengu - Table C1 I	2018/19			ALL PARTY	Budget Year 2	2019/20	WESTERN TO		
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD varianc e	Full Year Forecast
R thousands						ALEXA PAG		%	
Financial Performance Property rates Service charges Investment revenue	13 439 44 537 21 703	8 536 50 558 16 500	-	459 4 454 1 952	25 948 28 274 11 352	4 865 26 097 8 250	21 083 2 177 3 102	433% 8% 38%	8 536 50 558 16 500
Transfers and subsidies	145 360	157 443	-	43 459	102 239	118 882	(16 643)	-14%	157 443
Other own revenue	27 831	6 730	_	625	3 399	3 377	22	1%	6730
Total Revenue (excluding capital transfers and contributions)	252 870	239 767		50 950	171 212	161 472	9 741	6%	239 767
Employee costs Remuneration of Councillors	86 820 12 244	88 932 13 522	Ü	5 646 1 022	41 384 6 141	45 742 6 761	(4 358) (620)	-10% -9%	88 932 13 522
Depreciation & asset impairment	18 865	21 058	-	10 266	10 266	10 529	(263)	-2%	21 058
Finance charges Materials and bulk purchases	2 694 33 394	3 133 51 261	-	3 467	454 24 072	1 566 25 511	(1 112) (1 438)	-71% -6%	3 133 51 261
Transfers and grants Other expenditure	550 77 269	909 72 780	-	4 959	23 828	909 36 770	(909) (12 942)	-100% -35%	909 72 780
Total Expenditure	231 835	251 594	-	26 360	106 147	127 788	(21 641)	-17%	251 594
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Contributions &	21 035 46 991	(11 826) 39 761	ī	24 590	65 066	33 684 29 821	31 382 (29 821)	93% -100%	(11 825) 39 761
Contributed assets									
Surplus/(Deficit) after capital transfers & contributions Share of surplus/ (deficit)	68 026	27 934	-	24 590	65 066	63 504	1 561	2%	27 934
of associate Surplus/ (Deficit) for the year	68 026	27 934	-	24 590	65 066	63 504	1 561	2%	27 934
Capital expenditure & funds sources	F7 000	05 750			0F 700	01.404	(AC TEM)	4204	25.750
Capital expenditure	57 623	85 750		5 855	35 739	61 491	(25 752)	-42%	85 750
Capital transfers recognised Public contributions & donations	43 886	39 761	-	3 349	21 586	32 666	(11 060)	-34%	39 761
Borrowing	13 735	45 990	_	2 505	14 153	28 825	(14 672)	-51%	45 990
Internally generated funds Total sources of capital funds	57 621	85 750	, ja	5 855	35 739	61 491	(25 752)	-42%	85 750

EC 142 Sengu - Table C1 Monthly Budget Statement Summary - M06 December (cont.)

	2018/19	100	O P. PATE		Budget Year 2	2019/20	Distance of the last	20-21-20	who lat
Description R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD varianc e %	Full Year Forecast
Financial position						F 2 9 2 8 3	16,50	20/200	
Total current assets	332 014	256 644			386 170			200	256 644
Total non-current assets	460 226	543 986	=		449 960				543 986
Total current liabilities	44 221	36 711	200		58 141				36 711
Total non-current liabilities	31 006	35 286	-		31 650				35 286
Community wealth/Equity	717 013	728 633	-		746 339				728 633
Cash flows									
Net cash from (used) operating	77 232	53 897	-	1 406	38 941	73 964	35 023	47%	53 897
Net cash from (used) investing	(57 620)	(85 750)	-	(5 855)	(35 739)	(36 242)	(503)	1%	(85 750)
Net cash from (used) financing	(775)	(773)	~	~	(425)	(420)	5	-1%	(773)
Cash/cash equivalents at the month/year end	18 837	232 556	-	-	2 777	302 483	299 706	99%	(32 626)
Debtors & creditors	0-30	31-60 Days	61-90	91-120	121-150	151-180	181 Dys-	Over 1	Total
analysis	Days		Days	Days	Days	Days	1 Year	Year	
Debtors Age Analysis									
Total by Income Source	4 958	2 669	2 146	2 311	1 705	13 343	18 680	21 349	67 161
Creditors Age Analysis Total Creditors	73 668	-	_	-	-			-	73 668

		2018/19	100			Budget Ye	ar 2019/20		1000	
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecasi
R thousands	1	Short 3	0/1			2/2/201	10.7		%	
Revenue - Functional Governance and administration		139 775	120 531		44 358	87 746	84 940	2 806	3%	120 531
Executive and council	1 1	7 032	7 254	100	=	6 308	5 441	867	16%	7 254
Finance and administration Internal audit		132 744	113 277	-	44 358	81 438	79 500	1 938	2%	113 27
Community and public safety	1 1	1 628	4 289	-	186	2 812	2 894	(82)	-3%	4 28
Community and social services	1 1	1 594	1 639	-	2	1 327	1 569	(243)	-15%	1 63
Sport and recreation	1 1	9	8	-	(0)	(0)	4	(4)	-104%	100
Public safety	11	25	2 641		184	1 485	1 321	165	12%	2 64
Housing		20	2041	-	-	1465	-	-	12/6	204
Health	1 1	-	146	100		-	1-1	-		
Economic and environmental services	П	49 318	41 041	- 1	9	1 572	30 738	(29 166)	-95%	41 041
Planning and development	1 1	2 009	2 095	-	9	119	1 529	(1 409)	-92%	2 09
Road transport		47 310	38 946	- 12	-	1 453	29 209	(27 756)	-95%	38 94
Environmental protection	1 1	100	~	- 10	- 20		-	122	1.57.000	11111111111
Trading services	1 1	105 404	113 664	94	6 397	79 082	72718	6 363	9%	113 66
Energy sources	1 1	65 388	73 925	-	3 601	47 224	45 715	1 509	3%	73.92
Water management	1 3	70	-	-		-	-			,
Waste water management	1 1	-	-		_	_	-	-		
Waste management	1 1	40 015	39 738		2796	31 857	27 003	4 854	18%	39 73
Other	4	2	3	200	2122	1	1	(1)	-48%	250.00
Total Revenue - Functional	2	296 128	279 528		50 950	171 212	191 292	(20 080)	-10%	279 52
Expenditure - Functional Governance and	*	92 497	99 642	-	7 959	40 947	50 788	(9 839)	-19%	99 64
administration	1 1	07 670	00 440		0.400	40.000	44.400	14 7546	100	20.44
Executive and council	1 1	27 873	28 143		2 126	12 685	14 436	(1 751)	-12%	28 14
Finance and administration	1 1	63 000	68 586		5 620	27 291	35 279	(7 988)	-23%	68 58
Internal audit	1 1	1 624	2 913	-	212	971	1 071	(99)	-9%	291
Community and public safety	l 1	12 550	16 463	-	2 057	7 190	8 602	(1 412)	-16%	16 46
Community and social services		9.851	10 214		1 397	4 668	5 198	(530)	-10%	10 21
Sport and recreation	11	2 014	2 166	- 27	411	1 019	1 092	(73)	-7%	216
Public safety	1 1	684	4 083		248	1 503	2312	(809)	-35%	4 08
Housing		H-1	-	-	-	-	-	-		,
Health	1 1	100	- W	- 1	200		20.000	0=	19127	
Economic and environmental services		40 449	41 686	- 1	7 868	17 301	21 149	(3 848)	-18%	41 68
Planning and development		15 399	18 831	(84)	1 499	6 291	9 653	(3 362)	-35%	18 83
Road transport	1 1	24 901	22 686	194	6 360	10 965	11 399	(444)	-4%	22 68
Environmental protection	1 1	149	170	144	9	55	97	(42)	-44%	17
Trading services		81 120	92 111	122	8 342	40 075	46 369	(6 294)	-14%	92 11
Energy sources		45 422	54 428	- 2	4 330	24 974	27 379	(2 405)	-9%	54 42
Water management		50	98	- 39		W		-		
Waste water management		3 960	4 407	100	920	2 074	2 265	(191)	-8%	4 40
Waste management		31 738	33 276	177	3 092	13 027	16724	(3 698)	-22%	33 27
Other		1 486	1 692		135	634	882	(248)	-28%	1 690
Total Expenditure - Functional	3	228 102	251 594		26 360	106 147	127 788	(21 641)	-17%	251 59
Surplus/ (Deficit) for the year		68 026	27 934	-	24 590	65 066	63 504	1 561	2%	27 93

EC142 Sengu - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description		2018/19				Budget Y	ear 2019/20	100	1911	1277
	Re f	Audited Outcome	Original Budget	Adjust ed Budge t	Monthly actual	YTD actual	YTD budget	YTD variance	YTD varian ce	Full Year Forecast
R thousands		-72	5	2500		77		7 77 (2)	%	
Revenue by Vote	1	****	0.000				****		40.000	2000
Vote 1 - Executive & Council		7 032	7 254	-		6 308	5 441	867	15,9%	7 254
Vote 2 - Planning & Development		1 924	1 984	-	3	33	1 473	(1 439)	-97,7%	1 984
Vote 3 - Corporate Services		17 153	182	-	8	192	103	90	87,4%	182
Vote 4 - Budget & Treasury		115 675	113 206	-	44 355	81 332	79 453	1 879	2,4%	113 206
Vote 5 - Road Transport Vote 6 - Waste Water		47 310	41 498	-	184	2 908	30 485	(27 578)	-90,5%	41 498
Management		_			*		. 3	_		
Vote 7 - Housing Vote 8 - Health		-	70.	2		- 5	- 5			
Vote 9 - Community & Social Services		1 596	1 642	-	2	1 328	1 571	(243)	-15,5%	1 642
Vote 10 - Sport & Recreation		9	8	-	(0)	(0)	4	(4)	104,2%	8
Vote 11 - Public Safety		25	89	-		30	45	(14)	-31,7%	89
Vote 12 - Electricity		65 388	73 925	-	3 601	47 224	45 715	1 509	3,3%	73 925
Vote 13 - Waste		40 015	39 738	500	2 796	31 857	27 003	4 854	18,0%	39 738
Management Vote 14 - Water		_	-		-	_	-			-
Vote 15 - Other				-		2	122	14_1		in-
Total Revenue by Vote	2	296 128	279 528	*	5) 950	171 212	191 292	(20 080)	-10,5%	279 528
Vote 1 - Executive &	1	29 497	31 056		2 338	13 657	15 507	(1 850)	-11,9%	31 058
Council Vote 2 - Planning & Development		17 381	21 238	34	1 672	7 187	10 887	(3 701)	-34,0%	21 238
Vote 3 - Corporate Services		31 189	35 218	-	2 906	13 527	18 097	(4 571)	-25,3%	35 218
Vote 4 - Budget & Treasury		30 805	32 117	25	2 626	13 255	16 554	(3 300)	-19,9%	32 117
Vote 5 - Road Transport		24 901	25 237	74	6 556	12 108	12 979	(874)	-6,7%	25 237
Vote 6 - Waste Water Management		3 960	4 407	36	-	2 074	2 265	(191)	-8,4%	4 407
Vote 7 - Housing Vote 8 - Health		-	-		1	-	-	-		-
Vote 9 - Community & Social Services		10 510	10 919	100	4.455	4 970	5 571	(601)	-10,8%	10 919
Vote 10 - Sport & Recreation		2 014	2 166	-	411	1 019	1 092	(73)	-6,7%	2 168
Vote 11 - Public Safety		684	1 113		52	353	731	(378)	-51,8%	1 113
Vote 12 - Electricity	1	45 422	54 428		4 000	24 974	27 379	(2 405)	-8,8%	54 428
Vote 13 - Waste		31 738	33 276	>	27 57 57 57	13 027	16 724	(3 698)	-22,1%	33 276
Management Vote 14 - Water		-	_			-	-			-
Vote 15 - Other		34	-	-	2	2=	-	-		
Total Expenditure by Vote	2	228 102	251 176	-	26 360	106 147	127 788	21 641)	-16,9%	251 176
Surplus/ (Deficit) for the year	2	68 026	28 353		24 590	65 066	63 504	1 561	2,5%	28 353

EC142 Sengu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

	100	2018/19				Budget Ye	ear 2019/20	100	2 V = 2 V	GR AX
Description	Ref	Audited Outcom e	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
Rthousands		14 15 10	100000			164	10.00	P. Carlotte	%	
Revenue by Source		200 10000	www		1000	*****		****		
Property rates	1	13 439	8 536	-	459	25 948	4 865	21 083	433%	8 538
Service charges - electricity		33 059	40 911	200	3 473	22 391	21 274	1 117	5%	40 911
revenue										
Service charges - water revenue				-	-	1000	-			
Service charges - sanitation		1 1	000	90		1941	-			
revenue		l								
Service charges - refuse revenue		11 478	9 647	-	982	5 883	4 824	1 059	22%	9 647
Service charges - other		831	116	-	1	14	58	(44)	-75%	116
Rental of facilities and equipment		21 703	16 500	*	1 952	11 352	8 250	3 102	38%	16 500
Interest earned - external investments		2 376	2 402	~	388	1 415	1 201	214	18%	2 402
Interest earned - outstanding debtors			-		-	100	-	-		
Dividends received		137	168		120	6	84	(78)	-93%	168
Fines, penalties and forfeits		1 243	1 189	-	77	684	594	90	15%	1 189
Licences and permits		1 054	999	m:	80	580	500	80	16%	999
Agency services		145 360	157 443		43 459	102 239	118 882	(16 643)	-14%	157 443
Transfers and subsidies	1 (4 828	1 857	- 8	79	701	940	(239)	-25%	1 857
Other revenue Gains on disposal of PPE		17 362	_		-	-	_	_		
Total Revenue (excluding		252	239 767	_	50 950	171	161	9741	6%	239 767
capital transfers and contributions)		870	200 101			212	472	36.5 1.0		200 100
Expenditure by Type										
Employee related costs		86 820	88 932	-	6 646	41 384	45 742	(4 358)	-9,53%	88 932
Remuneration of councillors		12 244	13 522	-	1 022	6 141	6.761	(620)	-9%	13 522
Debt impairment	1	9810	7 500	-	-	-	3 750	(3 750)	-100%	7 500
Depreciation & asset impairment		18 865	21 058	-	10 266	10 266	10 529	(263)	-2%	21 058
Finance charges		2 694	3 133	-	.572	454	1.566	(1 112)	-71%	3 133
Bulk purchases	1	33 394	36 750	_	2 569	18 806	18 375	431	2%	36 750
Other materials	1	100.0012	14 511	-	898	5 266	7 136	(1 869)	-26%	14 511
Contracted services		28 658	35 505	-	2 035	9 118	17 606	(8 489)	-48%	35 50
Transfers and subsidies	1	550	909	-	0.00	-	909	(909)	-100%	908
Other expenditure		38 363	29 774	w	2 924	14 711	15 414	(703)	-5%	29 774
Loss on disposal of PPE		437	90	9	-	-	(44)	-		
Total Expenditure		231 835	251 594		26 360	106 147	127 788	(21 641)	-17%	251 59

EC142 Sengu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December (Cont.)

17 27 6 2 7 2 7	337	2018/19			557 (1022)	Budget Ye	ear 2019/20			
Description R thousands	Ref	Audited Outcom e	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		21 035	(11 826)	×	24 590	65 066	33 684	31 382	0	(11 826)
Transfers and subsidies - capital (in-kind - all)		46 991	39 761	-	-		29 821	(29 821)	(0)	39 761
Surplus/(Deficit) after capital transfers & contributions Taxation							-			
Surplus/(Deficit) after taxation		68 026	27 934	-	24 590	65 066	63 504			27 934
Attributable to minorities			_	-						1.77
Surplus/(Deficit) attributable to municipality Share of surplus/ (deficit) of associate		68 026	27 934	1 1	24 590	65 066	63 504			27 934
Surplus/ (Deficit) for the year		68 026	27 934		24 590	65 066	63 504			27 934

EC142 Sengu - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

		2018/19	4	- 3	188	Budget Ye	ear 2019/20			
Vote Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD	Full Year Forecas t
R thousands	1		100		3990		76.3		%	17.5%
Multi-Year expenditure	1927									
appropriation	2									
Vote 1 - Executive & Council		1	-	-	-	-	_	-		
Vote 2 - Planning & Development		-	~	-	-	-	-	-		
Vote 3 - Corporate Services		3 894	9.317	-	455	5 492	6 381	(889)	-14%	9 317
Vote 4 - Budget & Treasury			1-0			-	1941			
Vota 5 - Road Transport		18 745	34 129		2 223	16 956	26 817	(9 861)	-37%	34 12
Vote 6 - Waste Water			-	- 1-	-	-	2-1			
Management.										
Vote 7 - Housing		-	-	-		-	-	-		
Vote 8 - Health		>=	770	177			070		_	
Vote 9 - Community & Social Services		340	3 876		105	105	84	22	26%	3 87
Vote 10 - Sport & Recreation		-	3 100		215	384	2 791	(2 407)	-86%	3 10
Vote 11 - Public Safety		(24)	1 931	346	-	1 656	1 931	(275)	-14%	1 93
Vote 12 - Electricity		7 585	4 700	000	565	992	3 950	(2 958)	-75%	4 70
Vote 13 - Waste Management		16 549	19 574	-	2 266	9 090	13 809	(4.719)	-34%	19.57
Vote 14 - Water		-	-	100	-	-		n		
Vote 15 - Other		Sec.		100		- 20				
Total Capital Multi-year expenditure	4,	47 112	76 627	*	5 831	34 675	55 763	(21 087)	-38%	76 62
Single Year expenditure										
appropriation	2	1,000	Vien		1 1			9900	Liberton	
Vote 1 - Executive & Council		572	191		7.		157	(157)	-100%	19
Vote 2 - Planning & Development		160	246	170			118	(118)	-100%	24
Vote 3 - Corporate Services		184	488	100		-	138	(138)	-100%	48
Vote 4 - Budget & Treasury		452	2 264	-		- m	588	(588)	-100%	2 26
Vote 5 - Road Transport		3 585	2 508	-	-	1 026	2 508	(1 482)	-59%	2.50
Vote 6 - Waste Water		-			-	-	-	-		
Management Vote 7 - Housing				_		_				
Vote 8 - Health		100	100	-		-				
Vote 9 - Community & Social Services		208	600		-	-	300	(300)	-100%	60
Vote 10 - Sport & Recreation		364	216	- 25	-	-	108	(108)	-100%	21
Vote 11 - Public Safety		4 281	-	-	-	_	-	(100)		
Vote 12 - Electricity		226	1 986		24	38	1 586	(1 548)	-93%	1 98
Vote 13 - Waste Management		479	625			-	225	(225)	-100%	62
Vote 14 - Water		0-0	-	-		-	-	(220)	1.50.10	-
Vote 15 - Other		0.00	100	100		-	100			
Total Capital single-year expenditure	4	10 511	9 123	18	24	1 064	5 728	(4 684)	-81%	9.12
Total Capital Expenditure		57 623	85 750	-	5 855	35 739	61 491	(25 752)	-42%	85 75

EC142 Sengu - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December (cont.)

		2018/19		777	В	ludget Year	2019/20		-111	
Vote Description R thousands	Re f	Audited Outcome	Original Budget	Adjus ted Budg et	Monthly actual	YTD	YTD budget	YTD varianc e	YTD varian ce %	Full Year Forecas t
Capital Expenditure -									-	
Functional Classification Governance and administration		5 102	12 260	*	455	5 492	7 264	(1 772)	-24%	12 260
Executive and council		572	123	-	941	W.	88	(88)	-100%	123
Finance and administration		4 530	12 069		455	5 492	7 107	(1 615)	-23%	12 069
Internal audit		10.0000	69		3.00	2.000	69	(69)	-100%	69
Community and public safety		5 193	10 073		320	489	3 282	(2 793)	-85%	10 073
Community and social services		549	4 476	~	105	105	384	(278)	-73%	4 47
Sport and recreation		364	3 316		215	384	2 899	(2 515)	-87%	3 31
Public safety		4 281	2 281	-	_	-	-	16-114		2.28
Housing				-	-		-			
Health			_	_						
Economic and environmental services		22 488	36 532	-	2 223	19 638	31 374	(11 737)	-37%	36 53
Planning and development		160	246	-	-		118	(118)	-100%	24
Road transport		22 329	36 287	_	2 223	19 638	31 256	(11 618)	-37%	36 28
Environmental protection		22 323	50 251	_	2220	10 000	01200	111010	W 10	00 20
Trading services		24 838	26 886		2 855	10 120	19 570	(9 450)	-48%	26 88
		7 811	6 686	_	589	1 030	5 536	(4 506)	-81%	6 68
Energy sources		577454	0 000		309		0 000	(4 000)	-0176	0.00
Water management		-		-	-	-	-	()-()	1 1	
Waste water management		43.003	00.100	~	0.000	0.000	******	44.04.0	0000	00.40
Waste management		17 027	20 199		2 266	9 090	14 034	(4 944)	-35%	20 19
Other	_				-	-	-	(=)	-	
Total Capital Expenditure - Functional Classification	3	57 621	85 750	_	5 855	35 739	61 491	(25 752)	-42%	85 75
Funded by: National Government										
Provincial Government		40 320 3 566	39 761	_	3 349	21 539 47	32 666	(11 127) 47	-34% #DIV/	39 76
District Municipality									0!	
Other transfers and grants		-			-	1-0		100		125
Transfers recognised - apital		-	-	-	-	-		-		
Public contributions & ionations	5	43 886	39 761	Α.	3 349	21 586	32 666	(11 080)	-34%	39 76
Borrowing	6		W-1	-		-		200		55
Internally generated funds		_	<u> </u>	ω.		-		~		3
Total Capital Funding		13 735	45 990	-	2 505	14 153	28 825	(14 672)	-51%	45 99

EC142 Sengu - Table C6 Monthly Budget Statement - Financial Position - M06 December

	Th.	2018/19		Budg	et Year 2019/20)
Description R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	YTD actual	Full Year Forecast
ASSETS	1					
Current assets	1 1					
Cash	1 1	1 483	58 692		4 216	58 692
Call investment deposits	1 1	311 612	173 863	_	355 259	173 863
Consumer debtors	1 1	16 272	10 199	-	8 050	10 199
Other debiors	1 1	2 235	13 088	-	16 744	13 088
Current portion of long-term	1 1	-	10 000	_	-	
receivables	1 1					
Inventory		411	802		1 901	800
Total current assets		332 014	256 644	-	388 170	256 644
Non-current assets						
Long-term receivables		-	(=)	-	-	
Investments		-	3-3			
Investment property		45 607	33 375	-	45 607	33 37
Investments in Associate		-	5-0	-	-	1
Property, plant and equipment		411 207	508 777	·	401 000	508 77
Agricultural	1 1	-		-	1.0	
Biological assets	1 1	-				
Intangible assets		265	548	-	206	54
Other non-current assets	-	3 147	1 286	-	3 147	1 28
Total non-current assets		460 226	543 986	-	449 960	543 988
TOTAL ASSETS	1	792 240	800 630	-	836 130	800 630
LIABILITIES Current liabilities Bank overdraft		_	_	_	_	
Borrowing		855	871	-	-	87
Consumer deposits		1 630	1724	~	1 661	1 72
Trade and other payables	1 1	29 158	20 912	-	48 987	20 91
Provisions		12 578	13 203		7 494	13 20
Total current liabilities		44 221	36 711		58 141	36 71
Non-current liabilities						
Borrowing		9 505	8 634	-	9 934	8 63
Provisions		21 501	26 652	-	21 715	26 650
Total non-current liabilities		31 006	35 286		31 650	35 286
TOTAL LIABILITIES		75 227	71 997	-	89 791	71 99
NET ASSETS	2	717 013	728 633		746 339	728 63
COMMUNITY WEALTH/EQUITY Accumulated Surplus/(Deficit)		652 393 64 619	461 619 267 014	5	467 881 278 458	461 61: 267 01-
Reserves TOTAL COMMUNITY WEALTH/	+					
EQUITY WEALTH	2	717 013	728 633	-	746 339	728 63

EC142 Sengu - Table C7 Monthly Budget Statement - Cash Flow - M06 December

	Ref	2018/19				Budge	t Year 2019/7	20	1385	533
Description R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
CASH FLOW FROM	<u> </u>								74	
OPERATING ACTIVITIES										
Receipts		44.044	7546	/ /	704	0.000	4 400	0.550	201/	7.540
Property rales		11 844	7 516	-	761	6 659	4 103	2 556	62%	7 516
Service charges		33 949	44 517	-	5 400	21 691	23 189	(1 497)	-6%	44 517
Other revenue		20 106	4 315	~	17 258	144 250	1 882	142 368	7564%	4 315
Government - operating		147 318	157 443	=	43 459	102 239	109 038	(6 799)	-6%	157 443
Government - capital		41 850	39 761	-			33 638	(33638)	-100%	39 761
Interest		20 352	18 615	- 22	2 341	12767	8 484	4 283	50%	18 615
Dividends			-	-	2.00	-	-	300		-
Payments										
Suppliers and employees		(196 701)	(214 228)	-	(67 814)	(248 211)	(104 498)	143 712	-138%	(214 228)
Finance charges		(937)	(3 133)	-	-	(454)	1 582)	(1.127)	71%	(3 133)
Transfers and Grants		(550)	(909)	-	100	-	(290)	(290)	100%	(909)
NET CASH FROM/(USED) OPERATING ACTIVITIES		77 232	53 897	-	1 406	38 941	73 964	35 023	47%	53 897
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts Proceeds on disposal of PPE		1	-	-		-	-	~		
Decrease (Increase) in non-current debtors		-		-	194	-	~	790		- 8
Decrease (increase) other non-current		-	-	-	-	-	-	-		
receivables Decrease (increase) in non-current investments		180	~	×		-	-	180		
Payments Capital assets		(57 621)	(85 750)	-	(5 855)	(35 739)	(36 242)	(503)	1%	(85 750)
NET CASH		Ar. Sould	[00.100]		1-200	(22,100)	(ac a ray	[010]	1.00	(55,50)
FROM/(USED) INVESTING ACTIVITIES		(57 620)	(85 750)	*	(5 855)	(35 739)	(36 242)	(503)	1%	(85 750)

EC142 Sengu - Table C7 Monthly Budget Statement - Cash Flow - M05 December (cont.)

	Ref	2018/19	22 B			Budg	et Year 2019/	20		
Description		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
Rthousands	1	100			0.0		BC (day		%	
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	100	-	-	0	19	141		-
Borrowing long		ω.	92			100	-	100		ω.
term/refinancing Increase (decrease) in consumer deposits		66	82	-	-	-	-	1.		82
Payments Repayment of borrowing		(841)	(855)	-	-	(425)	(420)	5	-1%	(855)
NET CASH FROMI(USED) FINANCING ACTIVITIES		(775)	(773)	-		(425)	(420)	5	-1%	(773)
NET INCREASE/ (DECREASE) IN CASH HELD		18 837	(32 626)	×	(4 449)	2777	37 301	×		(32 626)
Cash/cash equivalents at beginning:		-	265 182	-			265 182			-
Cash/cash equivalents at month/year end:		18 837	232 556	=		2777	302 483			(32 626)

EC142 Sengu - Supporting Table SC1 Material variance explanations - M06 December

tof	Description R thousands	Variance	Reasons for material deviations
	Revenue By Source	100 M	
	Property rates Service charges - electricity	433%	Capital amount raised in July
	revenue Service charges - water revenue Service charges - sanitation	5%	Actual Electricity Billed greater than expected
	revenue Service charges - refuse revenue	22%	Actual Refuse Billed greater than expected
	Service charges - other Rental of facilities and		
	equipment Interest earned - external	-75%	Less Rental Income received than initially expected
	investments Interest earned -	38%	Interest earned - external investments - Greater returns realised to effective investment strategy
	outstanding debtors Dividends received	18%	Interest earned - outstanding debtors - Less than anticipated
	Fines	-93%	Fines - Decrease in fine income resulting from a decrease in fines issued Licences and permits - Increase in Licence and Permits resulting in an increase in revenue
	Licences and permits	15%	received
	Agency services Transfers recognised -	16%	Agency services - Increase in estimated revenue from agency services more than anticipated
	operating	-14%	Receive grant revenue later than expected
	Other Revenue by Source	-25%	Other Revenue - Less Income received than initially expected
2	Expenditure By Type		
	Employee related costs	-10%	Changes in Director's packages which will be rectified in the Adjustment Budget
	Remuneration of councillors	-9%	Variance occurred as a result of the decrease in expected cashflows as per Table SA8
	Debt impairment Depreciation & asset	-100%	Provision for debt impairment to be finalised at financial year end
	impairment	-2%	Depreciation to be finalised at financial year end
	Finance charges	-71%	Finance charges to be finalised at financial year end
	Bulk purchases	2%	Bulk Purchases more than anticipated
	Other materials	-26%	Other materials less than anticipated
	Contracted services	-48%	Contracted services less than anticipated
	Transfers and grants	-100%	Transfers and grants not yet paid
	Other Expenditure by Type Loss on disposal of PPE	-5%	Other Expenditure less than anticipated
3	Capital Expenditure	10000	
-	Vote 1 - Executive &		Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Council	-100%	table for capital expenditure
	Vote 2 - Planning &	10070	Variance occurred as a result of the increase in expected cashflows as per C5 and supporting
	Development	-100%	table for capital expenditure
		100000	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Vote 3 - Corporate Services	-100%	table for capital expenditure Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Vote 4 - Budget & Tressury	-23%	table for capital expenditure Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Vote 5 - Road Transport Vote 6 - Waste Water	-37%	table for capital expenditure
	Management		
	Vote 7 - Housing		
	Vote 8 - Health		W. A. C.
	Vote 9 - Community &		Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Social Services	-73%	table for capital expenditure

EC142 Sengu - Supporting Table SC1 Material variance explanations - M06 December (Cont.)

Ref	Description R thousands	Variance	Reasons for material deviations
1	Revenue By Source		Market Control of the Section Control of the Contro
	Vote 10 - Sport & Recreation Vote 11 - Public Safety	-87%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting
	Vote 12 - Electricity Vote 13 - Waste Management Vote 14 - Water Vote 15 - Other	-81% -35%	table for capital expenditure Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure

			2018/19	10.7.4	Budget Yea	r 2019/20	
Description of financial indicator	Basis of calculation	Ref	Audited Outcome	Original Budget	Adjusted Budget	YTD actual	Full Year Forecast
Borrowing Management Capital Charges to Operating	Interest & principal paid/Operating		4,8%	81,2%	0,0%	72,9%	81,2%
Expenditure Borrowed funding of 'own' capital expenditure	Expenditure Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		5,5%	4,2%	0,0%	7,9%	4,2%
Gearing	Long Term Bonowing/ Funds & Reserves		14,7%	3,2%	0,0%	3,6%	3,2%
Liquidity Current Ratio	Current assets/current liabilities	1	750,8%	699,1%	0,0%	664,2%	699,1%
Liquidity Ratio	Monetary Assets/Current Liabilities		708,0%	633,5%	0,0%	618,3%	633,5%
Revenue Management Annual Debtors Collection Rale (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Deblors to Annual Revenue		7,3%	9,7%	0,0%	14,5%	9,7%
Longstanding Debtors Recovered	Deblors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
Creditors Management Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100,0%	100,0%	100,0%	100,0%	100,0%
Funding of Provisions Percentage of Provisions Not Funded	Unfunded Provisions/Total Provisions						
Other Indicators Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units	2	14,0%				
Water Distribution Losses	purchased and generated % Volume (units purchased and own source less units sold)/Total units purchased and own source	2	0,0%				
Employee costs	Employee costs/Total Revenue - capital revenue		34,3%	37,1%	0,0%	24,2%	37,1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	4,8%	0,0%	2,0%	4,8%
Interest & Depreciation	IBD/Total Revenue - capital revenue		8,5%	10,1%	0,0%	6,3%	10,1%
IDP regulation financial viability indicators	-	-					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due			4,12	4,12		4,12
II. O/S Service Debtors to Revenue	within financial year) Total outstanding service debtors/annual revenue received for services			39,3%	39,3%		39,3%
iii. Cost coverage	(Available cash + Investments)/morithly fixed operational expenditure			13,74	13,74		13,74

EC142 Sengu - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December (Cont.)

			2018/19		Budget Year	2019/20	
Description of financial indicator	Basis of calculation	Ref	Audited Outcome	Original Budget	Adjusted Budget	YTD actual	Full Year Forecast
Calculations	V. 41/2 v						
Borrowing			9 505	8 634		9 934	00000
Total Assets			792 240	800 630		836 130	800 630
Employee related costs			86 820	88 932		41 384	88 932
Repairs & Maintenance				11 579		3 443	11 579
Interest (finance charges)			2 694	3 133		454	3 13
Principal paid			841	855		425	85
Depreciation		1	18 865	21 058		10 266	21 05
Operating expenditure			38 363	29 774		14 711	29 774
Total Capital Expenditure			57 623	85 750		35 739	85 75
Borrowed funding for capital							
Debt			39 518	30 417		58 921	30 41
Equity			717 013	728 633		746 339	728 63
Reserves			64 619	267 014		278 458	267 014
Borrowing			9 505	8 634		9 934	8 63
Current assets			332 014	256 644		386 170	256 64
Current liabilities			44 221	36 711		58 141	36 71
Monetary assets		1	313 095	232 556		359 475	232 55
Total Revenue (excluding capital tran contributions)	sfers and		207 877	252 870	239 767	0.04/0000	171 21:
Transfers and subsidies			145 360	157 443		102 239	157 44
Transfers and subsidies - capital (mo allocations) (National / Provincial and			33 684	46 991	39 761		
Debt service payments			19 511	17 760		(880)	(3 988
Outstanding debtors (receivables)			18 507	23 287		24 794	23 28
Annual services revenue			44 537	50 558		28 274	50 55
Cash + investments	Including LT investments		313 095	232 556		359 475	232 55
Fixed operational expend. (monthly)			9 505	8 634		9 934	
Longstanding debtors outstanding							
Longstanding debtors recovered							
Attorney collections							

Description			Description				Budget Year 2019/20	ar 2019/20		To see a			A COLUMN
R thousands	Code	0.30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Year	Over 1 Year	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment Bad Debts in terms of Council Policy
Debtors Age Analysis by Income									a				
Source Trade and Other Basel solles from	4900	1		1	-	,			.)				
Trade and Other Receivables Item Exchange Transactions - Water	202	E.	ľ	í	E		E	E	Ç.		i.		
Trade and Other Receivables from	1300	3 475	1 265	911	1 124	089	4383	6 151	7 029	25 008	19 357	3)
Exchange Transactions - Electricity	-	-	1	47.0		1	-	-		4	****		
Receivables from Non-exchange	1400	452	345	310	279	181	2659	3723	4 265	12 215	11 107	t	<u>į</u>
Transactions - Property Rates Receivables from Exchange	1500	ı	,	ı	1		1	-	3	1	1	1	1
Transactions - Waste Water													
Management Receivables from Exchance	1600	988	778	969	984	650	4733	6 626	7.573	22 719	20 246	1	Į.
Transactions - Waste Management													
Receivables from Exchange	1700	33	13	13	13	34	223	312	357	666	940	1	I
Transactions - Property Rental Debtors	2000		100000	2000		1							
Interest on Arrear Deblor Accounts	1810	1	267	215	231	171	1334	1 868	2 135	6 220	5 739	1	1
Recoverable unauthorised, irregular,	1820	1	1	£	J.	1	3	1)	1	1	1)
fruitless and wasteful expenditure													
Other	1900	1	I	Į	£	į	ľ	t	Î	ř.	1	I	1
Total by Income Source	2000	4 958	2 669	2 148	2311	1 706	13343	18 680	21349	67 161	57 389	1	I
2017/18 - totals only										1	a		
Debtors Age Analysis by Customer													
Group	No.	2000000	2000	20000	Control	100		1808081	1000	-			
Organs of State	2200	1 108	784	710	873	469	970	1358	1 552	7 925	6 323	1	i
Commercial	2300	2377	774	441	386	326	3415	4 780	5 463	17 961	14 370	1	1
Households	2400	1 473	1111	994	823	910	8 958	12542	14 333	41 274	37 696	3	3
Other	2500									Ŧ	3.	1	T
Total by Customer Group	2600	4 958	2 669	2 148	2311	1 705	13343	18 680	21 349	67 161	57 389	1	1

					Y	Budget Year 2019/20			Stranger of the Act	Sactions	Prior year
Description R thousands	Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121- 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	chart chart (same perlod)
Creditors Age Analysis by											
Customer Type											
Bulk Electricity	0100	2 569	I	Ē	Ĭ	É	Ī	I	t	2 569	
Bulk Water	0000	1	I	1	1	Ī	Ē	1	E	ij	
PAYE deductions	0000	828	1	1	1	ĭ	ř	Į.	Ĭ	828	
VAT (output less input)	0400	1	3	1	į	î	î	I	1	Ĭ	
Pensions / Refrement deductions	0200	1341)	3	1	1	î	1	1	1 341	
Loan repayments	0090	.1	1	1	Ţ	ă	1	1		j	
Trade Creditors	00/0	18 343	1	ī	£	1	1	1	ā	18 343	
Auditor General	0800	485	1	ť	1	1	1	T	1	485	
Other	0060	20 000	E	E	E	ľ	E	1	1:	20 000	
Total by Customer Type	1000	73 668	1	1	A	I	ľ	E	t	73 668	ŗ

EC142 Sengu - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & Investment ID R thousands	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Years/ Months	H.						
Municipality		1 year	Call Investment Deposit		2 003	0,6%	300 255	52 003	352 258
Municipality sub-total			,		2 003		300 255	52 003	352 258
Entities Entities sub-total					9		<u>_</u>	1-	-
TOTAL INVESTMENTS AND INTEREST	2				2 003		300 255	52 003	352 258

EC142 Sengu - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description R thousands	Ref	2018/19 Budget Year 2019/20								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
Operating Transfers and Grants			************					TO STATE OF THE ST	200000	
National Government:	1 1	142 818	155 943	*	43 459	100 935	117 776	(16 504)	-14,0%	155 943
Local Government Equitable Share		136 434	142 681	*	43 459	97 783	112 451	(14 668)	-13,0%	142 681
Finance Management		1 700	1 700		1-0	1700	1 700			1700
EPWP Incentive		2 796	7 254		040	1 451	1 788			7 254
Municipal Systems Improvement		-	-	-	-	20	_			-
Municipal Infrastructure Grant Operational	3	1 888	1 924	940	5-1	-	1 836	(1 836)	-100,0%	1 924
LGSETA			2 384	8	-	- 20		- 8		2 384
Provincial Government:		1 500	1 500			1 304	1 500	(196)	-13,0%	1 500
Libraries Provincial		1 500	1 500			1 304	1 500	(196)	-13,0%	1 500
District Municipality:			(H)	100	(-)	447	-	100		in the same
Other grant providers:		+	(3)	~						
Total Operating Transfers and Grants	5									
Capital Transfers and Grants		2	,		-	21	-	-		-
National Government: Municipal Infrastructure Grant (MIG) Integrated National Electrification Programme		144 318	157 443	-	43 459	102 239	119 276	(16 700)	-14,0%	157 443
Provincial Government:		41 850	39 761	77.0	-	-	31 264	(31 264)	-100,0%	39 761
Provincial Public Works - Sidewalks		35 867	36 561	- *		-	28 864	(28 864)	-100,0%	36 561
District Municipality:	1	5 983	3 200	-		₩.	2 400	(2 400)	-100,0%	3 200
Other grant providers:		3 000	-	-	1-0	-	-	-		
Total Capital Transfers and Grants	5	3 000	I	*	=	-		-		-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	144 318	157 443	-	43 459	102 239	119 276	(16 700)	-14,0%	157 443

EC142 Sengu - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2018/19	Budget Year 2019/20			1	re - M06 De			
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands						100			%	
EXPENDITURE										
Operating expenditure of Fransfers and Grants		Partiesa				*******	*****		40.00	355.040
National Government:	1 1	142 818	155 943	-	44 196	101 124	116 648	(15 524)	-13,3%	155 943
Local Government Equitable Share	1 1	136 434	142 681	-	43 459	97 783	112 451	(14 668)	-13,0%	142 681
Finance Management		1 700	1 700	-	49	519	871	(352)	-40,4%	1 700
EPWP Incentive	1 1	2 796	7 254	-	383	1 497	1 497	-		7 254
Municipal Systems Improvement		350			101700	100000000	DOMESTIC OF THE PARTY OF THE PA	-	1 800 1000	
Municipal Infrastructure Grant	1 1	1 888	1 924	~	305	1 325	1 829	(504)	-27,5%	1 924
Operational										10.000
LGSETA	1 1	3-6	2 384							2 384
Provincial Government:		1 500	1 500		148	891	1 013	(122)	-12,0%	1 500
Alien Vegetation	1 1	1 500	1 500	ie.	148	891	1 013	(122)	-12,0%	1 500
Libraries Provincial	l	-	-	-	-	-				
District Municipality:	1	-	-	-		100	100	-		-
District managemy.		-						-		
[insert description]		-	-	100		-	_			-
Other grant providers:	1	140	-	- 14				-		
other grant providers.		-						-		
Total operating expenditure of		144 318	157 443	-	44 344	102 015	117 661	(15 646)	-13,3%	157 443
Transfers and Grants:	_									
Capital expenditure of Transfers	-									
and Grants	1	0.0000000000000000000000000000000000000	100000000		10000000	0.0000000000000000000000000000000000000	V	1227.72	*****	
National Government:	1	41 327	39 761		3 349	21 539	32 666	(11 127)	-34,1%	39 761
Municipal Infrastructure Grant (MIG)		35 867	36 561	~	2 784	20 639	29 466	(8 827)	-30,0%	36 561
Integrated National Electrification Programme		5 460	3 200	-	565	900	3 200	(2 300)	-71,9%	3 200
Provincial Government:		3 000	-	-	100	-				-
Provincial Public Works Roads Infrastructure		3 000	.=		-	-	-	-		-
	1	-	-					_		
District Municipality:		-	-	-						
District Hannelpany.		-	100	-						
	1	-								
Other grant providers:	1	-	-	-	-	-	-	-		-
T-1-1	-	14 202	39 761	-	3 349	21 539	32 666	(11 127)	-34,1%	39.761
Total capital expenditure of Transfers and Grants		44 327	39 /61	_	3 348	21 008	32 000	(1712/)	-34,170	35701
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		188 645	197 204	-	47 693	123 554	150 327	(26 772)	-17,8%	197 204

EC142 Sengu - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee	Ref	2018/19	Budget Year 2019/20									
and Councillor remuneration R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast		
	1	A	В	C			A PARTY			D		
Councillors (Political Office Bearers Plus Other) Basic Salaries and Wages		10 734	11 641	-	896	5 386	2 877	2 509	87%	11 641		
Pension and UIF Contributions		_	-	-		100	77.	-		-		
Medical Aid Contributions		-	7	98		39	-	-		-		
Motor Vehicle Allowance Cell phone Allowance		1 510	1 693		126	755	497	257	52%	1 693		
Housing Allowances		1510	1 000	_	-	100	-	231	32.10	1 000		
Other benefits and allowances		-	188	-	**	-	~	-		188		
Sub Total - Councillors		12 244	13 522		1 022	6141	3 375	2 766	82%	13 522		
% increase	4		10,4%							10,4%		
Senior Managers of the Municipality Basic Salaries and	3	8 893	10 863		656	3 937	5 431	(1 495)	-28%	10 863		
Wages Pension and UIF		20	34	_	1	5	17	(11)	-68%	34		
Contributions									-0070			
Medical Aid Contributions		-	-				-	_				
Overtime		1 661	1 812	-	-		1 812	(1 812)	-100%	1 812		
Performance Bonus Motor Vehicle Allowance		1001	1 012	-	_	-	1012	(1012)	-100%	1 012		
Cell phone Allowance		60	67	-	5	30	33	(3)	-10%	67		
Housing Allowances		-	100	120	-	100		(0)	10.0			
Other benefits and allowances			*	-		30	. *	-				
Payments in lieu of leave		152	1941	-	-		-					
Long service awards		- 22	196	5-	100	10-01	-	(44)				
Post-retirement benefit obligations	2		144	-	-	-	~	-		-		
Sub Total - Senior Managers of Municipality		10 786	12 775	-	662	3 972	7 294	(3 321)	-46%	12 775		
% Increase	4		18,4%							18,4%		

EC142 Sengu - Supporting Summary of Employee		2018/19		100			ear 2019/2			A. T
and Councillor remuneration R thousands	Raf	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
K tilousanus	1	A	В	С	342		200	300		D
Other Municipal Staff		N. A. CHARLE								
Basic Salaries and Wages	П	56 888	57 473	-	4 634	29 339	28 737	602	2%	57 473
Pension and UIF Contributions	Н	9 127	9 780	=	785	4750	4 690	60	1%	9 780
Medical Aid Contributions	Ш	4 695	4 852	- :	421	2 553	2 426 33	127 (33)	5% -100%	4 852 66
Overtime	ш	004	66						-100%	740
Performance Bonus Motor Vehicle Allowance	Ш	824	740	8	-	_	740	(740)	-100%	/40
	ы	384	422		32	188	211	(23)	-11%	422
Cell phone Allowance	ш			-	38			32	16%	402
Housing Allowances Other benefits and	П	411 86	402 542	_	38	233 62	201 271	(209)	-77%	542
allowances	ш	4.040								
Payments in lieu of leave	ш	1 819	-	77	-	-	404	14001	2007	000
Long service awards	LJ	289	302	-	3	12	151	(139)	-92%	300
Post-retirement benefit obligations	2	1 509	1578	=	-		789	(789)	-100%	1 576
Sub Total - Other Municipal Staff	Н	76 033	76 157	77	5 916	37 137	38 248	(1 111)	-3%	76 15
% increase	4		0,2%							0,29
Total Parent Municipality		99 063	102 454	-	7 599	47 250	48 917	(1 666)	-3%	102 454
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities	П									
Basic Salaries and Wages		-	-	-	-	-	Ε.	-		
Pension and UIF		-	-	-	-	-	-	-		
Contributions										
Medical Aid Contributions		-	-	-	-	-		-		
Overtime			227	2	-	~	-	~		
Performance Bonus		*			144	-	-	-		
Motor Vehicle Allowance					100	-	-	-		
Cell phone Allowance		-			-	-	-			
Housing Allowances		124	-	-	-	-	-	-		- 3
Other benefits and allowances		36	-	-	-		-	*		
Board Fees	П	-	-	-	-	-	-	-		
Payments in lieu of leave		-	- 8	-	-		-			9
Long service awards		100	-	-	-	-	-	-		- 1
Post-retirement benefit obligations	П	-	-	-	-	-	-	-		19
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-		3
% Increase	4									

EC142 Sengu - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December (cont.)

The Tall the state of the said	1	2018/19			130000	Budget Year	r 2019/20	175715		
Summary of Employee and Councillor remuneration	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD varianc e	Full Year Forecast
R thousands	1	A	9	С			24	111111		D
Senior Managers of Entities										
Basic Salaries and Wages		wi	(m)	1-1	-	-	:	-		
Pension and UIF Contributions	1 1		-	1-0	~	500	940	-		-
Medical Aid Contributions	1 1			-	-	-		160		100
Overtime		-	120	-	-	1-1	100	-		-
Performance Bonus			-		-	-	244			-
Motor Vehicle Allowance		22			90	200	100	100		100
Cell phone Allowance						100	7-	100		
Housing Allowances		- 4	- 2	100		1-1	100	120		199
Other benefits and allowances	1 1		-	20	25	(-1	- 1	100		700
Payments in lieu of leave	1 1			- 8	560	188	5-	-		1 19
Long service awards				*		-	100	- 1		100
Post-retirement benefit obligations	2	-		-		-	- 5-	-		39
Sub Total - Senior Managers of Entities					_	120	-			
% increase	4			-						
32 1110121012	2									
Other Staff of Entities	1 1									1.50
Basic Salaries and Wages Pension and UIF Contributions		-		-	- 3	_	- 2			34
Medical Aid Contributions		_	100		. 2	-				-
Overtime	1 1			_	_	_	-	_		
Performance Bonus	1 1			_	- 3		-			
Motor Vehicle Allowance			-	_		_	_	_		
					0	_	- 0	_		
Cell phone Allowance			-			_		_		
Housing Allowances		_		_	- 0	- 0	-			
Other benefits and allowances	1	-	3-							
Payments in lieu of leave					-	-		-		
Long service awards		-		-	-	-	-	-		
Post-retirement benefit obligations	1	-		-			- m	10.		_
Sub Total - Other Staff of Entities % increase	4	-		-		-	-			
Total Municipal Entities			120		-	_	_	-		
TOTAL SALARY, ALLOWANCES & BENEFITS		99 063	102 454	-	7 599	47 250	48 917	(1 666)	-3%	102 454
% Increase	4		3,4%							3,4%
TOTAL MANAGERS AND STAFF		86 820	88 932	-	6 578	41 110	45 542	(4 433)	-10%	88 932

Description 39	Jan	STEE STEE			ā	Budget Year 2019/20	19/20						2019/20 Me Exper	2019/20 Medium Term Revenue & Expenditure Framework	Sevenue &
	July	August	Sept	October	Nov Outcome	Dec	January Budget	Fet Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2018/19	Budget Year +1 2019/12	Budget Year +2 2020/21
Cash Receipts By Source	19 968	3532	711	654	929	459	Ī	I		î	· ·	(18 432)	7 518	7 935	8 424
Service charges - electricity	3662	3 828	10 331	(2511)	3619	3 473	1	1	1	î	ï	13 632	36 023	38 033	40 375
гемения										1		1)		
Service charges - water	1	1	1	1		(í		E.			i.	E	5
Service charges - sanitation	1	20	1.	1	į	3	1	.1	3	1	1	Î	1	I	į
LEVENUE	9.00	62.6	920	000	680	CBD		3	2	1		2612	8.495	8 969	100 0
Sarvice charges - refuse	D/D	213	0/6	909	305	700						4154	2	9	300
Service charges - other		-	c		e	7		3	2	3	9	98	\$00	108	115
rement of dollings and	9		4	-)		0								
Interest earned - external		3 885	1917	1858	1740	1 852	Œ	£	£	1.	1	5 148	16 500	16 854	17 865
investments	400	35	14071	375	381	388	- 11	9	Ţ	- 1	3	700	2115	2 233	2 370
debiars			7												
Dividends received		į	ï	Ē	Ĭ,	£	Ē	E	T.	£	(1)	1	1	T	1
Fines penalties and forfeits		**	0	6	-	E	Ē	£	ľ	£	0	182	168	178	188
Licences and permits	129	120	129	127	102	17	1	1	I	E	1	80	1 189	1260	1335
Anency services	121	86	88	68	103	80	Ĭ	I	1	1	ř	420	888	1059	1 123
Transfer receirbs - constraint	54324	3 301	222	1	933	43 458	1	1	X	×	×	55 204	157 443	163 775	173 392
Other teverue	63	157	206	124	7	7.9	1	1	1.	ŧ	3.	1 156	1857	1968	2 066
Cash Receipts by Source	79340	16.261	14 389	1712	8561	90 850	-	I.	1	E	Ė	61 194	232 406	242 372	256 794
			O COLUMN TO A COLU									1			

Description	laf	Description Budget Year 2019/20			ď	Budget Year 2019/20	19/20						2019I20 Me Exper	2019/20 Medium Term Revenue & Expenditure Framework	Revenue &
	July	August	Sept	October	Nov	Dec	January	Fet	March	April	May	June	Budget	Budget	Budget
Rthousands	1 Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	2018/19	2019/12	2020121
Other Cash Flows by Source															-
Transfer receipts - capital)	,	1	Ĭ	į	1	I	1	3.	X	Ĭ	39 761	39.761	42 858	46 518
Contributions & Contributed	1	Ľ	1	ì	2	9)	3	9	ì	1)	1)	10
assets															
Proceeds on disposal of PPE	1	8	#	î	1	3)	ij	9	3	9	0	ì	31	9
Short term loans	T.	T.	Ŀ	Ť	35	1	T	30	1)	1	1)	91	3/	1
Borrowing long		5	Ų	Ê	10	6	f	1	J.	r	T.	1	T	i.	T
term/refinancing											1	8	2	8	ò
deposits	(E.	Ě	E.	0	ſ	t	ţ	Ĺ	0	70	S.	8	R
Receipt of non-current	E	6	Ü	R	ě	E	ſ	E	Ę	£	E	Ê	E	E	Ē
deblors December of mon present															
receivables			ı.	î	E .		î.	i i	E.	i.	l.	Ê	Ď.		6
Change in non-current investments	I	1	ŗ	Ē	Ē	Ē.	ř.	Ē	e	Ē	E	ľ	Ē	£	ţ
Total Cash Receipts by Source	79340	16 261	14 389	1712	1968	90 950	ï	1	3	t	1	101 037	272 249	285 316	303 403

Description Budget Year 2019/20	Ja				m	Budget Year 2019/20	119/20						2019/20 Med Expend	2019/20 Medium Term Revenue & Expenditure Framework	evenue & vork
	July Outcome	August	Sept	October	Nov	Dec	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2018/19	Budget Year +1 2019/12	Budget Year +2 2020/21
Cash Payments by Type															
Employee related costs	6889	6755	6 792	8613	7 679	9699	1	1	3	1	I	43 592	84976	89 554	94 118
Remuneration of councilors	1 032	1 022	1 022	1 002	1022	1 022	Y	£	1)	9	7.381	13 522	14 225	14 954
interest paid	I	1	454	E	Ē	Ţ.	Ť	E		f	E	2 678	3 133	3 298	3 467
Bulk purchases - Electricity	973	2785	6 840	1785	3844	2 569	ř	£	E	Ē	£	17 623	38 629	38 468	40 439
Bulk purchases - Water &)	27	ì	1	Ţ	3	¥	į	£	î	ř.	Ē		E	i.
Sewer	700	708	790	988	928	808	ì	1	1	1		9 108	14374	15 384	16 185
Contracted services	625	796	2 288	1525	11877	2 035	ï	I	1	¥	*	28 271	35 388	36 566	38 505
Grants and subsidies paid -	1	U	ă	3	1	1	3	1	1	ï	1	ž	ī	1	
other municipalities Grants and subsidies paid -		, i	(16)	¥	1)	ì	3.	1	ï	1	808	606	8	674
other General expenses	3061	1301	3313	1717	2393	2 924)	9		ä	1	14 628	28 338	30 463	32 105
Cash Payments by Type	13.350	13 627	21 657	13571	17 542	16 094	E	£	3	30	1	122 389	218 270	228 617	240 458
Other Cash Flows/Payments by Type Capital assets	7 505	3.545	7.735	4173	928	5 855	ř.	6		T		50 011	85 750	64 022	49 111
Repayment of borrowing	1	1	425	I	£	1	í			£	E	89	855	871	887
Other Cash	1	Ĩ	1	1	1	L	Î	X.	N.	E	Ē	ł	E	£	£
Total Cash Payments by	20 895	17.172	29 818	17.74	24 468	21 948	ï	1	1	ì	X	72 830	304 875	293 509	290 456
Net Increase(Decrease) In Cash Held	58 445	(911)	(15 429)	(16032)	(15 907)	29 002	1	1	1	.1	1	(77.7%)	(32 628)	(8 193)	12947
Cashbash equivalents at	314 441	372 887	371 975	356 547	340 514	324 607	353 609	363 609	363 609	353 809	353 609		314 441	281815	273 622
the monthlyear beginning. Cashbash equivalents at the	372 887	371 975	336 547	340 514	324 607		353 609	353 609	363 609	353 606	353 609	281 815	281815	273 622	286 570

EC142 Sengu - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

	2018/19				Budget Year 2	019/20			
Month R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	% spend of Original Budget
Monthly expenditure									
performance trend						0.000	255.50	040400	
July	:=	8 659	170	7 505	7 505	8 659	1 154	13,3%	9%
August		6 985	-	3 545	11 050	15 844	4 594	29,4%	13%
September	-	13 193	1-0	7 735	18 785	28 837	10 051	34,9%	22%
October	-	10 498	-	4 173	22 959	39 334	16 376	41,6%	27%
November	-	15 213		6 926	29 884	54 548	24 663	45,2%	35%
December	-	6 943	-	5 855	35 739	61 491	25 752	41,9%	42%
January	-	2 915	90	-		64 406	-		
February	=	6 400	**	*		70 806			
March		4 713				75 519	- 3		
April	3-1	3 876	-	-		79 394			
May		4 046		- 20		83 440	-		
June	57 621	2 311	m()	300		85 750			
Total Capital expenditure	57 621	85 750		35 739					

EC142 Sengu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	D-f	2018/19	Budget Year 2019/20							
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Capital expenditure on new assets by										
Asset Class/Sub-class		****	10.440			40.000	04 407	40.400	20.00/	40.400
Infrastructure		35 353	2005 52775		3 091	The second second	31 187			
Roads Infrastructure		22 309			2 223	1 - 04 - 070 100	26 817	E. HONOROUS	37004	20/10/06/05
Roads		21 594			2 223	17 003	26 817	9 814	36,6%	29 629
Road Structures		715	-		1 1			1 5		1 7
Road Furniture			1 7		1 7	7		1 7	1	
Capital Spares		1	-		1 7	1		1 7	1 1	
Storm water Infrastructure		-	-	1	1 7			1 7		
Drainage Collection			-		1 "			1 7	1	
Storm water Conveyance					_			1 7	1	
Attenuation		0.000	4.000		-	000	4 450	0.450	70.401	4 900
Electrical Infrastructure		7 734	4 900		565	992	4 150	3 158	76,1%	4 900
Power Plants			-		1 7	- 7		1 1	1	
HV Substations		17			1 -	- 7		1 7	1	
HV Switching Station		27	-		1 7	7		1 7	1	
HV Transmission Conductors			1 7		1 7	1			1	
MV Substations		-	-		1 7			1 7	1	
MV Switching Stations		F 700	2000		-	000	3 200	2 200	74 00/	2.20
MV Networks		5 769	HOUR PARTIES		565	19300		100000000000000000000000000000000000000	100000000000000000000000000000000000000	100000000000000000000000000000000000000
LV Networks		1 965	1700		1 3	92	950	858	90,3%	1 70
Capital Spares		-	-		1 5	_			1	
Water Supply Infrastructure			-		1 7	7		1 -	1	
Sanitation Infrastructure		****	-			4.000	000		200.00	
Solid Waste Infrastructure		5 310			302		220			
Landfill Sites		5 310	5 580		302	1 062	22	(842)	-383,0%	5 58
Waste Transfer Stations					1 7	_		1 -	1	
Waste Processing Facilities				1	1 7			1 ~	1	
Waste Drop-off Points				1 7	1 7			1	1	
Waste Separation Facilities						-		1 -	1	
Electricity Generation Facilities					1 7			1 7	1	
Capital Spares			-	1 .	1 7	-		1 1	1	'
Rail Infrastructure			-	1 1	1 -		٠ .	1 -	1	'
Coastal Infrastructure		Ι,	-	*	1 7	-	,	1 7	1	,
Information and Communication		Ι.	1 *	,	1 ~	-	١,	1 -	1	١ '
Infrastructure		4 333	2 973		105	1761	2 422	661	27,3%	2 97
Community Assets Community Facilities		4 110			105					
COLUMN TO THE PROPERTY OF THE		206	(9,000,000		100	1701	2.513	3 334	23,5%	275
Halls		3718		1 1] .	1 656	1 931	275	14,3%	1 93
Centres		3710	1 301]]	1 000	193	2/3	14,3%	1 83
Créches Clinics/Care Centres						100] []	
Fire/Ambulance Stations] []	
		1 1] []	
Testing Stations		1 '	1 1]]		1 '] [
Museums	1		1] "] [] '		
Galleries			1 .		1 "	. "] '	1	
Theatres			1	1] []	
Libraries	l	400		1 1	105	105	384	4 278	72,6%	82
Cemeteries/Crematoria		183	826		1 105	105	364	η 20	12,0%	0/

EC142 Sengu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06

	Ref	2018/19	Budget Year 2019/20							
Description		Audited Outcome	Original Budget	Adjuste d Budget	Monthly actual	YTD actual	YTD budget	YTD	YTD	Full Year Forecas
R thousands	1	514		5550	3.00			1	%	111
Capital expenditure on new assets by Asset Class/Sub-										
class										
Infrastructure		35 353	40 109	-	3 091	19 058	31 187		38,9%	40 109
Roads Infrastructure	l'	22 309	29 629	-	2 223	17 003	26 817	9814	36,6%	29 629
Roads		21 594			2 223	17 003		9814		
Road Structures		715		-	-		-	-		
Road Furniture		-		-	- 4		0=	-	1	129
Capital Spares			-	-	-	. 4		-		
Storm water Infrastructure		-		1 4	- 4		- 1	4	Į.	- 24
Drainage Collection	п	1			1 4	500			1	24
Storm water Conveyance	П					S	- 34	- 4		
Attenuation	П	_		-		-		_		1 5
Electrical Infrastructure	П	7 734	4 900		565	992	4 150	3 158	76,1%	4 90
Power Plants	П							_		
HV Substations	П					-		_		
HV Switching Station	П					100				
HV Transmission Conductors	П	_			4					
MV Substations	П		1 4		-	744		-		
MV Switching Stations	П	2								
MY Networks	П	5 769	3 200		565	900	3 200	2 300	71,9%	3 20
LV Networks		1 965			-	92			90,3%	
Capital Spares	П		-	-	- 4	-	-	-	1	
Water Supply Infrastructure		2	4	-		70	-	- 4		1 .
Sanitation Infrastructure				-	- 2	200	-	-	-	
Solid Waste Infrastructure		5 310	5 580	-	302	1 062	220	(842)	-3830%	5 58
Landfill Sites		5 310	5 580		302	1 062	220	(842)	383%	5 58
Waste Transfer Stations				-	-		-	-	-	1 .
Waste Processing Facilities		-	-	-	4	-	-	-	1	
Waste Drop-off Points		-		-	-		-		-	
Waste Separation Facilities			-	4 -	- 4		-	-	-	
Electricity Generation Facilities)4	4 4	1 4	-	-	-	-	1 .
Capital Spares			4	12	9-			-	-	1 .
Rail Infrastructure				-	- 4	-		1	4	
Coastal Infrastructure				-	-		-	-	-	
Information and Communication Infrastructure	1								1	

EC142 Sengu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

(cont.)	R e f	2018/19	Budget Year 2019/20							
Description		Audited Outcome	Dundanak	Adjuste d Budget	Monthly actual	YTD actual	YTD budget	YTD		Full Year Forecast
R thousands	1	51,20					300		%	
Community Assets		4 333			105	1 761	2 422		27,3%	
Community Facilities	10	4 110		-	105	1 761	2 315	554	23,9%	2 757
Halls	- 1	208		-	-			-	;	
Centres	- 1	3 718	1 931	-	-	1 656	1 931	275	14,3%	1 931
Créches			-	-	-	200		-		100
Clinics/Care Centres	- 1	-	-	-	-	-	194	-		-
Fire/Ambulance Stations		-	-	-	-	-	-	-	5	14
Testing Stations		-	4	-	-	4	10-	- 4		
Museums		-	-	-			34	-		14
Galleries		-	-	-		-		- 9		19
Theatres			-	-			100			
Libraries	- 1	-	-	-	-		9-	-		100
Cemeteries/Crematoria	- 1	183	826	-	105	105	384	278	72,6%	826
Police		-	-	-	-	-	100	-		- 94
Parks			-	-	-	-		-		19
Public Open Space	- 1		-	-	4	14	-	-		100
Nature Reserves	- 1	9	-	- +	H		9-	- 4	ł	19
Public Ablution Facilities		-			1		- 3-			39
Markets		100		-	-		-	-		
Stalls		-	-	-	-		175	-		1.0
Abattoirs	15	19-	-	-			-	-		-
Airports		1 2	-	-	-		:-	-		
Taxi Ranks/Bus Terminals		94	-	-	-	-	-	-		-
Capital Spares		9-	-	-	-		-	-		
Sport and Recreation Facilities	- 1	223	216	-	-		108	108	100%	216
Indoor Facilities			- 4	-	19		-	-		19
Outdoor Facilities	- 1	223	216	-	-	100	108	108	100%	216
Capital Spares	1		-	-	-	-	-	-		
Heritage assets	- 1	-		-			-	-		
Monuments	1	-	-	-	-	1 10	-	-		
Historic Buildings		-	-	-	4 4	100	-	-	ł	- 2
Works of Art		-	-	-	4 4	100	-	-	ł	19
Conservation Areas		-	-	-	4	- 1	-	-	-	9
Other Heritage		-	1 1	-		-	4	- 2		1 3
investment properties		-		-	-	-	-			
Revenue Generating		-		-	-	19-	-			- 0-
Improved Property				-		100	-	-		
Unimproved Property			-	-		794	-	-		
Non-revenue Generating		-	-	-	- 4	194	-	-		154
Improved Property			-	-	4	14	-	- 4		100
Unimproved Property					1 1	194				

EC142 Sengu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M05

December(cont.)	Ref	2018/19	Budget Year 2019/20							
Description		Audited Outcome	Original Budget	Adjuste d Budget	Monthly actual	YTD actual	YTD budget	YTD	YTD	Full Year Forecast
R thousands	1	1			100				%	
Other assets		311			-		-	-		4 000
Operational Buildings	- 1	311			-		-	-		4 000
Municipal Offices		60	4 000	-	-		-	-		4 000
Pay/Enquiry Points		-	-	100	-	-	-	-		
Building Plan Offices		-	-	-	-		-	100		-
Workshops	- 1	-	-	- 1	-		-	-		-
Yards		251	-	-	-	-	-	-		
Stores		1	-	- 4	1 4		-	- 04		
Laboratories				-	-			- 4		-
Training Centres		-	-	-	-		4 -	9	,	
Manufacturing Plant			-				-	- 2		
Depats					-		-	- 12		
Capital Spares		-	-	-	-		-	- 4		
Housing		-	-	D=	-		-			
Staff Housing				- 10	-		-	- 1-		
Social Housing				T-	-		-	10-		
Capital Spares		-		96	-		-	194		
Biological or Cultivated Assets)-			-	-		
Biological or Cultivated Assets		-		-	-		-	7.		
Intangible Assets			. 9	-	-		- 69	69	1009	6 6
Servitudes				٠ ٠	-		-	-		7
Licences and Rights			- 69	٠ ا	-		- 69	69	1003	6 6
Water Rights	- 1	-	٠ ١	1 .	-		1 -	-		
Effluent Licenses	- 1		-	1 .	-		4 4	-	ł	
Solid Waste Licenses	- 1		1 3	4 .	4 -		1 5	-		
Computer Software and Applications	- 1	1 8	- 69	9 -	1 5		- 69	69	1005	6
Load Settlement Software Applications		. 1		1 .	-		1 1			9
Unspecified					-		-	-		
Computer Equipment		1 327	1 057			1	2 446	444	99,59	1 05
Computer Equipment		1 327					2 446			A CONTRACTOR OF THE PARTY OF TH
Furniture and Office Equipment		57	230							23
Furniture and Office Equipment		57				- 1		-		23
Turniale and once equipment										
Machinery and Equipment		864		_	24					
Machinery and Equipment	- 1	864	201		- 24	1 01	4 1 668	653	39,25	6 201

EC142 Sengu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December(cont.)

December(cont.)										
	Ref	2018/19	Budget Year 2019/20							
Description		Audited Outcome		Adjuste d Budget	Monthly actual	YTD actual	YTD budget	YTD		Full Year Forecast
R thousands	1		Sale						%	
Transport Assets			3 100	-	-		1 500	1 500	100%	3 100
Transport Assets		-	3 100	-	-	-	1 500	1 500	100%	3 100
Land	3	-	_			-	-	-		-
Land		-	-	-	-	-	-	-		
Zoo's, Marine and Non-biological Animals		-	-	-	-		-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-		-	-		
Total Capital Expenditure on new assets	1	42 246	53 555	-	3 219	21 835	37 292	15 456	41,4%	53 555

EC142 Sengu - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

asset class - M06 December Description	Re	2018/19	Budget Year 2019/20	- 4					154	
	f	Audited Outcome	Original Budget		Monthl y actual	YTD actual	YTD budget	YTD varianc e	YTD varianc e	Full Year Forecast
R thousands	1				943		73.5		%	35.8
Capital expenditure on renewal of existing assets by Asset Class/Sub- class										
Infrastructure			850				850	850	100,0%	850
Roads Infrastructure		12	850	14	-	-	850	850	100,0%	850
Roads		-	-				39	-		-
Road Structures	П	- 1	850				850	850	100,0%	850
Road Fumiliure		_					15			
Capital Spares					1		- 1			_
Storm water Infrastructure									Į.	
Drainage Collection		_							Į.	
Storm water Conveyance			100				100		Į.	
Attenuation		_			1 1	-	12-		ļ	
Electrical Infrastructure		-			4 4		1-	-		
Power Plants			24		-	-	5		Į.	
HV Substations		_	(-		-		-	-		
HV Switching Station	П	_	-		1 1	-				
HV Transmission Conductors			200		1 1					
Transmission serial		-			-		100			
MV Substations						-				
MV Switching Stations		1 1	76		4	-	-	-		
MV Networks	ш		107				100			
LV Networks		-	200		+ +	-	100	-		-
	ш		100				100	-		
Capital Spares										-
Water Supply Infrastructure			94		1 1	-	-	-	1	1 1
Sanitation Infrastructure			- 67		-		- 00	-	-	-
Solid Waste Infrastructure			100		1 1		10	-		-
Landfill Sites		-			1 1	-	29	-	-	-
Waste Transfer Stations		-	17-	3+	+ +		17-	-		1
Waste Processing Facilities		-	100	100	4 4	1	10-	-	ł	-
Waste Drop-off Points	П	-	100	- 2	1 1	- 2	- 1		ł	
Waste Separation Facilities		-	- 1	-	4	-	V=	-	1	9
Electricity Generation Facilities		-	. 25	19	1 1		2=	-		18
Capital Spares		-					1.0	-		-
Rail Infrastructure		-	17		1 -	-	100	-		100
Coastal Infrastructure			11-		-	-	526	-		×
Information and Communication Infrastructure		,-	-		1 1			-		-

EC142 Sengu - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by

Description	Re	2018/19	Budget Year 2019/20						1	
	f	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD	YTD budget	YTD variance		Full Year Forecast
R thousands	1	415	6 600		215	384	2 791	2 407	86,2%	6 600
Community Assets	1	275			215	177000	1 100		65,1%	
Community Facilities	1	158			2.10		1100	1.00	001110	3 500
Hells	1	130	3 300]	1 3				
Centres	1]					
Créches]]	1			
Clinics/Care Centres										
Fire/Ambulance Stations					1]	1 3	1	1 7		
Testing Stations	1				1]	1 3		1 7		
Museums					1 7			1 7		1
Galleries			- 2	1 5				1 1		
Theatres	1	1 5	-					1 1		
Libraries		-	-		1		-	1 1		
Cemeteries/Crematoria	1		-		-			1 7		1 .
Police			-	-	-	-		1 1		
Parks	1		-	-	-				05.40	4 400
Public Open Space		118	1 100	-	25	384	1 100	716	65,1%	1 100
Nature Reserves			-	-	-	-	-	1 7		-
Public Ablution Facilities			-	-	-	-	- 1	1 1		
Markets					-	-	-	1 1		
Stalls					-	-		1 7		١ ٠
Abattoirs		-	-		-	-		*		
Airports			-	-	-	-		-		
Taxi Ranks/Bus Terminals		-	-		-	-		-		
Capital Spares		- 3	-		-	-		-		
Sport and Recreation Facilities		140	2 000	-	-	1	1 69	1 1 691	100,0%	200
Indoor Facilities			-	- 12	-			-		
Outdoor Facilities		140	2 000		-	14	1 69	1 691	100,0%	200
Capital Spares					1 6	9		4 4		1 .
Heritage assets			-	17	-	-		-		
Monuments				19	-		,			
Historic Buildings			4 -		-	-		+ +		1 .
Works of Art		١.	4 -				,	-		
Conservation Areas	-				-	-		4 4		
Other Heritage					4					
Culei Helitage	-		1 2		1	1		-		
Investment properties			-	1 -	-	- 2		-		
Revenue Generating			-		-			-		
Improved Property			1 1					4	-	
					1 .			4 2		
Unimproved Property Non-revenue Generating	1	1 3	1 :] .]]	1 1	1 .	1 1		
		1 3] [1 .	1 .		1	
Improved Property Unimproved Property							1			

EC142 Sengu - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by

Devel 1	Re	2018/19	Budget Year 2019/20					7		
Description	+	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
Rthousands	1	0.010	9 317		455	5 492	6 381	889	13,9%	9 317
Other assets	ш	3 643				- Independent			_	
Operational Buildings		3 643	104		455 455	190.000	6 381	1000000		9 317
Municipal Offices		3 643	9317		400	5 492	0 301	005	10,0,0	0.011
Pay/Enquiry Points		-		1	1 1			. 9		
Bullding Plan Offices					1 7					
Workshops				1 .	1 7					
Yards		_			1 7	1 7				
Stores		-			1 7			1 7		
Laboratories			-	1 1	1 7	1 7		1 1		
Training Centres			1 7		1 -	1				1 7
Manufacturing Plant		-	-	1 '	1 7	- 5		1 7		
Depots		-	-		1 7	1 7		1 7		
Capital Spares		-	-	1 '	1 -	1 1		1 5		
Housing	н		-		1 -	1		1 0		1 3
Staff Housing			-	1 "	1 7	1 7	1 '	1		
Social Housing	П			1 '	1 7		1 '	1 1	1	1 7
Capital Spares			7	1	1 1		1 :	1 1	1	1 3
Biological or Cultivated Assets	Н	_	_		-	-		1	-	-
Biological or Cultivated Assets	ш		-		1 1	1 3	1	1	1	
Intangible Assets	1		-	,		-	,	-		-
Servitudes	ш		-		1 -	-	1	1 1	1	. 1
Licences and Rights	1	9	-	1 '	1 .	1 ~	1 '	1 1	1	
Water Rights	1	1 19		1 '		1 ~	1 '	1 1	1	
Effluent Licenses	1	-		2	1 "	1 .	1 '	1 1	1	1 1
Solid Waste Licenses				1 0	4 >	1 .	1 '	1 .	1	
Computer Software and Applications	5		1 -	1 '	-	1 :	1 '	1 1	1	1 1
Load Settlement Software	1		1 .	1		1 .	1 '	1 1	1	1
Applications	Ŧ.									
Unspecified	ŀ.		1 3	1	-	1 :	1 '	1 1	1	1
Computer Equipment	ь			_		-	1			-
Computer Equipment	L		1 "	1	7 '	1 '	1 '	1 '	1	
Furniture and Office Equipment	L		١.,	1	- J	4 .		4 .	-	
Furniture and Office Equipment			-	-	-	-	-	-	-	
Commune and onnes Equipment	L		1					1		
Machinery and Equipment		_			-	1		1	1-	-
Machinery and Equipment				1	- '	1 '	1 '	1 '	1	
Transport Assets			1	1	1 '	1 -		1	1	-
Transport Assets			1	1	-	1 '	1	1 '	1	1
Land		-	1	1	-	1	-	1	1	
Land		1 '	1	1	-	1 '	1	1	1	
Zoo's, Marine and Non-biological Animals			-	-	-	_	_			
Total Capital Expenditure on renewal of existing assets	1	4 05	8 1676	7	- 67	0 587	6 10 02	2 414	6 41,4	16 767

EC142 Sengu - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset

Description	Re	2018/19	Budget Year 2019/20							
	f	Audited Outcome	Original Budget	Adjusted Budget	Monthi y actual	YTD actual	YTD budget	YTD varianc e	е	Full Year Forecast
R thousands	1		100			231.2			%	11 1100
Repairs and maintenance expenditure by Asset Class/Sub- class										
	ш							204	40.00	3 802
infrastructure	П	2 992	3 802	_	413	476	777	301	10,8%	3 502
Roads Infrastructure	П	1 760	2 154	-	258				-8,9%	2 154
Roads	ш	1 760	2 154		258		1			
Road Structures	П	1,100	72.00					811		-
Road Furniture										
Capital Spares								1 1		
Storm water Infrastructure		272	304		2	38	100	62	62,1%	
Storill water irritaso actore		***		1	1 1		, ,,,,	100	200	304
Drainage Collection					-		-	-		
Storm water Conveyance		272	304	-	2	38	100	62	62,1%	30-
Attenuation	П			1 .						30
Electrical Infrastructure	1	823	1 028		152	1 095	1 442	347	24,1%	
Electrica illinasa actura	П		1 02.	1						02
Power Plants	П	(H			-	-	-	-		
HV Substations	1	1 -			-		1 .	1 .		
HV Switching Station		-		1 -	-		1 *	1 .		
HV Transmission Conductors		-		1 -	1 1		1 1		1	1
MV Substations		-	,	1 .	1 -		1	1 1	1	1 2
MV Switching Stations				1 .	-					
MV Networks		285	43	4 -	21	110	84	(26	-30,99	43
LV Networks		538	59	-	131		1 359	373	27,5%	59
Capital Spares	Ш								1	3
Water Supply Infrastructure		-			-				-	
Sanitation Infrastructure		-		4 .	4				-	
Solid Waste Infrastructure	П	137	31	6 -	4 -		3		100,09	
Landfill Sites		35	9	2 -	4 10		4 3	2 3	100,09	
Waste Transfer Stations	П	103	22	4 -	-		-	1 .	1	22
Waste Processing Facilities		-		-	>	4 3	-	1 .	1	
Waste Drop-off Points		-			-	1 3	12	4 .	1	
Waste Separation Facilities		-		-	-	-	- 0	4 .	+	
Electricity Generation Facilities				4 .			-	-	+	
Capital Spares		-		4 -				-	+	
Rail Infrastructure				4 .		-	- 2	-	-	1
Coastal Infrastructure				4 .	-	4 .	4 9	-	4	
Information and Communication Infrastructure				1	١.			1	1	

EC142 Sengu - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

December (cont.) Description	Ref	2018/19	Budget Year 2019/20							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	1 572	2 305		141	552	1 116	564		2 305
Community Assets	1 1	1 434		_	130	177.75		The second state of		
Community Facilities	- 1 1	752			72		1000000		-0,9%	
Halls	- 1 1	102	908] "	400	420	17	0,000	-
Centres	- 1 1]]	1 1				- 4
Créches Chaire Com Contras	- 1 1]							
Clinics/Care Centres	- 1 1	3] 3		1 2
Fire/Ambulance Stations	- 1 1				1]					
Testing Stations	- 1 1		J		1 7]]		
Museums		-] [] []		
Galleries										1 3
Theatres		7	7]			
Libraries	- 1 1	000	4 440		58	103	663	560	84,5%	1 112
Cemeteries/Crematoria	- 1 1	682	1 112	,	7 50	103	000	300	04,570	3.112
Police	- 1-1	_	-		1 1	1 -	1 1	1 7	1	
Parke	- 1-1	7	11		1]		1 3	1 7		1
Public Open Space	- 11	1	**			1 3]]		
Nature Reserves	- 1-1		- 7		l	1 :	1]			
Public Ablution Facilities	- 1 1	1	- 7] [
Markets	- 1.1		- 7			1 :				
Stalls		1	1) (
Abattoirs	1.1				1 1]]	1 1]]		
Airports	- 1-1		1 7]]] [
Taxi Ranks/Bus Terminals	- 1 1	1	1]]]] [1]]		
Capital Spares	- 1 1	138	188		10	17	2		32,29	18
Sport and Recreation Facilities	- 11	130	100] "	1 "	1]]	02,20	1
Indoor Facilities	- 1-1	138	188		10	17	2		32,29	18
Outdoor Facilities	- 1. 1	130	100	1 1] "	1 "		1 1	OL,L	1
Capital Spares		7				1 3				
Heritage assets	- 1 - 1	_	_						_	
Monuments			1]] []]	
Historic Buildings]]]]]	1 .
Works of Art]] .]	
Conservation Areas			1 1] [1 .
Other Heritage			1 3	,	7	1 .] '			1 '
Investment properties		16	-					-	-	
Revenue Generating			-		- 5		1	1	1	
Improved Property			+		-		-	4 4	4	1
Unimproved Property			-				- 1		4	
Non-revenue Generating			-				-	+ -	4	-
Improved Property			-		-	-	-	- '	4	
Unimproved Property							-		-	1 :

EC142 Sengu - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December (cont.)

December (cont.) Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	750	4 074		47	004	404	400	%	4.076
Other assets	ŀ	752	1 078		37					1 078
Operational Buildings		752	1 078		37	231		190		
Municipal Offices	- 1	492	807	-	33	174	385	211	54,8%	807
Pay/Enquiry Points	н	7	-		1 1	-	-	1		
Building Plan Offices					1 1			1		
Workshops	н	7	7		1 7	-	1			7
Yards	н	-	-		1 1		-		20.00	
Stores	н	260	271		1 4	57	36	(21)	-60,0%	271
Laboratories	н		-		1 1	-	-	-		
Training Centres	н	7	7		1 1	-	-	7		-
Manufacturing Plant			-		1 1	-	-			-
Depots	н	-	7		1 1	-	-	-		14
Capital Spares	н	-	- 4		1 1	-	-	-		
Housing	н	4	-		1 1	-	-	-		
Staff Housing	н	-	-	-	1 1	-	-	-		-
Social Housing	н	-	-		1 1	-	-	-		1
Capital Spares		~	7	1	1 1	100	1	-		
Biological or Cultivated Assets	L	-	-		- 4	9-	-	-		-
Biological or Cultivated Assets	н	-	-	-	-	9-	-	-		100
Intangible Assets	L	~	-	-	-		-	-		-
Servitudes	П	-	-	-	-	9_	-	-		-
Licences and Rights	н	4	- 4		4	-	4	4		14
Water Rights	ш	-	-		- 4	-	-	1 1		1
Effluent Licenses	- 1	-	-		- 4)÷		-		76
Solid Waste Licenses	Н	-	-	-	-	-	-	-		1
Computer Software and Applications	П	-		-	-		-	-		-
Load Settlement Software Applications	- 1	-	-	-	-	-	-	-		
Unspecified	н	-			-	100	-	-		-
Computer Equipment	н	-	-	-	4 4		-	-		-
Computer Equipment	1		-	-	-	-	-	-		-
Furniture and Office Equipment	П	495	535		4	58	211	153	72,4%	535
Furniture and Office Equipment	ı	495	535	-	4	58	211	153	72,4%	535
Machinery and Equipment		1 119	1 458		9	31	156	125	80,2%	1 458
Machinery and Equipment		1 119	1 458	-	9	31				
Transport Assets		2 267	2 401		- 57	95		112	54,2%	2 401
Transport Assets		2 267	2 401	-	- 57	95				
Land		_	-					-		
Land			-	-		_	-	-		72
Zoo's, Marine and Non-biological Animals		-	15		-	-		,		-
Zoo's, Marine and Non-biological Animals		-	-		1			,		-
Total Repairs and Maintenance Expenditure	1	9 198	11 579		661	3 443	4 888	1 445	29,6%	11 579

		2018/19	Year 2019/20							
Description	Ref	Audited Outcome		Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD	YTD	Full Year Forecast
R thousands	1	1980		BOY.	3500	1000	8		%	THE ST
Depreciation by Asset Class/Sub-										
class										
Infrastructure		10 676	11 509	-	5 611	5611	5 755	144	2,5%	
Roads Infrastructure		8 334	8 763	-	4 272	4 272	4381	110	2,5%	8 763
Roads		8 334	8 763	-	4 272	4 272	4 381	110	2,5%	8 763
Road Structures			99	-	12	-	-	-		
Road Furniture			-	-	-	-		-		8
Capital Spares		_	-	-		-	-	-		
Storm water Infrastructure		1 290	1 452	-	708	708	726	18	2,5%	1 452
Drainage Collection		in the second	3 100			-	_	-		
Storm water Conveyance		1 290	1 452	-	708	708	726	18	2,5%	1 452
Attenuation						200		-		
Electrical Infrastructure		904	1 052		513	513	526	13	2,5%	1 052
Power Plants		56	0-		-	-	_	-		
HV Substations		_			-		-			
HV Switching Station		_			_		_			
HV Transmission Conductors					_			_		
MV Substetions	- 1						_			
MV Switching Stations		-			_					
MV Networks		690	803		392	392	402	10	2,5%	800
LV Networks		214	249		121	2000				
Capital Spares		2.0	2.10					1 3		-
Water Supply Infrastructure							-		Į.	
Dams and Wairs						1 1				
Boreholes				1 1		1 2			1	
Reservoirs										
Pump Stations]						1 1		
Water Treatment Works	- 1	- 1								
Bulk Mains				1 3]]]			
Distribution		1 3]	
Distribution Points										
PRV Stations						1 3	1 3			
Capital Spares	- 1	1 7			1 .]]		1	1 3
Sanitation Infrastructure			1	1 3	1 -	1 3		1 3	1	1 1
	- 1			1	1 7	1 7]	1	1	1 1
Pump Station				1	1 7	1 1	1]	1 .	1	
Reticulation Wastewater Treatment Works				1 .	1 -]] "	1	1 3
Property of the second			1 -	1 ~	1 -	1 1	1 1	1 .]	
Outfall Sewers				1	1	1 7	1 :		1	
Toilet Facilities				1 .	1 7	1 1	1	1 :	1	
Capital Spares				1 *	200	1	1	1 1	1	0.1
Solid Waste Infrastructure		148		_	118				2,5%	
Landfill Sites		148	242	9 -	118	118	121	3	2,5%	24
Waste Transfer Stations				1 -	1 -	1 -1	1 -	,	1	
Waste Processing Facilities			1 -	1 -	1 -	1 -1	1 -	1 '	1	
Waste Drop-off Points		124			1 *	1 .	1	1	1	

C142 Senqu - Supporting Table S		2018/19	Budget Year 2019/20							
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD	variance	Full Year Forecast
thousands	1					-500			%	
Vaste Separation Facilities		-	-	-	-	-	0-	-		
lectricity Generation Facilities	- 0 - 1	_	1 2		1 1	-		-	- 1	
Capital Spares	11	-	-	12	1 1	-	-	- 00		
Rail Infrastructure		-	-	-	1 1	- 4		-		
Rall Lines		-	-		1 1			1 1		
Pail Structures		-	-	100	1 1	-	-	-		
Rail Furniture		. ~	1-	- 0	1 -1		7			
Orainage Collection		-	-	100	1 1			1 7		
Storm water Conveyance		-	-		1 1			1 7		
Attenuation			(+		1 4	.00	-	-		
MV Substations		-	-		1 1			1 "		
V Networks		-			1 1	-		1 -		
Capital Spares		-	-		1 1			1 1		1
Coastal Infrastructure	- 1	-	-		1 1			1 7	1	
Sand Pumps		1	-	,	1 1			1 3	1	
Plers		1	-		1 1			1 "	1	
Revelments	- 1	9	-	,	1 7	1 1	,	1 1	1	
Promenades					1 7			1 1	1	
Capital Spares	- 1	-				1 7			1	
Information and Communication Infrastructure				1 .						
Data Centres	- 1									
Core Layers Distribution Layers	- 1							4 .	4	
Capital Spares			-		1	-		1	1	
Community Assets		1 410			1 090					
Community Facilities		806			797					
Halls		28	603	4	294	294	30	4	2,5%	9 6
Centres			1 .		-	1 1	1	1	1	
Créches			1 "	1	1 :	1 1	1	1 '	1	
Clinics/Care Centres		1 1	1 '	1	٦,	1 '	1		1	
Fire/Ambulance Stations			1	1	1 1	1 3	1] ']	
Testing Stations		1	1 3	1 '	1 1		1]]	
Museums			1 "	1	1	1]]]	1
Galleries		1	1	1	1 1	1 3	1]		
Theatres		1	1	1	1	1]		
Libraries		100	7	1	200	8 25	6 26	13	7 2,59	6 5
Cerneteries/Crematoria		46	0 52	9	- 25	25	2	~	(2,0)	1 '
Police			1	1] ']		
Parks		1 1	7 .	7] ,	1 3	1 .	32	1 2,55	6
Public Open Space		6	9 6	1	- 3	1 3	<u> </u>	"] -,,,	1
Nature Reserves		1	7	1	1 1]		
Public Ablution Facilities			1		21	5 21	5 2	21	6 2,55	8
Taxi Ranks/Bus Terminals	1		- 44	III .	7 21	U 21	4		A 570	· ·

EC142 Senqu - Supporting Table S		2018/19	Budget Year 2019/20							
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD	YTD	Full Year Forecast
R thousands	1	7.5	100		W. 179			+	%	
Sport and Recreation Facilities		604	601	_	293	293	301	8	2,5%	601
Indoor Facilities	- 1 1	14	-		0	-	-	-		-
Outdoor Facilities	- 1 1	604	601	9	293	293	301	8	2,5%	601
Capital Spares	- 1 1	-	-	-		-	-	-		1
Heritage assets	- 1 1		-	-		-	-			
Monuments	-11		-	-	-	-	-	-		
Historic Buildings	- 1 1		-		-	-		-		
Works of Art	- 1 1					-		-		
Conservation Areas	- 1 1					4				
Other Heritage	- 1 1	-		- 4		- 4		12		
	- 1 1							-		
Investment properties	- 1 1	14	-	-	-	74				
Revenue Generating			-	-	- 4	-		-		
improved Property	- 1 1		-	-	-	-		-		
Unimproved Property	- 1 1				-	- 4	-	-		
Non-revenue Generating	- 1 1	-	-	-	. 4	-	-	-		
improved Property	-11	24	-	-	- 4	- 4	- 1	-		
Unimproved Property	- 1 1	100	-	-	- 4	4		-	- 1	16
Other assets	- 1-1	607	858	-	362	362	429	67	15,5%	
Operational Buildings		607	858	-	362	362	429	67	15,5%	858
Municipal Offices	- 1-1	607	743	-	362	362	371	9	2,5%	743
Pay/Enquiry Points	-1.9	-	-	_		- 4		-	2	
Building Plan Offices	- 1 1			-	>	- 4		-		
Workshops	- 1 1		-	,		-	-	-	1 1	
Yards	- 1 1	124	82	-	1-	-	41	41	100,0%	83
Stores		14	32	-	14	4	16	16	100,0%	8:
Laboratories					194	-	-	14		16
Training Centres	- 1 1	34		-	194	- 4	- 3	- 4		
Manufacturing Plant			-	-	-	- 4	-			
Depots	- 1		-	-			_			
Capital Spares	- 1- 1			-	10-	-		7-		
Housing		100		-	De	-				
Staff Housing		1-	-	-	5-	4		14		19
Social Housing		-			-	-	2	74		9
Capital Spares		-	-	2	-	-		1		20
Biological or Cultivated Assets		. 10	_	_	-	-	5-	- 1		9
Biological or Cultivated Assets	- 1 1	-	-	-	15	-	-	-		

EC142 Senqu - Supporting Table SC1	3	2018/19	Budget Year 2019/20			. 5				
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YTD actual	YTD budget	YTD	YTD	Full Year Forecast
R thousands	1			77.	0.00	(2.00		23	%	
Intangible Assets	1	102	122	-	59	59	61	2	2,5%	122
Servitudes	1.3	-	-	-	-		-	-		-
Licences and Rights		102	122	-	59	59	61	2	2,5%	122
Wafer Rights	ш	1	-	-	~	100	-	-		-
Effluent Licenses		19	-	-	1 4	- 0	-	1		-
Solid Waste Licenses		-		- 5	1 3	100	_	1 3	100000	
Computer Software and Applications		102	122	- 2	59	59	61	2	2,5%	122
Load Settlement Software Applications		344	-	-	1 1			-		_
Unspecified	Н	-	-	-	1 1	-		. 8		
Computer Equipment	П	816	863	_	421	421	432	10	2,4%	863
Computer Equipment	П	816	863	-	421	421	432	10	2,4%	863
Furniture and Office Equipment	П	921	863		421	421	431	- 11	2,5%	
Furniture and Office Equipment	13	921	863		421	421	431	11	2,5%	863
Machinery and Equipment		2 663	2 379		1 215	1 215	1 189	(26)	-2,2%	2 379
Machinery and Equipment		2 663			1 215	1 215				2 379
Transport Assets	1	1 670	2 230		1 087	1 087	1 111	28	2,5%	2 230
Transport Assets		1 670			1 087	1 087	1 115	28	2,5%	2 230
Land					-	_		-		
Land		-	-		-	-			1	15
Zoo's, Marine and Non-biological Animals			-			_				
Zoo's, Marine and Non-biological Animals			-		-					
Total Depreciation	1	18 865	21 058		10 266	10 268	10 52	9 263	2,5%	21 05

EC142 Sengu - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

class - M06 December	R	2018/19	Budget Year 2019/20						. 3	
Description	ef	Audited Outcome	Original Budget	Adjuste d Budget	Monthly actual	YTD actual	YTD budget	YTD variance	ce	Full Year Forecast
R thousands	1								%	
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure	Н	11 317	14 494	-	1 965	8 027	13 589	5 562	40,9%	14 494
Roads Infrastructure	М	-	500	-	-	-		-		50
Roads		-	500	1	-	-		-	-	50
Road Structures		-		-	-	-		-	-	
Road Furniture	П			-	-	-		- 1	-	
Capital Spares				-	- 4	- 4		-	-	
Storm water Infrastructure		_		-		-		4 .	-	
Drainage Collection				-		- 9		4 4	-	
Storm water Conveyance	П				-			4 ×	1	
Attenuation	L				-	-		-	-	
Electrical Infrastructure	П			-		-			-	. 8
Power Plants	П	١ -		-	-	-		-	-	
HV Substations	П			-	-	4 4		-	+	
HV Switching Station	П			4 4	1.0	4		-	+	V V
HV Transmission Conductors	L			-	9	-		4 -	4	
MV Substations	Г			-	. 5	-	19	4 .	1	
MV Switching Stations	Г			-		- 8	- 0	4 1	4	
MV Networks	ı	١ -		4 -		-	- 2		4	1
LV Networks	1			-	-	-			1	l l
Capital Spares	Г			-	100	-		-	1	1
Water Supply Infrastructure	L		- 0			+			-	1
Sanitation Infrastructure	L	-		-		-		4		
Solid Waste Infrastructure	L	11 317			1 96				2 40,99	
Landfill Sites	ı	11 317	13 99	4 -	1 96	8 027	13 58	9 5 56	2 40,95	13 90
Weste Transfer Stations	ı		1			1 1		4 9	1	1
Waste Processing Facilities Waste Drop-off Points		1	١.		-				1	
Waste Separation Facilities			-		-	-	1	-	-	
Electricity Generation Facilities	1	1 1	-	4 -	4	- :-	1	-	-	
Capital Spares			-	4 .	1 .	-	-	-	-	
Rail Infrastructure		. 5	4	4 -	-	-	-	-	4	1
Coastal Infrastructure			-	4 8	-	4 .	1	4	4	1
Information and Communication				1					1	

EC142 Sengu - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

class - M06 December (cont.)	R	2018/19	Budget Year 2019/20			75			1.4	
Description	ef	Audited Outcome		Adjuste d Budget	Monthly actual	YD actual	YTD budget	YTD variance	CB	Full Year Forecast
R thousands	1			1			100000		%	400
Community Assets			150		-	-	-	-	_	150
Community Facilities	- 11		150		7		-	1 -	1	150
Halls			150	1	-	-	1	1 7	1	150
Centres		"	-	1 7	-	_		1 "	1	
Créches		1 7	_	1 1	-			1 7	1	1
Clinics/Care Centres		1 1		1 1				1 -	1	
Fire/Ambulance Stations	- 1			1 7	_			1 7	1	
Testing Stations	- 11	1 7	-	1 3		1 5		1 7	1	1
Museums		1 1		1 7	-		1 3	1 "	1	
Galleries	- 11	1 7		1 1			1 5	1 7	1	
Theatres		1 "		1 7			1 1	1 7	1	
Libraries		1 ~		1 1		-		1 7	1	
Cemeteries/Crematoria		-	-	1 1	-		1	1 7	1	1
Police		1 5		1 3	(40	-		1 -	1	
Parks				1 7		1 7		1 7	1	
Public Open Space		1 7		1 7		1 5		1 .	1	
Nature Reserves		-		1 7			1 6	1 7	1	1 3
Public Ablution Facilities		1 1		1 7				1 7	1	
Markets		_		1 7	1	1 -		1 1	1	
Sfalls At all a land				1 7			1	1 7	1	
Abattoirs				1 7	J		1	1 1	1	
Airports				1 7			1	1 .	1	1
Taxi Ranks/Bus Terminals	- 1				J	1 .	1	1 .	1	
Capital Spares	- 1	. 5		1 7	J	1 .	1 .	1 1		
Sport and Recreation Facilities		"		1 7		1 5	1 .	1 0		
Indoor Facilities				1 7		1 5		1 1		
Outdoor Facilities	- 1			1 ~		1 "		1 7	1	
Capital Spares		1		1 7		1 7		1 1	1	
Heritage assets	- 1	-	-	-	_				1	
Monuments	- 1			1 7		1 3	1 .	1 0	1	
Historic Buildings				1 3		1 7]]	
Works of Art				1 5		1 1]	
Conservation Areas		1 7		1 7		1 -]]]	1 0
Other Heritage				1 7		1 1] ']	
Investment properties				-	-			-		- 2
Revenue Generating		-		-			1 '	1 1	1	1
Improved Property		-	104	-		-	1 '	-	1	
Unimproved Property		-		1 -	100	*	1 '	1 1	1	
Non-revenue Generating			19	1 -		1 -	1 '	*	1	I '
Improved Property			- 1	1 1		1 1	1	1 "	1	
Unimproved Property				-		-	1	1 12	1	

EC142 Sengu - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

class - M06 December (cont.) Description	R	2018/19	Budget Year 2019/20		7.5%					
R thousands	ef 1	Audited Outcome	Dudget	Adjuste d Budget	Monthly actual	YTD actual	Y TD budget	YTD variance	YTD varian ce %	Full Year Forecast
Other assets	,	-	784	-	-	-	588	588	100,0%	784
Operational Buildings			784		_		588		100,0%	
Municipal Offices			_					_		_
PawEnguiry Points	П	4	-	_	_					
Building Plan Offices	Ш	1 1		-	-			-		_
Workshops		4		1 4	_					
Yards				1 4	- 4					
Stores	П		784	-	-		588	588	100,0%	784
Laboratories	П]						-		
Training Centres					_		. 2			
Manufacturing Plant			1]						. 1
Depots			. 1]	1					1
Capital Spares		1 1								1
Housing		1 3								
Staff Housing]						
Social Housing										
Capital Spares		. 2								- 4
Septical Spanos		1		1 7						
Biological or Cultivated Assets	ı		14		- 1					
Biological or Cultivated Assets	L									- 1
Intangible Assets	ı							1 2		
Servitudes	L		-		-	-	- 0-			
Licences and Rights	L									
Water Rights	ı									
Effluent Licenses	ı									- 1
Solid Waste Licenses	L	1 3								100
Computer Software and Applications	L	1 2								22
Load Settlement Software Applications	ı			1 1			1 .		1	
Unspecified	ı	1 2]						
Unspectied	l	1 7		1 7			1 '			
Computer Equipment	ı			1 1						
Computer Equipment		-	-		1-					-
Furniture and Office Equipment			19		_					
Furniture and Office Equipment	ı	- 2								
unitate and Onice Equipment	ı	1 7			1					
Machinery and Equipment	L					١.			1	
Machinery and Equipment	L		-	-						-
Transport Assets	ı	1 2								
Transport Assets	1	_								
Land	L							1		
Land		-								
	П									
Zoo's, Marine and Non-biological Animals		1 1		1 7	1		1 .			
Zoo's, Marine and Non-biological Animals		-		-	-					
Total Capital Expenditure on upgrading of existing assets	1	11 317	15 42	-	1 965	8 02	7 14 177	6 150	43,49	15 428

SERVICE PROVIDERS/CONTRACTOR /VENDORS MID YEAR PERFORMANCE REPORTING 1 July 2019 until 31 December 2019



SERVICE PROVIDERS/CONTRACTOR /VENDORS PERFORMANCE MANAGEMENT AND REPORTING 1 July 2019 until 31 December 2019

Service provider means a person or institution or any combination of persons and institutions which provide a municipal service

- External service provider means an external mechanism referred to in section 76(b) which provides a municipal service for a municipality
- Service delivery agreement means an agreement between a municipality and an
 institution or person mentioned in section 76(b) in terms of which a municipal service
 is provided by that institution or person, either for its own account or on behalf of the
 municipality

The purpose of this section is to provide reporting information related to the performance of external service providers at year.

MEMBERS OF THE ADJUDICATION COMMITTEE

Bid Specification Committee Members	Bid Evaluation Committee Members	Bid Adjudication Committee Members
M. Ramaru (Chairperson)	B. Viedge (Chairperson)	K. Fourle (Chairperson)
A. Gushmani	Z. Ngcuka M. Xorile (SCM Officials)	N. Sbukwana N. Makaba (SCM Official)
M. Theron	T. Van Zyl	P. Bushula
Z. Ngcuka Z. Ndamase M. Xorile (SCM Officials)	Z. Koyana	T. Wonga
N. Languza-Mtwebana (Secretary-SCM)	N. Languza-Mtwebana (Secretary-SCM)	L. Gologolo
	72 60 6	R. Crozier
+ End user department Member	+ End user department member	
	*	

SUPPLY CHAIN MANAGEMENT STATISTICS July 2019 to December 2019

Tenders	1 st Quarter	2 nd Quarter	Total
awarded	13	8	21

Meetings held	1st Quarter	2nd Quarter	Total
Bid Adjudication	4	4	8
Bid Specification	3	6	9
Bid Evaluation	4	5	9
Document Committee	0	0	0
Oversight Committee	0	0	0

Average time taken from tender advertisement to award of tender: 1 Month 2 Weeks

SUPPLY CHAIN MANAGEMENT: VENDOR PERFORMANCE REPORTING

All directorates who are required to manage service providers/contractors/ vendors, are required to provide detailed reporting on the manner in which these service providers/contractors/ vendors undertake this task. In doing so, reporting is required to reflect on progress related to any project /contract awarded within their Directorates. Reporting is required to include an assessment and rating in respect of actual progress and performance achieved and this is consolidated by the Supply Chain Division (who requires this in order to sanction and justify the payment of service providers/contractors/ vendors).

SCM: FOCUS AREAS FOR IMPROVEMENTS (1st QUARTER AND QUARTER 2 OF THE FINANCIAL YEAR 2019/2020)

Based on the assessment of SCM performance in relation to performance assessment targets and progress results, the following focus areas for improvement have been identified:

- Vendors' registration on the Supply Chain Management data base are required to be checked prior to the issue of an order /order number in order to avoid delays.
- All vendors tax matters and BBB EE certificates are required to be in order and current. Service providers who have been awarded multi-year contracts are required to submit these annually to the SCM division.
- Vendors' Tax Clearance Certificates must be verified by SCM (for authenticity) prior to the issuing of an order or payment. This is required in order to eliminate audit implications and queries.
- Vendors' assessment / evaluation forms must be completed in detail and according to procedure /policy prescripts in order to allow for a qualitative overall assessment of the vendor/service provider / suppliers' value in respect service delivery.
- All vendors invoices that are submitted to the creditor's office must have a signed vendor's assessment /evaluation form; and
- The evaluation forms must be completed in full and submitted in time for accurate monitoring and reporting

NEW AND UPDATED VENDORS (1st QUARTER AND QUARTER 2 OF THE FINANCIAL YEAR 2019/2020)

The total number of new and updated vendors for the 1st quarter of the 2019/2020 financial year was 67 and in the 2nd quarter the number was 82.

TAX CLEARANCE VENDORS

Tax clearance updates were completed during Quarters 1 and 2.

The SCM Unit on a regular basis (monthly and quarterly) check to ensure that Vendors are registered on the Senqu Municipal Data Base and on the National Treasury Central Data base. Additionally, Vendor's Tax compliance and BBBEE status are checked and verified. Vendors are not restricted to update their information and status"

MUNICIPAL INFRASTRUCTURE/CAPITAL PROJECTS AND SERVICE PROVIDER PERFORMANCE REPORT

Fully Achieved/Project Milestones / Targets Met-	日本の日本の日本の日本の一大の日本の日本の日本の日本
Excellent performance	
Project Milestones / Targets Met with a Variance-	3
Good Achievement	
Project Milestones / Target Not yet met/not fully	2
achieved	
Project Milestones / Targets Not achieved	
Projects not assessed (New projects commenced	Not assessed - new project/s
after December 2017	

Note: The purpose of this section is to provide information relating to the performance of external service providers. Only services rendered for an amount more than R 200 000 are listed.

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2019

Bid	Description of Services	End User/Project Manager	Contractor Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/ milestones Targets	Overall Performance
73/2017-2018	DoE (INEP) various wards	Director Technical Services	DFR Engineers	R1740 423.03	R317 973-97	Electrification of various wards	m
111/2017-2018	Design, documentation & site supervision for construction of 6km of Paved Roads with storm-water control Boysi Nondala in Ward 16	Director Technical Services	Afroteam Consulting Engineers	R 462 831.26	None	Work has been suspended on the 24 December 2019.	4

Performance 4 m 4 project/milestones Targets Current Status / progress Project halted; contract contractor is disputing. problems with Practical Completion terminated but the EIA Application Construction Extension/ Variation None None None None R 5 638 425.18 R 405 000.00 R 772 839.84 R 437 575.00 Amount Ages Consultants Contractor/Servi Provider Nemorango Consulting Skyhigh Consulting Engineers Projects RT CIVIIS Director Community Services - PMU Director Community Services - PMU Director Technical Services Director Technical Services User/Project Manager documentation & documentation & Esilindini to Frans of Gravel Roads control in Ward 1 for construction Development of new solid waste Sterkspruit (WB) for construction Description of site supervision site supervision of 6kms access EIA & Engineer Lady Grey solld waste: Ward 14 roads with 1.5 Upgrading of appointment Services storm water (Wardiz) Design, Design, site for 39/2017-2018 38/2017-2018 40/2017-2018 03/2017-2018 number

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2019 (cont.)

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2019 (cont.)

Overall Performance			4
Current Status / progress problems with project/milestones Targets	Under design	Construction	RoD has been received and project is ready to go to construction.
Extension/Variation	None	None	None
Amount	R 425 787.50	R 376 412.43	R 525 827.81
Contractor/Servi ce Provider	Nemorango Consulting Projects	Afroteam Consulting Engineers	Rhodium Cansulting JV Thuso Development
End User/Project Manager	Director Technical Services	Director Technical Services	Director Community Services - PMU
Description of Services	Design, documentation & site supervision for construction of 6kms access roads with 1.5 storm water control in	Design, documentation and site supervision of renovation of Kwezi Naledi Node	Design, documentation, project supervision for the construction of Barkly East Cemetery Ward 16
Bid number	41/2017-2018	110/2017-2018	81/2017-2018

Performance Overall 4 4 4 * Suspended on the 24 December 2019. progress problems project/milestones Practical Completion Current Status/ Targets Work has been Construction Construction Construction Extension/ Variation R111 067.00 None None None None R 15 033 664.80 R 29174 591-50 R 5 888 209.41 R 5 383 198.88 R 906 686.45 Amount Odwa and Solie Trading Enterprise Contractor/Service Mnadi Civils JV C.U.A Holdings (Pty) Ltd New Elite(WDR Joint Venture Provider Naniswa Trading Group YWO User/Project Manager End Director Technical Technical Technical Technical Services Director Services Director Director Services Director Services Services Renovation of Kwezi Naledi Node Nondala township, Barkly East Ward (Walaza, Thozama, bus route in Boyce Roads Esilindini & Frans control in Ward 1 Gravel roads and Upgrading od 2nd Description of Construction of floor Old Age Home and all repairs in Lady Grey municipal infrastructure Services Bikizana and stormwater Magudulela) building 169/2018-2019 168/2018-2019 109/2018-2019 79/2017-2018 30/2018-2019 number Bid

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2019 (cont.)

Performance m m 4 4 4 Overall Contractor to work and timeframes to over the weekends Remedial Action correct variance monitoring of and dosely contractors cashflow. None None None None None Reason for Behind work programme. Variance / No variance No variance No variance No variance Variance No variance Service/s & Level of Contract SLA Required SLA Required SLA Required SLA Required SLA Required Yes period /type of contract Construction Type of Contract contract 3 years 3 years 3 years 3 year 1 year Tender Value R3 331 442.82 Tender Rates Amended Recline & Projects Tender Rates Tender Rates R906 686.45 R486 228.00 Ebusha Trading (Pty) Ltd Free State Transformers Service Provider Mnadi Civils JV C.U.A Mokhejane Trading Holdings (Pty) Ltd Enterprise Breedenet (Pty) Ltd Provision of VPN Line Rental for 3 Refurbishment of Transformers Project Name Delivery of Cold Renovation of Purchase and Purchase and Consumables Kwezi Naledi Mix Asphalt Delivery of Equipment Tools and Node years 44/2018-2019 55/2018-2019 58/2018-2019 30/2018-2019 43/2018-2019 61/2018-2019 BId No.

CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2019 to 31 December 2019

N/A - There is N/A - There is N/A - There is N/A - There is Not assessed Not assessed Not assessed Not assessed no payment no payment no payment no payment Регоглалсе **Usagvo** m timeframes Action and to correct Remedial variance None None None None None None None Reason for Variance/ Variance No variance No variance No variance Novariance None None None SLA Required SLA Required SLA Required SLA Required SLA Required Service/s & Contract Level of Yes se, period /type appointment of contract Type of Contract contract Once-off purchase Once-off 3 years 3 years 3 years 1 year 1 year Tender Rates Tender Value R 1251597.00 Tender Rates Tender Rates R1103127.08 R407 836.00 R58 920.25 Lethululo Trading Enterprise BZ Solutions Africa (Pty) Ltd NCC Network & Computing Consultants zwe Lakowethu Trading Service Provider Simply I.T Accounting Mink-Line Consulting Lateral Unisom Solutions HR Management Support Delivery of Black Refuse Bags Network Security Splicing of Fibre Project Name Roller RT57-09-Purchase and Paraffin and Supply and Delivery of Short-term insurance Candles 10-50 90[2019-2020 63/2019-2020 69/2018-2019 56/2019-2020 64/2018-2019 Bid No. 71/2018-2019 ransversal Tender

CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2019 to 31 December 2019 (Cont.)

Not N/A - There is no payment Not payment Not payment Not payment Not payment Not payment Not Репотпапсе payment assessed assessed assessed assessed assessed assessed assessed OVETAIL timeframes Action and to correct Remedial variance None None None None None None None Variance / Reason for No variance No variance No variance No variance No variance No variance Variance No variance SLA Required SLA Required Service/s & Level of Contract Yes Yes Yes Yes Yes. Once-off, purchase Once-off, purchase Once-off, purchase /type of contract Contract period Type of contract Once-off service Once-off service and delivery and delivery and delivery 6 months 3 years R275 896.50 Rto8 095.00 R762 536.00 per Candidate Tender Value R7 287.37 R208 600.00 000000 Tender Rates R207 Umhlaba Consulting Group OPTO East-coast (Pty) Ltd lizwe Town and Regional Work Dynamics (Pty) Ltd Keens Office Equipment Service Provider Best OXYL (Pty) Ltd Izwe Lakowethu Planners (Pty) Ltd Purchase and Delivery Purchase and Delivery Purchase and Delivery pad and Weighbridge Maintenance Weigh-Senqu Municipality Housing Sector Plan Project Name of IT Equipment BE Local Spatial of Weed Eaters Calibration and of Soccer Poles Development Competency Assessments Provision for 0202-5007/001 120/2019-2020 101/2019-2020 135/2019-2020 119/2019-2020 89/2019-2020 0202-6102/26 Bid No.

CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2019 to 31 December 2019 (Cont.)

VENDOR PERFORMANCE FOR THE PERIOD 1 July 2019 to 31 December 2019: Quarter 1 and Quarter 2

Fully Achieved/Project Milestones / Targets Met – Excellent performance	4
Project Milestones / Targets Met with a Variance - Good Achlevement	3
Project Milestones / Target Not yet met/not fully achieved	2
Project Milestones / Targets Not achieved	
Projects not assessed (New projects commenced after December 2017	Not assessed - new project/s

ASSESSMENT RESULTS: 1 July 2019 to 31 December 2019; Quarter 1 and Quarter 2

Not achieved 4 t1,763 Poor	FAIR Targets Met Variance – as a Not assessed – not result direction fully result direction achieved achievement performance EXCELLENT Not assessed – not recorded and or new project/s performance	1 6 12 11	2.94% Fair 17.64% Good 35.29% Excellent 32.32%
		4	tt.763 Poor

SNAPSHOT NARRATIVE THAT SUMMARIZES AND HIGHLIGHTS PERFORMANCE ISSUES/ACHIEVEMENTS AND CHALLENGES EXPERIENCED DURING THE MID REPORTING PERIOD WHILE ATTEMPTING TO ACHIEVING REQUIRED TARGETS.



SENQU MUNICIPALITY: S72 REPORT FOR 1 July 2019 - 31 December 2019

BACKGROUND

As prescribed in terms of \$72 of the Municipal Finance Management Act, Act 56, no. 6 of 2003, Chapter 8, it is incumbent upon the Accounting Officer of a municipality to submit a mid-year performance assessment report to the Mayor annually, by 25 January and tabled to Council by 31 January 2020.

Reporting on performance covers the period 1 July 2019 – 31 December 2019. Reporting examines the actual performance achieved against the pre-determined targets and is reflected within each Key Performance Area (KPA). To place performance management into perspective, the development of performance objectives and targets occurs within a specific context, which will be detailed further.

The IDP is used to develop the strategic direction of the organisation (reflected as a 5-year strategic plan). This is operationalized into the IDP objectives, which are then translated into the organizational strategic objectives and targets (reviewed annually). In order to ensure that these objectives are met they are translated into the organisation's SDBIP (Service Delivery and Budget Implementation Plan). The SDBIP represents the consolidated operational plans for each directorate which are in turn aligned to both the Budget and IDP. Performance scorecards are developed from these and are aligned in order to facilitate the achievement of operational goals and objectives. In this manner it is ensured that realistic objectives are set that take into account the organisational structure and related resources (budget and other).

It must be noted that in all aspects of this report, daims of performance will be backed by supporting evidence (contained within portfolios of evidence). This facilitates all processes relating to verification and auditing. When analysing performance, it must be noted that in situations where performance targets have not been achieved, and/or it is clear that should the status quo remain, that these targets will not be achieved by the target date, then appropriate remedial action is required to be taken in order to rectify this situation and to facilitate required progress. Conducting assessments in this manner will ultimately facilitate the achievement of targets overall.

This report will assess performance using a combination of financial and other performance reporting techniques. When evaluating institutional performance (which is logically also dependent on individual performance within said Directorates), performance is measured according to the following Key Performance Areas (KPA's) that also mirror the national Key Performance Indicators as reflected within the Municipal Planning and Performance Regulations (2006).

These KPA's are reflected as

KPA 1: Basic Service Delivery

KPA 2: Local Economic Development

KPA 3: Municipal Financial Management and Viability

KPA 4: Municipal Transformation and Institutional Development

KPA 5: Good Governance and Public Participation

This report examines the extent to which the KPA's have been collectively met.

This report will begin with a snapshot narrative that summarizes and highlights some performance issues/achievements and challenges experienced while attempting to achieving required targets.

These discussions centre around the Key Performance Areas (KPA's) as specified. The consolidated discussions for each KPA will then be followed by the actual \$72 report, which provides extensive and required detail regarding each and every performance target – detailing actual performance achieved as against required performance targets. This is reflected in the attached Annexure A, \$72 Performance report (SDBIP Institutional Targets for the period July 2019 until 31 December 2019 - Targets housed in QUARTER 1 and in QUARTER 2).

A consolidated and overall assessment of the Organizational institutional / KPI's levels will follow and the entire report will provide a consolidated report tabling the following required detail:

- Where required targets were fully achieved and even exceeded;
- Where targets were met and/or are in progress;
- · The number of targets that have not been met;
- The number of targets not met, and the variances associated with these same targets;
- The number of areas where there was no reporting, or areas which are not applicable at mid-year assessment and therefore do not form part of the midyear assessment;
- · The targets to be reviewed/revised, and
- · The overall percentages of where the targets were achieved as summarized within each KPA area.

In this manner the areas of strength and those requiring attention will be clearly detailed.

Noted: Targets are accumulative – notwithstanding variances in quarters in respect of milestones the overall result/s at quarter 4 can lead to targets being met and or overachieved /exceeded.

PERFORMANCE ASSESSMENT REPORTING

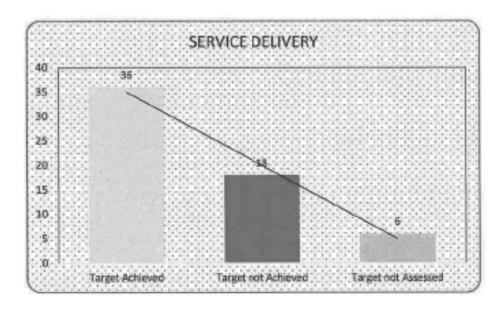
KEY PERFORMANCE AREAS

KPA 1: BASIC SERVICE DELIVERY

Within this KPA many achievements have been made despite ongoing challenges relating to funding, ageing /outdated infrastructure, skills shortages and challenges of a geographical nature. Some and achievements and challenges will be highlighted within the programme areas as follows:

(Extensive and required detail is reflected in the attached Annexure A

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1-2)	% of KPI's Not Achieved	Number of KPI's Not applicable to in Quarter 1 and in Quarter 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Service Delivery	60	36	60.00	18	30.00	6	10.00



1.1 Traffic BSD01

BSD01-01 - Vehicles Registered

- Target/s were met in both quarters
- In quarter 1: A total of 178 vehicles were registered.
- In quarter 2: 317 vehicles were registered

- Monthly reports were submitted to the Finance Standing committee
- The reporting received from Directorates requires to be more structured, accurate and of a qualitive nature – statistics and figures are required to be consolidated
- Moving forward baseline information needs to be assessed so too information from various reporting periods especially against prior year targets and achievements so as to determine how to structure realistic monthly / quarterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) The level of the Target set will need to consider the human capital skill availability, knowledge, and resources required to meet these targets.
- Consistency in reporting the breakdown of targets to be provided and the overall consolidation
 of said statistics to be provided for the specific reporting period/s.

BSD01-0 2 - Licensed Vehicles

- Target/s were met in both quarters
- Monthly reports were submitted to the Finance Standing committee
- In quarter 1: 3072 vehicles were licensed
- In guarter 2: 4719 vehicles were licensed
- Consistency in reporting the breakdown of targets to be provided and the overall consolidation
 of said statistics to be provided for the specific reporting period/s.

BSD01-03 - People tested on Learners Licence

- Target/s were met in both quarters
- Monthly reports were submitted to the Finance Standing committee
- In quarter 1: A total of 193 leaners were tested for learners' licence
- In guarter 2: A total of 161 leaners were tested for learners' licence
- An assessment /evaluation on baseline information from various reporting periods especially against prior year targets and achievements must carried so as to determine how to structure realistic monthly / quarterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) The level of the Target set will need to consider the human capital skill availability, knowledge, and resources required to meet these targets.
- Consistency in reporting the breakdown of targets to be provided and the overall consolidation of said statistics to be provided for the specific reporting period/s.

BSD01-04 - People tested on Drivers Licence

- Target/s were met in both quarters
- Monthly reports were submitted to the Finance Standing committee
- In guarter 1 A total of 916 leaners were tested for drivers' licence
- In quarter 2: A total of 808 leaners were tested for drivers

- Targets to be based on reliable information done through an assessment /evaluation on baseline information from various reporting periods especially against prior year targets and achievements must carried so as to determine how to structure realistic monthly / quarterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic.
- Consistency in reporting the breakdown of targets to be provided and the overall consolidation
 of said statistics to be provided for the specific reporting period/s.

BSD01-05 - Vehicles tested for Roadworthiness in Barkly East Testing Station

- Target/s were met in both quarters (notwithstanding challenges)
- Monthly reports were submitted to the Finance Standing committee
- In quarter 1: For roadworthy to be functional a camera is required to be procured one quotation
 has been procured two additional quotations are in the process of being procured. A deviation
 will be requested if not procured.
- In Quarter 2: There were no vehicles tested for roadworthy in the month of October, November and December.
- To improve performance traffic officers should be capacitated to operate all machines, request for IT equipment budget, comply with NRTA.

Challenges

- Capacity challenges no dedicated responsible incumbent for the Road Worthy testing division.
- The roadworthy station is further not compliant (do not meet the necessary requirements as per NRTA (National Road Traffic Act) to test vehicles). Resulting in vehicles not being tested for Roadworthiness
- Resources shortages in terms of equipment (digital camera) required to capture the evidence of tests.
- Community protest that flare up lasting at least 2 weeks.
- Traffic officers should be capacitated to operate all machines, request for IT equipment budget, comply with NRTA.
- Demand driven target and are often hampered by outside parties /3rd parties
- there were still challenges experienced in Sterkspruit with the building and its level of compliance with Provincial standards (as per the Department of Roads and Transport);
- Delays in By-Laws makes it difficult for the traffic section to perform peace officer duties on behalf
 of the municipality, leaving the municipality with no choice but to rely on SAPS, a matter which
 sometimes not assisting.
- Traffic officers only work during working hours thus meaning, offences committed after hours are not monitored and this is due to financial constraints associated with employees working overtime.

BSD01-06 - Road Offense Tickets issued

- Target/s were met in both quarters
- Monthly reports were submitted to the Finance Standing committee
- In Quarter 1: A total of 76 road offense tickets were issued for the quarter.
- In Quarter 2: A total of 115 road offense tickets were issued for the quarter.

The division requires to be managed and monitored more effectively, staff to be "performance managed" and disciplinary action to be taken against staff who fail to perform. Amonthly audit of fine books to occur - should this continue it will and has resulted in loss of revenue for the Municipality.

BSD01-0 7 - Construction of a DLTC in Sterkspruit

- Targets were not met / achieved in both quarters
- The Preliminary Designs were not achieved, the project was advertised, however, it was rejected by the adjudication committee sighting that specification were not clear enough.
- Project specification referred back to the specification committee in January 2020 to review the initial submission.
- The target milestones are required to be reviewed mid-year as the target milestones will not be realized this due to re tender processes. This could result in under expenditure.
- Proper Planning plays a critical role when establishing targets specifically if they linked to timeframes and a budget and there is reliance on third parties in terms of approval.
- The division will require to manage and monitor processes of identified projects in terms of planned timeframes more carefully considering the associated challenges and risks that arise.

1.2 Roads, Bridges and Transport Infrastructure - BSD02

BSD 02-01 - Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule

Progress

- In quarter 1 The Target was Not Met / Achieved
- Roads Maintenance
- Ward: 9 4,99 km
- Ward: 17 7,34 km
- Ward 10: 13,14 km,
- Ward 12: 5,07 km,
- In quarter 2: The target was deemed to be Exceeded
- Roads Maintenance.
- Ward 13 -20080 km. Exceeded by 17080 km.
- Ward 14 3160 km Exceeded by 160 km,
- Ward 15 10260 km Exceeded by 726 km.
- Ward 11 planned for quarter 1 was completed in quarter 2 Total 19 660 an additional 11 1673 km was done the Grand Total: 21 333
- In quarter 1: No Road maintenance was done in Ward 6 and Ward 11. Attributed to Political interference from Ward councillors across wards. Deviations from allocated maintenance plan/s. Mayor approved the informal deviation/s to allow for maintenance team/s to remain longer in specific ward i.e. ward 8. Deviation from the maintenance plan has a cascading effect on all other allocated targets / maintenance plans and associated time frames of the Roads Maintenance Plan. Further challenges encountered was an additional ward being added onto Maintenance plan i.e. Ward 10 after approval of the Maintenance plan this resulted in Ward 11 not being

completed in time. Ward 6 was done in the previous financial year (noted - through an approved deviation).

- Storm Water Cleaned, during quarter 1: Ward 16: 1538 m and Ward 8: 16,29 m, no reporting provided for cleaning of stormwater during quarter 2.
- In quarter 1: Ward 8: 270 Potholes were repaired.
- By Quarter 2 Potholes Repaired: Ward 8: 170, Ward 10: 300, Ward 14: 10 potholes, Ward 16: 1132 Potholes (Asphalt & Gravel) Total Potholes: repaired by quarter 2 was 1712 potholes. The potholes are as a result of poor road surface and the rain that caused more potholes to occur.
- Deviations must be reported and formally recorded ito compliance. A deviation report must be tabled through top management to council. Amendments to SDBIP targets must occur formally at mid-year so as to evidence changes to avoid future audit queries from Internal Audit division and Auditor General. Councillors are to avoid political interference in making informal deviations to approved plans Councillors to be workshopped on what is identified as critical vs not critical and, on the risks, /consequences associated with making informal deviations to approved plan/s. Manager of this division is required to ensure that planned and approved targets are met and adhered to and that any deviation is formalized notwithstanding political pressure.
- Roads Maintenance planning must become part of strategic planning and SDBIP processes and occur in quarter 3 and not quarter 4 annually. In the absence of a Master Plan Road Maintenance can often be "reactive maintenance performed as a reaction to a specific distress at the time (neglected Roads cost more money to repair than if they have been maintained as planned. There ongoing challenges as planned to be performed on roads that show signs of deterioration, can in most cases be considered wasted effort as the severely distressed Roads will experience ongoing challenges.
- Reporting needs to be more structured ito statistics and be structured and be consolidated per category ito target milestones (precise km or meters to be provided and consolidated per category i.e. roads maintenance, potholes and stormwater.

BSD 02-02 - Construction of 6 km paved Road with stormwater control (Phase 1) Boyisi Nondala.

- In quarter 1: Target Exceeded. Paved Roads 2.32 kms completed 0,32 km more than the planned target. Stormwater channel in 1,86 km more than the planned target was achieved
- In quarter 2: Target not Met; 1,32 km was done during the quarter. Variance of 0,68 km
- In Quarter 1: Target/s Exceeded with a variance of 0,32 km for road paving and 1,86 km stormwater channel/s.
- In Quarter 2: Target not Met with a variance of 0,68 km less done for the quarter. The variance in Q1 was as a result of a week and half of work stoppages due to local SMME's grievances.
- More formal control in the appointment of SMME's to be exercised. Formal Agreement must be
 entered into at the outset of the projects prior to work being carried out (parties are to be aware
 of all the conditions associated with the work) so as to prevent a crisis situation /labour unrest and
 work stoppages and the like.

BSD 02-03 - Construction of 6 kms access road with 1,5 storm water control Ward 1 by June 2019

- In quarter 1: Target Exceeded. Work completed as per the target. 5.23 kms of gravel road completed. 2,23 km more that the planned target was achieved
- In Quarter 1: Target exceeded with 2,23 km more that the planned target was achieved. The
 weather conditions were favourable, and the contractor dedicated most of his resources at the
 beginning of the contract.
- In quarter 2: Target Met. 3km of gravel roads with 1,5 storm-water control in Ward 1 was achieved.
 Practical completion granted on 12 December 2019.

BSD 02-04 - Construction of 6 kms access road with storm water control Ward 2 by June 2020

- In quarter 1: Target not Met. The tender document has been amended/ revised to be in line with the budget, which has 6 kms instead of 7.01 kms as registered with MIG.
- Quarter 1: Contractor not yet appointed. Project was rejected at the adjudication, as result of the
 difference in kilometres on the tender document and on the approved budget.
 *Quarter 2: Tender document name will be changed to align to the project name on the budget.
 Project awaiting budget adjustment to align project name to the budget.
- In quarter 2: Target not met; Contractor not yet appointed. Project had a variance in names on between the Tender document, Budget and the SDBIP and the kilometres to be constructed.
- This will be resolved through implementation of Proper planning and communication between the
 project owners and the Budget division to ensure that in the initial stages all the planned project
 requirements and the correct project descriptions ties up with the correct budget descriptions.

BSD 02-05 - Construction of 6 kms of a New Gravel Road with 1,5 of stormwater channels between Esilindini and Frans by 30 June 2019

- In quarter 1: Target Exceeded. Work completed as per the target, 4.68 kms was achieved, 2,68 km more than the planned target.
- In quarter 2: Target not Met; 0,9 km was done during the quarter. Variance of 1,1 km less than the
 planned target. a Variance of 1,1 km less done than planned target. The variance in Quarter 2 was
 attributed to Roads being identified by the community which had to be surveyed before they could
 be constructed which led to the target not being achieved as planned
- In the initial stages of needs analysis/ consultation and planning an audit of the road infrastructure should be available to identify issues of survey and the like that need to occur prior to a project being undertaken.
- Planning processes and development of targets must take into account the availability of Budget.

BSD 02-06 - Construction of 5,5 kms paved road and stormwater channels in Tienbank Ward 10 by 30 June 2018

- In quarter 1: Target not Met. The project was not advertised as planned, as result a contractor could not be appointed. It was planned to refer the project back to the specification committee in October 2019.
- In quarter 2 Target not Met. Project was rejected by specification committee. The indication was that, projects should, from now on, have a GAP analysis before advertising and appointing Consulting Engineers.

 Pro - actively find ways to manage and negate this type of potential risk that is presented when there are identified projects and reliance on third parties.

BSD 02-07 - Construction of 6 km access road with storm water control Ward 7 by June 2020

No target planned for quarter 1 and quarter 2

BSD 02-08 - Paving of streets and Stormwater control in New rest Ward 8 (6 Km) by June 2022

No target planned for quarter 1 and quarter 2

BSD 02-09 - Construction of 180 accesses to properties in Tienbank

- In quarter 1: Target not Met. Construction not yet commenced, non-responsive bidders. Project referred back to specification in the Second quarter for re-advert.
- In quarter 2: Target not Met. The BSC rejected the specifications due to insufficient information for the project to be advertised. Project will be taken to back Bid specification during the 3rd quarter.
- Proper project planning needs to occur. Supply Chain Management training is required (this
 includes all the tender committees established and all staff involved with project implementation
 and management).

1.3 Indoor Recreational Community Facilities BSD03

BSD03-01 - Renovate Barkly East Town Hall by 30 June 2020.

- In quarter 1: Target not Met. Project was advertised in the 4th Quarter of 2018/2019 FY and due to be evaluated in the 1st Quarter of 2019/2020. However, the project was never adjudicated and as such the tender Validity period lapsed.
- In quarter 2: Target not met; project was approved for re-advert in the second quarter.
- Proper project planning and budgeting needs to occur.
- Supply Chain Management training is required (this includes all the tender committees established and all staff involved with project implementation and management).

BSD03-02- Report on Repairs and maintenance of Community Halls in Towns

- In quarter 1: Target Met. LADY GREY TOWN HALL: maintenance was done as follows:
- Repair all structural cracks with lintels, Patch cracks, Urine pot replaced, painting of all walls
- Install double burglar door.
- NKULULEKO HALL: maintenance was done as follows: Repair fence and replace gate
- In quarter 2: Target Met. BUNGA HALL: Maintenance was done as follows: Repair fence, painting of all walls, replace light bulbs
- KHWEZI NALEDI HALL: Maintenance was done as follows: Replace and paint cornice on ceiling,
 Painting of walls (toilets, storeroom and change rooms)

BSD03-03 - Report on the Repairs and maintenance of Community Halls in Rural Areas

- In quarter 1: Target not Met. WARD 4 HILLSIDE COMMUNITY HALL: maintenance was done as follows: Repair fence, replace gate, Paint all doors
 - WARD 12 ESILINDINI COMMUNITY HALL: maintenance was done as follows: Patch and paint all cracks in ladies' room and passage in the backstage,- Paint all doors.
 - WARD 7 THABA LESOBA COMMUNITY HALL: maintenance was done as follows: Paint all doors, Fix leakages on the roof, Cast concrete apron - outside the toilets, Patch cracks
- In quarter 2: Target Exceeded. Ward 11 BLUE GUMS HALL: Maintenance was done as follows:
- Clean the wooden stage and vanish, install burglars on toilet doors, paint steel frame on toilets, paint window frame on toilets, paint all doors, install and connect electrical plugs
 - WARD 17 VOYIZANA HALL: Maintenance was done as follows: Paint all doors.
 - WARD 1 NDOFELA HALL: Maintenance was done as follows: Replace toilet doors with locks, Replace door locks,
 - WARD to TIENBANK HALL: Replace gate, replace door locks, replace broken window glass. Paint all doors, install fascia boards and gutters, replace water pipes in toilets
- WARD 05 PHELANDABA HALL: Replace fascia board, gutters, and down pipes, sand doors and repaint

BSD03-04 - Report on Cleaning of Community Halls in Town

- In quarter 1: Target Met. Weekly Cleaning of Bhunga Hall, Lady Grey Town Hall, Khwezi Naledi Hall, Barkly East Town Hall, Nkululeko, and Transwilger was conducted during the quarter
- In quarter 2: Target Met. Weekly Cleaning of Bhunga Hall, Lady Grey Town Hall, Khwezi Naledi Hall, Barkly East Town Hall, Nkululeko, and Transwilger was conducted during the quarter

1.4 Cemeteries and Pauper Burials BSD04

BSD04-01 - Report on Number of Burial Plots provided as per request

- In quarter 1: Target Met. 3 monthly reports were submitted. A total of 52 burial plots were provided during the quarter
- In quarter 2 Target Met. 3 monthly reports were submitted. A total of 35 burial plots were provided during the quarter

An analysis of the baseline figures should be done from previous financial years to determine a reasonable amount of burials, the target should incorporate or include compliance with the application processes/documentation applicable for pauper burials in the Municipality.

BSD04-04- Construction of New Cemetery in Barkly East by 2021

- In quarter 1: Target Met. EIA process completed; Authorisation has been issued to the Municipality.
- In quarter 2: The EIA process was completed in quarter 1.

1.5 Sports BSD05

Sportsfield/s

BSDo5-o1 - Report on Sports fields maintained in 5 Sports fields

- In quarter 1 Target not Met. The following maintenance was carried out during the quarter:
- BARKLY EAST
- Repair security door in change room
- Installed wire fence along the palisade fence
- NALEDI
- Install window mesh in all windows
- STERKSPRUIT (Patrick Shibane)
- Paint roof in change rooms
- Paint barge board and facia boards
- Replace gutters and facia board
- LADY GREY
- Replace 3 toilet pots
- GCINA
- Put in expanded metal sheet in windows
- Repair gate
- In quarter 2: Target Met. The maintenance was carried as planned.
- BARKLY EAST:
- Paint walls in change rooms
- NALEDI:
- Replace gutters and downpipes (additional)
- Replace cornice in ceiling, painting of new installed barge and facia boards (additional to planned target)
- STERKSPRUIT: (Patrick Shibane)
- Paint all doors.
- LADY GREY:
- Maintenance was done as follows:
- Replace fascia boards, gutters and downpipes
- GCINA:
- Replace toilet pipes

BSD05-02 - Repair of the Kwezi Naledi Sports fields Fence

 In quarter 1: Target not Met. Project not yet advertised, due to the project being turnkey and needed to be managed in-house and the PMU currently does not have the human capital or capacity to manage this project.

- In quarter 2: Target not Met. The contractor has not yet been appointed due to technicalities of appointment of consultant which needs to be clarified by SCM.
- The project will be adjusted during the mid-year budget adjustment review. The project will have to be re - advertised and the targets will have to be reviewed accordingly. A budget adjustment will have to be done.

BSD05-03 - Purchase of Poles & Nets for Sports fields in Rural Areas

- In quarter 1: Target Met. The Tender was advertised for the purchase and delivery of Poles and Nets as Notice 119/2019.
- In quarter 2: Target not Met. The service provider was appointed on 17 December 2019.
- Notwithstanding the service provider was appointed the poles were not purchased as planned for in in Quarter 2.
- Noted During December 2019 companies do go on shut down and as result this can affect purchasing of certain materials and equipment

Challenges

- Community members still do not want to pay for the usage of these Sportsfields thus no /very minimal revenue can be collected for the use of these facilities,
- Vandallsm and theft
- Budget restrictions are a challenge.

1.6 Libraries BSD06

BSD 06-01 - Signing of the SLA with DSRAC

 In quarter 1: Target Exceeded. SLA was signed by the Municipal Manager and was sent to DSRAC on 18 June 2019.

BSD06-02 - Report on the Implementation of Library Services SLA with DSRAC

- In quarter 1: Target Met. Quarterly Report on the Implementation of the SLA was submitted to DSRAC on 11 October 2019.
- In quarter 2: Target Met. Quarterly Report on the Implementation of the SLA was submitted to DSRAC on 7 January 2020.

BSDo6-03 - Report on the statistics of books loaned and returned in each library

- Both quarter 1 and 2 the planned targets were achieved
- Quarterly reports on the statistics of books loaned and returned in each library are submitted.
- In quarter 2: quarterly reports were submitted.

1.7 Parks and Public Open Spaces BSD07

BSD07-01 - Renovations Kwezi Naledi Node

- In quarter 1: Target not Met. Contractor has taken possession of site and will accelerate progress.
 Demolition will only commence in the 2nd quarter (October 2019)
- In quarter 2: Target Met, the construction has commenced in quarter 2 and will be completed in quarter 3.

BSD07-02 Report on the maintenance of parks in Lady Grey and Barkly East

- Both quarter 1 and 2 the planned targets were achieved
- Target Met. Monthly reports on the maintenance of public open spaces was done and submitted to the standing committee.

BSD07-03 - Report on the maintenance of public open spaces (Lady Grey, Barkly East, Sterkspruit & Rhodes)

- Both quarter 1 and 2 the planned targets were achieved
- Target Met. Monthly reports on the maintenance of public open spaces was done and submitted to the standing committee.

Challenges

Challenges with parks remain the high levels of vandalization. Budget restrictions are a challenge.

1.8 Commonages and Animal Control BSD08

BSD08-01 - Updating of Stock Register

In quarter 1 and quarter 2: Targets Met. Quarterly stock Register were updated.

BSD08-02 - Number of Awareness's conducted on Commonage Management

- In quarter 1: Target Met. 1 Awareness Campaign was conducted on 11 September 2019.
- In quarter 2: Target Met. 1 Awareness Campaign was conducted on 16 October 2019.

BSDo8-03 - Construction of an Animal Pound in Lady Grey by June 2019

- In quarter 1: Target Met. Project was completed at the end of September 2019 and the practical completion certificate was signed on the 7th of October 2019.
- In quarter 2: Target exceeded The project was completed in quarter 1.

Challenges

 Community members still do not want to pay for the usage of these commonages thus no revenue can be collected for the use of its facilities,

- Vandalism and theft of the fencing
- Again, this can be attributed to the apathy in the issuing of compliance notices /fines.
- Political interference

1.9 Waste Management BSD09

BSD09-01 - Daily cleaning of CBD streets in all 6 towns.

- The targets for both quarter 1 and 2 were met

BSD09-02 - Collection of Waste in Rural Areas

- In quarter 1: Target Exceeded. A total of 365,1 tonnage was collected during the quarter 125,87 waste tonnage more than planned
- In quarter 2: Target Exceeded. A total of 340 Tons of waste collected in the quarter.

BSD09-03 - Collection of Waste in Towns: Barkly East, Herschel, Lady Grey, Rhodes, Rossouw and Sterkspruit

- In quarter 1: Target Exceeded. A total of 1907,3 tonnage was collected during the quarter.
- In quarter 2: Target Exceeded. A total of 2244,48 tons of waste collected in the quarter
- The target and target milestones should be reviewed based on an analysis of baseline figures.
 Noted that waste collection does escalate during the festive periods further to this before reviewing considering a target it should be identified that all weighbridges are working effectively.

BSD09-04 - Waste campaign in schools

- In quarter 1 Target Exceeded. Three awareness Conducted in the quarter at: Mokhesi Primary School ward 8 on 23 September 2019; Malikhanye Senior Secondary School ward 15 and Rhodes Primary School ward 15 on August 2019.
- In quarter 2: Target Met. Waste Awareness was conducted in David Ross Arts Academy ward 14 on 20 November 2019
- Third party calendars/events require consideration prior to development of targets

BSD09-05 - Waste awareness Campaigns in budgeted Wards

- In quarter 1: Target Met. Waste Awareness and Cleaning Campaigns were conducted in ward 15 on August 2019. and 16 on 17 September 2019.
- In quarter 2: Target Met. Waste awareness was conducted Zwelitsha community in the Month of December 2019

BSD09-06 - Development of a Solid Waste Site in Ward 5 - Rossouw by June 2020

- In quarter 1 Target Met. Authorisation has been granted. ROD received
- The 2nd quarter target was not met / achieved. The contractor has not been appointed. PSP will
 not carry out any work pending the approval of their Variation Orders.

The Variance Order to be signed. The contractor to be appointed - noted the target timeframes
will be affected by the delays. The bottlenecks and or delays in signing off variations orders to
be addressed.

BSD09-07 - Development of a Solid Waste Site in Ward 13 - Herschel by 2020

- In quarter 1 Target Met. Authorisation has been granted. ROD received
- The 2nd quarter target was not met / achieved. The contractor has not been appointed. PSP will
 not carry out any work pending the approval of their Variation Orders.
- The Variance Order to be signed. The contractor to be appointed noted the target timeframes
 will be affected by the delays. The bottlenecks and or delays in signing off variations orders to
 be addressed.

BSD09-08 - Upgrading of the Lady Grey Solid Waste Site

 In quarter 1 and quarter 2 Targets not Met. Project has been halted pending the contractor challenging the decision to be taken off site.

BSDog-g - Development of Solid Waste Site in Ward 15- Rhodes by 2021

- In quarter 1 Target not Met. The preferred site was rejected due to one member of the community opposing the development and the buffer zone that was not adequate. The PSP has also indicated that he cannot undertake any work until his Variation order have been approved. A second site has been identified and will be developed; a new application process will have to be undertaken.
- In quarter 2 Target not Met. PSP will not carry out any work pending the approval of their Variation Orders and the authorisation has not been granted.
- Variance is attributed to the preferred site being rejected due to a member of the community
 opposing the development and the buffer zone that was not adequate. *The Variance Order is
 outstanding and the appointment of the contractor.
- A second site has been identified and will be developed; a new application process will have to be undertaken. The Variance Order to be signed. The contractor to be appointed - noted the target timeframes will be affected by the delays

BSD09-10 - Upgrading of the Barkly East Solid Waste Site by 2020

- In quarter 1 Target not Met. The installation will commence in October 2019 and is due to be completed early November 2019.
- The specialist installation company did not have an approved cession and the contractor only
 managed to make payment on the 13th September 2019 which contributed to the delaying the
 specialist installation company with ordering of materials.
- In quarter 2 Target Met. The practical completion certificate was issued on the 9th of December 2019.
- Appointment of sub-contractors /specialist must form part of tender specifications and conditions.

BSD09-11 - Development of Solid Waste Site in Ward 10- Sterkspruit by 2021

- Target not Met. Process is underway; however, the originally preferred site was deemed not suitable due to housing development adjacent to the site. A second site was then chosen.
- Target Met. The practical completion certificate was issued on the 9th of December 2019.
- The specialist installation company did not have an approved cession and the contractor only managed to make payment on the 13th September 2019 which contributed to the delaying the specialist installation company with ordering of materials.
- Appointment of sub-contractors / specialist must form part of tender specifications and conditions.

BSD09-12 - percentage of households with access to basic level of refuse removal

No targets applicable to quarter 1 and quarter 2

1.10 Free Basic Services BSD10

No targets applicable to quarter 1 and quarter 2

BSD 10-02 - percentage of household earning less than 2 state pension fund per month with access to free basic services

No targets applicable to quarter 1 and quarter 2

1.11 Electricity and Street Lighting BSD11

Electrification of Rural Area within Sengu Municipality (W 2, 3, 12, 14,15 and 16) by 30 June 2019.

- In quarter 1: Target Met. Tender advertised for contractor as tender Notice No. 87/2019
- In quarter 2: Target not Met. Tender to be re advertised as Notice number 136/2019-2020 The tender was not advertised on CIDB website as a result the Adjudication committee ordered that the tender be re-advertised.
- Management /Staff and bid committees must undergo Training /workshops to create awareness and to manage the possible risks associated with continued flaws within tender /SCM processes.

BSD11-02 - Installation of new Pre-Paid Meters throughout the Municipality.

- In quarter 1: Target Exceeded. (July 2019) 10 New Meters installed. (September 2019) 1 New Meters installed. This Meter installation is on demand of the new Customers request and cannot accurately be determined.
- In quarter 2: Target exceed. 19 New Meters installed. This is only on request of the Customers for new installation of meters to New Property.

BSD11-03 - Replacement of existing metres throughout the municipality.

- In quarter 1: Target Exceeded. (July 2019) 47 Meters replaced installed. (September 2019) 35
 Meters replaced installed. Target exceeded by 62 Meters
- In quarter 2 Target not Met. 16 Meters replaced. Variance of 49 meters to planned target. This This was attributed to faulty Conlog Meters which were sent for repairs and available for installation. Tender Notice number 57/2019-2020 was cancelled due to specifications not being approved by the Adjudication committee. Additionally, the purchase of Bulk purchase of meters was not possible due to unsuccessful Tender process.

BSD11-04 - Repair and Maintenance Transformer in Ward 8, 10, 14 and 16

- In quarter 1: Target not Met. Service provider appointed. 3 Transformers Reinstalled after Refurbishment at W8, W8 & W16. Free State Transformer appointed. W8 Job Card no. 4405 & 4460. W16 Job Card no. 5686 In Quarter 1: the variance was attributed to the transformer in W 14 was not reinstalled as per the planned target. This was a Transformers that was outstanding in the previous Financial year 2018-2019 that did not arrive in time by June 2019 to be installed and was carried over the next Financial year 2019-2020.
- In quarter 2 Target not met. 3 Transformer send for refurbishment. W 8, 10 and 14. In Quarter 2: the variance was as a result of the ward 10 Transformer which was send for refurbishment due a fault this was sent in place of the Transformer for Ward 16. The Transformers was reinstalled in the first quarter due to the late arrival of refurbishment of the Transformers in the previous Financial year 2018-2019.
- Noted an opportunity was used to send two extra Transformers for Refurbishment to the supplier (Free State Transformers) noted that this was not recorded on the SDBIP as it was deemed to be a Spare Transformer. Transformers are continually breaking down and alternative arrangements are made at times to have these refurbished by the Supplier.
- It should be determined which transformers need to be replaced (new transformers) these should be planned and budgeted for.

BSD11-05 - Replace Street Lights in Ward 10, 13, 14 and 16

- No target applicable to quarter 1
- In quarter 2: (Planned target for quarter 2) Target exceed. Ward 10 Fittings replaced 34. (9 more than planned)
- Ward 13 Fittings replaced 5. as per planned target
- Ward 14 Fittings replaced 41. (16 more than planned)
- The achievement was due to efficient procurement within the financial.

SCM processes and ordering processes to be managed - capacity of suppliers to be considered.

BSD11-06 - Monthly Reports to the Department of Energy on Own Grants Allocations

- The target was achieved for both quarter 1 and quarter 2
- The required reports as per planned target were submitted to DoE.

BSD11-07 - Installation of Traffic lights in Sterkspruit

- In quarter 2: (Planned target for quarter 2) Target not Met.
- Variance was as a result of DoT stakeholders not being able to attend the planned Meeting due to festive season and other commitments
- Meeting will be held with DoT before end of March 2020, (Provincial Road, therefore DoT requirement).
- Target owners to implement proper planning and communication prior to targets dates being established where a third party has influence on achieving a target.

BSD11-08 - The percentage of households with access to basic level of electricity

No targets applicable to quarter 1 and quarter 2

1.12 Office Space BSD 12

BSD 12-01 - Renovate 2nd Floor (Old Age Home) and all infrastructure repairs in Main Building in Lady Grey municipal buildings.

- In quarter 1: Target not Met. Renovations to the main building not yet commenced as planned it
 was pending approval of the variation order submitted.
- In quarter 2: Target Met. Renovation to the bottom floor commenced end October 2019, and the landscaping has been completed. (noted the contractor was appointed in September 2018)

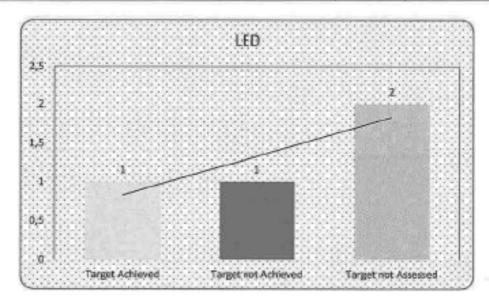
BSD 12-02 - Renovate Mayoral house

- In quarter 1: Target not Met. Not yet advertised. No specification. Variance as result of no advertisement as there were no specifications available (these were sent for reviewal in the prior financial year.
- In quarter 1: Target not Met 2: GAP analysis is required to be submitted to BSC which was only
 provided to the PMU Unit in December 2019.
- Draft tender specification and refer to specifications committee sent at the beginning of quarter 2 (October/ November 2019). Slow SCM processes – SCM Intervention is required in order to manage associated risks.

KEY PERFORMANCE AREAS

KPA 2: LOCAL ECONOMIC DEVELOPMENT

КРА	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to in quarter 1 and in quarter 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
LED	4	1	25	1	25.00	2	50.00



2.1 Tourism LEDo1 to LED 03

Progress

LEDo: Implementation of the Senqu marketing strategy derived from the Responsible Tourism Plan

- In quarter 1: Target not Met. The quarterly report on the implementation of the Senqu marketing strategy was not sent to the standing committee as required.
- In quarter 2: Target not Met. The show was not attended due to cost containment measures.
- Late submission of the quarterly report on the implementation of the Senqu marketing strategy to the SC and budget containment measures subsequently implemented.

LEDo2-01 - Number of Economic Development Forum attended

- In quarter 1: 1 Target Met. EDF was held on the 30th September 2019 in Sterkspruit.

In quarter 2: Target Met. EDF was held on 26 November 20191

LED02-02 - No of jobs created through the LED initiatives including capital projects

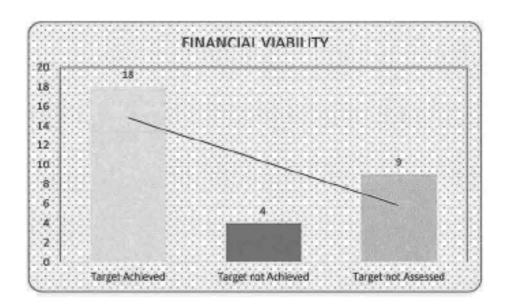
There were no planned targets applicable in quarter 1 and 2

LED02-03 - % of the municipal infrastructure capital budget spent, allocated to SMME's through subcontracting in compliance with circular 77 of the MFMA.

There were no planned targets applicable in quarter 1 and 2

KPA 3: FINANCIAL MANAGEMENT AND VIABILITY

Financial Viability	31	18	58.06	4	12.09	9	29.03
КРА	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	number of KPI's not applicable to in quarter 1 and in quarter 2 and KPI's on hold and not assessed/ not rated	Percentage of KPI's on Hold and Not Assessed



Notwithstanding many overall issues that are required to be addressed. Senqu Municipality currently has a sound overall financial management practice. This is validated by the fact that the Municipality has again obtained a Clean Audit opinion for the 2017 - 2018 financial year.

3.1 Supply Chain Management MFMVoi

MFMV01-01 - Development of the Institutional Procurement Plan

 Target Met. The procurement plan was developed and approved by the Council during the May Council meeting as part of the Budget Approval process.

MFMV01-02 - Establishment and monitoring of the tender register for above R 200 000 tenders.

- In quarter 1: Target Met. The tender register for tender above R 200 000 is monitored. The report
 was submitted to the Standing Committee of October 2019.
- In quarter 2: Target Met. All contracts are monitored, and the register includes the contract amount, start and end dates.

MFMV01-03 - Manage and Monitor SLA's that will result in expenditure

- Target met in both quarters
- In quarter 1: Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure
- The tender register for tender above R 200 000 is monitored. The report was submitted to the Standing Committee of October 2019
- In quarter 2: Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure
- All contracts are monitored, and the register includes the contract amount, start and end dates.

MFMV01-04 - Number of Specifications Meeting held

- In quarter 1: Target Exceeded. There were 3 specifications meetings held in the first quarter.
 Specification meetings were held on 31 July 2019, 21 August 20169 and 30 September 2019
- In Quarter 2: Target Exceeded. There were 4 meetings held during the quarter, 4 October 2019, 17
 October 2019, 24 October 2019 and 29 October 2019.

MFMV01-05 - Number of Evaluation Meetings held

- In quarter 1: Target Exceeded. There were 4 evaluations meetings held in the first quarter.
 Evaluation meetings were held of July 2019, 1 August 2019, 22 August 2019, and 09 September 2019
- In quarter 2: Target Exceeded. There were 4 meetings held during the quarter, 8 October 2019, 10
 October 2019, 23 October 2019 and 21 November 2019.

MFMVo1-06 - Number of tenders adjudicated within 3 months of advertisement

- In quarter 1: Target Exceeded. There were 4 Adjudication meetings held, the meetings where held on 1 July 2019, 1 August 2019, 29 August 2019 and 27 September 2019.
- In quarter 2: Target Exceeded. There were 4 adjudication meetings held during the quarter, on the 17th of October 2019, the 4th of November 2019, the 12th of December 2019 and the 17th of December 2019.

Progress

- The procurement plan was developed and approved.
- Tender register for tenders above R 200 000 is maintained and monitored.
- Service Level Agreements are managed and monitored.

Challenges

- Shortage of human Capital (related experience /skills /SCM specialists)
- Lack of capacity and Technical support in SCM
- Variations orders are not being signed off timeously create risk

- Project owners are not planning and aligning budgets which affect tenders at times
- In a few instances the specifications are incorrect and SCM procedures were not correctly followed and where this occurred "re-advertising" was undertaken in order to remedy and correct the situation.
- The risk assessment of the SCM system has been completed; and
- The management of suppliers performance (notwithstanding it is being done) remains a challenge (collective effort) which will be resolved through formal reporting. A performance management system has been incorporated into the institutional performance management policy which needs to be workshopped to ensure effective implementation
- The Supply Chain Management (SCM) process flow has improved and the scheduling of meetings has resulted in improvements in the SCM turnaround time (improvements are required ongoing); it is noted that certain Directorates still do indicated their progress in terms of achieving targets were hampered by "red tape" and or slow SCM processes. Notwithstanding this improvement the delays encountered are usually attributed to the Directorates submitting incorrect tender specifications which then ultimately delay the tender processes and contribute in the delays of appointing service provider for goods and service which ultimately attributes to delays in projects
- Improvements have been made in terms of managing service providers however it is a basic reporting level. It would seem that Directorates are not co-operating and are still not ensuring that that the required level of commitment is being given to managing service providers appointed within their directorates, these reports received by SCM from directorates and or project managers in terms of service providers and vendors is not at the required level. It must be remembered that this function is critical – not only for operational reasons but because of legislative prescriptions.
- It is not the sole responsibility of the SCM Manager and or SCM Unit to provide this reporting SCM staff are there to assist in collation and reporting of data but the performance management function of these service providers and vendors remains the responsibility of the relevant line managers as part of their day to day operational and management function. This is not taking place and is an area of great concern that requires attention. Failure to comply may lead to an audit query and an audit qualification which may have far reaching consequences overall.
- It must be ensured moving forward that directorate manage service providers /contractor's
 consultant performance and that good quality monitoring and reporting occurs failing
 consequence management will be instituted the necessary compliance notices will issued and
 the disciplinary action will be taken where required.
- A system to manage and rate service providers has now been incorporated in the revised Performance management policy / framework. Currently the SCM Manager in conjunction with relevant Directorates ensures that certain performance protocols are followed before an invoice is processed. The performance of service providers will for some time remain an ongoing challenge.

3.2 Asset Management MFMVo2

MFMV02-01 - Update the Departmental Asset Registers twice a year

 Target Met. The asset register was updated during the first half of the financial year. Report on additional assets was submitted. The assets additions register was updated with all tangible and non-tangible assets bought in October 2019, November 2019 and December 2019.

Progress

- The assets register is updated noted that this was a target in quarter 2 (no target for quarter
 1)
- Asset Management is occurring as per the required targets and implementation plans.
- Counting of assets is done annually

Challenges

A few pertinent issues and challenges remain identified:

- The recognition of infrastructure assets is not consistent. Efforts will be made to ensure that this occurs; and
- The Disposal of Assets requires the cooperation of all Directors and their inputs which must be timeously received. This is an ongoing challenge.

MFMVo2-o2 Annual Asset Count -- These are not a Planned target for quarter 1 and quarter 2

3-3 Financial Management MFMV 03

Report on Financial viability as expressed by the ratios in the gazette and MFMVo3-o1 and Supplementary valuation roll MFMVo3-o2 - These are not a Planned target for quarter 1 and quarter 2 No planned

Progress

 Reporting on Financial viability expressed by the ratios in the gazette – is done annually (by Q4 – 30 June each year) and it is noted that this not a target in quarter 1 and quarter 2

Challenges

A major portion of the municipality's debt is greater than 365 days. As a result, the municipality
needs to enforce strict credit control measures in terms of its credit control policy and by- laws.
The Municipality must also develop and implement an effective Revenue Enhancement
Strategy to ensure a holistic approach incorporating all stages of this strategy

MFMV03-03 - Billing of Consumers - Report on correct billing of consumers

- In quarter 1: Target Met. *100% billing achieved. There were 9 527 accounts billed in July 2019 and 3 417 accounts that were fully paid. * 9 533 accounts billed in August 2019 and 2 546 were fully paid
- *9 529 accounts billed in September 2019 and 2 604 were fully paid
- In quarter 2: Target Met. 3 Monthly reports were submitted. *In October 2019, 9 531 accounts were billed and 2 634 were fully paid. * In November 2019, 9 455 accounts were billed and 2 598 were fully paid. *In December 2019, 9453 accounts were billed and 2 813 were fully paid.

MFMV03-04 - Report on actual revenue collected

- In quarter 1: Target Met. The collection rate shows an average of 42,84% for the first quarter. The
 report for the first quarter was submitted to the finance standing committee on the 16 October
 2019.
- In quarter 2: Target Exceeded. Quarterly report submitted. The collection rate has increased drastically from 42,84% (Q1) to 196 % in (Q2) this is due to the recovery of arrears.

MFMV03-05 - Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches

- In quarter 1: Target Met. Reports on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches are compiled on a monthly basis. There was no unauthorised, irregular, fruitless and wasteful expenditure for July 2019 and the report was submitted to the finance standing committee 16 August 2019. There was no unauthorised, irregular, fruitless and wasteful expenditure for August 2019 and the report was submitted to the standing committee 13 September 2019. There was no unauthorised, irregular, fruitless and wasteful expenditure for September 2019 and the report was submitted to the finance standing committee 15 October 2019.
- In quarter 2: Target Met. * During October 2019, the municipality did not incur Unauthorised, Irregular, Fruitless and Wasteful expenditure. During November 2019, the municipality incurred irregular expenditure amounting to R 25 572. There was no Fruitless and Wasteful expenditure. * During December 2019, the municipality incurred irregular expenditure amounting to R 38 913.78. There was no Fruitless and Wasteful expenditure. Reports are submitted to council for condonement of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches

MFMV03-06 - Compilation and submission of Legislatively Compliant AFS

 MFMA compliant financial statements were submitted to Auditor General on the 31st August 2019 for auditing. The municipality obtained its 6th clean audit with emphasis of matter.

MFMV03-07 - Reviewal of adopted financial policies annually - This not a Planned target for quarter 1 and quarter 2

MFMV03-08 - Report on the % of operational budget actually spent (Cross Cutting)

- In quarter 1: *Quarter 1: Target not met with a variance of 6% to planned target.
- In quarter 2: Target not met with a variance of 8% to planned target.

MFMV03-09 - Report on % Capital budget actually spent (Cross Cutting)

- In quarter 1: *Quarter 1: Target not met with a variance of 3% to planned target.
- In quarter 2: Target not met with a variance of 18% to planned target.

MFMV03-10 - Report on % of Conditional grants received actually spent

- In quarter 1: Target exceeded by 10% to planned target.
- In quarter 2: Target exceeded by 13% to planned target.

3.4 Salaries MFMV04

The Salaries are being paid as per scheduled dates on calendar of events for better management of municipal finances.

3.5 Reporting MFMVo5 - Compilation of the Annual budget for 2020/2021 - This is not a Planned target for quarter 1 and quarter 2

3.6 Reporting MFMVo6

Development and submission of the section 71 (1) report (Submission to the Mayor and National Treasury within 10 working days)

Targets were achieved in both quarter 1 and quarter 2

MFMV06-02 Compilation and tabling of the Mid-Year Budget and Performance Report (\$72)

This is not a Planned target for quarter 1 and quarter 2

MFMV06-03 - Compilation of the section 52 (d) Reports

Target Met. The s 52(d) report tabled in the Council meeting of October 2019.

3-7 IT MFMVo7

MFMV 07 - 01 - Reviewal of the IT Disaster recovery plan and IT Strategic plan

This is not a Planned target for quarter 1 and quarter 2

MFMV07-02 - Systems downtime for emails and internet as a result of hardware or network failure

- Targets achieved in quarter 1 and
- In quarter 2. Quarterly Reports on the Systems downtime for emails and internet as a result of hardware or network failure are submitted.
- In Quarter 2 November 2019 down time was attributed to national the load-shedding schedule.
 Servers needed to be restarted manually. The downtime usually does not exceed 3 hours; however, this was exceeded by 1 hour during October 2019 and by 2 hours during November 2019 and by 2 hours in December 2019.

Monitoring and Maintenance of the Servers

- Targets achieved in quarter 1 and quarter 2. Quarterly Reports on the monitoring and maintenance of the server are submitted.
- In quarter 2 Target Met. 3 monthly reports submitted. * Due to load shedding During October 2019, there was 4 hours server downtime and during November 2019 servers needed to be started manually as a result of the load shedding.

MFMVo7-04- Purchase a New Server

This is not a Planned target for quarter 1 and quarter 2

MFMV07-05 - Monitor and Manage the IT Back Up System

- In quarter 1: Target Met. The IT Backup system of the municipality are monitored and maintained.
 There was no backup domain controller downtime and the reports were submitted to the standing committee.
- In quarter 2: Target Met. The reports were submitted. * During October 2019, the back-up domain controller was down for 4 hours. * During November 2019, the back-up domain controller was down for 5 hours. * During December 2019, there was no downtime for the back-up domain controller.

MFMVo7-06 - Conduct IT needs assessments per department and purchase the identified equipment

- In quarter 1: Target Met. The IT needs assessment for the 2019/2020 FY was conducted during the fourth quarter in the IT steering committee meeting. The tender for the purchase of IT Equipment was advertised on the 08 August 2019, closed on the 30 August 2019.
- In quarter 2: Target not Met. Service Provider advert did not go out as it was not approved.

MFMV07-07 - IT Steering Committee

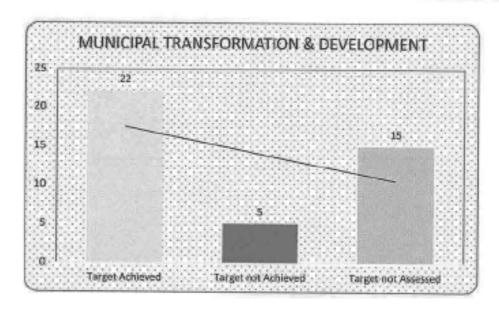
- In quarter 1 Target Met. The IT Steering Committee was held on the 25 September 2019.
- In quarter 2: Target not Met. There was no steering committee held during the quarter.
- Variance of 1 meeting. The IT Managers resigned and as a result the IT Steering Committee meeting planned for quarter was not held.
- The IT Manager has been appointed and will resume duties on the 2nd of January 2020, this will
 enable the section to function optimally. An additional meeting will have to be held in order to
 achieve the overall target by quarter 4.

Progress

- A council Approved IT framework is in place.
- Downtime (systems) for emails, intranet and internet has seen great improvements, although electrical interruptions have their own impact and are beyond one's control – planned outages; and load shedding do have an impact.
- No downtime recorded for the servers during the first 2 quarters
- A new server was being procured through tender processes during last financial.
- Maintenance and monitoring of servers occurs regularly and reporting to the Standing Committee takes place regularly as scheduled.
- IT backup system and monitoring of cameras being monitored on monthly basis
- IT steering committee meetings sitting regularly for improved IT management within the municipality notwithstanding said it does not sit in quarter 2 due to the post being vacant.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1- 2)	% of KPI's Not Achieved	number of KPI's not applicable to in quarter 1 and in quarter 2 and KPI's on hold and not assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Municipal Transformati on & Development	42	22	52.38	5	11.90	15	35.71



Within this KPA, issues that are intended to transform, institutionalize and develop the organisation are examined and reported on in terms of progress.

4.1 Skills Development - MTIDo1

MTIDo1-01 - Development of the 2020/2021 WSP by 30 April 2020 - This is not a Planned target for quarter 1 and quarter 2

MTID01-02 - Report on the number of trainings held for councillors in terms of the Workplace Skills Plan

In quarter 1: Target not Met. Report on 16 programmes and two bursaries implemented in quarter
 1 was submitted to the Training Committee and the Standing Committee for their consideration.

A number of challenges were raised with the Training committee starting from the unfair allocation budget. In Quarter 1: Variance of 11 less training initiatives implemented against milestones planned for the quarter.

In quarter 2: Target not Met. Report on 23 programmes and two bursaries implemented in quarter 2 was submitted to the Training Committee and the Standing Committee for their consideration. A number of challenges were raised with the Training committee starting from the unfair allocation budget. In quarter 2: Variance of 1 less training initiatives against target milestones.

 Proper planning and budgeting is required by the target owner/s in consultation with other Directorates. A proper needs analysis must be conducted based on training needs aligned to

performance. This too must align to any training plans and performance related plans.

It is difficult to manage this indicator as sometimes institutions that offer trainings do so at times that are outside the planned WSP time. This means targets can either be over or underachieved. The municipality must appoint in advance a panel of service providers that are reputable to offer the municipality trainings as the municipality already knows which trainings they might need. Also registering NSL could assist to ensure that trainings are done at times planned for in the WSP.

MTID01-03 - Report on the number of training initiatives implemented for councillors in terms of the Workplace Skills Plan

- In quarter 1: This is not a Planned target for quarter 1
- In quarter 2: Target Met. Four Councillors were trained on Municipal Governance this quarter.
 Councillors will be trained on basic computer skills.
- Process plan and Control mechanism to be put in place risks related to this must be considered by SCM who must be held accountable. All documentation to checked and signed off before the Adverts are placed this will avoid errors.

MTID01-04 - Training initiatives implemented for communities - This is not a Planned target for quarter 1 and quarter 2

MTID01-05 - Internships opportunities created - This is not a Planned target for quarter 1 and quarter 2

MTID01-06 - Interns appointed in accordance with FMG standards - This is not a Planned target for quarter 1 and quarter 2

MTID01-07 - Number of staff who meet Minimum Competency levels (as prescribed by NT)

- No target applicable to quarter 1
- Quarter 2 target Target Met. All the Directors of the Municipality meet the minimum competencies as prescribed. The financial officials with the exception of two officials also meet the competencies as prescribed. The two officials are however enrolled with the University of Fort Hare. All the new interns are also enrolled on the course. A submission to National Treasury was made in September 2019.

MTIDo1-08 - Report on the % of a municipality's budget actually spent on implementing its workplace skills plan - This is not a Planned target for quarter 1 and quarter 2

MTID02-01 - Report on number of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan

This is not a Planned target for quarter 1 and quarter 2

4.2 Perform Leave Audits - MTID03-02

In quarter 2: Target Met. The Leave Audit was sent to all Directors and Managers. All the Directors and Managers will be advised of same so that they can manage the leave and eliminate any risks associated with leave not taken.

MTID03-03 - Ensure proper management of Leave by all departments

- Targets Met in both quarter 1 and quarter 2.
- Leave management reports were submitted to the Standing Committee for consideration and in July 2019, when leave encashment were made, no complaints were received in respect of any inaccurate amounts processed.
- All the Directors and Managers will be advised of same so that they can manage the leave and eliminate any risks associated with leave not taken.
- 4.3 MTID04-01 people assisted on EAP This is not a Planned target for quarter 1 and quarter 2
- 4.4 MTID04-02 Organise A Municipal Wellness Day This is not a Planned target for quarter 1 and quarter 2

4.5 MTIDo5-01 - Conduct OHS inspections in all workstations

In quarter 1: Target not Met. The OHS inspections were conducted in all centres notwithstanding, the quarterly report was not submitted to the OHS committee - this was attributed to non-attendance of SAMWU union. The variance in Quarter 1: 1 quarterly report could not be submitted to the OHS committee - this was attributed to non-attendance of SAMWU union. Noted that OHS inspections were conducted in all centres during quarter 1.

In quarter 2: Target Met. SAMWU was given a directive to participate in the Municipal activities and as a result the OHS committee sat this quarter. The quarterly report which presented the findings on the OHS inspections made in all centres was tabled in the committee. A service provider has already started with the gap analysis on the Municipal OHS needs and as a result the appropriate plans will be finalised by the end of the financial year.

SAMWU are now provided with a directive to participate in relayed OHS activities. OHS inspections in all centres are focus areas in this financial year. Additionally, an OHS specialist has been appointed to assist with the development of occupational risk assessment and to develop action plans per Department, including emergency plans a Health and safety plan and an environmental management plan.

MTID 09-02 - Monitor the security cameras of the Municipality

- In quarter 1: Target Met. The Cameras within the municipality are mostly functioning well
- In quarter 2: Target Met. The cameras form part of the 3 forms of security used by the municipality and were considered to be functioning well.
- Noted It has been identified that some cameras are malfunctioning as they are old and outdated and are required to be upgraded and or replaced. Specifications were submitted to BSC during October 2019 these were retuned as there is no budget to support said and due to the risk associated with the purchase of the cameras without the IT division input into the speciation (IT provide the required support with said software). The specifications will be reviewed, and related forward budget planning will be required to fund the replacement.

MTID 09-03 - Develop a list which includes all municipal properties with title deeds

In quarter 2: Target Met. The list was developed.

MTID 09-04 - Implementation of the Repairs and Maintenance Plan

- In quarter 1: Target Met. The employees waiting area in Sterkspruit renovations were done along with the re-alignment of the damaged Sterkspruit admin office gate (order 02629) reported to SC in July 2019. The new locks at the OMM were installed during the month of July 2019. The blinds fittings to identified offices were completed in July 2019 although. The renovations planned for the Barkly East traffic department were completed inclusive repair to doors and lights reported to SC in August 2019 (50233).
- In quarter 2: Target not Met. The boardrooms were painted (order 04144). The consumable stations were fitted in during the 1st quarter and reported on in quarter 2 (orders 12555 and 02791).
 The milestone relating to the replacement of outdated cameras will be moved to quarter 3.
- The Variance in quarter 2 was as a result of not installing and updating of outdated cameras as per the planned target milestone for quarter 2. The to be target will be reviewed once funding can be identified.
- Proper planning and budgeting required before target milestones are included. The milestones related to the upgrading cameras to be reviewed as it is budget dependant. Specifications were submitted to BSC during October 2019 these were retuned as there is insufficient budget to support said upgrading. Tender specifications will be reviewed, and related forward budget planning will be required to fund the replacement.

4.10 MTID10- Records Management

MTID10-01 - Implementation of Electronic Document Management System

Targets have been met in both quarter 1 and quarter 2. The system is working, and documents are
uploaded. The system is also enabling the registry personnel to retrieve required documents and
correspondence with ease.

Challenges:

There will still be technical problems with the system of Electronic Document Management as
the municipal server can be accessed through cloud. Also. The system must ensure that
documents are only available to users that have permissions to view such, create and modify
documents that are relevant to their departments.

4.11 Performance Management and Reporting MTID11

MTID11-01 - Reviewal of the Performance Management Policy - This is not a Planned target for quarter1 and quarter 2

MTID11-02 - Signing of Performance Agreements by the Municipal Manager and all Section 56 Managers

 Target Met. The Performance Agreements of the Directors were signed by the Municipal Manager and were submitted to Provincial COGTA and also uploaded on the Municipal Website. Before 31 July 2019. Agreements have been submitted to the Cooperative Governance and Traditional Affairs.

MTID11-03 - Signing of Performance agreements by the Managers with Directors

- Target Met. All managers (*20) signed their performance plans with their Directors

MTID 11-06 - Compilation of the s46 Annual Performance Report 2017/2018 (s46)

- Targets are met
- The Annual Performance report was submitted to AG on 31 August 2019.
- Challenges (notwithstanding the achievement of a clean audit)
- Performance reporting (as whole) is a major problem for Sengu Municipality. There seem to be a
 lack of understanding of the reporting standards and timeframes and this poses a huge risk to the
 Municipality of reporting incorrect information and a litigation by the community for falsifying
 council information.
- The Information provided within strategic reports are reliant on the input information and statistics provided by the various Directorates, some who appear not to take this seriously, the information is delegated to junior staff members and are not checked for correctness, there continues to be difficulties experienced in validating data. The accuracy of all information provided can often not be assured.
- There is a misconception that the lacking or inadequate information is the responsibility of the coordinator and the consolidators of the report.
- This blatant negligence must be managed through tabling an item to MPAC, issuing of compliance notices and implementation punitive measures where required against the responsible Directors and Senior Managers within said Directorates, failing the Municipality will most likely at some point receive a qualification from the office of the Auditor General due to the negligence of certain Directors.

MTID11-07 Compilation of the Annual Report for 2018/2019 - This is not a Planned target for quarter 1 and quarter 2

MTID11-08 Development and Tabling of the Service Delivery and Budget Implementation Plan by June 2020 - This is not a Planned target for quarter 1 and quarter 2

4.12 Spatial Planning - MTID12

MTID12-01 - Develop a Local SDF for Lady Grey

- In quarter 1: No target applicable
- In quarter 2: Target Met. LSDF was approved by Council on 30 September 2019

MTID 12-02 - Develop a Local SDF for Barkly East- This is not a Planned target for quarter 1 and quarter

MTID12-03 - Establishment of a Senqu Land Development Forum

- In quarter 1: No target applicable
- In quarter 2: Target not Met. Meeting did not sit due to unavailability of DRPW /stakeholders
- The municipality will coordinate the meetings on behalf of DRPW. Meeting is scheduled for February 2020.
- During planning process and prior to crafting targets outside / third party influence or requirements must be considered as this could ultimately affect the achievement of the targets.
 Meeting is scheduled for February 2020. The municipality will coordinate the meetings on behalf of DRPW.

4.13 HOUSING - MTID 15

MTID12-04 - Development of Housing Sector Plan

- In quarter 1: No target applicable
- In quarter 2: Target Met. Service provider appointed 17th December 2019
- The housing section does have budgetary constraints.
- Challenge to note that targets that require a specific skill set to do the work and do not have funding assistance will exasperate non-achievement of a target must be reviewed during adjustment period.

MTID12-05 - Development of Sterkspruit Congestion Feasibility Study

- In quarter 1: No target applicable
- In quarter 2: Target not Met.
- The target needs to be revised as it involves other Government stakeholders.
- The target needs to be reviewed as it includes Government stakeholders. Noted that when planning targets and prior to crafting targets this criterion should be identified during the planning phases.

MTID12-06 - Facilitate the Implementation of Housing Development in Senqu by the Provincial Department of Human Settlement.

In quarter 1: Target Met. in July 2019 57 houses were built, August 2019 7 houses were built, September 2019 7 houses were built.

In quarter 2: Target Met. 3 monthly reports submitted, in October 2019 25 houses were built, November 2019 and December 2019 53 houses were built.

4.14 Integrated Development Planning - MTID13

MTID13-01 - Review of the 2020/2021 IDP by 30 May 2020 - This is not a Planned target for quarter 1 and quarter 2

MTID13-02 - Development of the IDP and Budget Process Plan for 2020/2021 reviewed by 31 August 2019

 In quarter 1: Target Met. The IDP process plan was developed and approved on the Council meeting that was held on the 29 July 2019.

MTID13-03 - IDP Representative and Public Participation Forum meetings

- In quarter 1- Target Met. An IPPF was held on the 20th August 2019 at the Lady Grey Council chambers
- In guarter 2: Target Met. An IPPF Meeting was held on the 2 December 2019.

MTID13-04 - IDP and Budget Representative Steering Committee meetings held

- In quarter 1: Target not Met. The meeting was to discuss the IDP & Budget process plan. It was scheduled for the 18th July 2019 and was postponed at the last minute by the Mayor who was attending Mandela day celebrations. The draft was then sent to management and to Exco prior to approval by Council
- In quarter 2: Target not met. Meeting not held as strategic session delayed.
- Variance of 2 Meetings –1 in quarter 1 and 1 in quarter 2

Challenges

The challenge remains the non-adherence to setting dates for these meetings. This has can result in targets not being met as has happened with IDF and Budget Representative Steering Committee meetings – these were not held – extenuating circumstances

Strict compliance to Calendar of Events must be managed and monitored. Strategic Stakeholders that influence these dates that form part of planned targets must be engaged as to the risks of the Municipality's not achieving planned targets. These individuals must form part of the panning process when the targets are crafted so as to ensure buy in. The target must be reviewed mid-year so as to find a solution to meet the target of 4 meetings by quarter 4.

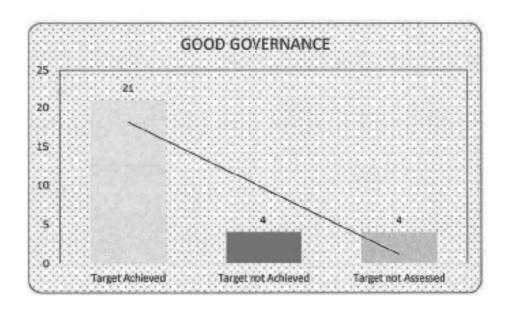
4.15 FLEET MANAGEMENT - 15

MTID 15-01 - General Management of Municipal Fleet

- In quarter 1: Target Met. 18 of 67 vehicles were serviced within their due period. 209 trips were authorised against 92 vehicles. Inspections 48 vehicles were inspected during month of September 2019 two (2) were found with recent or new findings of dents. In August 2019,34 vehicles were inspected one (1) was found with new dents whilst the other all dents and scratches were repaired. In July 2019 47 vehicles were inspected; none were found with new scratches or dents and one was repaired that had existing scratches and dents. There were no transgressions submitted to HR for investigations during the quarter under review.
- In quarter 2: Target Met. Out of 34 roadworthy reported fleet vehicles, at least 7 of those were serviced within their due period. 173 trips were booked out -89 of the 173 vehicles were authorised. Inspections, 40 vehicles were inspected in October 2019 without any findings. In November 2019 49 Vehicles were inspected 1 was found with a scratch on the bumper. In December 2019 49 vehicles were inspected without any findings. No Transgression were submitted to HR, nor forwarded to HR during the quarter under review.
- Notwithstanding achievement of the target it would appear that in Quarter 2 that only 89 out of 173 trips were authorised - as result 84 were not authorised and not reported as transgressions.

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to in quarter 1 and in quarter 2 and KPI's on hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Good Governance & Public Participation	29	21	72.41	4	13-79	4	13-79



Within this section, as within all key performance areas, certain challenges and successes are experienced. These are summarized and reflected on as follows:

5.1 RISK AND FRAUD PREVENTION GGPPot

GGPP02-01 - Risk - Report Quarterly on matters of Risk to the Audit Committee

 Target met / achieved in both quarter 1 and quarter 2. Compliance Reports have been submitted to Internal Audit Unit for Audit Committee consideration on the 30th of September 2019 and the 6th January 2020.

GGPP02-01 - Conduct Fraud Prevention awareness

No targets planned in quarter or quarter 2

GGPP01-03 - Develop a Conflict of Interests Declaration Register for staff and Councillors

 Target Met. The Conflict of Interest Declaration Register for declaration of interest register for 2019/20 was developed for both Councillors and Employees.

5.2 Compliance GGPP02

Report Quarterly on matters of Compliance to the Audit Committee

 Target met - Compliance Reports have been submitted to Internal Audit Unit for Audit Committee consideration on the 30th of September 2019 and the 6th January 2020.

5-3 Oversight GGPPo3

Audit Committee meetings

- In quarter 1 Target Met. Audit Committee was held on the 26 August 2019.
- In quarter 2 Audit Committee sat on the 18 November 2019.
- MPAC meetings
- In quarter 1 Target Met. MPAC meeting was held on the 12 September 2019.
- In quarter 2 Target Exceeded. MPAC meeting was held on 8 October 2019 and 6 December 2019.

GGPP03-03 Council/Exco/ Management resolutions tracked

- Tracking of council resolutions
- In quarter 1: Target did not meet no report was tabled during quarter 1
- Noted that the report on tracking council resolution for the fourth quarter is usually submitted in the first quarter of quarter 2 but it appears in this case it was not done.
- In quarter 2 Target Met. 1 Report submitted to Standing Committee and Exco in Quarter 2. the report on tracking of council resolutions of the first quarter was submitted in the second quarter.

Exco and Council meetings

Council Meetings - GGPP03-05

- In quarter 1: (1 Meeting planned) Target Exceeded. Council meetings were held on the 29 July 2019 and 30 September 2019.
- In quarter 2: (1 Meeting planned) Target Exceeded. Council meetings were held on the 06 November 2019, 29 November 2019 and 09 December 2019.
- EXCO meetings GGPP03-04
- In quarter 1: 3 Meetings Planned Target Met. EXCO meetings were held on the 24 July 2019, 28
 August 2019 and 25 September 2019.
- In quarter 2: 2 Meetings planned Target Met. EXCO meetings were held on the 22 October 2019 and 2 December 2019.
- Top Management meetings
- In quarter 1: Target Met. Top Management meeting was held on the 22 July 2019.
- In quarter 2: Target Met. Top Management meeting was held on 1 October 2019.

GGPP03-07 - Senior Executive Management Meetings held

Quarter 1: Target exceeded. The SEM were held on the 6 August 2019, 14 August 2019 and 03 September 2019, 1 meeting more than the planned target

Quarter 2: Target Met. The SEM were held on the 4 October 2019 and 4 November 2019.

GGPP03-08 - Report quarterly on the Institutional Audit Dashboard

 Targets achieved in both quarter 1 and quarter 2: Quarterly Report submitted, 25 October 2019 and on 25 January 2020

GGPP03-09 Conduct one (1) IT Security Audit

No targets planned for in quarter 1 and quarter 2

GGPP03-10 - Perform an IA Internal Quality Review in the fourth quarter and present the assessment results to the Senior Management and Audit Committee in the first meeting subsequent to the financial year end.

No targets planned for in quarter 1 and quarter 2

Monitor the implementation of the Audit Action Plan GGPP03-11

- Target Met. The quarterly Audit Action Plan report was submitted to the Internal Audit Unit on the 30 September 2019 for the Audit Committee consideration.
- Target Met. Quarterly Audit Action Plan has been submitted to the Internal Audit Unit for the Audit Committee consideration on the 6 January 2020.

Challenges

— It is imperative that staff within the Internal Audit are developed and capacitated to perform all required audit functions and be utilized more efficiently, currently there only reliance only on the CEA to perform said Audit functions which has had a negative effect on the achievement of planned targets within the office of the MM. To ensure continuity within the unit the functions must be delegated to allow for other Internal audit unit staff to perform said functions.

5.4 COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04

GGPP04-01 Wars Committee Meetings

 Targets Met. Ward committees are meeting by quarter 2 17 Meetings were held and attended between from 8 August 2019 to 12 December 2019.

GGPP04-02 Communication Plan

- 2 Quarterly Report on the Implementation of the Communication Plan as approved by the Council
 and Submission of the approved communication plan
- Both quarter 1 and quarter 2 targets are not Met. The quarterly report on the implementation of the communication plan was not tabled to the standing committee.
- Targets are reliant on financial assistance required proper analysis and planning before the target is structured.
- Additional funds to be investigated and be requested during the budget adjustment period (February 2020).

GGPP04-03 1 Internal Newsletter and 1 External Newsletter developed quarterly

- The was not in guarter 1. The internal and external newsletters were not published.
- The target was met in quarter 2
- The outstanding newsletters must be published and issued as late submissions in order for this target to be achieved by quarter 4. This target to be managed and monitored over many financial years (more than four (4) except one financial year this target has not been achieved). No motivation is usually provided for the non-performance. As a result of not having achieved the quarterly milestone in quarter 1 this will affect the overall achievement of the target in that it may be deemed not to have been achieved. There may be a performance or capacity and or resource problem that needs to be investigated within this division.

GGPP04-05 - Number of Presidential Hotline queries responded to within 7 days

- In quarter 1: Target met two months of the quarter, the Presidential Hotline was on 100% and during September 2019 only 1 call was logged and was attended to by the Customer Care Officer.
- In quarter 2: Target Met. 3 reports submitted. During the month of October, the Presidential Hotline was on 99.06% and only 1 call was logged.

GGPPo4-o6 - Report on number of Customer Complaints responded to within 7 days

In quarter 1: For the month of July, 2 complaints were logged and were closed after being attended to. For the month of August, 2 complaints were opened, one of which was for JGDM (water and sewer) of which an email was sent to them, and the customer gets feedback within 7-day period as per the policy. The other complaint was for community services on refuse removal and customer was given feedback as per policy within 7 days. For September, 1 complaint for JGDM on sewer was logged and elevated to them, the feedback was given within 7 days to the customer and the complaint was attended to.

GGPP04-07 Mayoral Imbizos - 1 Meeting per Ward (17 Wards)

- Target Met. Outreach was held in all 17 Wards of the municipality.

GGPP04-08 - Integrated public participation forum

- Target Met In both quarter 1 and quarter 2.1 Meeting was held on the 20th August 2019 in quarter
 1 and in quarter 2 on the 2 December 2019 in Council Chamber, Lady Grey.
- 5.5 GGPPo5-01 Mainstreaming Implementation of the HIV/Aids Strategy and plan Implementation of the HIV/Aids Strategy and plan
- In quarter 1 the was Target Met. Prison visit awareness was held on the 19 September 2019 in the Barkly East Prison. Local Aids Council Meeting was held on the 17 September 2019 in Lady Grey. Senqu Youth Council Meeting was held on the 13th September 2019 and HIV/AIDS Awareness Campaign was held on the 30th September 2019 at the Palmietfontein Clinic in collaboration with DoH.
- In quarter 2: Target was not Met. Local Aids Council Meeting was held on 18 November 2019; World
 Alds Day was held on 28 November 2019 at Patrick Shibane Stadium in Sterkspruit in collaboration
 with DoH. The Senqu Youth Council was scheduled for the 18 December 2019 but did not take place
 due to the unavailability of members.
- The Senqu youth council meeting was not held during quarter 2 as planned. 66,66% of the indicator was achieved and 33,33% of the indictor was not achieved.

Proactive Planning is integral when crafting the targets, it must be ensured that when planning dates for meetings that parties are aware of these dates. Planning dates for meetings so close to festive time is not considered ideal. When crafting milestones / indicators within a target issues beyond the target holders' control must be carefully considered as it can ultimately lead to not achieving a target notwithstanding that 50% of the indicators were met.

GGPP05-02 - Implementation of the SPU Activity Plan

The activity plan was implemented as planned in quarter 1 and quarter 2.

Number of SPU Structure meetings held (1 quarterly meeting per structure each quarter) Disabled, Elderly Person and Women and children Development

- In quarter 1: Target Met. SPU Activity Plan developed and approved by Council.
- WEE AGM was held in Sterkspruit on the 22 August 2019.
- Women's Month Celebration took place in Lady Grey on the o6 September 2019.
- Disabled Structure Meeting took place on the 14 August 2019 in Sterkspruit.
- Elderly Forum Meeting took place on the 5th September 2019.
- Nelson Mandela Day was celebrated at the Old Age Home in Barkly East on the 19th July 2019.

GGPPo5-03 - SPU Structure meetings (1 quarterly meeting per structure each quarter) Disabled, and Women and children Development

 In quarter 1: WEE AGM was held in Sterkspruit on the 22 August 2019; Disabled Structure Meeting took place on the 14 August 2019 in Sterkspruit. In quarter 2: Target Met. WEE meeting was held on the 9 October 2019 at Kwezi Naledi Hall, Lady Grey. Disability Structure Meeting was held at Barkly East Townhall on the o6 December 2019. Elderly persons meeting was held at Barkly East on 30 October 2019,

GGPPo5-04 Local AIDS Council meetings

- In quarter 1: Target Met. 1 Local Aids Council Meeting took place in Lady Grey on the 17th September 2019.
- In quarter 1: Target Met. LAC was held on the 18 November 2019.

GGPPo5-05 - Senqu Mayoral Cup Held (target incorporates the youth festival)

Target Not Met. The youth festival was moved to be implemented in the fourth quarter. Senqu
Target to be formally reviewed during mid-year budget adjustment period

Challenges

- Special Programmes should be made a vehicle for the economic emancipation where poverty
 alleviation programmes are ultimately turned to viable economic transformation programme, and
 this could be achieved only if the SPU section and LED section can find a common ground to make
 this a reality.
- Vigorous life changing programmes are required to be developed within both the SPU and HIV/AIDS sections for Senqu Municipality communities.

CONCLUDING REMARKS

Senqu Municipality must be commended for receiving a "clean audit opinion" for the sixth consecutive year.

Performance overall and in terms of pre-determined targets is reflected within the attached \$72 report (excel spreadsheet). This details all pertinent performance targets that relate to the municipal strategic developmental objectives, against which the performance of the municipality has been assessed. It must be noted that while the narrative (as reflected above) exists in order to provide greater detail and background in support of targets that have/have not been met or the extent to which these have been met, the spreadsheet provides an account of specific targets and actual output in respect of each target. Actual performance on each indicator is evaluated and scored in terms of the rating calculator.

Notwithstanding the obvious performance successes, a number of concerns exist in terms of the way that targets are developed and the way that performance is monitored and reported on. The concerns that will be highlighted below are not new and have been highlighted for the past few years. We must acknowledge it is getting harder to remain at a clean audit opinion and Council/management/officials will no longer be able to skirt around these issues – performance assessment is required to be taken seriously and the organization will be required to adhere to required and related prescriptions and protocols. The following issues are highlighted:

Not all Targets are planned for effectively and whilst improved not all targets are crafted according

to the SMART principles and as such are found to be: ambiguous, unrealistic, difficult, immeasurable, not achievable or time bound (or some combination of these);

- Targets must be more specifically stated;
- Baselines are not well documented or even accurate at times. These are required to accurately
 reflect progress in terms of the previous year's achievements in meeting specific targets. Very
 often the reporting information obtained and reflected form Directorates has little to do with the
 target itself and must be addressed/updated moving forward; these in fact assist in crafting the
 target.
- No support and input from Directors and management in Directorates in terms of the development of said targets
- Little co-operation ito reporting input provision, the reporting is not always accurate and or qualitative – there appears to be no oversight in the Directorates
- There is a tendency from Directorates to either provide no progress reporting and or progress reporting that is often ambiguous not detailed and, unrelated to the actual target. While context and background are required and will certainly assist when putting together the annual report, it is important that the narratives directly address the target specified (first and foremost). In other instances, detail is lacking and/or is incomplete. Clearly this affects the ability to report accurately and the ability to manage performance ongoing. It also impacts directly on the ability to complete all other related reporting and compliance reporting. Every effort must be made to ensure the accuracy of reporting and to ensure that all statements made are validated by supporting documentation (portfolio of evidence available within departments). EXAMPLE: monthly reports are often required (as a target), when in fact, rather than just the presentation of the monthly report, a realistic number and or percentages of an increase in "road re-surfacing" should be reported on (determined from the baseline). Stated differently often the presentation of a report does not always talk to the content that is required to be included in that report it is more than the presentation of the report per se....it is about what is required to change. Targets should be formally reviewed / re-written where this is noted;
- These same targets very often relate to reports that are submitted to standing committees
 monthly. It is not uncommon for it to be reflected that "three monthly reports are required to be
 submitted to the standing committee on a monthly basis" i.e. three per quarter. During the
 second quarter difficulties with these targets are usually experienced due to the fact that Council
 goes into recess and meetings do not take place in December and January resulting in fewer
 or no standing committees being run. Under these circumstances reports are held back and
 submitted when Council opens again in January.
- It is stressed that co-operation from all other Directorates and reporting and more specifically, the timeous qualitative reporting, continues to be a challenge. Performance reporting and assessment can only be as effective as the quality of performance reporting received.
- Performance reporting (as whole) remains a challenge for Senqu Municipality. This is as a result of lack of understanding of the reporting standards and timeframes and this poses a huge risk to the Municipality of reporting incorrect information and a litigation by the community for falsifying council information.
- It is stressed that the information provided within strategic reports are reliant on the input
 information and statistics provided by the various Directorates, some who appear not to take this
 seriously, the information is delegated to junior staff members and are not checked for
 correctness, there continues to be difficulties experienced in validating data. The accuracy of all
 information provided can often not be assured.

- There is a misconception that the lacking or inadequate information is the responsibility of the co
 ordinator and the consolidators of the report.
- This blatant negligence must be managed through tabling an item to MPAC, issuing of compliance
 notices and implementation punitive measures where required against the responsible Directors
 and Senior Managers within said Directorates, failing the Municipality will most likely at some point
 receive a qualification from the office of the Auditor General due to the negligence of certain
 Directors
- There are those that are consistent with reporting and have made improvements, but the same there is still a tendency to provide progress reporting that is delegated to junior staff and not checked by the manager and directors the reporting received is often unrelated to the actual target, notwithstanding the good detail provided (a compliance factor). While this detail, context and background is required and certainly assist when putting together the Annual Report, it is important that the narratives directly address the target specified (first and foremost). In other instances, detail is lacking and/or is incomplete. Clearly this affects the ability to report accurately and the ability to manage performance ongoing (when a target owner provides detail but does not address the target directly). It also impacts directly on the ability to complete all other related reporting and compliance reporting. Every effort must be made to ensure the accuracy of reporting and to ensure that all statements made are validated by supporting documentation (portfolio of evidence available within departments).
- Finally, and in an effort to highlight an issue that comes up annually it must be emphasized that all
 aspects of performance management and the application of the performance cycle are required
 to be strictly adhered to. In this regard, all coaching and assessment processes are required to be
 conducted in terms of the PMS Policy.
- By considering these issues and taking the appropriate remedial action as specified/suggested it
 will be noted that reporting and verification of data and meeting required targets will occur with
 even greater ease.

We must always acknowledge the necessity to have early monitoring mechanisms in place to aid reporting and facilitate performance functioning. These must be a current reflection of reporting.

The achievement of Clean Audits has brought with it the pressure increases to maintain this standard. What better way to achieve this than by ensuring that monitoring and reporting mechanisms are put in place in order to maintain and enhance this standard – and to ensure that this facilitates all other related reporting requirements?

Finally, and in an effort to highlight an issue that comes up annually it must be emphasized that all aspects of performance management and the application of the performance cycle are required to be strictly adhered to. In this regard, all coaching and assessment processes are required to be conducted in terms of the PMS Policy.

By considering these issues and taking the appropriate remedial action as specified/suggested it will be noted that reporting and verification of data and meeting required targets will occur with even greater ease.

DISCLAIMER

The information provided within this report is reliant on the information provided by the various Directorates coordinated by the Governance and Compliance Division. Difficulties in validating data continues to be experienced and as such, the accuracy of all information provided cannot be assured.

It is the responsibility of all Directorates to provide the required information which is then required to be collated and submitted within the correct format. While it is acknowledged that certain directorates have attempted to provide this information as requested, many have not complied or submitted information incorrectly and/or extremely late. This situation may have been exacerbated due to recent issues that have surfaced in respect of certain contracts. Despite this, all parties are still within the employ of Senqu Municipality and are thus bound to provide required information and not to impede progress - especially in an area such as this, which has compliance responsibilities.

The greatest response to date has been from the Development and Town Planning Services Directorate and the Budget and Treasury Directorate. In addition to the dynamics currently at play, it appears that staff within other directorates appear to believe that it is the responsibility of the collators and the co - coordinators to provide all required information. This is unacceptable as the report is that of Senqu Municipality (with each directorate taking full responsibility for information relating to their specific directorate). Content and the accuracy thereof is not the responsibility of the collators' and the coordinators' - their role is simply to obtain, collate, align and restructure information provided and not to verify this in any way. In addition, it is the technical responsibility of all relevant directorate staff to provide inputs regarding performance and issues within their own directorates. They are required to take responsibility for any inputs provided as they are aware on a functional level as to what information is applicable / relevant. Under these circumstances the collators and the coordinators cannot be held accountable for the quality/accuracy/absence of information provided or the lack thereof.

As this is the first draft of this report, it is understood that certain information is still lacking from the information provided. The information is thus being presented with the full knowledge that certain of the detail provided might not reflect the required levels of accuracy. It is further noted that every effort has been made to align reporting to the information contained within other strategic and reporting documents. Notwithstanding, it must be noted that at times the manner in which the information is presented in these other documents may not align with the detail contained within this report, especially where additional detail is provided. Under these circumstances the collator is reliant on the information provided by the departments and is not able to validate this.

In instances where information is found to be lacking or inadequate you are hereby advised that the coordinator of this report has only been able to work with the information provided to them - and as much as they have attempted to validate this where possible they cannot be held accountable - for the reasons reflected above.

This is an extremely serious situation and must be regarded and handled as such ---- failure to comply and provide accurate data may have serious consequences for Senqu Municipality - not the least of which will relate to an audit qualification.

Under these circumstances it is advisable that this situation be taken up formally with MPAC and following investigation - those persons who are found to be non-compliant in this regard need to be issued with the relevant compliance order so that this matter may be addressed formally, appropriately and once and for all.

SENQU MUNICIPALITY



SECTION 72 MID-YEAR PERFORMANCE REPORT AND ASSESSMENT: SDBIP

FINANCIAL YEAR 2019/2020

period 1 July 2019 to 31 December 2019

Attached as "Annexure A"

Noted: In addition, the accounting officer must ensure that the financial performance information as at 31 December 2019 is submitted electronically to National Treasury on the Schedule C template format inclusive of the 572 report.

SENGU MUNICIPALITY

S72 SDBIP PERFORMANCE MID-YEAR REPORT (JULY 2019 - DECEMBER 2019)



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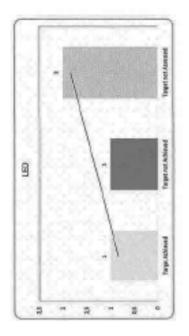
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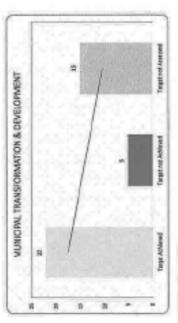
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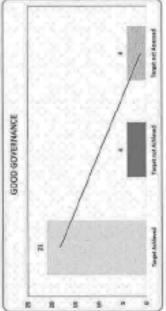
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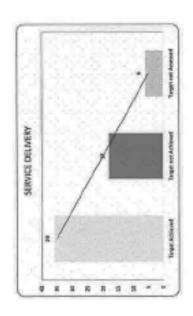
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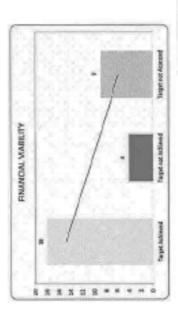
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No money: 40	MEASURES TAKENTO	GENERAL COMMENTS	States of the July 2018 total surrange of 201	
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		Q2.ACTUAL, OCTOBER,OSCENBER 2019	Target Met. 2 monthly reports vers automation. A local of 151 is arrest scenario.	
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ATA WESTEL SP	MEASURES TAKENTO	MANOVE PERFORMANCE RENESALACION / OUNTRAL CONNENTS	Formal careful in the appointment of SAMIT's to be appointment of SAMIT's to be appointment of SAMIT's to be authored Formal Agentuarity of the cauthof of the projection of the cauthof of the property careful to the the average band, the average of the average		This sell motived though imperior under though imperior under a filtering and communication the flacing and communication the flacing definition—to enters that is the initial stepsion traplements and the control proper traplements and the control proper traplements of the control budget devices on the transform the alternation of the stepsion of the traplement of the control budget device the transform aligned to the budget, which reflects from transform aligned to the budget, which reflects from transform aligned to the budget, which reflects from the budget.
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KPA WEIGHT: 20	MEASURED TANDETO	BENDAL ACTION SENERAL COMMENTS			Proper project pleaning needs to come. Supply Chain Namesperent Laining is required that handless all the lander committee as ablatiched and all and handless des handless and all text handless and an exercise and all implemented in managements.
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The same of the sa		PERFORMANCE INDICATOR	Report on the Negative and Therefore the Community Holes Rend American
	10	DEWINN LOS	to-coded
	HIMIER	EDS DEDCEVRIME	WOODS SECULIARY COMMUNITY FACULTIES, 89000
		SIBVIE	возбат убължное выполное тоской в вожникати эне этомодичест онвойть ошего о

KPA WEIGHT: 20	MEASURES TAKENTO IMPROVED PREFEDENCIALES REMEDIA ACTIONA OSNENIA, COMMENCE		
Sept.		REAGON TOR REPORTED VARIANCE	
1	SD 8 I	O MOJ ONILYN OMERWYT WORLD	n
		GE ACTUAL OCTUBER DECEMBER OF	Target Mar. Vandily Chaming of Burnage Mar. Lank Garp Town 1941, Annest James Feet, Sanky East Town Hall, Steakholds, and Taransalper was confusted during the quarter.
THE REAL PROPERTY.	QUARTERLYTANGETE	ê	Health Chestry of Brungs Ind., and Gory Tener Hot, Broad Shade Hot, Besty Ear Tone Hot, Motalder, and Turnedige
	CHANTER	AAX ASPTEMBER 2013.	Target Met Winelly Cheming of Branca in fact, Lary Cary Town Hat, Stower Heard Hat, Sank East Town Hat, Michaeler, and Threshipe was brothstold during the seator
		em.	fleely Clearing of Brungs Hell, Lieby Coey Tren Hell, Revest Head Hell, Revest Head Hell, Burky East Teen Hell, Resident, and Transmigor
		очтозне	British
		опъи	Salichend
		N.	Disease Committy Committee Armeline
PMENT	AMMUNIC		Chepta in all 7 Hals Chered Weekly
SUCTINE DEVILO		JUNE 2011	Sharing Reports
KPA 1: BASIC SERVICE DELIGHT AND INFRASTRUCTURE DEVILLOPMENT		NET PERFORMACE NOTATION	Report or Cheming of Community Halls in Them
DELM	¥	SERVINA FOX	MO-KDODES
SERVICE	198WW	SMMM80089 901	INDOOR RECREATIONAL COMMUNITY FACILITIES .
KPA 1: BASIC		STRATEGY	Ive Inerogener extents express? Invitation voted to constitute, solitat gitumnoo

KPA WEIGHT: 20	APAGINE TANTA	MANDON PEDIONNACE REMEDIAL ACTION/ GENERAL COMMENTS	In Cluster 1, 52 but skipte were provious during the querie. 17 in July 1 fill in guerie. 17 in July 1 fill in Square 19 in Separation 2019. In Square 25 in right were provided American provided American 10 in Square Coulder, 20 in Provention and 13 in Dissertion 2019.	in Counter 1: EA process completed, Authorization has been intend in the Variogality.
		MEASON FOR REPORTED WARRANCE		
	SO 9 I	O NOT CHECK O	n	
		OZ ACTUAL SCTUBBIR ÓBCIDABBIR 1818	Target Mic Smoothly reports were submitted. A total of 35 burtle plate were provided during the quenter	The EA process was completed in spatier 1.
	QUARTERLYTARGETE	Ê	3 Monthly Placets on Munice of 3 visit Plets previded per expand per mentity	EM Pracess
	QUARTER	CI ACTUAL. ANY-SEPTEMBER SEN	Targat Mat 3 months reports were advisted. A load of SC buring personers provided during the quarter	Toget Met EA process semplines, Authorization has been issued to the Municipality.
		ğ	3 Variety Reports on Number of Buriel Ploss provided per requel per morely	GA Process
	BACCLINE		of communities	Improved Enter of corrections
	ourvi		But's Plots pravided (Imprave Euris) for bods to bods	Provide plets for harities
		and a	Dinote Community Sentoss/knage r venerities	Description of the Company of the Co
PMENT	ANNUL			spokiner of the Application for EA. ST 6/2016
DEPURE DEVILO	BARELINE 20 JUNE 2019		X16/2016 Saport	Appointment of the combanies in 2016/2019
KRA 1. BASIC BERKICE DIE VERY AND INFRASTRUCTURE DEVIL CPARKET		NET PERTORANCE INCREMENT	Report on Number of Sural Pots provided as per request	Construction of New Connector in Searth Seat by 2021
≥ DB.M	×	BENNIN FOR	1011038	1019088
C BERNIK	REGILA	SMAN(GOOP) 4GE	19088-1	OBIEJEHER WO BRIEF
C BASS	9	STRATEGY		вы подменя и совдения од совдения од

ALA WEIGHT 28	MENDINES TAZN TO MATORE FEBRUANCE SEREDAL COMMENTS		An proper Analysis of the canadic canadic white made made pilot is glavmay of targets to ensure that deviations are in approved largets are approved common man follows in approved common man follows in page a mant the formational.	Prior Technical Control of Prior Pri	When cutting blanning for largest that may require processing of these forces or must be stem the account or must be stem the account or and account the can disc out an execution or out there and an execution or out of probleming of boothin materials an estiment and can be affect the activement of largest.
		REASON FOR REPORTED VARIANCE	Quarter 1. Variance valued as fear was a selection to the plane of malescene of the Lead plane of malescene of the Lead benined that the layer were not convened in the layer and the plot betty were keining as a seek of servicier. The additional most artistic were layer as developed of serviciers and the layer of the activities of the layer was to link and the discount of the layer and a service and the layer and a service and the plane and a service and plane was and plane was not be seek and received to the separate and plane and plane and plane and plane and plane and plane a	Duraine I. Project to be subvertised as a Turning project, the will also subdice the processment patch controllerable. Plittly Unit have a ben'd Tarrian capital and copacity to manage the project. Which have already been adventised.	The genicles provider was real apparent to Cuarter 2.
		SHOW THOSEAD		-	~
		Q2 ACTUAL OCTORER-DECEMBER 204	Togget Met. SARULY EAST: Meanware years door as Meanware years door Meanware years door Petics Shiband - Paint al Meanware years door Petics Shiband - Paint al Meanware years door Meanware years Mea	Target not she. The contexture has not yet been appointed due to their weeking of something which swed to be deathful of something which swed to be confided by SCM.	Target not Met. The sample provider was appainted on 17 December 2019.
	COMPTERLY TARGETS	2105	BARRY Y ESST - Paint malt is change (corner ANA, SO - Replace gales and demograes - Replace corine is compared - Paint Schools - Pain	Construction of fluxualization or perimeter fluxua	Appointment of the service provider and Purchase of pales and risks.
The second second	озмия	SO ESSENSIAS SALLAR	Targetinol (Met. Three delivering variations on war carried and war variations on war carried and war and the electric to place of the electric to the electric carried because the electric c	Taget not led Traject not yet when there is by project berg tartery and medid to be managed is become and he by U carresty despense on he he have managed description her tartery and project.	Taged their The Teycher nead achoritised for the purchase and delivery of Polise and Nette as Notice 119/2119
		QIR1	SAFRLY PAST The champed house Aut.ED For all windows COVA COVA For all windows For al	Abretteened of he contractor	Ab effective for the service provider
	аксоли		ingroved theyen of numbigal access.	auticing at perinselen treproved Causity hnos	ingione fre confilosa of Sportshild
		OUTPUT	Rainshoot Market Annual Control of Control o	building of perimals Amon	Point and Hess purchased
		There	Gleodor Cammentaly Seviciosida 1 y America R	Director Technical Services/PSLJ Viewager R 2000000	Committy Committy Services/brage Ratefale Ratefale
	ANNLAL TARGET		12 Report on 5 Spirithod Marstand in 4, W15 and W18)	England The Fees in Dead Nated	15 and of Pulse and 15 and of Pulse and other purchased in refer purchased 2018/93
THE RESIDENCE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN		JAKINE	Specifieds neutral of the Control of Control	Demayor Tenang	The Delivery of the Control of the C
KEY T. BARC SENTE DELINIST AND INFRASTRUCTURE GENELOPHENT		NERSONANCE NOICATOR	Report on Sportfields Persidente 1 i Sportfields	Repail of the Kental National Sportfelds Ferna	Punchase of Poles & Sector Sportfelds in North Areas
	30	MACIN MA	L090099	33-03088	69-90088
DC SERVIC	FERTINAL STATES	IEP PROGRAMME	SICRE SUBOAR		
		pativitta	aliabitatory? much syndrone obergate bres. (Aliabitos obergate bres. (Aliabitos Aliabitos)	Te candrad, maintain, iden	

NEW WEIGHT AN	OLNEASTRES TAKENTO	IMPROVE PERSONSANCE REMEDIAL ACTON/ OUNERAL COMMENTS	This target should be revised to be in the lad quarter and nutrit the fart quarter.	The supprishment to comber from specifically in fedicals that the quality months radioalised in CSUAC in the blooking month after the quarter.				
		REASON FOR REPORTED VARIANZE	"Querter 1: Formation to 8.LA was bore may effectively powered among and half below the serials."			Valence in quality 1 hos de yeas, it is he Devollen in the del tool cours as per planned largel planned is commerce in the bod quarter (Dether 2019).		
		SHEAL AMERYO PATHWO FOR G	4	n	19	m	**	n
		CCTOSER JECHNIS	Not alangel in O2	Target Mar. Countrie (Report on the implementation of the 8.A way submitted to DSPAC on 7 January 2020.	Target Mer, Quarterly Report on bookstoared and returned was done.	Target Met. En constitution The commented in quarter 2 and will be completed in quarter 3.	Targel Me, Bloriffy reports on the maintenance of the partial was done and automated to the sterrifery correction.	Target Met, Mentity reports on the environment of public spein species was done and species was done and specified to be danding controlline.
	GUARTERLYTARSETS	QIF2	Minimple	1 Curriely Reprior the Implementation of the SLA	1 Garney Paper on the number of bods leaned and returned	Construction of the solution blook	1 Countriely Report on muncher of pasts mandament in Lacy Greey ernd Sterkly Stat.	1 Duranty Repot on number of public sport process maintened in Lady Day, Sath East, Stocksprill, and Rhockes
	DIAMPER	Q ACTUAL.	Tage (boxeded \$1.4 van speed by the literapal Manager and was sent to CGRMC on 18 Arm 2019.	Target likel Countries Paper can the Implementation of the SLA was submitted to DSRAC. on 11 Comber 3019.	1 Coarside Paporton Target Met Coarside Propertor un broise tarred and network of control to the surface and network operations.	Target soll feet. Contractor these shares processed on this are! The contractor of this are! Develope will progress. Develope will mity contractor in the load CITE (Catalone 2015)	Taget Mot Mouthly reports on 1 Charterly Papert on the maintenance of the parts number of pases was done and abortise to the imministration of safe danding correction.	Target Mat. Monthly reports on 1 Cure and Paport on the manner of public oper monthly of the control of the con
		OR1	SLA egned by the Namicpal Manager and earl biths Department of Speria After and Californ	1 Quartely Reporters the implementation of the SUA	1 Quartely Report on the number of books loaned and neterned	Dendship of he entire beiding	1 Darabely Report on number of posts maintained in Lady Geey and Earthy East.	1 Quartery Papor Los number orbustio open quante manistrated in Lach Owy, Sarriy Esst, Steriopul, and Rhodes
		еитоме	inpovel Bray levis vibin ha Sengu Commulae	reproved Totracy levels within the Sample Communities	spower undorng at the darry Senior	Improved Community Lebana selbith the Songa Marsipal asse	improved Community Latura within the Seroga Municipal area	Improved Commandy Leture with the Serge Marticipal stess
		OUTFUT	Complano eth too	Compliance with the agent SLA	Number of booker Remod and Numbed established	Node rehabilishon report	Petradisinal	Public Oyen Spanson malmatend
		INON	Director Coernuity Serioscillange r America	Director Community Sentional Manage r American	Director Community Services/knape r Arcentos	Overtee Technical Services PMJ Manager Attraccos	Dector Commity Service/Vanage r Amerika	Destir Consulty Service/Mange / Anadies
-	ANNUAL		Speltstes s.A. Speltsteen 2 partes	A Cuelety Reports on the Implementation of the SLA.	4 Outsterly Reports or Statems of bode bose and returned omysted for soft	Constrution and Competion of the Cheef Naid Note	4 Curriedy Parts nerviewe (2 Lody Grey, 1 Banky East	4 Cuamby Popula on 29 public spor 1921 and Cony, 11 Banky East, 01 Stankgout and 26 Frozen
-	MARLINE TO JUNE 2019		SLA rigned on July 2018	2016/2010 Reports	20.62219 Reports	Appointment of the conductor is 20 6/2019	Parity management	Public Open Cposor mercahos in 2016/19
And it, areast accorded description are the free process of the secretary with		PERTORANCE INDICATOR	Spring of the SLA by the Municipal Manager and sent in 2009/03 of Any	Report on the Implementation of Library Services SLA with CISTAC	Riperton he statistics e/books learned and returned in each library	Nace vaca	Rosefon he rothermon of path of Lady Chap and Sanky Sool	Report on the maintenance of postile spec govern (Lady Grey, Salely Esté, Salekspel & Rodes)
	и	HOM HARROOM	10:00018	20-98/294	00-90/2003	10-10008	20-130303	60-00094
	SSSWIN	SWINGORM 901		90098-939M	en	cox	289 - SEOWAS NEW CONTRINU O	DW SIRNA
17.0	,	STRATEO		cirotiner its of emirror ye	To provide lib	t aug genegbad beggt	песонов инос Характирам Ад риксисарлин өдөг	uppom pue Ágreny e openo o j

New Wildericke	NEASURES TAKENTO	MMSOVE PERFORMANCE NEMEDIAL ACTION GENERAL COMMENTS				
	MEASON FOR REPORTED WASHING					
1	ID 9 ID	HON DATEAN OVERSALL ACH		a	n	es .
		*	Target Mit. Chambrity shoe, Register was spellated champ. The spentin.	Taget Mil. 1 Avanvessa Campalin was condicted on 16 October 2019.	Versional injuries 1.	S Monthly reports on Target Met. 3 Monthly Reports down on CRD streets of all the transport with authorities of the first mode of all the transport with authorities.
	CUARTERLYTARGETS	žijo	1 Currany Popour optober.	1 Avainment	Contractor ompidos	S Monthly regards on abounds CSOstroma-of all & hourst.
	QUARTER	CI ALTUAL.	Tagat Michael Stock Register van spotsel during querier on.	Target Met 1 Answerses Campalgn sale conducted on 11 September 2010.	Target Wel Project was compared at the error of Separates 2018 and the practical compares coefficies was signed on the 7th of Chooker 2019.	Tagget Mat Chair Classing of CSD Streets in all Towns was shore in the Chaires.
		qur.	TOurhof Register spoked.	Annesses	committee of the guard boxes, completion of shough elsects	2 libratily reporte an eleaned CSD sheets of olf libraria.
	eurosee		Improved management of animals	Improved management of oriento within the Manicipal Assa	Introver of selection of select	institute and Clean bing confilors
		OUTPUT	Pagaber updated	Anameno entralpa en entralpazio anticial	Aviral pauni anvitrocind	Oben Towns
		nes.	Checky Cerrenity Savine Mange r Amerilies	Deckr Cerrenily BerinsAlange r Ararites	District Technist Sevicativu Mangerittähi O	Deskip Commany Commany Period Manager (96.00)
KEA 1: BASIO SERVICE DELVERY AND INTRASTRUCTURE DEVELOPMENT	ARRIM, TARSET		State Register Coursely Lydered for all Commonages	4 Awarenan's Med	Corpetion of Armal Pound in Last Corp	12 Monthly months on themse CID Shorts of all C forms.
	144	SASELNE 30 JUNE 2019	208009 Pages	4 Aversonal's very cardicided in 2016/2019	Alfordations are complete, settle souts to iterate towns complete, towns device complete. 2019/2019	§ Toens dhamed
	3	PERFORMANCE INDICATOR	Updang of Stade. Register	Number of Austronomic Contraction Communication User against the a	Donamoden of an Menual Permatin Lady Gery by Jama 2019	Daily cleaning of CSD streets in all it lowers.
	ж	BWIN LEA	10-90/259	2040000	63-80000	(8-6000)0
	FEBRUAR 3	PROCESSES		FOOL ANIMALL - BISDOO	Profession VMD CONTINUE	WASTE MANAGEMENT - RECYCLING BESON
N. A. Liberton	vianum		обекомико угфара	en ed britoobre ristriam of	abmoq edi elengo ylunbelle bre rechlora ci'	electroches and septrem yestical a cif

KFA WEIGHT: 29	NEASURES TAKEN TO BIPROVE PERFORMANZE PEREDAL ACTION I BENERAL COMMENTS			
	EMECA FOR REPORTED TO SEMANCE		"Guarder 11 12/6/17 none tomoge for mant colored from the primer of large." Het were due to the channel grammer and, the channel prompting of the total to the control the channel due to the Greenest Mendiguida Companion: — substance of certa- tion to the colored "Caratter 2. During the baside seasons from Companion: — substance the general colored and the Business armain of the Business armain as the Business armain of the Business armain and the Companion of the companion of the Business concomment refer due to the prompting authority are performed from planned	"Charter 12005" more beneage of water another that the se- percent target unlocated. This was done to the control are suppor- ted to the control are suppor- ted to the control and the transfer beneated to the control of control beneated to the control "Charter 2 Chirting the believe memory the season of the believe memory the season of the beneated beneated, hermaned on developing the account of the beneated the season of the Business areas as they become more accounted states during auch period states during auch period states during auch period states during
	NBMB/LI	OVERALL ACHE		0
		GETORER, DECEMBER 2018	Target Euroedeel. A train of 300 Tour of varie orderated in the speaker.	Target Econodist. A total of Target in the control was positive in the quarter
	GLANTERLY TARDETS	E	228,23 fors per quaritor	1700,13 lons per quantier
	CLIMETER	SELECTION.	Target Encented. A fold of 255,4 formings was collected during filtery arms (15,5) would contain the trans flam planned.	Target Exceeding. A bold of TSDT 2 to through was consound during this quarter.
		GR1	per life per per per per per per per per per pe	COLUMN DESCRIPTION
	оптоме		Monganut of Water states	Pasither and Class herg conditions
		петьо	Rut Gold Vana schedon	Note Calcin
		MPUT	Director Community EnvironManage r Wassell 252 420,12	Cheeker Community Communit
PREMI	ANNUAL		sofficials or softwared or soft	BENA, UZ fors collect
RUCTURE OFFICE	BARELINE 10 JUNE 2019		966,92 tons ordened in 2019/2011 to	991422 bes collected in 20 080019
ERY AND INFRASTRI		MATERIORAMICS MOICATOR	Objection of Vanto in Naval	Oblesion of Waste in Thera BU Vespal and All Chester for the All Chester for some and Sectoral Sectoral
OE DELIN	20	DEWIN LEN	27-50/008	0040098
KPA 1. BASIC SERVICE DELINESY AND INFRASTRUCTURE OUVEL OPHEM		COTTAINTS	1	Rucher best ogsamm gewindelte of

KPA WEGHT: 20	AMAGINES TAKIN TO AMMONE PERSONANCE REMEDIAL ACTOM GENERAL CHRESTS				The Androna Drake is be agreed. Box error select to be appointed - oxided the larged transferror and be affected by the objects. The belle control and the objects is reprinted by the objects in septima of a design in septima of a design in septima of addressed.
	RASON FOR REPORTED WINGARGE		'Quarter 1 : Additional survival as the supple of Previous Turns Viru campality was holisted		Varions - Varions Deferts not agent.
18		DADING PORCE	*		
A CONTRACTOR		DCTDBER-DECEMBER 2018	Target Met. Woods Awareness was concluded to Could Deas Arts Academy want 14 on 20 Reventure 2019	Tarys lids. Visits energones was contacted Zwellins community in the skoth of December 2019	Target red Mel. The contractor has not been appared. Fight will not dainy will are work product the apparent of their Variation Chiese.
	QUARTERLYTARGETS	GNE	1 anderson in Ward 54	Water annearons said	Applicant of Corbador
	QUARTER	GI ACTUAL JULY SEPTEMBER 2019	Tagai Exceeded. These assessment of the season-energy for a guarante of Multimary School word it on 25 September 2019. Malkhangs Senter Security School word 15 and Previous Previous Senter Security School word 15 and Previous Previous Senter Security School word 15 on August 2019.	Teget that Wash Asserves and Charles Campaign woo conducted in ward 55 or Aspet 2019, and 15 or 17 Opplement 2019.	Twest-lake Authorization has been granted. FIDD tecevier.
The same of		GR.	f awarense in Ward is and I accessore in Ward &	and IV 15	Awaing 1000 from DMS
	eurone		inpraved invadeday about mante mante mante mante mante sequi functionally	Papered Implement b Company Company Company Company	Pagement of Many Modella
	оприт		Committy reals	Cormoly sets andresso	Ware She Descriped
J. 15 1 1 1 1		JAN .	Dinosis Commonity Soniosis Manager Mode R 2049	Director Community Sectional Bellenger Waste R. 2020	Director Technical Socious PRIJ Merapit Capita beiget, fl 20000
MAY TERABO BERNOS DELVERY AND INFRASTRIVOTARE DEVELOPMENT	ARRUAL		O Campaigns comband	6 Compidge conducted	Controllers of the Controllers of the Sold Water Shi in Ward S- Posterary
	SAGELNE 20 JUNE 2218		2016/2016 the americanism in Ward 10, 34, 15 and 16	in 2018/2019 the american was done in w 15,134,15 and 16	Zitkins
	KEY HENCHANCE HENCHANCE		Medicarpulph is served	Marth awareness Campaigns in Sudposed Wards	Development of a SEA Process Social Vision Side in 2014/2019 Ward 5 - Freezawa by Janu 2020
EDBINE	90	EWIN LO	1040008	90-68098	09-900E
SEEMO	H38WW	SWW/stoles act		WENT - RECYCLING SSDN9	MASTE MANAGE
A T. BASIC	A	earwits	outjedues occurrence	Quest dosewookono?	observation for agency dividuals of

NA HOURS OF	MEABURES TAKEN TO IMPROVE PERFORMACE SEMEDAL ACTION GENERAL COMMENTS		The Yurimosa Chicle is the agrant. The controllar to be approached - model the largest treatment will be affective by the century. The bottlements and are delayed in signing all are delayed in signing all ware inference and as it has additional.	Proding culcums of the dispute I distribute - Largat tributions to be reviewed risk year.	A mount international beau indesting and will be descripted a may application process and have as Debt to be appear. The Control of the appointed to referred to the appointed to effective by the dedepts to effective by the dedepts
	NEADON FOR REPORTED WASAWS.		Vertice is an result of the contracts not been appointed, the apparent of Vertice Order to adduceding.	Verlance assistant of a dispute.	Valence is stitution to his products in the product due to a remarker of the community of the shallow product and the shallow product and advanced and advanced. The information of the apportment of the contraction.
	TO S ICE	OVERALL, ACHE	rs .	ou	iv.
		OCTOBER-DECEMBER 2019	Target not Meet. The constander They are the managed by the Meet of they work and they work permitty the apparent of their sustainant Chones.	Target not likel. Project has been halfed producing the continuous collecting the decision to be laten off also.	Supplicated Med, Fight well mod common and any worth providing the approvision of their function. Others and the authorizations has not been granted.
	QUARTELYTARGETS	GRZ	Operation of Contractor	Construction completion	Bit Propert
	QUANTER	CHAPTEMENT 2019	Taget Mol. Authoritation has been granted. ROD received	Target sot Met. Project has been halfed programme and according to a decidion to be taken ging the decidion to be taken of rate.	Tages not less, The preferred the nest responde due to one member of the community opporting the foreignment and the buffer same fluid men and debugging. The ToS Pluis also notices that the carrow notices that the carrow notices that the carrow notices that the carrow to make the time to the personal other have been agreement. A memory this has powerboard, at mer application process of have to be process will have to be reflection.
			OWS OWS	trainfeion of grathful marticrans layer	EA Promes
	эмосиле		Mano listosisi	Argument of Wash literals	Name Internal of Water Internal
		OUTPUT	Next She Developed	Next Sie Upgadel is be BEIM Camplair	Persistent State S
		SPUT	Director Technology Technology Managet PASOOO Deepet RSSOOO	Checks Township Paul Manager Capital Manager Capital Stresson	Cirector Servency PALC Manager Capital Budget R 410000
	ANNUAL		Constration and Comparison of the Comparison of the Ward 15. Hersoftel	Compission of the Lady Chey boild Wester She	Application for List
The state of the s	BASELINE 20 AME 2019		ZORZEGO ZORZEGO	potentie leca complete, lone complete, lone complete, lone complete.	EM Prosess. 20192079
-		PERFORMACE	Development of a Solid Vasa Sta in Band 137 Herochili by 2020	Upp afing of the Lasty Comy Sould Nearle Sin	Development of Sold Vaste Site in Not 15- Photole by 2001
	М	SHIN PW	/ib-68/299	90-60CSIS	0-60200
The same of	PORMEN	IDE MOCKMAN		MENT - RECYCLING 85009	DOWNW JUDAN
NPA 1: BAND SERVICE DELACTY AND INTRASTRUCTURE DEVELOPMENT	A	oarreus carrens		stany coults has operar	a glactorille of

	MEASURES TAKENTO BIPROZE PERCHANACE FIREMENAL COMMENTE SENERAL COMMENTE	The specialist installation between the province of sub- grounding (SAME), and for the last a specialist (SAME) in marking or expendent (SAME), and the contraction of the specialist (SAME) and the contraction of the specialist (SAME) and the specialist				
	REASON FOR REPORTED					
WE	OVERALL ACHEVBAS			bosonse juli	hoosoone told	becasons helt
	CONCERNIES 279	Target Met. The position emmission confidence was based on the SR of December 2016.	Laget Mc. The promise of the EA is not contenting met the sign't has been submitted to the danding scennilles.	Met a langual in CC	Sed a languel in CIC	See a langual in City
- CATOOLE	GLANTINELY TANDETS F.2016 GREZ F.2016	Construction	EA Proess	Not a larged h GZ	Not a tarped in CES	SS d Margarat as 154
No.	CIACTIAL CIACTIAL	Tage nother The residence and commerce in Obder 2019 and is due to be complished early leverther 2018.	Lagulardhile Process is underway, however, the coupling poles will also was deemed not allable at 15 housing devicement allower to the allah A second allower the motion.	Hote a larged by 21	Not a respict to Or	Met a segui in Q1
	Ē	hoddelien of orthogen by orthogen was liquid	EA Process	Por langer in Or	Not a tarpet in Cri	fed a langed in Cri
1	OUTCOME	Management of Wern Material	She can be seen to see the seen seen seen seen seen seen seen se	The best of delivery of pervises.	Equal solvery of service is the community of Sergia Municipality	Dynal selvery of correct to the community of Sengal Markspally
	OUTPUT	Mate Dis Upgraded to be MDIA Complant	Sta-Closed and lary whetallisted for other ten	Muster of propin offs access to hear hands and so. Mustered	Approved and apdising indigent register	Vurhar of infigent Days estimates to the people approved for central to the basic electricity community of Sengal Intercepting
Nevir		Director Services 7883 Manager Capital Budger RTIZZZZBO	Director Technological Standard (National Phili) Manageri Capital Budger Recottors	Orestor Community Socionalizana : Sold Wada	crorss medon/ R	ClOMenger Ranenal
	ANNAM. TARGET	Compelion of he Backy San Sold Waste Sin	Application for U.N.	1 Arms Report on the permetage and resembles with and resembles with the part of batch the part of bat	1 Spithed Annual Degister	1. Jenual Report on the persentings of household searing less than 2 date person land per markin-dit secour is the basis services
	BASELME 10 JANEZOS	petrate less corpals, layer sorte for cale corpals, releval pare roads corpals, 20190019	EA Proses. Zrystoris	77% of bounded have seemed by best-best-of- midse removed by 2009/01/bit	Number of religion beneficies it to 2012/01/15 register	47K of household everting less than 2 state persons had for much reft. for much reft. for much reft. East services in 2016/2010
	NEW COMMANZE INDICATOR	Usprating of the Banks East Sodie Waste Sile by 2000	Development of Good Wanter Star In Warred 10. Starkupp and by 2001	Report on the posterior of posteriors of the posterior of	Updaling af the Indigent Register	Report on the percentage of household saming loss than 2 olde percent with acrea before basic services
	SCHOOL FOR	01-500008	II-socke	21-60088	10-01-038	20-01-0388
To effectively manage and reduces words To effectively manage and reduces words To effectively manage and reduces words Top monotonesses Top monotonesse		CENSONAMA STOAM	exact DMJ27C3F1 - TM3HBXAWWA3TOWW	PHEE BASIC SEPARCES BROTE		
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KPA WEIGHT 20	INEASURES TAKENTO	MARONE PERFORMANCE REMEDAL ACTION / GENTRAL COMMENTS	Naviganiari Staff and bid correlation must indepp Tribing Averticing to maria averances and interage the possible take associated with confload lave within hinder ISCA processes.	Detend numbered by public dement	Man appensed Stadf and blod commission and undergo The amount of the seage for possible risks associated with conflowed their within ander SCSM processes.	
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		GI ACTUAL.	Taylot Mist. Tander advantable for contrador as funder feditive Fer. 67/2619	Tarpet Exceeded. (July 2011) 18 leatest installed. 19 few letters (Indian) 1 few littless installed. Indees installed.	Target Econolist (Jaly 2018) 47 Maries subscool installed. [Sequence 2019) 25 Industry replaced included. Target economic of y Q. Maries s	
		ii ii	confractor	EMeters instilled		
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-			Directer Technical Technical Controller R 3200000	Dividuo Terminal Terminal Consider R120000	Disector Substitutibuses Substituti REB00000	
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	PERFORMACE INSICATOR		Electrification of Pazal Area vallen Sanga Mandepallip by 30 Jane 2020.	Installation of new Pin-Paid Moles (throughout the Markipathy.	Replacement of establish manual placement of the placemen	
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3	BLECTROTY AND STREET LIGHTING BOOT.		PHOSIGORITHOU TESSITS ON YTIORITISES			
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APA WEIGHT ZO	MEASURES TAKENTO	IMPROVE PERFORMANCE RESERVAL ACTION / BENERVAL COMMENTS	I should be deemined which previousness are leyened from maintenance Began and medi 0 to repleased with new transformence—these should be parmed and hadgeted for.	War 19 ob said to 4466, and 466, and 46
		NEASON FOR REPORTED VARIABLE	"Guester 1 the voolence was authorised to the translational in 10 th mean of investigated as per the placental impact. This was a foresteen impact, This was a contracting in the periodic service of service in the top June 2019 to the did not service in the top June 2019 to the did not service in the top June 2019 to the translate note in the top June 2019 to the translate note in the top June 2019 to the translate not in the top June 2019 to the translation in the time of the note in the time of the note in the time of the translation was included in the file of the place of Need 5. Thousthorners in the pose four ITM Thrustonment of the translation was included.	The addisoverent was due to affined powers more survivors (\$7,0015). There yaur combact closed 30 Movember 2015).
4	DO 9 LIC	OVENUL ACH	N	40
		COLDERATION.	Target rol rest. 2 franchismers. W. B., 10 and St. S.	Target conset. Week 10 Fillings included 34, 50 more than planned. 3 ms or channed langue flood 12 Fillings replaced 4. (16 moss than planned) flood 14 Fillings replaced 4. (16 moss than planned) flood 16 Fillings replaced flood 35 Fillings resident flood 34 Fillings most than the planned collections.
	QUANTERLY TARGETS	CNC	Send Transformer Rot references W. 19, 14, and 18, G. Transformer, Referabilit branchermor at W. 8-(1) branchermor).	25 Filtraga ir 1970, 5 Filtraga ir 1973, 25 Filtraga ir 1975 Filtraga ir 1975
	OUATIBLE	OT ACTUAL. JULY-SEPTEMBER 2019	Target not Med. Soverer provider speciment 3. Transformers Remarkated direct Relationshower as VRS, VRS 4. WKF, Fing Both Tarkshower appointed, VRI Act Care no. 4405, 6 4400, RMS abb Care no. 4506.	Med in Swept in Ort
		Ē	Appointment of the Appointment of the members (All 14 it is a second of the Inneborsary).	Promovel riskably lited a barged in Cit and community and some surviving and community Somity Assessment Assessment
The second second	ouncome		Electrical power in apply studinty	Payrowi sidelity and community and patrice (See J. Mercinelity
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		TARSET	4 Eurobornen to Pla saint for Pla saint for Plansadid and Washington to be Washington to be	SE Filingsin W10, SF Filingsin W10, SE Filingsin W10, and 40 Filings in W16
		AUNE 2019	Structures Struct	SP street fights replaced in 2016/2016
The state of the s	}	NEWORNANCE	Regult and Mandersone Nandersone Warris, 10, 14 and 15	Perlato Street Light in Ward 13, 13, 14 and 16
	Ю	BINN HON	10-11-098	9011/098
	SOBWIN!	MMASSORY 931	11008 64/Thou T336	ELECTHOSTY MO STR
	AND MALES		enning no outere bra consideration of the considera	

NPA WEIGHT: 20	MEASURES TANENTO	BEFORE PERFORMACION PEREDAL ACTION I CEMERAL COMMENTS		Mounting will be held with CO I before over of itemsh 2000. (Pre-value Poset, breaken Codi insulational Carpor January Lo Communication pair to lampsin actions how grandlished where a left plany has influence on addressing a tarpol.	
		REASON FOR REPORTED VARIANCE		Vertices was as a result of DoT statebroken rest leavy dea to other the planned bearing - dea to believ season and other cornel/ments	
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A CONTRACTOR OF THE PERSON OF		GENERACECEMBER 2010	Target and Jiberthy reports substrated.	larget not left. Meeting could not be bed DVT out in feature seasons and offer normalities to	Mot a barget in CO
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		E E	3 Monthly Paparts	Miles and Miles	Me alongelin Cri
	оитроме		imposed vitibility and community sends vittin Sends Municipality	improve the low of resource of traffs.	Fig level of definery at services
		memo	Papots Camples on grant expenditus	Traffic lights transled in Conference	Number of poople with accesse to the boots effectivity.
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	APMIN. TARGET		12 Espendave reports of DeE Grand altocated	Appaintment of the Service Tracker	1 Armal Report on his personalize of thusenoist with access in baset level of deceloids.
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W.1.040	ACQUARTE		week	thicky backings by sociating Entorn with wheel unit mean as leteratived by Council.	cole upmo3 mauber oT rrfa

WEASURES TAKENTO	REPORT PERCENANCE REMEDIAL ACTION CENTRAL CEMMENTS	Arresting was requested with the SCO office in quarter 1 in cords in present or the office variation orders (AVG) (Stee SCA) processes - SCA betweentum is required in order to manage accordisted risks.	Ord lender specification and roller to appendication accordings aware of the opporting of quarter 2 (Denteed Howerfeet 2019, Stow SCM processes - SCM (Stowarder 2019, Stow SCM processes - SCM (Stowarder 2019) and scool is manage associated stota.	
	PENSON FOR REPORTED VARIANCE	Counter to the considers to the main building not yet commerced profing approved of the notation order natmitled.	Suster 1 Nations as soul of to advantant as here were to application and the Net print advanted. Then were no specification. Varietie 2 Galf markets in resimble to be promised to BSC which was only provided to the PMULIM in Dec. 2019.	
	CVERML ACH	0	•	2
	GO SCTUM. OCTOBER GEGINEER 2919	Taget lifet, Parensilon to the bottom first commenced and Colline 2019, and the branksuping late been compared.	Target not false.	Target Mat. 11 formal businessa Discosses interest of the Conference 2016 for Monerated 2019 and 2 incorates in Discosses were 35 informal Boomse were broand charting the quarter.
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опроме		ingrand weiling environment for staff rembora	Sale & secure holdont are for the stayor	Hypres e-e-agenerical hattenance
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AMMAL. TARGET		Completor of the Remodition	Appointment of the compliant.	2018/2019/lapor by 4 Qualifier in report by continue for the feature of framewing of framewing and projection for the feature of framewing and
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KPA WEGHT 23	MEASURES TAKEN TO MPROOF PUBLICISALACES RENEEDAL ACTION! GENERAL COMMENTS		The stateogy was with to the August 2004 Sc and the Country Preparat works the Newstriber 2019 SC.	×		
		REAGON FOR REPORTED VANISHING	Administration of the late Administration of the specific report on the specimensation of the Sensu marketing at their to the Sensu marketing of their to the SE and budge invalenced macanes abloograntly replemented.			
		OVERALL ACHE	-	40	becomes total	bossoms 10H
		G2 ACTUAL OCTOBER-JECEMBER 2018	larget not state. The stronges and state of stat	Target Met. EDF was heed on 26 November 2019	Mele a tampel in CO.	Met a tarpet in CO.
	GUARTERLYTAKOETS	ŝ	1 Courtierly Mapped, being the professional for the Soneys Marketing and reloogs	TEST NO.	Not a target in G2	Yez a target is G2
	осмитея	OT ACTUAL ACCOMPRISED NO	Lagel and lefel. The quarterly septical to the physical and the first partial and the first partial and the first partial and the first partial and the first and the firs	Taget Met. EDF was held on the 20th Sopkender 2019 in Santagood.	Note a langual in Col	Not a tergot in Crt
		glin.	1 Countries Payor on Typeren Valenting Cong. Marketing chalco.	TID ME	His starget is OI	Not alterpacible Ch
	DUTDONE		Well marked marked marked area	Continue LID Programme	improved soois economic correlators of the poor	increase in revenue republic In local economy
	остис		Obselor d Countriely Reports Town Remain of the Bowy of the Bowy Services/Manage Managing statisty (PED)	(B) third	therton of jaho tracked	Express work appointed to the SME's SME's
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	ARBUNL		4 Country Pages 15 or Pages 15 or Parkets of the National study Water 15 deeps matheting study matheting study	4 Socomia Devloment Fournists	1 Amod Consodered Report or number (606 ornsted Frongo LED estables Including cophilizations	20 % of he mustopid elebateduso quality proposition excesses of 154 million, alexades 15 SMACs shough and contrasting
KIN 2: LOCAL ECONOMIC DEVELOPMENT	DASELNE 20 JANE 2019		amount faquet	4 Economie Devisionnet Ferrus held in 201800119	142 (No costoled Prough LED Intidices in 20192019	No baseline was provided at the final of development
	NET PERSONANCE MINISTERNANCE M		Explanamistion of the Serge marketing de along derived from the Responsible Transem Plan	Number of Essentin Development Form held	Ripod on number of jobs orwised Proogs the LED influence induffing capital projects	No it the monitodal behavious copial projects in exerce of the return above the details in every oth contradition.
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A.C.LL	A	DELIVATED	of a promise approache behave an analysis of the promise of promises of augnos to local hidelines		perantition of the lattle standard	

PPA WEIGHT: 20.	MEASURES TAKENTO MERSHAL CRAMENTS REHEAL CRAMENTS		Target to be formally revised mid.		
		READON FOR REPORTED VARIANCE			9
	SO & US	NOTION FOR	m		0
		OCTOBER DECEMBER 2010	Not a support in CD:	Target lette. At contracts are receibered and the supplier tocknown the contract amount, earn and exol dates.	Target late. At contracts are received and the segister includes the contract amounts, dust and end dates.
	GAMETER: Y TANGETS	e ante	No alayer G	Suppler	Country Methong Reset on Control and SLAN transaction Expendien
The March Control	OMNTER	QI ACTUAL.	Tagal Milet The procusement plan was developed and approved by the Count deling the May Count meeting as part of the Budget Approvit process.	Target liket. The lander register. 1 Cumminy Contract for tarriers about 200 300 in Register. monthood. The import was submission to the Searching. Conventional Collider. 2019.	Tagatilité Service Land Agraement an romaged and moritonid.
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	эмосило		Vargered of Supply Over Prosesses	Imposed Variables of Supply Clair Processes	Negered Mangement of Supply Chair Possimie
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	ž.		CFOMMinger Supply-Chank Departmental Demand Plans	CCOMmage Supply Chah Departmental Demand Planal	C/OMerope Reply/Chan/ Departmental Demard Plans
		TARGET	Plan Developed	Contract Repiters and 4 Quantity Reports	A Reviews of Contracts and SLAs
YOA 3: MUNICIPAL PINANCIAL MANAGENENT & YABILITY	BASSIAL SOIL		Processed Par Constitution Zotana	X16X219 Import Report	ZOSZERPOPOW A Horizony Reports on Contracts on SUAS
	NEY PENDANANCE INDICATOR		Development of the braincomic Procurement Plan	Exability and and monthly gold by the broken register for above 1200 000 tendent.	Manage and Monter SLA's Ped vel south is expenditus
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CIW. FI	ECHOWN	IDS SECONMEN	NAMAN - (D	INTRO-GE OIM NOTARTRININGLY THE	SUPPLY CHAIN MAUSTER
A 20 Mun	A	BELVELS	soopus	s lens aboug to invenensoring evitable bas t	nicide off strate OT

KPA WEIGHT: 20	MENGJARS TAKNITO IMPROVE PUBLISHANCE REMEDIAL ACTION GENERAL COMMENTS		Mate that exhibitationing his larget in some exceeded it read appear that first is demand for more specifications. receipts this mad to dust to the receipts this mad to dust to the receipt this mad to dust to the host page of memor. What the allorisations of specifications here, more receipts that the many-more is marking held confident to making the confident to making the performance efficient.		
×	GENORIOS ROMONAS SENERAN		Quarter 1. The laryel was consoled with 2 most eventuges than the planted largel. "Ourset 2. The laryel is consoled with 3 most medical most modeling than he planted largel.	Quarter 1; The larget it consisted with 3 mon meetings than the partered larget. In Charter the galls is accompled with 3 to the parter meetings than the planned larget.	Charter 1; The topic is considered with a satistice of 3 more modelly of that the planned large. In Charter 2: The impair from the planned large.
		MATHER ACHE	*	*	*
San		OCTOBER-GROUNDERLENS	Target Scended. There were A meetings held during the quantit, of Cockee 2012, and 20 Cothber 2013, and 20 Cothber 2013.	Target Econolod. There were 4 medings half admy the quarter, 6 Cocche 2018, 10 Cotober 2018, 20 Cocker 2018, and 21 November 2019.	laget Exember There were 4 adjustment of authorities remains to bed admitted for discussion or her CPL of Colores 2018, the 4th of Colores 2018, the Utilio December 2019 and the Utilio December 2019 and the Utilio December 2019.
	QUARTERLY TARGETS	GP.2	7 Meding	1 Noting	Health had
	OLARTERL	C. ACTUAL ALL'SEPTIMBER 2018	Taget Econodid. There were a seed to the first which had no the first quarter, Seedication recently were had no 37 July 2019, 21 Aquad 2018 and 20 Separative 2018.	Target Econodic Trans-were 4 evolutions meetings belief the first quarter Enduation meetings were led of July 2019, 1 August 2019, 22 August 2019, and the September 2019, a	Target Economic. There were 4 Algorisation meetings with, The resulting where held on 7 Arth 2016. Alaquet 2018. 29 Aquet 2019 and 22 September 2018.
		Ě	1 Neathon	Dispession of the color	a medicy hold
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	OUTPUT		Medigothe	Medigabak	Garriery Application Paperts
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		TARSET	4 Neofings hald	4 Medings hald	4-reedings held
GA 3. MUNICIPAL FINANCIAL MANAGEMENT & VACILITY	MASEURE 20 JUE 2019		Tribulings were land in 2019/2019	19 Medings were held in 2018/2019	3 Modings was held in 2014/2018
	NEV PENDAMANCE INDIGATOR		Number of Specifications Meeting and	Number of Eventries Steelings hold	Number of Adjustments manage heat
NUMBER	10	GMUN PDA	HO-I SANILAN	50-0/W.MI	90-15/WJM
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KPA WEIGHT: 20	OLIVERS TOWN TO	MANONE PERIODIANACE REMEDIALACTONI GENERAL CONNENTS		
		REASON FOR REPORTED VARIANCE		
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		DZ ACTUAL. OCTOBEN-DECEMBER 2018	Target Mic. Raport on advisoring manuals was advisoring the amenda addition register was applied with all targets are inco-largets amends bought in Celebra 2019. Aleventher 2019 and Discource 2019.	Not a terpit in G2
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	DINARID	OF ACTUAL.	Meta langerin Or	Mela Impelin Cri
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	CUTCONE		improved orangement of municipal extens.	Improved improved improved of municipal assets
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		AWKINL	2 Reports on Additional Assets purchased per department	1, Armal Asset Count Federard
VARIUTY		AME 2019	20 62019 Opportunish Napatera	20 6/2013 Asset Count Regent
PA 2: MUNICIPAL FINANCIAL MANAGEMENT & VABILITY		PERTOPARACE INDICATOR	Updon the Departmental Asset the pagainers belon synar	Perton the Armai Asset Count
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KENT THE	A	OSTANTS		bindin printer sums.)T b bes suggerfured

N'R WESHIELD	MEASURES TAKEN TO MARSONE PERFORANCES REMEDIAL ACTION GENERAL CORRECTS		Reports are externibed to council the conditioners of the conditioners of the conditioners of the conditioners of the condition and the condition and the condition and the condition and the conditioners of		
		REASON FOR REPORTED WARRANCE			
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		Q2 ACTUAL OCTOBER-DECEMBER-2019	Target Met. * During Cockdoer 2018: The reconstruction of a not loans throughout the hopeler. Fullines and Northith Country Ching Browning 1918; he manicipally fearned integers coperation when the Taillines and Washin expenditure. * During Cowming 1918; he manicipally fearned integers coperation of the part of profession of the part of profession and Manifeld separation.	Mod a langui in CG	Not a tampel in G2
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		THT-	1 Caarboly Report of Markon week, Inspire, Kraitees and Visualiful experition and Minor Broadnes	Sebrimeton of 2017/2018 AFS by 25 August 2018	Not a larger in Cr
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		OUTPUT	4 Curstely Reports A Unactive sec. A Unactive sec. And Vision of the Security	Legislaniy carptani.A53	traplestony traplest policies
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YEAR, S. MARGATAL PROMISE MANAGEMENT & VACILITY	1	PERTORIANCE HOLOTOR	Reporting of Unauthorised, Unautho	Conjulson and Bulmiston of Lepicitishy Conjulse AFS	Reviewal of adapted framental poticities armunity.
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- Toronto	166mm	SHAMASIDORY 9GE	COMPA-TION	SOURIAL MICHAEL	
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WANDOM: 20	NEASURES TAKENTO MARROTI PERSONACE REMEDAL ACTION CENERAL COMMENTS					
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NZA 4. MUNICIPAL TRANSPONMATION & INSTITUTIONAL DEVELOPMENT		NEY PERFORMANCE INDECATOR	implementation of Electronic Document Variablement System	Poulent of the Performance Vintegerent Princy	Spring of Parlicemon Agreemonts by the Municipal Manager and all Section 55 Managers	Signing of Performance agreement by the Memograveith their respective Decision
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KPA WEIGHT: 29	MEASURES TANSWITO BRYGORE PERFORMANCE PERFERAL ACTION SENSEAL COMMENTS				
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	MEASURES TAKENTO	SAFRONE PORTORANCE SCHEDAL ACTON GENERAL COMMENTS		Target to be formally reviewed during wire period adjustment period	
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	COMPUTATIONERS	OCTOBER/JECENBER ZOT	Target Met. LPC man hold on the 18 Mewanther 2019.	Tarpel lol libit. The youth listable were round to be implemented in the lour front continue.	
		GHZ	1 Country Meding	Youth Festiva	
		CF ACTUAL JULY-SEPTEMBER 2019	Target Met 1 Lond Adds Council Meeting both pisses in Lady Chey on the 17th September 2019.	Not a largel in Q1	
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