

2019



SENQU MUNICIPALITY

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

ANNEXURE 1 : TO S72 PERFORMANCE REPORT
ANNEXURE 2: SCHEDULE C

JULY 2018 TO DECEMBER 2018 | 25 January 2019



REPORT TO COUNCIL: 25 JANUARY 2019

OFFICE OF THE MAYOR

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

1. PURPOSE

The purpose of the report is for Council to consider the mid-year budget and performance assessment for the period ending 31 December 2018 in the 2018/2019 financial year.

2. AUTHORITY

Council

3. LEGAL / STATUTORY REQUIREMENTS

Municipal Finance Management Act No 56, 2003 Chapter 7, Section 72.

4. BACKGROUND

In terms of Section 72, of the Municipal Finance Management Act No. 56, 2003, Chapter 8, the accounting officer of the municipality must by 25 January of each year submit a mid-year performance assessment report of the municipality to the mayor of the municipality.

In terms of the Section 54 (1), (2) and (3) of the Municipal Finance Management Act No. 56, 2003 Chapter 7, the following applies: -

“(1) on receipt of a statement or report submitted by the accounting officer of the

Municipality

In terms of section 72, the mayor must –

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) issue any appropriate instructions to the accounting officer to ensure –
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
- (d) submit the report to the Council by no later than 31 January of each year."

MAYOR

N.P. MPOSELWA



DATE:

25/01/2019

Noted: In addition, the accounting officer must ensure that the financial performance information as at 31 December 2018 is submitted electronically to National Treasury on the Schedule C template format inclusive of the s72 report.

KPA/CMC MID YEAR SCORES

SDBIP SCORECARD ACHIEVEMENT – QUARTER 1 AND 2 (1 JULY 2018 TO 31 DECEMBER 2018)

KPA	KPA WEIGHT	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1- 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Service Delivery	20	70	35	50.00	28	40.00	7	10.00
LED	20	4	1	25.00	0	0.00	3	75.00
Financial Viability	20	33	21	63.64	3	9.09	9	27.27
Municipal Transformation & Development	20	43	21	48.84	7	16.28	15	34.88
Good Governance & Public Participation	20	28	21	75.00	5	17.86	2	7.14
TOTAL	100	178	99	55.62	43	24.16	36	20.22

5. EXPOSITION OF FACTS

5.1 EXECUTIVE SUMMARY ON THE IMPLEMENTATION OF THE BUDGET AND THE FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY

EC 142 Senqu - Table C1 Monthly Budget Statement Summary - M06 December

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	5 997	8 147	–	455	18 864	4 644	14 220	306%	8 147
Service charges	41 980	50 813	–	3 723	25 229	26 241	(1 012)	-4%	50 813
Investment revenue	20 577	15 000	–	1 314	7 784	7 500	284	4%	15 000
Transfers and subsidies	144 367	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Other own revenue	17 150	5 926	–	558	3 764	2 963	801	27%	5 926
Total Revenue (excluding capital transfers and contributions)	230 071	224 204	–	45 595	149 104	150 386	(1 282)	-1%	224 204
Employee costs	81 280	87 122	–	6 258	38 224	45 466	(7 242)	-16%	87 122
Remuneration of Councillors	11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
Depreciation & asset impairment	18 218	22 290	–	10 588	10 588	11 145	(557)	-5%	22 290
Finance charges	2 876	3 163	–	242	727	1 582	(855)	-54%	3 163
Materials and bulk purchases	25 599	47 686	–	3 043	24 295	23 769	526	2%	47 686
Transfers and grants	–	290	–	–	300	290	10	3%	290
Other expenditure	62 764	62 358	–	3 656	24 948	31 294	(6 345)	-20%	62 358
Total Expenditure	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/(Deficit)	27 630	(12 060)	–	20 818	44 083	30 164	13 920	46%	(12 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	33 606	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Contributions & Contributed assets	33 606	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Surplus/(Deficit) after capital transfers & contributions	94 843	77 640	–	20 818	47 561	97 439	(49 877)	-51%	77 640
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	94 843	77 640	–	20 818	47 561	97 439	(49 877)	-51%	77 640
Capital expenditure & funds sources									
Capital expenditure	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Capital transfers recognised	34 159	44 850	–	13 178	21 444	22 855	(1 411)	-6%	44 850
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	11 822	32 717	–	506	2 269	13 387	(11 118)	-83%	32 717
Total sources of capital funds	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Financial position									
Total current assets	318 202	233 392	–	–	358 105	–	–	–	233 392
Total non-current assets	416 431	461 923	–	–	405 844	–	–	–	461 923
Total current liabilities	38 874	33 062	–	–	45 329	–	–	–	33 062
Total non-current liabilities	30 366	36 564	–	–	31 062	–	–	–	36 564
Community wealth/Equity	665 393	625 688	–	–	687 558	–	–	–	625 688
Cash flows									
Net cash from (used) operating	87 768	57 062	–	13 868	22 618	73 964	51 346	69%	57 062
Net cash from (used) investing	(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
Net cash from (used) financing	(696)	(766)	–	–	(418)	(420)	(2)	1%	(766)
Cash/cash equivalents at the month/year end	294 260	206 321	–	–	(1 513)	264 892	266 406	101%	(21 271)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	3 843	2 969	2 440	3 093	1 523	10 750	15 050	17 200	56 867
Debtors Age Analysis									
Total Creditors	76 010	–	–	–	–	–	–	–	76 010

5.1.1 Dashboard / Performance Summary

Table 1: Performance Summary

Dashboard - Overview of Operations			
(1 JULY 2018 TO 31 DECEMBER 2019)			
	R' 000		R' 000
<u>Overall Operating results</u>		<u>Cash Management</u>	
Income	149 104	Total investments -(including own funds)	325 391
Expenditure	105 021	Equitable Share & Other Operating Grant	99 612
Transfers Recognised – Capital	21 444	Net in/outflow of cash	-1 513
Operating Surplus	47 561	Borrowings	107 82
<u>Debtors</u>		<u>Surplus / (Deficit) per Service</u>	
Total debtors' book	56.8	Electricity	-3583
		Refuse	-7507
<u>Capital Expenditure-MIG</u>		<u>Capital Expenditure</u>	
Capital Expenditure (R 20 187 000 excl vat) as a % of total approved budget (R 41 850 000) - MIG Funding	48%	Capital Expenditure R 23 713 000 as a % of the approved budget R 77 567 000	31%
<u>Financial</u>		<u>Human Resources</u>	
Operating surplus for the period	44 605	Salary bill - Councillors	5 940
Debtors collection ratio %	61%	Salary bill - Officials	38 204
YTD Expenditure all grants and subsidies	76 557	Workforce costs as a % of Actual Operating Income	30%

5.1.2 Summary of the Financial Performance and Position of the Municipality

Liquidity position/ Cash and Cash Equivalents

The Municipality's liquidity is considered relatively sound as the Current Ratio by far exceeds its short-term obligations. The total of current assets is **R 356.9** million as compared to the current liabilities of **R 44.9** million. However, it should be noted that one of the contributing components to the increase in the current ratio is the investments held by the municipality totalling **R 325.3** million which constitutes **91%** of the current assets. Equitable share comprises **R 51.1** million of the investments held. (Refer attached schedule C Report: Part 1- C 6 and C 7(1)- Cash Flow Statement)

Debtors Collection Rate and Outstanding Debtors

The total debtor's book for the period ending **31 December 2018** amounts to **R 56.8** million. An amount of **R 17.2** million pertains to debt older than 365 days, which is **30%** of the total debt book. The debtors' analysis by customer category is as follows:

Organs of State	R 6.9 Million;
Commercial:	R 16.1 Million;
Households:	R 33.7 million;

The ratio of outstanding debtors to revenue is 39%. The debtors' age analysis report is reflected on Annexure Part 2 – S C 3.

Outstanding Creditors

Senqu LM is paying its creditors within 30 days as stipulated by the MFMA except where there are disputes between the Municipality and the creditor. The age creditor's analysis is reflected in the attached schedule C Report: Annexure Part 2-SC 4 Creditors Payments schedule.

Capital Projects

The total expenditure on capital projects as at **31 December 2018** amounts to **R 23,7** million which is **30.6%** of the approved budget of **R 77,56** million for the **2018/19** financial year.

5.2 STATEMENT OF FINANCIAL PERFORMANCE FOR THE PERIOD ENDING **31 DECEMBER 2018**

The Statement of Financial Performance is presented on the **accrual basis**, which identifies budgeted revenue and expenditure to accrued revenue and expenditure and the corresponding surplus generated for the period (Refer to report A Table C 4 on page 7 of this report and the attached annexure schedule C report (National Treasury Format) annexure, Schedule C Report A – C 4).

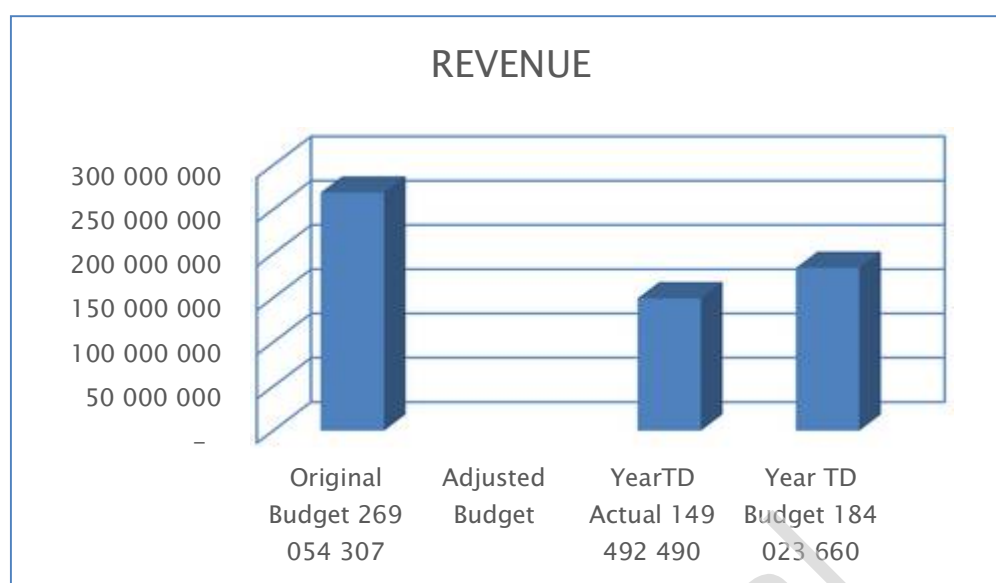
EC 142 Senqu - Table C 4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

TABLE 3: Financial Statement Performance (Revenue and Capital Transfers and Contributions)											
Description	Ref	2017/18		Budget Year 2018/19					YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands											
Revenue by Source											
Property rates		5 997		8 147	-	455	18 864	4 644	14 220	306%	8 147
Service charges - electricity revenue		31 861		41 712	-	2 802	18 958	21 690	(2 732)	-13%	41 712
Service charges - water revenue		-		-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-		-	-	-	-	-	-	-	-
Service charges - refuse revenue		10 119		9 101	-	921	6 271	4 551	1 720	38%	9 101
Service charges – other		-		-	-	-	-	-	-	-	-
Rental of facilities and equipment		1 234		95	-	70	488	48	440	924%	95
Interest earned - external investments		20 577		15 000	-	1 314	7 784	7 500	284	4%	15 000
Interest earned - outstanding debtors		3 204		2 226	-	323	1 761	1 113	648	58%	2 226
Dividends received		-		-	-	-	-	-	-	-	-
Fines		411		57	-	5	113	29	84	295%	57
Licences and permits		1 295		1 119	-	74	581	560	21	4%	1 119
Agency services		975		843	-	61	510	421	89	21%	843
Transfers recognised – operational		144 367		144 318	-	39 546	93 463	109 038	(15 575)	-14%	144 318
Other revenue		10 030		1 586	-	25	310	793	(483)	-61%	1 586
Gains on disposal of PPE		-		-	-	-	1	-	1	#DIV/0!	-
Total Revenue (excluding capital transfers and contributions)		230 071		224 204	-	45 595	149 104	150 386	(1 282)	-1%	224 204

EC 142 Senqu - Table C 4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December (cont.)

R thousands	Description	Ref	2017/18	Budget Year 2018/19								
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
Expenditure by Type		-										
Employee related costs			81 280	87 122	-	6 258	38 224	45 466	(7 242)	-15.93%	87 122	
Remuneration of councillors			11 704	13 355	-	990	5 940	6 678	(738)	-11%	13 355	
Debt impairment			6 348	4 963	-	-	2	2 481	(2 480)	-100%	4 963	
Depreciation & asset impairment			18 218	22 290	-	10 588	10 588	11 145	(557)	-5%	22 290	
Finance charges			2 876	3 163	-	242	727	1 582	(855)	-64%	3 163	
Bulk purchases			25 599	34 506	-	2 246	19 101	17 253	1 848	11%	34 506	
Other materials			-	13 179	-	796	5 194	6 516	(1 322)	-20%	13 179	
Contracted services			20 206	28 298	-	2 316	11 695	14 025	(2 329)	-17%	28 298	
Transfers and grants			-	290	-	-	300	290	10	3%	290	
Other expenditure			33 755	29 097	-	1 340	13 251	14 788	(1 536)	-10%	29 097	
Loss on disposal of PPE			2 455	-	-	-	-	-	-	-	-	
Total Expenditure			202 441	236 264	-	24 777	105 021	120 222	(15 201)	-13%	236 264	
Surplus/(Deficit)			27 630	(12 060)	-	20 818	44 083	30 164	13 920	0	(12 060)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			33 606	44 850	-	0	1 739	33 638	(31 899)	(0)	44 850	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (in-kind - all)			19	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions			61 255	32 790	-	20 818	45 822	63 801	-		32 790	
Taxation												
Surplus/(Deficit) after taxation			61 255	32 790	-	20 818	45 822	63 801	-		32 790	
Attributable to minorities			-	-	-	-	-	-	-		-	
Surplus/(Deficit) attributable to municipality			61 255	32 790	-	20 818	45 822	63 801	-		32 790	
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-		-	
Surplus/ (Deficit) for the year			61 255	32 790	-	20 818	45 822	63 801	-		32 790	

The BAR Chart Depicts the Revenue Generated for the period ending 31 December 2018



Notes to the Statement of Financial Performance for the Period Ending 31 December 2018

1. Service Charges

Property rates exceed the budgeted estimate of income by R14 million. The service charges amounts are marginally below forecast by the amount of R1 million.

2. Transfers Recognised – Operational

The transfers recognised relates to grants and subsidies received. Operational Grants and Subsidies received to date amounts to R 93,4 million. Operating income is recognised as the expenditure is incurred and to date R 93,4 million has been recognized as operational expenditure.

3. Debt Impairment and Depreciation

The provision for bad debts in respect of Debt Impairment stands at R 7 million at 31 December 2018 whilst depreciation as at 31 December 2018 amounts to R 10.58 Million which is standing at 47.5% of the Budgeted Depreciation for the year

4. **Bulk Purchases**

Bulk purchases represent purchases of electricity to the amount of R 19.1 million (year to dated budget R 17,3 Million) indicating a variance of 1.1% for over expenditure. As per National Treasury Circular 89 Eskom has applied for a one-year average tariff increase of 19.9 per cent for 2018/19. For municipalities, the different timing of the municipal financial year means that the increase Eskom has applied for would mean a 27.29 per cent average tariff increase in the 2018/19 municipal financial year.

5. **Employee Related Costs**

The employee related costs stand at R 38.2 million at 31 December 2018 (year to dated budget R 45.4 Million) indicating a variance of 16%.

Refer to Part 2 – SC 8 for the employee related costs expenditure breakdown per type

6. **Repairs and Maintenance**

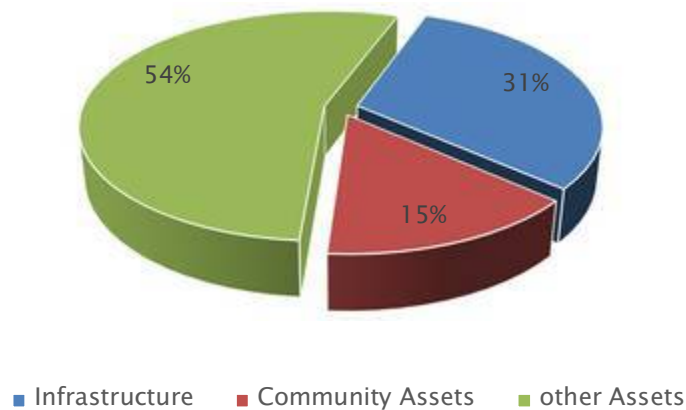
Table 4 below reflects Repairs and Maintenance expenditure efficiency for the period ending 31 December 2018 which stands at 39 % (R 4 million) of the year budget. (R 10.2 Million) It is anticipated that the expenditure will improve in the second half of the financial year. Refer to Part 2: SC 13 c (repairs and maintenance by asset class in schedule C).

Table 4: Repairs and Maintenance per Asset Class

Repairs & Maintenance: Budget Year 2018/19					
	Original Budget	Year TD actual	Year TD budget	YTD variance	YTD variance
Total Repairs and Maintenance Expenditure	10 288	4153	4 855	702	14.4%

The pie chart below represents the Repairs and Maintenance expenditure for the six months ending 31 December 2018 as represented of the year to date budget.

Actual R&M 31 December 2018



5.3 CAPITAL EXPENDITURE

The total capital expenditure as at **31 December 2018** amounts to **R23 713 000** which is **30,5%** of the approved budget of **R 77 567 000** for the 2018/19 financial year. **However, the capital expenditure, when compared to the year-to date budget is 65,4%.** The Infrastructure asset section have expensed 83 % of its year to date budget of R 25 703 000 for the period ending 31 December 2018.

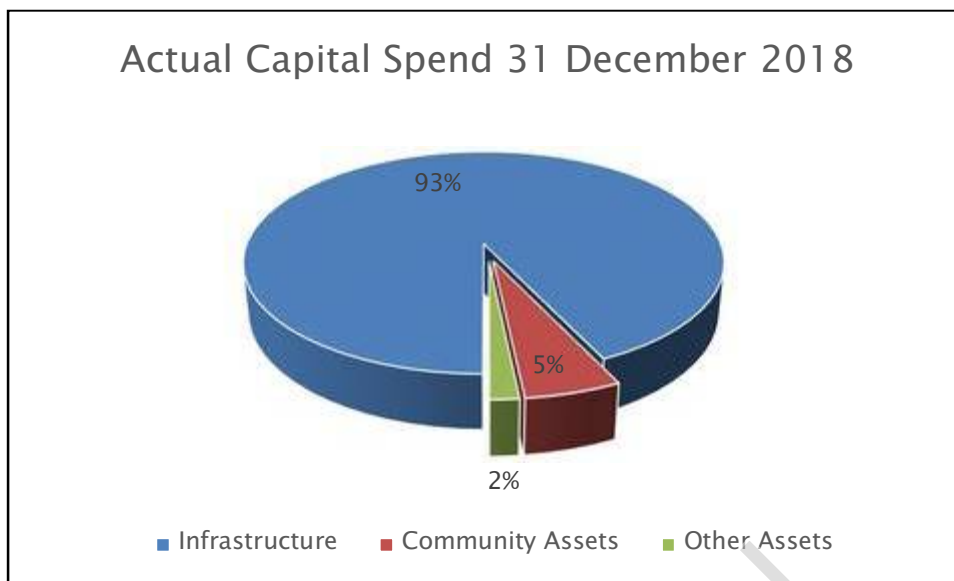
Refer to the attached Schedule C Report: Part 1 C 5 for the breakdown per municipal vote, standard classification & funding; SC 13 a, SC 13 b and SC 13 e for breakdown of asset by asset class

Table below gives a breakdown of the asset by class.

Table 8: Actual Expenditure per Asset Class against Budget

Description	2018/2019 Budget				
	Original Budget	Year to Date actual	Year to Date budget	Year to Date variance	Year to Date variance
Infrastructure	56 158 000	21 231 000	25 703 000	4 472 000	17%
Community	9 812 000	1 606 000	4 647 000	3 041 000	65%
Other assets	11 597 000	1 082 129	4 837 000	3 755 000	89%

Pie Chart depicts the Actual Expenditure per Asset Class



5.4 EXPENDITURE ON GRANTS - DORA ALLOCATION

GRANTS SPENT	YTD ACTUAL 2018/2019	YTD BUDGET 2018/19	% Spent
National Government: OPEX	99 612	107 288	93%
Local Government Equitable Share	94 910	102 326	93%
Finance Management	1 235	850	145%
Municipal Infrastructure (MIG)	1 625	1 793	91%
Nat Gov: EPWP Incentive Grant	1 842	2 319	79%
Provincial Government: OPEX	897	958	-6.4%
Libraries	897	958	-6.4%
Total Operating Transfers and Grants	56 369	107 424	-47.5%
Capital Transfers and Grants	20 187	22 135	-8.8%
National Government:			
Municipal Infrastructure (MIG)	17 890	16 152	10.8%
Integrated National Electrification Programme	2 297	5 983	-61.6%
TOTALS AT MONTH END	120 696	130 381	92,6%

DoRA Current Allocation

The 2018/2019 financial year approved budget includes conditional grants as per the DoRA allocation amounting to R 52 734 000. The total expenditure on conditional grants DoRA current allocation as at 31 December 2018 amounts to R25 786 000, 49% of the total allocated budget.

The municipality has anticipated that its conditional grant allocation in terms of DoRA will

be fully spent by 30 June 2019.

6. CHALLENGES

Revenue Management

A major portion of the municipality's debt is greater than 365 days. As a result, the municipality needs to enforce strict credit control measures in terms of its credit control policy and by-laws.

The Municipality must also develop and implement an effective Revenue Enhancement Strategy to ensure a holistic approach incorporating all stages of this strategy

7. FINANCIAL IMPLICATIONS

The ability for the municipality not to collect outstanding debt will have a direct effect on the cash flow of the Municipality and its ability to fully meet its future financial obligations as well as fund its own capital infrastructure program. Currently, the municipality is grant dependant on the DoRA allocation from National Government for funding for its capital program. These funding are conditional and are governed by the Circulars of the Municipal Finance Management Act

8. RECOMMENDATION

It is recommended that:

- a) Council considers the 2018/2019 Mid-Year Budget and Performance Assessment Report for the 2018/2019 Financial Year in terms of S72 of the MFMA and the Supporting Documentation which is attached.
- b) Council considers the financial state of affairs of the Municipality as reflected in this report and takes note of the outstanding debt book as at 31 December 2018.
- c) Council notes that in terms of current cash flow projections the Municipality will be

totally dependent on grant funding by 2018/2019 financial year to fund its capital infrastructure programme if the debtor's collection rate does not improve.

- d) The accounting Officer submits the S72 report and the attached supporting documents in an electronic format (Schedule C- AS attached) and a signed hard copy to National Treasury and other relevant stakeholders
- e) The accounting officer ensures that the Mid- Year report and its supporting schedules are placed on the municipality's website
- f) Council considers the tabling of an adjustment budget not later than **28 February 2019**, taking into account the following:
 - The appropriation of any additional revenue received during the current financial year.
 - Any unforeseeable and unavoidable expenditure that has been incurred in the current financial year and approved by the Mayor.
 - Adjustments to the Operating and Capital budget for Virements and transfer of funding.
 - Transfer of projects of an operating nature from the capital budget to the operating budget.

Whilst the attached schedules are attached for easy reference it must be understood that **the electronic version of the National Treasury Schedule C must be completed on line and be submitted electronically together with this report.**

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Transfers and grants	–	290	–	–	300	290	10	3%	290
Other expenditure	62 764	62 358	–	3 656	24 948	31 294	(6 345)	-20%	62 358
Total Expenditure	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/(Deficit)	27 630	(12 060)	–	20 818	44 083	30 164	13 920	46%	(12 060)
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Contributions & Contributed assets	33 606	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Surplus/(Deficit) after capital transfers & contributions	94 843	77 640	–	20 818	47 561	97 439	(49 877)	-51%	77 640
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	94 843	77 640	–	20 818	47 561	97 439	(49 877)	-51%	77 640
Capital expenditure & funds sources									
Capital expenditure	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Capital transfers recognised	34 159	44 850	–	13 178	21 444	22 855	(1 411)	-6%	44 850
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	11 822	32 717	–	506	2 269	13 387	(11 118)	-83%	32 717
Total sources of capital funds	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
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Total non-current assets	416 431	461 923	–	–	405 844	–	–	–	461 923
Total current liabilities	38 874	33 062	–	–	45 329	–	–	–	33 062
Total non-current liabilities	30 366	36 564	–	–	31 062	–	–	–	36 564
Community wealth/Equity	665 393	625 688	–	–	687 558	–	–	–	625 688
Cash flows									
Net cash from (used) operating	87 768 (45 981)	57 062	–	13 868	22 618	73 964	51 346	69%	57 062
Net cash from (used) investing	–	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
Net cash from (used) financing	(696)	(766)	–	–	(418)	(420)	(2)	1%	(766)
Cash/cash equivalents at the month/year end	294 260	206 321	–	–	(1 513)	264 892	266 406	101%	(21 271)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	3 843	2 969	2 440	3 093	1 523	10 750	15 050	17 200	56 67
Creditors Age Analysis									
Total Creditors	76 010	–	–	–	–	–	–	–	76 010

EC142 Senqu - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		117 076	110 146	–	39 704	72 645	77 660	(5 015)	-6%	110 146
Executive and council		6 948	7 015	–	–	6 100	5 261	839	16%	7 015
Finance and administration		110 128	103 131	–	39 704	66 545	72 399	(5 854)	-8%	103 131
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		1 751	1 714	–	7	1 352	1 607	(255)	-16%	1 714
Community and social services		1 645	1 631	–	4	1 332	1 566	(233)	-15%	1 631
Sport and recreation		0	–	–	1	5	–	5	#DIV/0!	–
Public safety		105	83	–	2	15	42	(26)	-63%	83
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		40 536	45 994	–	159	2 992	33 885	(30 892)	-91%	45 994
Planning and development		6 469	2 029	–	1	77	1 486	(1 409)	-95%	2 029
Road transport		34 068	43 965	–	157	2 915	32 398	(29 483)	-91%	43 965
Environmental protection		–	–	–	–	–	–	–		–
Trading services		104 330	111 197	–	5 725	73 853	70 870	2 983	4%	111 197
Energy sources		66 916	74 745	–	4 614	43 948	46 173	(2 225)	-5%	74 745
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		37 414	36 452	–	1 110	29 905	24 697	5 208	21%	36 452
Other	4	3	3	–	0	1	1	(1)	-53%	3
Total Revenue - Functional	2	263 696	269 054	–	45 595	150 843	184 024	(33 180)	-18%	269 054
Expenditure - Functional	-									
Governance and administration		82 122	94 073	–	7 482	41 844	48 032	(6 187)	-13%	94 073
Executive and council		23 130	27 831	–	2 077	12 509	14 376	(1 867)	-13%	27 831
Finance and administration		57 340	63 444	–	5 292	28 428	32 607	(4 180)	-13%	63 444
Internal audit		1 651	2 798	–	113	908	1 048	(141)	-13%	2 798
Community and public safety		11 373	11 973	–	1 641	5 339	6 043	(704)	-12%	11 973
Community and social services		8 824	9 154	–	1 213	4 067	4 665	(597)	-13%	9 154
Sport and recreation		1 756	1 891	–	371	932	959	(28)	-3%	1 891
Public safety		792	928	–	57	340	419	(79)	-19%	928
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		36 597	43 868	–	8 432	19 201	22 492	(3 292)	-15%	43 868
Planning and development		14 423	16 409	–	1 212	6 437	8 652	(2 216)	-26%	16 409
Road transport		22 016	27 309	–	7 209	12 699	13 753	(1 053)	-8%	27 309
Environmental protection		158	150	–	11	65	87	(22)	-26%	150
Trading services		70 861	84 586	–	7 090	38 011	42 730	(4 719)	-11%	84 586
Energy sources		39 413	49 453	–	3 702	24 210	24 915	(704)	-3%	49 453
Water management		–	–	–	–	–	–	–		–
Waste water management		3 553	3 956	–	915	1 956	2 046	(90)	-4%	3 956
Waste management		27 895	31 176	–	2 472	11 845	15 770	(3 925)	-25%	31 176
Other		1 489	1 765	–	132	626	926	(300)	-32%	1 765
Total Expenditure - Functional	3	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/ (Deficit) for the year		61 255	32 790	–	20 818	45 822	63 801	(17 979)	-28%	32 790

EC142 Senqu - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive & Council		6 948	7 015	–	–	6 100	5 261	839	15,9%	7 015
Vote 2 - Planning & Development		6 327	1 944	–	1	21	1 444	(1 423)	-98,6%	1 944
Vote 3 - Corporate Services		5 385	104	–	0	81	52	29	55,7%	104
Vote 4 - Budget & Treasury		104 884	103 112	–	39 704	66 521	72 389	(5 869)	-8,1%	103 112
Vote 5 - Road Transport		34 068	43 965	–	157	2 915	32 398	(29 483)	-91,0%	43 965
Vote 6 - Waste Water Management		–	–	–	–	–	–	–		–
Vote 7 - Housing		–	–	–	–	–	–	–		–
Vote 8 - Health		–	–	–	–	–	–	–		–
Vote 9 - Community & Social Services		1 648	1 634	–	5	1 333	1 567	(234)	-14,9%	1 634
Vote 10 - Sport & Recreation		0	–	–	1	5	–	5	#DIV/0!	–
Vote 11 - Public Safety		105	83	–	2	15	42	(26)	-62,9%	83
Vote 12 - Electricity		66 916	74 745	–	4 614	43 948	46 173	(2 225)	-4,8%	74 745
Vote 13 - Waste Management		37 414	36 452	–	1 110	29 905	24 697	5 208	21,1%	36 452
Vote 14 - Water		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	263 696	269 054	–	45 595	150 843	184 024	(33 180)	-18,0%	269 054
Expenditure by Vote	1									
Vote 1 - Executive & Council		24 781	30 629	–	2 190	13 417	15 425	(2 008)	-13,0%	30 629
Vote 2 - Planning & Development		16 286	18 891	–	1 381	7 294	9 931	(2 637)	-26,6%	18 891
Vote 3 - Corporate Services		29 912	32 002	–	3 397	14 765	16 250	(1 486)	-9,1%	32 002
Vote 4 - Budget & Treasury		26 589	30 197	–	1 822	13 211	15 730	(2 519)	-16,0%	30 197
Vote 5 - Road Transport		22 016	27 309	–	7 209	12 699	13 753	(1 053)	-7,7%	27 309
Vote 6 - Waste Water Management		3 553	3 956	–	915	1 956	2 046	(90)	-4,4%	3 956
Vote 7 - Housing		–	–	–	–	–	–	–		–
Vote 8 - Health		–	–	–	–	–	–	–		–
Vote 9 - Community & Social Services		9 447	9 833	–	1 260	4 353	5 026	(673)	-13,4%	9 833
Vote 10 - Sport & Recreation		1 756	1 891	–	371	932	959	(28)	-2,9%	1 891
Vote 11 - Public Safety		792	789	–	57	340	419	(79)	-18,9%	789
Vote 12 - Electricity		39 413	49 453	–	3 702	24 210	24 915	(704)	-2,8%	49 453
Vote 13 - Waste Management		27 895	31 315	–	2 472	11 845	15 770	(3 925)	-24,9%	31 315
Vote 14 - Water		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-12,6%	236 264
Surplus/ (Deficit) for the year	2	61 255	32 790	–	20 818	45 822	63 801	(17 979)	-28,2%	32 790

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EC142 Senqu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Source										
Property rates		5 997	8 147	–	455	18 864	4 644	14 220	306%	8 147
Service charges - electricity revenue		31 861	41 712	–	2 802	18 958	21 690	(2 732)	-13%	41 712
Service charges - water revenue		–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–
Service charges - refuse revenue		10 119	9 101	–	921	6 271	4 551	1 720	38%	9 101
Service charges - other		–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		1 234	95	–	70	488	48	440	924%	95
Interest earned - external investments		20 577	15 000	–	1 314	7 784	7 500	284	4%	15 000
Interest earned - outstanding debtors		3 204	2 226	–	323	1 761	1 113	648	58%	2 226
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		411	57	–	5	113	29	84	295%	57
Licences and permits		1 295	1 119	–	74	581	560	21	4%	1 119
Agency services		975	843	–	61	510	421	89	21%	843
Transfers and subsidies		144 367	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Other revenue		10 030	1 586	–	25	310	793	(483)	-61%	1 586
Gains on disposal of PPE		–	–	–	–	1	–	1	#DIV/0!	–
Total Revenue (excluding capital transfers and contributions)		230 071	224 204	–	45 595	149 104	150 386	(1 282)	-1%	224 204
Expenditure by Type										
Employee related costs		81 280	87 122	–	6 258	38 224	45 466	(7 242)	-15,93%	87 122
Remuneration of councillors		11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
Debt impairment		6 348	4 963	–	–	2	2 481	(2 480)	-100%	4 963
Depreciation & asset impairment		18 218	22 290	–	10 588	10 588	11 145	(557)	-5%	22 290
Finance charges		2 876	3 163	–	242	727	1 582	(855)	-54%	3 163
Bulk purchases		25 599	34 506	–	2 246	19 101	17 253	1 848	11%	34 506
Other materials		–	13 179	–	796	5 194	6 516	(1 322)	-20%	13 179
Contracted services		20 206	28 298	–	2 316	11 695	14 025	(2 329)	-17%	28 298
Transfers and subsidies		–	290	–	–	300	290	10	3%	290
Other expenditure		33 755	29 097	–	1 340	13 251	14 788	(1 536)	-10%	29 097
Loss on disposal of PPE		2 455	–	–	–	–	–	–	–	–
Total Expenditure		202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/(Deficit)		27 630	(12 060)	–	20 818	44 083	30 164	13 920	0	(12 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		33 606	44 850	–	0	1 739	33 638	(31 899)	(0)	44 850
Transfers and subsidies - capital (in-kind - all)		19	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		61 255	32 790	–	20 818	45 822	63 801			32 790
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		61 255	32 790	–	20 818	45 822	63 801			32 790
Attributable to minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		61 255	32 790	–	20 818	45 822	63 801			32 790
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		61 255	32 790	–	20 818	45 822	63 801			32 790

EC142 Senqu - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Multi-Year expenditure appropriation</u>	2									
Vote 1 - Executive & Council		1 286	-	-	-	-	-	-		-
Vote 2 - Planning & Development		71	-	-	-	-	-	-		-
Vote 3 - Corporate Services		90	4 500	-	-	254	-	254	#DIV/0!	4 500
Vote 4 - Budget & Treasury		465	-	-	-	-	-	-		-
Vote 5 - Road Transport		3 534	20 204	-	8 211	10 790	9 344	1 446	15%	20 204
Vote 6 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 7 - Housing		-	-	-	-	-	-	-		-
Vote 8 - Health		-	-	-	-	-	-	-		-
Vote 9 - Community & Social Services		19	2 000	-	158	213	185	28	15%	2 000
Vote 10 - Sport & Recreation		-	-	-	-	90	-	90	#DIV/0!	-
Vote 11 - Public Safety		-	-	-	-	-	-	-		-
Vote 12 - Electricity		229	8 183	-	175	2 983	7 083	(4 100)	-58%	8 183
Vote 13 - Waste Management		232	11 621	-	3 351	5 918	5 221	697	13%	11 621
Vote 14 - Water		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
		5 926	46 508	-	11 894	20 249	21 833	(1 584)	-7%	46 508
Total Capital Multi-year expenditure	4,7									
<u>Single Year expenditure appropriation</u>	2									
Vote 1 - Executive & Council		-	935	-	-	-	905	(905)	-100%	935
Vote 2 - Planning & Development		-	150	-	-	-	100	(100)	-100%	150
Vote 3 - Corporate Services		3 044	1 122	-	-	30	322	(292)	-91%	1 122
Vote 4 - Budget & Treasury		235	546	-	28	28	546	(518)	-95%	546
Vote 5 - Road Transport		24 190	5 360	-	606	1 277	1 700	(423)	-25%	5 360
Vote 6 - Waste Water Management		-	-	-	-	-	-	-		-
Vote 7 - Housing		-	-	-	-	-	-	-		-
Vote 8 - Health		-	-	-	-	-	-	-		-
Vote 9 - Community & Social Services		1 795	-	-	53	139	-	139	#DIV/0!	-
Vote 10 - Sport & Recreation		1 160	1 950	-	-	364	1 655	(1 291)	-78%	1 950
Vote 11 - Public Safety		438	7 632	-	957	1 163	4 282	(3 119)	-73%	7 632
Vote 12 - Electricity		6 176	1 884	-	-	178	1 784	(1 606)	-90%	1 884
Vote 13 - Waste Management		3 018	11 480	-	79	219	3 115	(2 896)	-93%	11 480
Vote 14 - Water		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	40 055	31 059	-	1 723	3 397	14 409	(11 012)	-76%	31 059
Total Capital Expenditure		45 981	77 567	-	13 617	23 645	36 242	(12 597)	-35%	77 567

EC142 Senqu - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December (cont.)

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Capital Expenditure - Functional Classification</u>										
<i>Governance and administration</i>		4 588	7 103	-	28	311	1 773	(1 462)	-82%	7 103
Executive and council		1 286	335	-	-	-	305	(305)	-100%	335
Finance and administration		3 302	6 168	-	28	311	868	(557)	-64%	6 168
Internal audit		-	600	-	-	-	600	(600)	-100%	600
<i>Community and public safety</i>		3 411	11 582	-	1 168	1 969	6 122	(4 153)	-68%	11 582
Community and social services		1 814	2 000	-	211	352	185	167	90%	2 000
Sport and recreation		1 160	1 950	-	-	454	1 655	(1 201)	-73%	1 950
Public safety		438	7 632	-	957	1 163	4 282	(3 119)	-73%	7 632
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		28 327	25 714	-	8 817	12 067	11 144	923	8%	25 714
Planning and development		71	150	-	-	-	100	(100)	-100%	150
Road transport		28 256	25 564	-	8 817	12 067	11 044	1 023	9%	25 564
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		9 655	33 168	-	3 672	9 366	17 203	(7 837)	-46%	33 168
Energy sources		6 404	10 067	-	242	3 228	8 867	(5 639)	-64%	10 067
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		3 251	23 101	-	3 430	6 137	8 336	(2 199)	-26%	23 101
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	45 981	77 567	-	13 684	23 713	36 242	(12 529)	-35%	77 567
<u>Funded by:</u>										
National Government										
Provincial Government		34 159	41 850	-	12 572	20 187	22 135	(1 948)	-9%	41 850
District Municipality		-	3 000	-	606	1 257	720	537	75%	3 000
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-
Public contributions & donations	5	34 159	44 850	-	13 178	21 444	22 855	(1 411)	-6%	44 850
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding		11 822	32 717	-	506	2 269	13 387	(11 118)	-83%	32 717

EC142 Senqu - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		2 052	36 753	–	2 152	36 753
Call investment deposits		292 208	169 567	–	326 752	169 567
Consumer debtors		11 705	13 550	–	32 125	13 550
Other debtors		11 540	12 630	–	(4 092)	12 630
Current portion of long-term receivables		–	–	–	–	–
Inventory		697	891	–	1 168	891
Total current assets		318 202	233 392	–	358 105	233 392
Non-current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		30 323	33 541	–	30 323	33 541
Investments in Associate		–	–	–	–	–
Property, plant and equipment		384 692	426 143	–	374 196	426 143
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		318	953	–	269	953
Other non-current assets		1 098	1 286	–	1 055	1 286
Total non-current assets		416 431	461 923	–	405 844	461 923
TOTAL ASSETS		734 633	695 315	–	763 949	695 315
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		840	855	–	–	855
Consumer deposits		1 564	1 579	–	1 603	1 579
Trade and other payables		24 961	19 131	–	37 347	19 131
Provisions		11 509	11 497	–	6 379	11 497
Total current liabilities		38 874	33 062	–	45 329	33 062
Non-current liabilities						
Borrowing		10 360	9 505	–	10 782	9 505
Provisions		20 006	27 060	–	20 279	27 060
Total non-current liabilities		30 366	36 564	–	31 062	36 564
TOTAL LIABILITIES		69 240	69 627	–	76 391	69 627
NET ASSETS	2	665 393	625 688	–	687 558	625 688
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		613 647	398 179	–	430 924	398 179
Reserves		51 746	227 510	–	256 634	227 510
TOTAL COMMUNITY WEALTH/EQUITY	2	665 393	625 688	–	687 558	625 688

EC142 Senqu - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		4 658	7 199	–	1 768	5 003	4 103	900	22%	7 199
Service charges		33 428	44 903	–	2 503	17 967	23 189	(5 222)	-23%	44 903
Other revenue		14 181	3 689	–	30 741	93 420	1 882	91 538	4863%	3 689
Government - operating		140 045	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Government - capital		42 159	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Interest		20 577	16 967	–	1 637	9 545	8 484	1 061	13%	16 967
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(166 241)	(201 411)	–	(62 085)	(197 794)	(104 498)	93 295	-89%	(201 411)
Finance charges		(1 038)	(3 163)	–	(242)	(727)	(1 582)	(855)	54%	(3 163)
Transfers and Grants		–	(290)	–	–	–	(290)	(290)	100%	(290)
NET CASH FROM/(USED) OPERATING ACTIVITIES		87 768	57 062	–	13 868	22 618	73 964	51 346	69%	57 062
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–		–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		132	75	–	–	–	–	–		75
Payments										
Repayment of borrowing		(827)	(841)	–	–	(418)	(420)	(2)	1%	(841)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(696)	(766)	–	–	(418)	(420)	(2)	1%	(766)
NET INCREASE/ (DECREASE) IN CASH HELD		41 091	(21 271)	–	184	(1 513)	37 301			(21 271)
Cash/cash equivalents at beginning:		253 169	227 591	–			227 591			–
Cash/cash equivalents at month/year end:		294 260	206 321	–		(1 513)	264 892			(21 271)

EC142 Senqu - Supporting Table SC1 Material variance explanations - M06 December

Ref	Description R thousands	Variance	Reasons for material deviations
1	<u>Revenue by Source</u>		
	Property rates	306%	Actual Rates Billed greater than expected
	Property rates - penalties & collection charges	-13%	Actual Electricity Billed less than expected
	Service charges - electricity revenue		
	Service charges - water revenue		
	Service charges - sanitation revenue	38%	Actual Refuse Billed greater than expected
	Service charges - refuse revenue		
	Service charges - other	924%	More Rental Income received than initially expected
	Rental of facilities and equipment	4%	Interest earned - external investments - Greater returns realised to effective investment strategy
	Interest earned - external investments	58%	Interest earned - outstanding debtors - Greater than anticipated as a result of Increased Outstanding Debtors
	Interest earned - outstanding debtors		
	Dividends received	295%	Fines - Increase in fine income resulting from an increase in fines issued
	Fines	4%	Licences and permits - Increase in Licence and Permits resulting in a increase in revenue received
	Licences and permits	21%	Agency services - Increase in estimated revenue from agency services more than anticipated
	Agency services		
	Transfers recognised - operating	-61%	Other Revenue - Fair Value Adjustment to be recognised at financial year end
	Other Revenue by Source	#DIV/0!	
	Gains on disposal of PPE		
2	<u>Expenditure by Type</u>		
	Employee related costs	-16%	Vacant posts not yet filled
	Remuneration of councillors	-11%	Variance occurred as a result of the decrease in expected cashflows as per Table SA8
	Debt impairment	-100%	Provision for debt impairment to be finalised at financial year end
	Depreciation & asset impairment	-5%	Depreciation to be finalised at financial year end
	Finance charges	-54%	Finance charges to be finalised at financial year end
	Bulk purchases	11%	Bulk Purchases more than anticipated
	Other materials	-20%	Other materials less than anticipated
	Contracted services	-17%	Contracted services less than anticipated
	Transfers and grants	3%	
	Other Expenditure by Type	-10%	Other Expenditure less than anticipated
	Loss on disposal of PPE		
3	<u>Capital Expenditure</u>		
	Vote 1 - Executive & Council	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 2 - Planning & Development	-100%	Variance occurred as a result of the increase in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 3 - Corporate Services	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 4 - Budget & Treasury	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 5 - Road Transport	-64%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 6 - Waste Water Management	9%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 7 - Housing		
	Vote 8 - Health		
	Vote 9 - Community & Social Services	90%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 10 - Sport & Recreation	-73%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 11 - Public Safety	-73%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 12 - Electricity	-64%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 13 - Waste Management	-26%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 14 - Water	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure
	Vote 15 - Other		

EC142 Senqu - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Rat	2017/18	Budget Year 2018/19			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		6,1%	87,5%	0,0%	85,4%	87,5%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		5,4%	4,7%	0,0%	7,0%	4,7%
Gearing	Long Term Borrowing/ Funds & Reserves		20,0%	4,2%	0,0%	4,2%	4,2%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	818,5%	705,9%	0,0%	790,0%	705,9%
Liquidity Ratio	Monetary Assets/Current Liabilities		757,0%	624,0%	0,0%	725,6%	624,0%
<u>Revenue Management</u>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		10,1%	11,7%	0,0%	18,8%	11,7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100,0%	100,0%	100,0%	100,0%	100,0%
<u>Funding of Provisions</u>							
Percentage of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	17,8%				
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	0,0%				
Employee costs	Employee costs/Total Revenue - capital revenue		35,3%	38,9%	0,0%	25,6%	38,9%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	4,6%	0,0%	2,8%	4,6%
Interest & Depreciation	I&D/Total Revenue - capital revenue		9,2%	11,4%	0,0%	7,6%	11,4%
<u>IDP regulation financial viability indicators</u>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year			3,9%		5049,1%	5164,5%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services			40,9%		172,0%	89,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure			12,8%		104,9%	88,5%

EC142 Senqu - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December (Cont.)

Description of financial indicator	Basis of calculation	Ref	2016/17	Budget Year 2017/18			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Calculations</u>							
Borrowing			10 360	9 505		10 782	
Total Assets			734 633	695 315		763 949	695 315
Employee related costs			81 280	87 122		38 224	87 122
Repairs & Maintenance				10 288		4 153	10 288
Interest (finance charges)			2 876	3 163		727	3 163
Principal paid			827	841		418	841
Depreciation			18 218	22 290		10 588	22 290
Operating expenditure			33 755	29 097		13 251	29 097
Total Capital Expenditure			45 981	77 567		23 713	77 567
Borrowed funding for capital							
Debt			36 162	29 491		48 129	29 491
Equity			665 393	625 688		687 558	625 688
Reserves			51 746	227 510		256 634	227 510
Borrowing			10 360	9 505		10 782	9 505
Current assets			318 202	233 392		358 105	233 392
Current liabilities			38 874	33 062		45 329	33 062
Monetary assets			294 260	206 321		328 905	206 321
Total Revenue (excluding capital transfers and contributions)			207 877	230 071			149 104
Transfers and subsidies			144 367	144 318		93 463	144 318
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			33 684	33 606			1 739
Debt service payments			19 749	16 126		(1 145)	(4 004)
Outstanding debtors (receivables)			23 244	26 181		28 032	26 181
Annual services revenue			41 980	50 813		25 229	50 813
Cash + investments	Including LT investments		294 260	206 321		328 905	206 321
Fixed operational expend. (monthly)							
Longstanding debtors outstanding							
Longstanding debtors recovered							
Attorney collections							

EC142 Senqu - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2018/19										
NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts in terms of Council Policy
R thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	2 356	1 474	1 055	683	501	3 809	6 095	21 306	16 421	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	490	435	435	1 396	224	2 654	4 247	13 599	12 238	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	928	712	661	617	600	3 098	4 957	15 911	13 609	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	68	50	46	87	45	113	182	749	586	-	-
Interest on Arrear Debtor Accounts	1810	-	297	244	309	152	1 075	1 720	5 302	4 762	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-
Other	1900	-	-	-	-	-	-	-	-	-	-	-
Total by Income Source	2000	3 843	2 969	2 440	3 093	1 523	10 750	17 200	56 867	47 615	-	-
2017/18 - totals only												
Debtors Age Analysis by Customer Group												
Organs of State	2200	1 276	1 187	1 090	1 826	329	313	501	6 961	3 407	-	-
Commercial	2300	1 330	705	388	344	283	3 273	5 237	16 142	13 719	-	-
Households	2400	1 236	1 077	962	923	910	7 164	11 462	33 763	30 488	-	-
Other	2500								-	-	-	-
Total by Customer Group	2600	3 843	2 969	2 440	3 093	1 523	10 750	17 200	56 867	47 615	-	-

EC142 Senqu - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2018/19								Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		Total
Creditors Age Analysis by Customer Type											
Bulk Electricity	0100	2 246	-	-	-	-	-	-	-	2 246	
Bulk Water	0200	-	-	-	-	-	-	-	-	-	
PAYE deductions	0300	810	-	-	-	-	-	-	-	810	
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	
Pensions / Retirement deductions	0500	1 297	-	-	-	-	-	-	-	1 297	
Loan repayments	0600	-	-	-	-	-	-	-	-	-	
Trade Creditors	0700	31 656	-	-	-	-	-	-	-	31 656	
Auditor General	0800	-	-	-	-	-	-	-	-	-	
Other	0900	40 000	-	-	-	-	-	-	-	40 000	
Total by Customer Type	1000	76 010	-	-	-	-	-	-	-	76 010	-

EC142 Senqu - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<u>Municipality</u>		1 year	Call Investment Deposit	-	1 361	0,4%	309 399	17 361	326 760
Municipality sub-total					1 361	0,4%	309 399	17 361	326 760
<u>Entities</u>									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				1 361		309 399	17 361	326 760

EC142 Senqu - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>RECEIPTS:</u>	1,2									
<u>Operating Transfers and Grants</u>										
National Government:		138 020	142 818	-	39 546	98 091	107 959	(9 252)	-8,6%	142 818
Local Government Equitable Share		132 828	136 434	-	39 546	94 910	102 326	(7 415)	-7,2%	136 434
Finance Management		1 700	1 700	-	-	1 478	1 700			1 700
EPWP Incentive		1 536	2 796	-	-	1 703	2 097			2 796
Municipal Systems Improvement		-	-	-	-	-	-			-
Municipal Infrastructure Grant Operational	3	1 956	1 888	-	-	-	1 836	(1 836)	-100,0%	1 888
LGSETA		-	-	-	-	-	-	-		-
Provincial Government:		1 500	1 500	-	-	1 304	1 500	(196)	-13,0%	1 500
Libraries Provincial		1 500	1 500	-	-	1 304	1 500	(196)	-13,0%	1 500
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	139 520	144 318	-	39 546	99 395	109 459	(9 447)	-8,6%	144 318
<u>Capital Transfers and Grants</u>										
National Government:		42 159	41 850	-	0	1 739	32 804	(31 064)	-94,7%	41 850
Municipal Infrastructure Grant (MIG)		37 159	35 867	-	-	-	28 316	(28 316)	-100,0%	35 867
Integrated National Electrification Programme		5 000	5 983	-	0	1 739	4 487	(2 748)	-61,2%	5 983
Provincial Government:		-	3 000	-	-	-	2 250	(2 250)	-100,0%	3 000
Provincial Public Works - Sidewalks		-	3 000	-	-	-	2 250	(2 250)	-100,0%	3 000
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	42 159	44 850	-	0	1 739	35 054	(33 314)	-95,0%	44 850
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	181 679	189 168	-	39 546	101 135	144 512	(42 762)	-29,6%	189 168

EC142 Senqu - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

2014/15 Conquer Supporting Table 001 (1) Monthly Budget Statement: transfers and grant expenditure - m06 December										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		142 314	142 818	–	40 100	99 612	107 288	(7 676)	-7,2%	142 818
Local Government Equitable Share		132 828	136 434	–	39 546	94 910	102 326	(7 415)	-7,2%	136 434
Finance Management		1 700	1 700	–	22	1 235	850	385	45,3%	1 700
EPWP Incentive		1 536	2 796	–	283	1 842	2 319	(477)	-20,6%	2 796
Municipal Systems Improvement		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant Operational LGSETA		6 250	1 888	–	249	1 625	1 793	(169)	-9,4%	1 888
		–	–	–	–	–	–	–	–	–
Provincial Government:		1 500	1 500	–	140	897	958	(61)	-6,4%	1 500
Alien Vegetation		–	–	–	–	–	–	–	–	–
Libraries Provincial		1 500	1 500	–	140	897	958	(61)	-6,4%	1 500
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		143 814	144 318	–	40 240	100 509	108 246	(7 737)	-7,1%	144 318
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		34 159	41 850	–	12 572	20 187	22 135	(1 948)	-8,8%	41 850
Municipal Infrastructure Grant (MIG)		29 837	35 867	–	12 572	17 890	16 152	1 738	10,8%	35 867
Integrated National Electrification Programme		4 322	5 983	–	–	2 297	5 983	(3 686)	-61,6%	5 983
Provincial Government:		–	3 000	–	–	–	–	–	–	3 000
Provincial Public Works Roads Infrastructure		–	3 000	–	–	–	–	–	–	3 000
		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		34 159	44 850	–	12 572	20 187	22 135	(1 948)	-8,8%	44 850
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		177 973	189 168	–	52 812	120 696	130 381	(9 685)	-7,4%	189 168

EC142 Senqu - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration R thousands	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
	1	A	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>										
Basic Salaries and Wages		10 223	11 553	–	864	5 185	5 777	(592)	-10%	11 553
Pension and UIF Contributions		–	–	–	–	–	–	–		–
Medical Aid Contributions		–	–	–	–	–	–	–		–
Motor Vehicle Allowance		–	–	–	–	–	–	–		–
Cellphone Allowance		1 481	1 622	–	126	755	811	(56)	-7%	1 622
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		–	180	–	–	–	90	(90)	100%	180
Sub Total - Councillors		11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
% increase	4		14.1%							14.1%
<u>Senior Managers of the Municipality</u>	3									
Basic Salaries and Wages		8 544	11 263	–	746	4 444	5 631	(1 187)	-21%	11 263
Pension and UIF Contributions		10	32	–	1	5	16	(10)	-65%	32
Medical Aid Contributions		–	–	–	–	–	–	–		–
Overtime		–	–	–	–	–	–	–		–
Performance Bonus		1 764	1 786	–	–	–	1 786	(1 786)	100%	1 786
Motor Vehicle Allowance		–	–	–	–	–	–	–		–
Cellphone Allowance		51	66	–	5	30	33	(3)	-9%	66
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		–	–	–	–	–	–	–		–
Payments in lieu of leave		–	–	–	–	–	–	–		–
Long service awards		–	–	–	–	–	–	–		–
Post-retirement benefit obligations	2	–	–	–	–	–	–	–		–
Sub Total - Senior Managers of Municipality		10 369	13 147	–	752	4 480	7 467	(2 987)	-40%	13 147
% increase	4		26.8%							26.8%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		52 517	53 514	–	4 277	26 657	26 757	(100)	0%	53 514
Pension and UIF Contributions		8 209	9 374	–	763	4 482	4 687	(205)	-4%	9 374
Medical Aid Contributions		3 930	4 456	–	370	2 199	2 228	(29)	-1%	4 456
Overtime		3	180	–	–	–	90	(90)	100%	180
Performance Bonus		583	2 022	–	–	–	2 022	(2 022)	100%	2 022
Motor Vehicle Allowance		–	–	–	–	–	–	–		–
Cellphone Allowance		370	550	–	32	191	275	(84)	-31%	550
Housing Allowances		429	499	–	39	174	249	(75)	-30%	499
Other benefits and allowances		26	1 480	–	3	15	740	(725)	-98%	1 480
Payments in lieu of leave		–	–	–	–	–	–	–		–
Long service awards		256	277	–	–	6	139	(133)	-96%	277
Post-retirement benefit obligations	2	1 497	1 624	–	–	0	812	(811)	100%	1 624
Sub Total - Other Municipal Staff		67 820	73 976	–	5 484	33 724	37 999	(4 275)	-11%	73 976
% increase	4		9.1%							9.1%
Total Parent Municipality		89 892	100 478	–	7 226	44 144	52 143	(7 999)	-15%	100 478
Unpaid salary, allowances & benefits in arrears:										

EC142 Senqu - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December (cont.)

Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	A	B	C						D
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-		-
Pension and UIF Contributions		-	-	-	-	-	-	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	-	-	-	-	-	-		-
Cellphone Allowance		-	-	-	-	-	-	-		-
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Board Fees		-	-	-	-	-	-	-		-
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations		-	-	-	-	-	-	-		-
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-		-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-		-
Pension and UIF Contributions		-	-	-	-	-	-	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	-	-	-	-	-	-		-
Cellphone Allowance		-	-	-	-	-	-	-		-
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-		-
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-		-
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-		-
Pension and UIF Contributions		-	-	-	-	-	-	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	-	-	-	-	-	-		-
Cellphone Allowance		-	-	-	-	-	-	-		-
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations		-	-	-	-	-	-	-		-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-		-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-		-
TOTAL SALARY, ALLOWANCES & BENEFITS		89 892	100 478	-	7 226	44 144	52 143	(7 999)	-15%	100 478
% increase	4		11.8%							11.8%
TOTAL MANAGERS AND STAFF		78 188	87 122	-	6 236	38 204	45 466	(7 261)	-16%	87 122

EC142 Senqu - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	R thousands	Budget Year 2018/19												2018/19 Medium Term Revenue & Expenditure Framework			
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/12	Budget Year +2 2020/21	
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget				
Cash Receipts By Source																	
Property rates	13 752	1 010	473	2 407	767	455	-	-	-	-	-	-	(11 665)	7 199	7 639	8 105	
Service charges - electricity revenue	3 078	3 488	3 540	2 930	3 120	2 802	-	-	-	-	-	-	17 902	36 860	39 113	41 500	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse	1 457	979	921	1 010	983	921	-	-	-	-	-	-	1 772	8 043	8 534	9 055	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	55	96	119	72	75	70	-	-	-	-	-	-	(404)	84	89	95	
Interest earned - external investments	1 265	1 394	1 351	-	2 461	1 314	-	-	-	-	-	-	7 216	15 000	15 600	16 224	
Interest earned - outstanding debtors	231	271	306	307	323	323	-	-	-	-	-	-	206	1 967	2 087	2 215	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	0	3	1	0	104	5	-	-	-	-	-	-	(56)	57	61	64	
Licences and permits	111	98	96	116	85	74	-	-	-	-	-	-	539	1 119	1 186	1 258	
Agency services	107	100	65	86	91	61	-	-	-	-	-	-	332	843	893	947	
Transfer receipts - operating	49 432	2 087	1	1 304	1 093	39 546	-	-	-	-	-	-	50 854	144 318	151 683	162 198	
Other revenue	17	10	156	147	(45)	25	-	-	-	-	-	-	1 276	1 586	1 681	246	
Cash Receipts by Source	69 505	9 537	7 030	8 380	9 056	45 595	-	-	-	-	-	-	67 973	217 076	228 567	241 907	
Other Cash Flows by Source																	
Transfer receipts - capital	1 739	-	-	-	-	0	-	-	-	-	-	-	43 111	44 850	39 761	43 481	
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Increase in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	75	75	79	83	
Receipt of non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Receipt of non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Change in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Receipts by Source	71 244	9 537	7 030	8 380	9 056	45 595	-	-	-	-	-	-	111 159	262 001	268 407	285 471	

EC142 Senqu - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December (cont.)

Description	R thousands	Budget Year 2018/19												2017/18 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2018/19	Budget Year +1 2019/12	Budget Year +2 2020/21
Cash Payments by Type																
Employee related costs	5 940	5 889	7 070	6 341	6 726	6 258							45 190	83 415	88 359	93 766
Remuneration of councillors	991	990	988	990	990	990							7 416	13 355	14 475	15 343
Interest paid	-	-	485	-	-	-	242						2 437	3 163	3 353	3 554
Bulk purchases - Electricity	5 164	4 150	3 547	2 184	1 809	2 246							15 396	34 497	37 358	39 559
Bulk purchases - Water & Sewer	-	-	-	-	-	-							-	-	-	-
Other materials	968	663	785	784	1 198	796							7 881	13 075	13 551	14 355
Contracted services	1 215	1 596	1 992	1 751	2 825	2 316							16 590	28 286	28 062	29 789
Grants and subsidies paid - other municipalities	-	-	-	-	-	-							-	-	-	-
Grants and subsidies paid - other	-	-	-	-	-	-							290	290	250	250
General expenses	2 498	1 854	2 451	2 445	2 664	1 155							15 718	28 784	30 846	32 589
Cash Payments by Type	16 775	15 143	17 319	14 494	16 212	14 004							110 917	204 864	216 253	229 206
Other Cash Flows/Payments by Type																
Capital assets	691	1 685	382	1 939	5 331	13 684							53 854	77 567	71 125	51 031
Repayment of borrowing	-	-	418	-	-	-							423	841	855	870
Other Cash Flows/Payments	-	-	-	-	-	-							-	-	-	-
Total Cash Payments by Type	17 466	16 828	18 119	16 433	21 543	27 688							165 194	283 272	288 233	281 106
NET INCREASE/(DECREASE) IN CASH HELD	53 778	(7 291)	(11 090)	(8 053)	(12 487)	17 907							(54 035)	(21 271)	(19 827)	4 365
Cash/cash equivalents at the month/year beginning:	294 260	348 038	340 747	329 657	321 604	309 117		327 024	327 024	327 024	327 024	327 024	327 024	294 260	272 989	253 162
Cash/cash equivalents at the month/year end:	348 038	340 747	329 657	321 604	309 117	327 024		327 024	327 024	327 024	327 024	327 024	272 989	272 989	253 162	257 527

EC142 Senqu - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	–	2 120	–	691	691	2 120	1 429	67,4%	1%
August	–	5 692	–	1 685	2 377	7 812	5 435	69,6%	3%
September	–	6 150	–	382	2 759	13 962	11 203	80,2%	4%
October	–	8 285	–	1 939	4 698	22 247	17 550	78,9%	6%
November	–	10 027	–	5 331	10 029	32 274	22 245	68,9%	13%
December	–	3 968	–	13 684	23 713	36 242	12 529	34,6%	31%
January	–	4 200	–	–	–	40 442	–		
February	–	8 270	–	–	–	48 712	–		
March	–	8 895	–	–	–	57 607	–		
April	–	8 010	–	–	–	65 617	–		
May	–	6 685	–	–	–	72 302	–		
June	45 949	5 265	–	–	–	77 567	–		
Total Capital expenditure	45 949	77 567	–	23 713					

EC142 Senqu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref 1	2017/18	Budget Year 2018/19							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		33 384	45 857	-	10 884	17 337	21 452	4 115	19,2%	45 857
Roads Infrastructure		24 190	25 454	-	8 817	12 047	10 964	(1 083)	-9,9%	25 454
Roads		21 521	25 454	-	8 817	11 685	10 964	(721)	-6,6%	25 454
Road Structures		2 668	-	-	-	362	-	(362)	#DIV/0!	-
Electrical Infrastructure		6 176	8 283	-	242	3 187	7 083	3 896	55,0%	8 283
MV Networks		3 769	5 983	-	-	2 297	5 983	3 686	61,6%	5 983
LV Networks		2 406	2 300	-	242	889	1 100	211	19,2%	2 300
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		3 018	12 120	-	1 825	2 104	3 405	1 301	38,2%	12 120
Landfill Sites		3 018	12 120	-	1 825	2 104	3 405	1 301	38,2%	12 120
Rail Infrastructure		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Community Assets		3 392	7 962	-	1 010	1 554	4 172	2 618	62,8%	7 962
Community Facilities		2 619	7 712	-	1 010	1 331	4 047	2 717	67,1%	7 712
Halls		1 795	-	-	53	139	-	(139)	#DIV/0!	-
Centres		438	7 212	-	957	1 045	3 862	2 817	72,9%	7 212
Cemeteries/Crematoria		-	500	-	-	56	185	129	69,9%	500
Public Open Space		386	-	-	-	90	-	(90)	#DIV/0!	-
Sport and Recreation Facilities		774	250	-	-	223	125	(98)	-78,7%	250
Indoor Facilities		-	-	-	-	-	-	-		-
Outdoor Facilities		774	250	-	-	223	125	(98)	-78,7%	250
Capital Spares		-	-	-	-	-	-	-		-
Heritage assets		-	-	-	-	-	-	-		-
Investment properties		-	-	-	-	-	-	-		-
Other assets		3 279	200	-	-	280	200	(80)	-39,9%	200
Operational Buildings		3 279	200	-	-	280	200	(80)	-39,9%	200
Municipal Offices		251	200	-	-	26	200	174	87,0%	200
Pay/Enquiry Points		-	-	-	-	-	-	-		-
Building Plan Offices		-	-	-	-	-	-	-		-
Workshops		-	-	-	-	-	-	-		-
Yards		2 793	-	-	-	254	-	(254)	#DIV/0!	-
Stores		235	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Intangible Assets		-	600	-	-	-	600	600	100,0%	600
Servitudes		-	-	-	-	-	-	-		-
Licences and Rights		-	600	-	-	-	600	600	100,0%	600
Computer Software and Applications		-	600	-	-	-	600	600	100,0%	600

EC142 Senqu - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06
December (Cont)

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Computer Equipment</u>		589	1 137	–	–	–	1 087	1 087	100,0%	1 137
Computer Equipment		589	1 137	–	–	–	1 087	1 087	100,0%	1 137
<u>Furniture and Office Equipment</u>		193	110	–	28	28	80	52	65,4%	110
Furniture and Office Equipment		193	110	–	28	28	80	52	65,4%	110
<u>Machinery and Equipment</u>		3 500	1 200	–	–	206	1 170	964	82,4%	1 200
Machinery and Equipment		3 500	1 200	–	–	206	1 170	964	82,4%	1 200
<u>Transport Assets</u>		1 644	1 700	–	–	–	1 700	1 700	100,0%	1 700
Transport Assets		1 644	1 700	–	–	–	1 700	1 700	100,0%	1 700
<u>Land</u>		–	–	–	–	–	–	–		–
Land		–	–	–	–	–	–	–		–
<u>Zoo's, Marine and Non-biological Animals</u>		–	–	–	–	–	–	–		–
Total Capital Expenditure on new assets	1	45 981	58 766	–	11 922	19 404	30 461	11 057	36,3%	58 766

EC142 Senqu - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		-	-	-	-	-	-	-		-
Roads Infrastructure		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
<u>Community Assets</u>		-	3 200	-	158	415	1 530	1 115	72,9%	3 200
Community Facilities		-	2 100	-	158	275	600	325	54,1%	2 100
Halls		-	1 500	-	158	158	-	(158)	#DIV/0!	1 500
Public Open Space		-	600	-	-	118	600	482	80,4%	600
Sport and Recreation Facilities		-	1 100	-	-	140	930	790	84,9%	1 100
Outdoor Facilities		-	1 100	-	-	140	930	790	84,9%	1 100
<u>Heritage assets</u>		-	-	-	-	-	-	-		-
<u>Investment properties</u>		-	-	-	-	-	-	-		-
Revenue Generating		-	-	-	-	-	-	-		-
Non-revenue Generating		-	-	-	-	-	-	-		-
<u>Other assets</u>		-	5 300	-	-	-	-	-		5 300
Operational Buildings		-	5 300	-	-	-	-	-		5 300
Municipal Offices		-	5 300	-	-	-	-	-		5 300
Housing		-	-	-	-	-	-	-		-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-		-
<u>Intangible Assets</u>		-	-	-	-	-	-	-		-
Licences and Rights		-	-	-	-	-	-	-		-
<u>Computer Equipment</u>		-	-	-	-	-	-	-		-
<u>Furniture and Office Equipment</u>		-	-	-	-	-	-	-		-
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-		-
<u>Transport Assets</u>		-	-	-	-	-	-	-		-
<u>Land</u>		-	-	-	-	-	-	-		-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-		-
Total Capital Expenditure on renewal of existing assets	1	-	8 500	-	158	415	1 530	1 115	72,9%	8 500

**EC142 Senqu - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06
December**

Description	Ref 1	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		2 627	3 477	-	173	1 263	1 466	204	13,9%	3 477
Roads Infrastructure		1 753	2 000	-	66	962	695	(267)	-38,4%	2 000
Roads		1 753	2 000	-	66	962	695	(267)	-38,4%	2 000
Storm water Infrastructure		14	292	-	36	142	176	34	19,4%	292
Storm water Conveyance		14	292	-	36	142	176	34	19,4%	292
Electrical Infrastructure		751	946	-	69	130	476	347	72,8%	946
MV Networks		255	354	-	66	66	199	134	67,0%	354
LV Networks		496	592	-	3	64	277	213	77,0%	592
Solid Waste Infrastructure		111	238	-	1	29	119	90	75,5%	238
Landfill Sites		49	102	-	1	29	51	22	43,0%	102
Waste Transfer Stations		62	136	-	-	-	68	68	100,0%	136
<u>Community Assets</u>		1 426	2 055	-	312	597	1 021	424	41,5%	2 055
Community Facilities		1 368	1 933	-	304	541	960	419	43,6%	1 933
Halls		528	826	-	88	275	413	138	33,4%	826
Libraries		2	3	-	-	-	2	2	100,0%	3
Cemeteries/Crematoria		827	1 091	-	216	266	545	279	51,2%	1 091
Public Open Space		12	13	-	-	-	-	-		13
Sport and Recreation Facilities		58	122	-	8	56	61	5	8,0%	122
Outdoor Facilities		58	122	-	8	56	61	5	8,0%	122
<u>Other assets</u>		500	934	-	139	380	465	85	18,3%	934
Operational Buildings		500	934	-	139	380	465	85	18,3%	934
Municipal Offices		352	777	-	92	254	387	133	34,4%	777
Stores		148	157	-	47	126	78	(48)	-61,3%	157
<u>Computer Equipment</u>		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
<u>Furniture and Office Equipment</u>		351	415	-	12	215	208	(7)	-3,4%	415
Furniture and Office Equipment		351	415	-	12	215	208	(7)	-3,4%	415
<u>Machinery and Equipment</u>		1 023	1 275	-	101	555	629	74	11,8%	1 275
Machinery and Equipment		1 023	1 275	-	101	555	629	74	11,8%	1 275
<u>Transport Assets</u>		1 842	2 132	-	225	1 143	1 066	(77)	-7,2%	2 132
Transport Assets		1 842	2 132	-	225	1 143	1 066	(77)	-7,2%	2 132
Total Repairs and Maintenance Expenditure	1	7 769	10 288	-	962	4 153	4 855	703	14,5%	10 288

EC142 Senqu - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Re 1f	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		9 961	12 797	–	5 979	5 979	6 399	420	6,6%	12 797
Roads Infrastructure		7 668	10 516	–	4 895	4 895	5 258	363	6,9%	10 516
<i>Roads</i>		7 668	10 306	–	4 895	4 895	5 153	258	5,0%	10 306
<i>Road Structures</i>		–	210	–	–	–	105	105	100,0%	210
Storm water Infrastructure		1 271	1 474	–	700	700	737	37	5,0%	1 474
<i>Storm water Conveyance</i>		1 271	1 474	–	700	700	737	37	5,0%	1 474
Electrical Infrastructure		810	506	–	241	241	253	13	5,0%	506
<i>MV Networks</i>		703	248	–	118	118	124	6	5,0%	248
<i>LV Networks</i>		107	258	–	123	123	129	6	5,0%	258
Solid Waste Infrastructure		212	300	–	143	143	150	8	5,0%	300
<i>Landfill Sites</i>		212	300	–	143	143	150	8	5,0%	300
<u>Community Assets</u>		1 956	1 776	–	843	843	888	44	5,0%	1 776
Community Facilities		1 430	1 231	–	585	585	615	31	5,0%	1 231
<i>Halls</i>		528	548	–	260	260	274	14	5,0%	548
<i>Cemeteries/Crematoria</i>		460	194	–	92	92	97	5	5,0%	194
<i>Public Open Space</i>		56	51	–	24	24	26	1	5,0%	51
<i>Taxi Ranks/Bus Terminals</i>		386	438	–	208	208	219	11	5,0%	438
Sport and Recreation Facilities		526	545	–	259	259	273	14	5,0%	545
<i>Outdoor Facilities</i>		526	545	–	259	259	273	14	5,0%	545
<u>Other assets</u>		650	792	–	324	324	396	72	18,2%	792
Operational Buildings		650	792	–	324	324	396	72	18,2%	792
<i>Municipal Offices</i>		650	681	–	324	324	341	17	5,0%	681
<i>Yards</i>		–	79	–	–	–	40	40	100,0%	79
<i>Stores</i>		–	31	–	–	–	16	16	100,0%	31
<u>Intangible Assets</u>		106	103	–	49	49	52	3	5,0%	103
Licences and Rights		106	103	–	49	49	52	3	5,0%	103
<i>Computer Software and Applications</i>		106	103	–	49	49	52	3	5,0%	103
<u>Computer Equipment</u>		755	755	–	359	359	377	19	5,0%	755
Computer Equipment		755	755	–	359	359	377	19	5,0%	755
<u>Furniture and Office Equipment</u>		755	957	–	492	492	478	(14)	-2,9%	957
Furniture and Office Equipment		755	957	–	492	492	478	(14)	-2,9%	957
<u>Machinery and Equipment</u>		2 082	2 615	–	1 357	1 357	1 308	(49)	-3,8%	2 615
Machinery and Equipment		2 082	2 615	–	1 357	1 357	1 308	(49)	-3,8%	2 615
<u>Transport Assets</u>		1 952	2 495	–	1 185	1 185	1 248	62	5,0%	2 495
Transport Assets		1 952	2 495	–	1 185	1 185	1 248	62	5,0%	2 495
Total Depreciation	1	18 218	22 290	–	10 588	10 588	11 145	557	5,0%	22 290

EC142 Senqu - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December

Description	Ref 1	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		-	10 301	-	1 605	3 894	4 251	357	8,4%	10 301
Solid Waste Infrastructure		-	10 301	-	1 605	3 894	4 251	357	8,4%	10 301
Landfill Sites		-	10 301	-	1 605	3 894	4 251	357	8,4%	10 301
<u>Community Assets</u>		-	-	-	-	-	-	-		-
<u>Heritage assets</u>		-	-	-	-	-	-	-		-
<u>Investment properties</u>		-	-	-	-	-	-	-		-
<u>Other assets</u>		-	-	-	-	-	-	-		-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-		-
<u>Intangible Assets</u>		-	-	-	-	-	-	-		-
<u>Computer Equipment</u>		-	-	-	-	-	-	-		-
<u>Furniture and Office Equipment</u>		-	-	-	-	-	-	-		-
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-		-
<u>Transport Assets</u>		-	-	-	-	-	-	-		-
<u>Land</u>		-	-	-	-	-	-	-		-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-		-
Total Capital Expenditure on upgrading of existing assets	1	-	10 301	-	1 605	3 894	4 251	357	8,4%	10 301

SERVICE PROVIDERS/CONTRACTOR /VENDORS PERFORMANCE MANAGEMENT AND REPORTING 1 December 2018 until 31 December 2018

Service provider means a person or institution or any combination of persons and institutions which provide a municipal service

- External service provider means an external mechanism referred to in section 76(b) which provides a municipal service for a municipality
- Service delivery agreement means an agreement between a municipality and an institution or person mentioned in section 76(b) in terms of which a municipal service is provided by that institution or person, either for its own account or on behalf of the municipality

The purpose of this section is to provide reporting information related to the performance of external service providers at year.

MEMBERS OF THE ADJUDICATION COMMITTEE

BID Committee Members during 2018/2019		
Bid Specification Committee Members	Bid Evaluation Committee Members	Bid Adjudication Committee Members
T. van Zyl (Chairperson)	A. Gushmani (Chairperson)	K. Fourie (Chairperson)
B. Viedge	X. Mnzilwa	N. Sbukwana (SCM Official)
L. Tobben	D. Oertel	P. Bushula
M. Salmani	N. Nkopane (For Infrastructure Projects)	T. Wonga
N. Nkopane	Z. Koyana	L. Gologolo
M. Theron	S. Mbekushe	R. Crozier
M. Ramarou	U. Sobudula	
T. van Rensburg	P. Oliphant	
M. Nolan (Observer)	M. Nolan (Observer)	
N. Languza-Mtwebana (Secretary –SCM)	N. Languza-Mtwebana (Secretary –SCM)	
U. Mkontwana (Secretary – SCM)	U. Mkontwana (Secretary – SCM)	

MEMBERS OF THE SPECIFICATIONS AND EVALUATION COMMITTEE

BID Committee Members during 2018/2019 Circular 77 Infrastructure		
Bid Document Committee Members	Bid Disposal Committee Members	Bid Oversight Committee Members
CFO – K Fourie (Chairperson)	T van Zyl (Chairperson)	R Crozier (Chairperson)
N. Smith (SCM Practitioner)	N Smith (SCM Practitioner)	N. Smith (SCM Practitioner)
R Crozier	D Oertel	K. Fourie
N Nkopane	L Ramarou	N Nkopane
N V Languza-Mtwebana	T Belebesi (Asset Officer)	

SUPPLY CHAIN MANAGEMENT STATISTICS July 2018 to December 2018

Tenders awarded	1 st Quarter	2 nd Quarter	Total
	10	13	23

Meetings held	1st Quarter	2nd Quarter	Total
Bid Adjudication	3	5	8
Bid Specification	4	3	7
Bid Evaluation	6	5	11
Document Committee	0	0	0
Oversight Committee	3	5	8
Average time taken from tender advertisement to award of tender: 1 Month 2 Weeks			

SUPPLY CHAIN MANAGEMENT: VENDOR PERFORMANCE REPORTING

All directorates who are required to manage service providers/contractors/ vendors, are required to provide detailed reporting on the manner in which these service providers/contractors/ vendors undertake this task. In doing so, reporting is required to reflect on progress related to any project /contract awarded within their Directorates. Reporting is required to include an assessment and rating in respect of actual progress and performance achieved and this is consolidated by the Supply Chain Division (who requires this in order to sanction and justify the payment of service providers/contractors/ vendors).

SCM: FOCUS AREAS FOR IMPROVEMENTS ((1st QUARTER AND QUARTER 2 OF THE FINANCIAL YEAR 2018/2019)

Based on the assessment of SCM performance in relation to performance assessment targets and progress results, the following focus areas for improvement have been identified:

- Vendors' registration on the Supply Chain Management data base are required to be checked prior to the issue of an order /order number in order to avoid delays.
- All vendors tax matters and BBB - EE certificates are required to be in order and current. Service providers who have been awarded multi-year contracts are required to submit these annually to the SCM division.
- Vendors' Tax Clearance Certificates must be verified by SCM (for authenticity) prior to the issuing of an order or payment. This is required in order to eliminate audit implications and queries.
- Vendors' assessment / evaluation forms must be completed in detail and according to procedure /policy prescripts in order to allow for a qualitative overall assessment of the vendor/service provider / suppliers' value in respect service delivery.
- All vendors invoices that are submitted to the creditor's office must have a signed vendor's assessment /evaluation form; and
- The evaluation forms must be completed in full and submitted in time for accurate monitoring and reporting

NEW AND UPDATED VENDORS (1st QUARTER AND QUARTER 2 OF THE FINANCIAL YEAR 2017/2018)

The total number of new and updated vendors for the 1st quarter of the 2017/2018 financial year was 21 and in the 2nd quarter the number was 31

TAX CLEARANCE VENDORS

Tax clearance updates were completed during Quarters 1 and 2.

The SCM Unit on a regular basis (monthly and quarterly) check to ensure that Vendors are registered on the Senqu Municipal Data Base and on the National Treasury Central Data base. Additionally, Vendor's Tax compliance and BBBEE status are checked and verified. Vendors are not restricted to update their information and status"

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MUNICIPAL INFRASTRUCTURE/CAPITAL PROJECTS AND SERVICE PROVIDER PERFORMANCE REPORT

Fully Achieved/Project Milestones / Targets Met – Excellent performance	4
Project Milestones / Targets Met with a Variance – Good Achievement	3
Project Milestones / Target Not yet met/not fully achieved	2
Project Milestones / Targets Not achieved	1
Projects not assessed (New projects commenced after December 2017	Not assessed - new project/s

Note: The purpose of this section is to provide information relating to the performance of external service providers. Only services rendered for an amount more than R 200 000 are listed.

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018

Bid number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/Variation	Current Status / progress problems with project/ milestones Targets	Overall Performance
178/2016-2017	Construction of Paved Roads in ward 11 - Herschel	Director Technical Services	Amadwala Construction Trading 363 cc	R 17 856 564.99	R 714 541.00	Complete	3
15/2016-2017	Design, documentation & site supervision for the paved roads, gravel roads & storm water channels in Herschel: Ward 11	Director Technical Services	Dibanani Consulting	R 342 000.00	R 886 569.52	Complete	3

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INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/Variation	Current Status / progress problems with project/milestones Targets	Overall Performance
60/2017-2018	Construction of paved roads in ward 10 Tienbank	Director Technical Services	Amadwala Construction Trading 363 cc	R 16 740 003.39	R 2 521 827.73	Construction (Penalties as of 03 November 2018)	2
16/2016-2017	Design, documentation & site supervision for the paved roads, gravel roads & storm water channels in Tienbank: Ward 10	Director Technical Services	Dibanani Consulting	R 342 000.00	R 955 569.52	Construction	2
121/2016-2017	Design, documentation & site supervision for the construction of Lady Grey solid waste: Ward 14	Director Community Services - PMU	Rhodium Consulting JV Thuso Development	R 430 816.93	Pending Section approval	Construction	2
03/2017-2018	Upgrading of Lady Grey Solid Waste: Ward 14	Director Community Services - PMU	RT Civils	R 5 638 425.18	Pending Section approval	Construction	2

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/milestones Targets	Overall Performance
92/2017-2018	Upgrading of Barkly East solid waste: Ward 15	Director Community Services - PMU	Qhophe Construction	R 20 069 076.65	None	Construction (was suspended)	2
77/2016-2017	Design, documentation and site supervision of construction of proposed Lady Grey animal pound ward 14	Director Technical Services	SKCM Architects & Consulting Engineers	R 300 076.40	R 637 224.58	Design	2
108/2017-2018	Construction of animal pound in Ward 14 (Lady Grey)	Director Technical Services	New Elite/WDR JV	R 5 993 621.75	None	Construction	2
80/2017-2018	Closure of old Sterks80pruit solid waste site	Director Community Services - PMU	Tebogo Business Trust JV Mofomo	R 6 616 324.55	None	Construction	2

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/milestones Targets	Overall Performance
40/2017-2018	Design, documentation & Site Supervision for Construction of 6 kms access road with 1.5 storm-water control in Ward1	Director Technical Services	Nemorango Consulting Engineers	R 437 575.00	None	Appointed	3
41/2017-2018	Design, documentation & Site Supervision for Construction of 6 kms access road with 1.5 storm-water control in Ward2	Director Technical Services	Nemorango Consulting Engineers	R 425 787.50	None	Under design	3
38/2017-2018	Design, documentation & Site Supervision for Construction of Gravel roads – Eslindini to Frans (W12)	Director Technical Services	Sky high Consulting Engineer	R 405 000.00	None	Appointed	3

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INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid Number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/ milestones Targets	Overall Performance
111/2017-2018	Design, documentation & Site Supervision for Construction of 6 km of Paved Roads with storm-water control Boysi Nondala in Ward 16	Director Technical Services	Afroteam Consulting Engineers	R 462 831.26	None	Appointed	2
79/2017-2018	Construction of 6 km of Paved Roads with storm-water control Boysi Nondala in Ward 16	Director Technical Services	New Elite & WDR JV	R 29 174 591.50	None	Construction (was suspended)	2
109/2017-2018	Upgrading of 2nd floor Old Age Home and all infrastructure repairs in Lady Grey municipal buildings.	Director Technical Services	Odwaand SolieTading Enterprise	R 15 033 664.80	None	Contractor Appointed	1

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid Number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/milestones Targets	Overall Performance
81/2017-2018	Construction of New Cemetery in Barkly East (Land Acquisition / Expropriation, EIA application, Design, Documentation, project supervision for the construction of Barkly East Cemetery Ward 16)	Director Community Services - PMU	Rhodium Consulting JV Thuso Development	R 525 827.61	None	Under EIA	1
139/2016-2017	Design, documentation & Site Supervision for the Construction of Rhodes Solid Waste: Ward 13	Director Community Services - PMU	Rhodium Consulting JV Thuso Development	R 230 451.00	Pending Sect 116 approval	Design and EIA, Waiting for RoD	
49/2016-2017	Renewal of Kwezi Sport Field Fence PSP	Director Community Services - PMU	Van der Walt Du Plessis	R 208 678.65	None	Completed	3

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid Number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/milestones Targets	Overall Performance
193/2014-2015	Design, documentation & Site Supervision for Construction of new Community Hall in Ward 9	Director Technical Services	Iqhayiya Design	R 389 712.99	R 111 726.48	Contractors contract terminated and the project has been re-tendered- Construction	2
52/2016-2017	Construction of new Community Hall in Ward 9	Director Technical Services	Flagsik Projects	R 1 460 169.73	None	Construction	2
07/2016-2017	Design, documentation & Site Supervision for the two Pedestrian Bridges in Bebeza: Ward 5	Director Technical Services	R Mahange & Associates	R 330 000.00	None	Construction	2
135/2017-2018	Construction of two Pedestrian Bridges in Bebeza: Ward 5	Director Technical Services	Amadwala Construction Trading 363 cc	R 3 582 844.31	None	Construction (Penalties)	2
08/2016-2017	Design, Documentation and Site Supervision of Construction of Municipal Parking Bay Ward 14	Director Technical Services	SKCM Engineers	R 189 240.00	None	Complete	3
08/2017-2018	Construction of Municipal Parking Bay with Stormwater control in Lady Grey – Ward 14	Director Technical Services	Envirotech	R 3 498 697.62	None	Complete	3

INFRASTRUCTURE/CAPITAL PROJECTS as at 31 December 2018 (cont.)

Bid Number	Description of Services	End User/Project Manager	Contractor/Service Provider	Amount	Extension/ Variation	Current Status / progress problems with project/ milestones Targets	Overall Performance
39/2017-2018	Development of new Solid Waste Site for Sterkspruit (W8) EIA & Engineer appointment	Director Technical Services	ACES Consultants	R 772 839.84	None	EIA application	1
78/2017-2018	Design, Documentation & Site Supervision for Construction of 1.4 km paved sidewalks in Barkly East	Director Technical Services	R Mahange & Associates	R 493 696.00	None	Appointed EPWP counter-funding	3
110/2017-2018	Design, documentation & Site Supervision Renovation of Khwezi Naledi Node	Director Technical Services	Afroteam Consulting Engineers	R 376 412.43	None	Appointed	3
67/2017-2018	Design, documentation & Site Supervision Renovation of Barkly East town hall	Director Technical Services	SKCM Engineers	R 763 721.92	R657 532.12	Design completed	3
73/2017-2018	DoE (INEP) Various wards	Director Technical Services	DFR Engineers	R 1 746 637.97	None	Appointed	4
99/2018-2019	DoE (INEP) Various wards [2018-19]	Director Technical Services	Core Facts	R 5 249 104.16	None	Appointed	4

CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2017 to 31 December 2018 (Cont.)

Bid No.	Project Name	Service Provider	Tender Value	Contract period /type of contract Type of contract	Level of Service/s & Contract	Variance / Reason for Variance	Remedial Action and timeframes to correct variance	Overall Performance
101/2017-2018	Purchase & Installation of Weigh Pad	Siyakwantu Designing and Projects	R 140 000.00	Once off purchase and installation	Maintenance agreement	No variance	None	4
105/2017-2018	Employee Satisfaction Survey	Accord Kalos Academy	R 197 765.00	Appointed	Yes	No variance	None	4
87/2017/2018	SDBIP & Performance Management related Professional Services	Charmaine Van Schalkwyk Consulting	Rates tendered	3 years	Yes	No variance	None	4
17/2017-2018	Provision for Travel Agency Services	Rennies Travel	Rates tendered	3 years	SLA Required	No variance	None	3
122/2018-2019	Purchase and Delivery of Soccer Poles Nets	Ta Stera Enterprises (Pty) Ltd	R 223 411.79	Once off purchase	N/A	No variance	None	4
124/2018-2019	IT Equipment	Sterkspruit Copy Centre (Pty) Ltd	R 1 249 080.00	Once off purchase	N/A	No variance	None	N/A – Has not commenced

CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2017 to 31 December 2018 (Cont.)

Bid No.	Project Name	Service Provider	Tender Value	Contract period /type of contract Type of contract	Level of Service/s & Contract	Variance / Reason for Variance	Remedial Action and timeframes to correct variance	Overall Performance
146/2018-2019	Purchase and Delivery of IT Server	Crystal Communications (PTY) LTD	R 277 193.70	Once off purchase and installation	Yes	None	None	N/A – Has not commenced
152/2018-2019	Internal Audit Services	Lunika Chartered Accountants and Auditors	R 945 600.00	3 Years	SLA Required	None	None	N/A – Has not commenced
156/2018-2019	Purchase and Delivery of Weed Eaters	Hawk Earthing Trading (Pty)Ltd	R 196 000.00	Once off purchase and installation	Yes	None	None	N/A – Has not commenced
173/2018-2019	Purchase and Delivery of Black Bags	Nemani & Sons CC	R 190 500	Once off purchase and installation	Yes	None	None	N/A –Has not commenced
176/2018-2019	DEVELOPMENT OF A LOCAL SPATIAL DEVELOPMENT FRAMEWORK FOR LADY GREY	Umhlaba Consulting Group (PTY) LTD	R 222 000.00	Once Off Appointment for task	Yes	None	None	N/A – Has not commenced
178/2018-2019	Barkly East Pedestrian Sidewalks	Fedishia Trading Enterprise cc	R 3 200 213.00	Construction	Yes	None	None	N/A

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CONSOLIDATED SERVICE PROVIDER BIDS AWARDED FOR THE PERIOD - Period July 2017 to 31 December 2018 (Cont.)

Bid No.	Project Name	Service Provider	Tender Value	Contract period /type of contract	Level of Service/s & Contract	Variance / Reason for Variance	Remedial Action and timeframes to correct variance	Overall Performance
180/2018-2019	GIS	Umhlaba Consulting Group (PTY) LTD	R 646 242.50	3 Years	Yes	None	None	N/A – Has not commenced
182/2018-2019	LAYOUT PLANS FOR LADY GREY AND BE	ILIZWE Town & Regional Planners	R 155 250.00	Once Off Appointment for task	Yes	None	None	N/A – Has not commenced

VENDOR PERFORMANCE FOR THE PERIOD 1 July 2018 to 30 September 2018: Quarter 1

Fully Achieved/Project Milestones / Targets Met – Excellent performance	4
Project Milestones / Targets Met with a Variance – Good Achievement	3
Project Milestones / Target Not yet met/not fully achieved	2
Project Milestones / Targets Not achieved	1
Projects not assessed (New projects commenced after December 2017)	Not assessed - new project/s

DEPARTMENT	TOTAL	POOR Not achieved	FAIR Not yet met/not fully achieved	GOOD Targets Met Variance – as a result circumstances / overall - Good Achievement	EXCELLENT Fully Achieved/Targets Met – Excellent performance	Not assessed - new project/s
Technical services	109	168	0	0	137	31
BTO	58	24	0	0	14	10
Community services department	46	73	0	0	15	58
Corporate services and support department	117	129	0	1	40	88
MM's Office	13	8	0	0	6	2
DTPS	17	6	0	0	3	3
Internal Audit Unit	2	0	0	0	0	0
TOTAL	362	409	0	1	215	192

QUARTER 1 – 30 September 2018 - OVERALL ASSESSMENT RESULTS

<u>NO. OF PROJECTS - As provided</u>	<u>POOR</u> Not achieved	<u>FAIR</u> Not yet met/not fully achieved	<u>GOOD</u> Targets Met Variance – as a result circumstance overall - Good Achievement	<u>EXCELLENT</u> Fully Achieved/Targets Met – Excellent performance	<u>Not assessed – not recorded and or new project/s</u>
362	0	1	215	192	1
	0.00% Poor	0.25% Fair	52.56% Good	46.94% Excellent	0.25%

VENDOR PERFORMANCE FOR THE PERIOD 1 October 2018 to 31 December 2018:Quarter 2

Fully Achieved/Project Milestones / Targets Met – Excellent performance	4
Project Milestones / Targets Met with a Variance – Good Achievement	3
Project Milestones / Target Not yet met/not fully achieved	2
Project Milestones / Targets Not achieved	1
Projects not assessed (New projects commenced after December 2017)	Not assessed - new project/s

DEPARTMENT	TOTAL	POOR Not achieved	FAIR Not yet met/ not fully achieved	GOOD Targets Met Variance – as a result circumstance overall - Good Achievement	EXCELLENT Fully Achieved/Targets Met – Excellent performance	Not assessed – not recorded and or new project/s
Technical services	164	0	0	130	34	0
BTO	48	0	0	40	8	0
Community services department	105	0	0	37	67	1
Corporate services and support department	156	1	0	51	102	2
MM's Office	27	0	1	12	14	0
DTPS	24	0	0	0	24	0
TOTAL	524	1	1	270	249	3

QUARTER 2 - 31 December 2018 – OVERALL ASSESSMENT RESULTS

NO. OF PROJECTS - As per provided	POOR Not achieved	FAIR Not yet met/not fully achieved	GOOD Targets Met Variance – as a result circumstances overall - Good Achievement	EXCELLENT Fully Achieved/Targets Met – Excellent performance	Not assessed – not recorded and or new project/s
584	1	1	270	249	3

	0.19% Poor	0.19% Fair	51.53% Good	47.52% Excellent	0.57%
--	------------	------------	-------------	------------------	-------

BACKGROUND

As prescribed in terms of s72 of the Municipal Finance Management Act, Act 56, no. 6 of 2003, Chapter 8, it is incumbent upon the Accounting Officer of a municipality to submit a mid-year performance assessment report to the Mayor annually, by 25 January and tabled to Council by 31 January 2018.

Reporting on performance covers the period 1 July 2018 – 31 December 2018. Reporting examines the actual performance achieved against the pre-determined targets and is reflected within each Key Performance Area (KPA). To place performance management into perspective, the development of performance objectives and targets occurs within a specific context, which will be detailed further.

The IDP is used to develop the strategic direction of the organisation (reflected as a 5-year strategic plan). This is operationalized into the IDP objectives, which are then translated into the organizational strategic objectives and targets (reviewed annually). In order to ensure that these objectives are met they are translated into the organisation's SDBIP (Service Delivery and Budget Implementation Plan). The SDBIP represents the consolidated operational plans for each directorate which are in turn aligned to both the Budget and IDP. Performance scorecards are developed from these and are aligned in order to facilitate the achievement of operational goals and objectives. In this manner it is ensured that realistic objectives are set that take into account the organisational structure and related resources (budget and other).

It must be noted that in all aspects of this report, claims of performance will be backed by supporting evidence (contained within portfolios of evidence). This facilitates all processes relating to verification and auditing. When analysing performance, it must be noted that in situations where performance targets have not been achieved, and/or it is clear that should the status quo remain, that these targets will not be achieved by the target date, then appropriate remedial action is required to be taken in order to rectify this situation and to facilitate required progress. Conducting assessments in this manner will ultimately facilitate the achievement of targets overall.

This report will assess performance using a combination of financial and other performance reporting techniques. When evaluating institutional performance (which is logically also dependent on individual performance within said Directorates), performance is measured according to the following Key Performance Areas (KPA's) that also mirror the national Key Performance Indicators as reflected within the Municipal Planning and Performance Regulations (2006).

These KPA's are reflected as

- | | |
|--------|--|
| KPA 1: | Basic Service Delivery |
| KPA 2: | Local Economic Development |
| KPA 3: | Municipal Financial Management and Viability |
| KPA 4: | Municipal Transformation and Institutional Development |
| KPA 5: | Good Governance and Public Participation |

This report examines the extent to which the KPA's have been **collectively met.**

This report will begin with a **snap shot narrative that summarizes and highlights some performance issues/achievements and challenges experienced while attempting to achieving required targets.** These discussions centre around the Key Performance Areas (KPA's) as specified. The consolidated

discussions for each KPA will then be followed by the actual s72 report, which provides extensive and required detail regarding each and every performance target – detailing actual performance achieved as against required performance targets. **This is reflected in the attached Annexure A, S72 Performance report (SDBIP Institutional Targets for IN QUARTER 1 AND IN QUARTER 2).**

A consolidated and overall assessment of the Organizational institutional / KPI's levels will follow and the entire report will provide a consolidated report tabling the following required detail:

- Where required targets were fully achieved and even exceeded;
- Where targets were met and/or are in progress;
- The number of targets that have not been met;
- The number of targets not met, and the variances associated with these same targets;
- The number of areas where there was no reporting, or areas which are not applicable at mid-year assessment and therefore do not form part of the midyear assessment;
- The targets to be reviewed/revised, and
- The overall percentages of where the targets were achieved as summarized within each KPA area.

In this manner the areas of strength and those requiring attention will be clearly detailed.

PERFORMANCE ASSESSMENT REPORTING

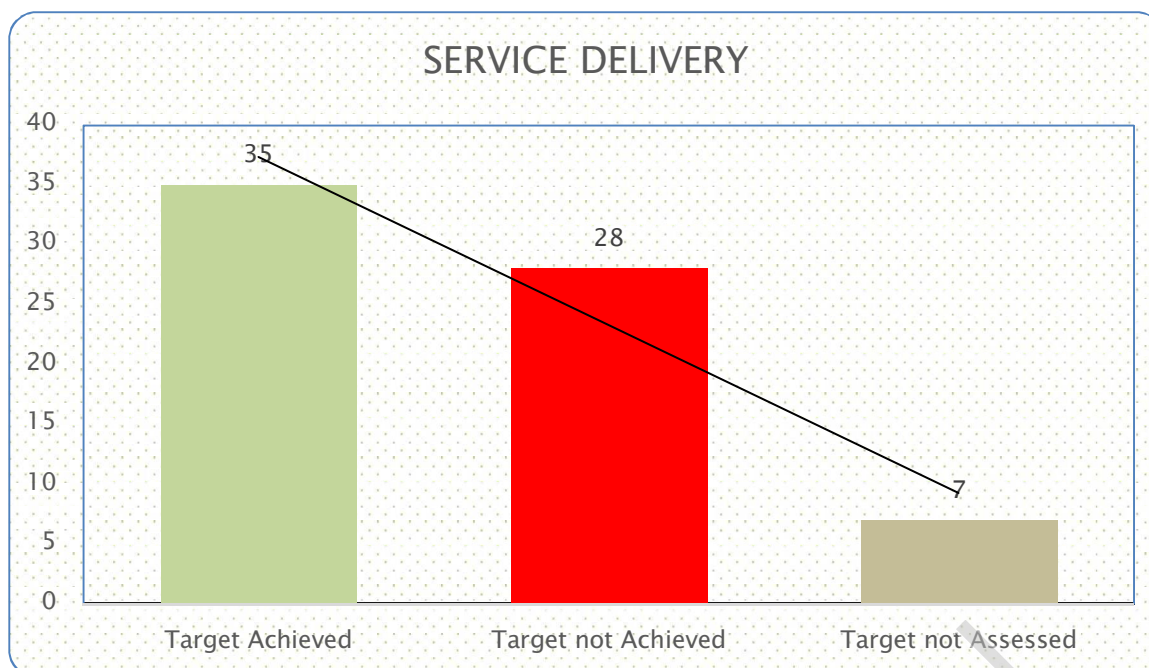
KEY PERFORMANCE AREAS

KPA 1: BASIC SERVICE DELIVERY

Within this KPA many achievements have been made despite ongoing challenges relating to funding, ageing /outdated infrastructure, skills shortages and challenges of a geographical nature. Some and achievements and challenges will be highlighted within the programme areas as follows:

(Extensive and required detail **is reflected in the attached Annexure A**

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Service Delivery	70	35	50.00	28	40.00	7	10.00



1.1 **Traffic BSD01**

Vehicles Registered

- Targets were achieved with variation or deviations. Exceeded the planned targets)
- In particular this target for both quarter (IN QUARTER 1 and IN QUARTER 2) were exceeded /over Achieved more than the planned targets were achieved.
- In Q 1: Deviation to planned target – (exceeded) - 12 more vehicles registered in July, 23 more vehicles registered in August and 12 more vehicles registered in September 2018.
- in IN QUARTER 2 : Variation to planned target (exceeded) - 10 more vehicles registered in October 4 less vehicles registered in November and 12 more vehicles registered in December.
- The reporting received from Directorates requires to be more structured, accurate and of a qualitative nature -- statistics and figures are required to be consolidated
- Moving forward baseline information needs to be assessed so too information from various reporting periods especially against prior year targets and achievements so as to determine how to structure realistic monthly / quaterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) The level of the Target set will need to consider the human capital skill availability, knowledge, and resources required to meet these targets.

Licensed Vehicles

- In particular this target for both quarter (in quarter 1 and quarter 2) was exceeded /over Achieved more than the planned target was achieved.
- In quarter 1: Target exceeded with a variance of 166 more vehicles licensed in July 2018, 123 more vehicles licensed in August 2018 and 24 less vehicles licensed in September 2018.

- In quarter 2: Target exceeded with a variation to target - 559 more vehicles licensed. In October 2018 - 288 more vehicles licensed, in November 2018 - 236 more vehicles licensed and in December 2018 35 more vehicles licensed.
- An assessment /evaluation on baseline information from various reporting periods especially against prior year targets and achievements must be carried so as to determine how to structure realistic monthly / quarterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) The level of the Target set will need to consider the human capital skill availability, knowledge, and resources required to meet these targets.

People tested on Learners Licence

- In quarter 1: variances - 17 less than planned target tested in July 2018 and, 27 less than planned target tested in September 2018. In August 2018 there was a variation to target 13 more people were tested above the planned target.
- The variance was caused by the LEU machine (eye test machine) not working and a community protest that lasted for 2 weeks during the month of October 2018 was a further contributing factor.
- The Municipality is in a process of constructing a DLTC in Sterkspruit, which will assist when there are community unrest / uprisings, people can be redirected to another DLTC within the municipality when said occurs to ensure continued service delivery.

People tested on Drivers Licence

- In quarter 1 - Target was not achieved - variances - 56 more people were test above the planned target in July 2018 and in August 2018 - 31 less people were tested below the planned target and in September 2018 - 25 less people were tested below the set target
- In quarter 2 - Target Not Achieved - variances of 215 less people were tested below the planned set target. In October 67 less people were tested, in November 101 less people were tested and in December 47 less people were tested. The reason for the variance is that there was a community protest that lasted for 2 weeks during the month of October.
- This a demand-driven / based target as a result the achievement / performance varies from time to time. The community protest that lasted for 2 weeks during the month of October 2018 contributed to the variance.
- Targets to be based on reliable information - done through an assessment /evaluation on baseline information from various reporting periods especially against prior year targets and achievements must be carried so as to determine how to structure realistic monthly / quarterly targets. The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic.

Vehicles tested for Roadworthiness

Targets were not achieved in both quarters - variances / deviations.

- There was no roadworthy testing in both Quarter 1 and 2.
- The Variance is directly affected by staff movements in the Division, Grade A Examiner promoted to Superintendents Licencing post, resulted in the post becoming vacant with no responsible incumbent for the Road Worthy testing division. The roadworthy station is further not compliant (do not meet the necessary requirements as per NRTA (National Road Traffic Act) to test vehicles). Resources shortages – in terms of equipment (digital camera) required to capture the evidence of tests.
- In quarter 2: Variance as a result of a community protest that lasted for 2 weeks during the month of October 2018.
- To improve performance traffic officers should be capacitated to operate all machines, request for IT equipment budget, comply with NRTA.

Challenges

- Grade A Examiner not appointed current incumbent promoted - no responsible incumbent for the Road Worthy testing division.
- The roadworthy station is further not compliant (do not meet the necessary requirements as per NRTA (National Road Traffic Act) to test vehicles). Resulting in vehicles not being tested for Roadworthiness
- Resources shortages – in terms of equipment (digital camera) required to capture the evidence of tests.
- Community protest that flare up lasting at least 2 weeks.
- Traffic officers should be capacitated to operate all machines, request for IT equipment budget, comply with NRTA.
- "break-in" at the traffic station an incident which caused the station to close down for a few days in August 2017.
- Demand driven target and are often hampered by outside parties /3rd parties
- there were still challenges experienced in Sterkspruit with the building and its level of compliance with Provincial standards (as per the Department of Roads and Transport);
- Delays in By-Laws makes it difficult for the traffic section to perform peace officer duties on behalf of the municipality, leaving the municipality with no choice but to rely on SAPS, a matter which sometimes not assisting.
- Traffic officers only work during working hours thus meaning, offences committed after hours are not monitored and this is due to financial constraints associated with employees working overtime.

Road Offense Tickets issued

Targets were not achieved in both quarters - variances / deviations.

- Variance in quarter 1: - no fines issued for all the Senqu LM towns this was due to not having sufficient stock of fine books. The Sterkspruit fine books were depleted (noted that Sterkspruit Town is where majority of the fines were issued – source of revenue).
- In quarter 2: The variance was a result of a community protest that lasted for 2 weeks during the month of October.

The division requires to be managed and monitored more effectively, staff to be “performance managed” and disciplinary action to be taken against staff who fail to perform. A monthly audit of fine books to occur - should this continue it will and has resulted in loss of revenue for the Municipality.

Construction of a DLTC in Sterkspruit

- The tender was advertised during the quarter on 21 September 2018 (notice number 170/2017-18), The appointment of a service provider was not realised this due to the tender not been evaluated by the Bid Evaluation Committee. This has resulted in the under expenditure.
- Planning plays a critical role when establishing targets - specifically if they linked to timeframes and a budget and there is reliance on third parties in terms of approval.
- The division will require to manage and monitor processes of identified projects in terms of planned timeframes more carefully considering the associated challenges and risks that arise.

1.2 Roads, Bridges and Transport Infrastructure - BSD02

Progress

- In quarter 1 the Target was Not Achieved a Total of 14,93 km maintained during the quarter.
- Maintenance of roads was not done during the month of September 2018.
- POTHOLE: Total of 2971 potholes maintained during the quarter.
- STORMWATER: Total of 57307 m of stormwater was maintained during the quarter.

In IN QUARTER 1 – The targets where initially set without an approved road maintenance plan. The road maintenance plan was only approved at the council meeting in August 2018.

In quarter 2: There is reliance on the Political Arm to identify the critical areas where re-graveling should be done and, only certain of the critical areas that required to be maintained /bladed and patched were identified.

No maintenance was done in Ward 9, 11, 12 and 17 during the 2nd quarter as these wards were not in the council approved Roads Maintenance plan.

The potholes are as a result of poor road surface and the rain that caused more potholes to occur.

By Quarter 2 - 51,43 km roads were maintained. 4963 potholes were maintained /filled. 96271 Metres of Stormwater maintained.

Roads Maintenance planning must become part of strategic planning and SDBIP processes and occur in quarter 3 and not quarter 4 annually. In the absence of a Master Plan Road Maintenance can often be “reactive maintenance - performed as a reaction to a specific distress at the time (neglected Roads cost more money to repair than if they have been maintained as planned .There ongoing challenges as planned to be performed on roads that show signs of deterioration, can in most cases be considered wasted effort as the severely distressed Roads will experience ongoing challenges.

Construction of 6 km paved Road with stormwater control (Phase 1) Boyisi Nondala.

- In quarter 1: The contract was sent for review in terms of SCM policy which took longer than expected as auditors had to be appointed by the SCM Unit. A contractor was appointed on 25 September 2018.
- In quarter 2: The project was stopped through a litigation process.

Litigation issues impeded project progress. The contract had to be sent for review in terms of SCM policy which took longer than expected as auditors were required to be appointed through the SCM unit. As indicated the matter has since been resolved and the project / work is progressing well with a backlog of 6 weeks as result of the litigation processes.

Construction of 6 kms access road with 1,5 storm water control W1 by June 2019

- In quarter 1: The consultant was appointed late due to critical project changes in the CIP. This led to delays in the designs for construction. In quarter 2 -The tender went to the adjudication but was referred back to the evaluation committee due to some errors.
- In quarter 2: The tender was adjudicated and not accepted due to identified errors. The tender will be re-evaluated in January 2019 by the evaluation committee.

Construction of 5.5kms of interlock paved road, with 10.2km stormwater channels in Herschel (Ward 13) by 30 June 2018

- In quarter 1: The project was not budgeted for in 2018/2019 financial year as the contractor never completed by 30 June 2018. Practical completion certificate received on 24 July 2018. The Target was achieved 24 days after the planned completion date in quarter 1 (a variance to timeframe - 24 days).
- No planned target for quarter 2.

Construction of 6 kms access road with storm water control W2 by June 2020

- In quarter 1: SCM processes and Tender documents were completed.
- The contractor was not appointed in quarter 2 as planned due to the inconsistency of the budget processes. The appointment of the contractor will roll over to quarter 3

Planning processes and development of targets must take into account the availability of Budget.

Construction of 5,5 kms paved road and stormwater channels in Tienbank Ward 10 by 30 June 2018

- In quarter 1: Eskom infrastructure was not removed despite numerous requests which started from February 2018. The target rolled over to quarter 2 however it was not met in quarter 2 either. There is Reliance on a third party (Eskom). These delays not foreseen will have a negative impact on the municipal expenditure and will result in contractor claims and time extensions.
- Pro - actively find ways to manage and negate this type of potential risk that is presented when there are identified projects and reliance on third parties.

Construction of 6 kms of new Gravel Road with 1,5 of stormwater channels between Esilindini and Frans by 30 June 2019

- In quarter 1: Target was achieved (Designs). The planned target for quarter 2 was not achieved (it was planned that the contractor be appointed on the 30 December 2018). To Improve communication with the PSP to achieve a higher level of expenditure in order to meet the DORA target of 40% by December 2018

Construction of 2 Pedestrian Bridges in Mabele Old Ward 5 (Now ward 4) by June 2018

- In quarter 1: Both pedestrian bridges are completely constructed the earthworks for the footpaths is complete. There was a Variance of 540 meters of paving outstanding which was, expected to be completed end of October 2018 (roll over into quarter 2).
- The Primary contractor is not complying to 30% SMME requirement. Action of penalties will be applied against the primary contractor and a meeting will be held with the contractor on 3 July 2018. 540 meters of paving is still outstanding, expected to be completed end of October 2018
- The Primary contractor has not complied with the 30% SMME requirement/s. Action of penalties will be applied and meeting held with the contractor on the 3rd July 2018. The target/s must be reviewed to must either include the SMME requirement or a separate Target must construct to include said - the reporting on said cannot form part of a target if the target is not set to include this as a milestone.
- No planned target for quarter 2.

Construction of 6 km access road with storm water control W7 by June 2020

- Targets Not Achieved in both quarters
- In quarter 1 Legal services were dealing with this matter which was lodged with the High Court in Grahamstown during November 2018.
- In quarter 2: Awaiting court verdict.
- Legal service to provide consistent reporting on said matter.

Construction of 180 accesses to properties in Tienbank

- In quarter 1: Bidders were non-responsive. The bid is in a 6-month cooling off period.
- In quarter 2: The project remained on a cooling off period until the 2 November 2018. Due to the festive season period shut down, the project was re-advertised in January 2019 and there were non-responsive tenderers.
- SCM to give report that there were no tenders received

Construction of 1,4 km paved sidewalks in Barkly East by 30 June 2019

- In quarter 1: Delay of DRPW inputs before the Specifications Committee could sit - the tender closed 16 October 2018. In quarter 2: The contractor has been appointed on 12 November 2018, however it was the target for quarter 1. Additionally, the Specifications Committee did not approve specifications (the specifications were deemed to be insufficient - the Traffic Department indicated that there were different specifications for different roads.
- In quarter 2: The tenders were non-responsive, and this resulted in a 6-month cooling off period until the 16 April 2019.
- SCM to formalize the report in relation to the non-responsive tenders.

Manage and monitor progress of targets - review the target during the adjustment period.

Construction of 13 speed control humps in Kwezi Naledi, Steve Tswete, Lady Grey, Rhodes & Transwilder

- In quarter 1: Specifications Committee did not approve specifications (the specifications were deemed to be insufficient - the Traffic Department indicated that there were different specifications for different roads.
- In quarter 2: The tenders were non-responsive, and this resulted in a 6-month cooling off period until the 16 April 2019.
- SCM to formalize the report in relation to the non-responsive tenders.

Challenges

- Lack of professional capacity in the PMU Unit
- The high level of maintenance of municipal road particularly the tarred roads is attributed to the fact that the municipality is concentrating mostly on the maintenance and minor construction of new assets thus leaving the old infrastructure under enormous strain. This is a very costly exercise as lots of monies get spent to repair infrastructure that is already very much derelict.
- Bad weather conditions also impact a lot on the above matter because sometimes the delays of the repairs are as result of extreme cold weathers of heavy rains which makes almost impossible to work on the worn-out road infrastructure.
- The EIA delays for construction of Bridges are a frustration for the municipality as sometimes these projects are on hold for very long periods only awaiting the approval of EIA's.
- Certain projects on hold due to Litigation and legal advice

1.3 Indoor Recreational Community Facilities BSD03

Progress

Construction of a Community Hall Ward in Ward 9

- In quarter 1: Difficulty in contacting the consultant and the contractor despite telephone requests. Only one weeks work left. Penalties will be applied. Expected to be completed in IN QUARTER 2 .
- The project has been completed and Practical completion certificate 23 October 2018. Noted this was planned target for quarter 1.
- No planned Target for quarter 2

Repairs and maintenance of Community Halls in Towns

- In quarter 1: Lady Grey Town Hall was maintained by: Repairing and replacing sewer pipes Installing burglars on 2 doors. NKULULEKO HALL The fence around the hall was replaced
- In quarter 2: Bunga Hall was maintained by: Replacing and painting cornice ceiling in the stage area, varnish doors and patching cracks and paint. KHWESI NALEDI HALL was maintained by: replacing and painting cornice on ceiling and painting walls (toilets, store room and change rooms).

Repairs and maintenance of Community Halls in Rural Areas

- In quarter 1: Maintenance was conducted as follows: Hillside community hall: Replace 6 window panes, Paint 9 window frames, replace 3 door locks, fit 1 door with lock, Sand and paint 3 doors. Esilindini community hall: Fit 8 window panes and glasses, Replace and paint cornice and Repair sliding door. Thaba Lesoba community hall: Fix leakages on the roof, replace 2 doors with locks, replace fascia board and fastened gutters, Replace the gate and Fix stoop on the veranda. Herschel hall: maintenance done as follows: Replace two toilet doors, Sand and paint twenty window frames, Sand and paint nine doors, Install fascia boards and downpipes.
- In quarter 2: Ward 11 BLUE GUMS HALL: Replace toilet doors, replace all damaged doors and locks, replace security door locks, Paint window frames, replace security doors, Replace gates and locks.
- WARD 03 MAKALAKALENG HALL: Replace 2 doors, Replace all door locks, Sand and paint doors, Paint window frames, Repair fence – one panel of palisade fencing.
- WARD 01 NDOFELA HALL: Fix leakages on the roof, replace door locks, paint all window frames, Sand and paint doors, Replace 1 door.
- WARD 10 TIENBANK HALL: Replace window glasses, Replace doors and locks
- PHELANDABA HALL: Replace fascia board, gutters, and down pipes, replace lock for security doors, Sand doors and repaint.

Report on Cleaning of Community Halls in Town

- Planned targets for quarter and quarter over achieved
- The Community identified 3 additional halls to be included into the maintenance schedule (notwithstanding these halls did not form part of the pre-determined targets).
- IN QUARTER 2: There was a need for cleaning in the other three halls and it could not wait as it was requested by the communities.

During planning phases - assessment of Halls to be done annually to determine and identify maintenance needs of Halls (budget permitting) and cleaning of all Halls to be incorporated as part of monthly work programme.

1.4 Cemeteries and Pauper Burials BSD04

Report on Number of Burial Plots provided as per request

- In quarter 1: A total of 52 burial plots were provided during the quarter. In July 18 burial plots were provided, in August 19 burial plots were provided and in September 15 burial plots were provided.
- In quarter 2 a variance of 7 burial plots.
- This is a demand-based target therefore its performance varies from time to time.
- In quarter 2: A total of 56 burial plots were provided during the quarter. In October 16 burial plots were provided, in November 24 burial plots were provided and in December 16 burial plots were provided.

This target requires to be restructured / reviewed -- death is not a planned event and number of burials cannot be shared evenly in quarters. An analysis of the baseline figures should be done from previous financial years to determine a reasonable amount of burials, the target should incorporate or include

compliance with the application processes/documentation applicable for pauper burials in the Municipality.

Report on number of cemeteries maintained in Towns

- In quarter 1: 8 cemeteries were maintained during the quarter: Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town Cemetery.
- In quarter 2: 8 cemeteries were maintained during the quarter: Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town Cemetery.

Report on number of cemeteries maintained in Rural Areas

- In quarter 1: Target exceeded with a deviation of 2 more cemeteries maintained above the set target.
- In quarter 2: Target was achieved with 10 cemeteries being maintained.

Construction of New Cemetery in Barkly East by 2020

- In quarter 1: Target exceeded completed prior to planned timeframes (planned for quarter 4 and completed in quarter. Consultant appointed early in order to speed up MIG expenditure.

1.5 Sports BSD05

Sportsfield/s

Report on Sports fields maintained in 5 Sports fields

- In quarter all targets achieved, and additional maintenance was performed outside approved maintenance plan (work identified urgent / critical that had to be carried out) This work will form part of the quarterly maintenance.
- In quarter 2: The maintenance was carried as planned.

Repair of the Kwezi Naledi Sports fields Fence

- In quarter 1: Plans were provided to the SCM Manager in July 2018 but not forwarded to PMU. There was no evidence to validate this in the POE.
- In quarter 2: There was Insufficient funding - project needs to be advertised in February 2019. In quarter 1: Plans were given to the SCM Manager in July 2018 but not forwarded to PMU.
- The budget to accommodate the project will be adjusted during the mid-year budget adjustment review. The project will have to be re - advertised and the targets will have to be reviewed accordingly. A budget adjustment will be done, and the project will be implemented from February 2019.

Purchase of Poles & Nets for Sports fields in Rural Areas

Target Achieved - In quarter 2: Poles were purchased.

Challenges

- Community members still do not want to pay for the usage of these Sportsfields thus no /very minimal revenue can be collected for the use of these facilities,
- Vandalism and theft
- Budget restrictions are a challenge.

1.6 Libraries BSD06

Signing of the SLA with DSRAC

- The SLA with DSRAC on Libraries was signed by both parties on 20 July 2018 within the first quarter of the financial year.

Report on the Implementation of Library Services SLA with DSRAC

- In quarter 1: Quarterly Report on the Implementation of the SLA was submitted to DSRAC. In quarter 2: Quarterly Report on the Implementation of the SLA was submitted to DSRAC on 11 January 2019.

Report on the statistics of books loaned and returned in each library

- Both quarter 1 and 2 the planned targets were achieved
- Quarterly reports on the statistics of books loaned and returned in each library are submitted.
- In quarter 2 : quarterly reports were submitted.

1.7 Parks and Public Open Spaces BSD07

- Maintenance of Parks and open spaces – as per the scheduled maintenance plan, the following areas were attended to and maintained in both quarters: Parks open and public spaces in Lady Grey and Barkly East - Quarterly Report are submitted to the Standing Committee

Renovations Kwezi Naledi Node

- In quarter 1: The validity period lapsed due to Service Provider not providing sufficient information for the evaluation committee. In quarter 2: The validity period lapsed because the SP did not provide adequate information.
- No planned target for quarter 2 however the target will roll over to quarter 2. The tender will be re-evaluated in January 2019 by the Bid Evaluation Committee.

Report on the maintenance of parks in Lady Grey and Barkly East

- Target achieved in both quarter 1 and quarter 2 – quarterly reports were submitted.

Report on the maintenance of public open spaces (Lady Grey, Barkly East, Sterkspruit & Rhodes)

- Target achieved in both quarter 1 and quarter 2 – quarterly reports were submitted.

Challenges

- Challenges with parks remain the high levels of vandalization. Budget restrictions are a challenge.

1.8 Commonages and Animal Control BSD08

Progress

Number of meters of fence repaired in Ward 5, 14, 15 and 16 commonages due to vandalism, theft and environmental factors.

- In quarter 1: 3587,3 meters of Fence was repaired
- Ward 05, 600 meters, Ward 14, 1404,4 meters, Ward 15, 850,1 meters and Ward 16, 732,8 meters.
- In quarter 2: 5217,40 meters of Fence was repaired, ward 05, 500 meters, Ward 14, 1570,90 meters, Ward 15, 1970,10 meters and Ward 16, 1176,40 meters.

Updating of Stock Register

- In quarter 1: Stock count was conducted during the Quarter at Rhodes, Rossouw, Lady Grey, Barkly East.
- In quarter 2: Stock count was conducted during the Quarter at Rhodes, Rossouw, Lady Grey, Barkly East.

Number of Awareness's conducted on Commonage Management

- In quarter 1: Awareness campaign was held on the 11 September 2018 in Barkly East.
- In quarter 2: 1 Awareness campaign was held on 12 December 2018

Construction of an Animal Pound in Lady Grey by June 2019

- In quarter 1: Target was not achieved - Attributed to a Bid Committee decision. The Bid Committee members did not realise the impact of their decisions which had a direct negative impact on expenditure and service delivery. Bid Committee Members must be workshopped / trained ongoing and additionally be made aware of the risks or far reaching consequences associated with making ultra-virus decisions. Persons sitting on Committees do not understand the impact of their decisions which has a direct negative impact on expenditure and service delivery.
- In quarter 2: Contractor on site and appointed on 9 October 2018 and work has been done as targeted.

Notwithstanding the variance raised in quarter 1 in terms of the appointment of contractor not being achieved as planned - the target/s are progressing according to plan.

Challenges

- Community members still do not want to pay for the usage of these commonages thus no revenue can be collected for the use of its facilities,
- Vandalism and theft of the fencing
- Again, this can be attributed to the apathy in the issuing of compliance notices /fines.
- Political interference

Purchase a new Tractor

- In quarter 1: The tender was advertised on 21 September 2018 as notice number 167/2018-2019.
- Target Achieved -In quarter 2: The tractor was sent to Adjudication during December 2018 and the provider appointed.

1.9 Waste Management BSD09

Progress

Daily cleaning of CBD streets in all 6 towns

- The targets for both quarter 1 and 2 were over achieved/exceeded this was as of result of three different Campaigns conducted in the quarter in Tien bank and part of Tapoleng. All resources (fleet and human capital) were allocated to focus on waste collection/ cleaning campaigns in Sterkspruit during the month of August 2018.
- In quarter 2: All resources (fleet and human capital) were allocated to focus on waste collection/ cleaning campaigns, additionally an awareness campaign was conducted in ward 10.

Collection of Waste in Rural Areas

- In quarter 1: Target exceeded with a variance of 190,32 tons of waste collected. The variance is caused by three different Campaigns conducted in the quarter in Tien bank and part of Tapoleng, all our fleet were sent in the cleaning campaigns in Sterkspruit during the month of August.
- In quarter 2: Target exceeded with a variance 62,1 tons of waste collected. The variances are caused by the increase of shopping by communities due to financial viability in the festive season, also the cleaning campaigns conducted in various ward in preparing for the December months.

Collection of Waste in Towns: Barkly East, Herschel, Lady Grey, Rhodes, Rossouw and Sterkspruit

- The targets for both quarter 1 and 2 were over achieved/exceeded this was as of result of the national clean up week in the month of August 2018, Rhodes, Barkly East, Lady Grey, Herschel and Sterkspruit and surrounding Villages of Mokhesi, Tienbank and Tapoleng. There was influx of people during the festive season (during festive seasons there is increased buying power), additionally cleaning campaigns were conducted in various wards in preparation for festive season in December 2018.

- The target and target milestones should be reviewed based on an analysis of baseline figures. Noted that waste collection does escalate during the festive periods further to this before reviewing considering a target it should be identified that all weighbridges are working effectively.

Coordinate and prepare for National Clean Up Week Competition

- In quarter 1 : Waste Awareness was conducted in ward 14 on 20 July 2018 and in ward 16 on 27 August 2018.
- In quarter 2 : Community awareness and cleaning campaign conducted in ward 10 on 30 October 2018.

Waste campaign in schools

- In quarter 1 Target Over Achieved 1 awareness campaign in schools - Ward 14 and 1 awareness campaign in schools - Ward 15 held the awareness was conducted in ward 14.
- In quarter 2: Target Achieved: Community awareness and cleaning campaign conducted in ward 10 on 30 October 2018.
- The awareness was conducted during the first quarter due to the fact that second quarter the scholars are busy preparing for their final exams.

Third party calendars/events require consideration prior to development of targets

Waste awareness Campaigns in Ward 10,13,14,15 and 16.

- In quarter 1: Waste Awareness was conducted in ward 5 Rossouw Community.
- Target Achieved in quarter 2: Awareness conducted in RDP houses and Orange Fontein on 29 November 2018.

Noted deviation to the ward (ward 5 Rossouw)

Development of a Solid Waste Site in Ward 5 - Rossouw by June 2020

- In quarter 1 the - EIA Application was achieved.
- The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019
- Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produce in the POE's.

Development of a Solid Waste Site in Ward 13 - Herschel by 2020

- In quarter 1 the - EIA Application was achieved.
- The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019
- Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have

reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produce in the POE's.

Upgrading of the Lady Grey Solid Waste Site

- In quarter 1 the - EIA Application was achieved.
- The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019
- Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produce in the POE's.

Development of Solid Waste Site in Ward 15- Rhodes by 2021

- In quarter 1 the - EIA Application was achieved.
- The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019
- Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produce in the POE's.

Upgrading of the Barkly East Solid Waste Site by 2020

- The project was stopped by a litigation from one of the tenders. The matter was resolved, and work is progressing well with a backlog of 6 weeks due to the litigation.

Closure of the Old Sterkspruit Solid Waste Site

- Notwithstanding the variance in quarter 1 -- the contractor was appointment during quarter 2 and the target/s was achieved by quarter 2 .

1.10 Free Basic Services BSD10

Progress

Number of indigent households with access to free refuse removal services

- The quarterly report was submitted.
- Target planned for quarter 1 - to be reviewed during adjustment period

1.11 Electricity and Street Lighting BSD11

Electrification of Rural Area within Senqu Municipality (W 2, 3, 12, 14,15 and 16) by 30 June 2019.

- Contractor appointed on 5 October 2018.

Installation of new Pre-Paid Meters throughout the Municipality.

- In quarter 1: 28 new meters were installed (exceeded by 13 more new meters installed) This Meter installation is on demand of the new Customers request and cannot accurately be determined.
- In quarter 2: 6 new meters were installed (variance of 9 less new meters) This is only on request of the Customers for new installation of meters to New Property.

Notwithstanding the variance in quarter 2 - (targets being accumulative) the over results have been over achieved /exceeded by 4 meters. Meter installation is based on the demand of the new Customers request and number of metres cannot always be accurately be determined. In quarter 2: The target is not met with a variance 9 less meters installed below the set target. This is only on request of the Customers for new installation of meters to New Property.

Replacement of existing metres throughout the municipality.

- In quarter 1: 120 meters were replaced (exceeded by 65 more meters replaced) This was due to good performance of the contractor who managed and monitored project through regular inspections and checks - whilst his performance was above standard there are times that his progress is hindered by the availability of the Consumer / Customers co-operation and with the paper work that is required by the finance department to register the meters on the system.
- In quarter 2 - 102 meters were replaced: Target exceed by 47 Meter replacement installations.
- In the second quarter there was more co-operation / availability of the Consumers / Customers at their properties and Finance Division did assist with the registration of meters.

Repair and Maintenance Transformer in Ward 8, 10, 14 and 16

- In quarter 1: Target exceeded by 2 Transformers - were sent for refurbishment (a total of 3).Targets in relation to Targets relating to Transformers to be planned more effectively which may result in said targets being achieved.
- 4 out 5 transformers repaired and Maintained. In quarter 2 the opportunity was used to send two extra Transformers for Refurbishment to the supplier (Free State Transformers) noted that this was not recorded on the SDBIP as it was deemed to be a Spare Transformer. Ward 8 Transformer not send as the Spare Transformer that was faulty. 1 Transformer refurbished (W 14) 1 Transformers send to Supplier (Spare).

Replace Street Lights in Ward 10, 13, 14 and 16

- Planned target for quarter 2 - Target Not Achieved in quarter 2
- The Street Lights were already ordered on the 21 of September 2018 and only delivered in th towards the end of the 2nd quarter.
- 16 fittings were replaced in W 16 and there were no fittings done in W 10, W 13 and W 14. 28 November 2018. The installation will take place in the 3rd Quarter.

SCM processes and ordering processes to be managed - capacity of suppliers to be considered.

Erection of new street lights in Kwezi Naledi (Primary School area)

- The target must be reviewed /adjusted formally. The target as planned in quarter 3 has been exceeded by two Street Lights. Noted that the Councillors requested that the target is brought forward to quarter 2 - Minutes of Standing Committee of October 2018.
- Noted that this not a target in quarter 1 or 2 and therefore cannot be considered in terms of assessment. The progress is however acknowledged and it the adjustment to target timeframe through a standing committee min. The target can be adjusted at mid-year or the reporting can be considered in quarter 3 reporting period - 10 Street Lights have been installed.

Monthly Reports to the Department of Energy on Own Grants Allocations

- The target was achieved for both quarter 1 and quarter 2
- The required reports as per planned target were submitted to DoE.

1.12 Office Space BSD 12

Progress

In quarter 1: Contractor appointed on the 27th September 2018.

Renovate 2nd Floor (Old Age Home) and all infrastructure repairs in Main Building in Lady Grey municipal buildings.

- Contractor appointed on the 27th September 2018.

Renovate Mayoral house

- In quarter 1: Specifications not yet completed due to workload. In quarter 2: Specifications for contract management contract not yet finalised for advertisement
- An Engineer to assess the condition of the house if it needs to be demolished or renovated. Planning to go on tender in February 2019.

1.13 LICENSING OF BUSINESSES BSD 13

Management of the issuing of business licencing

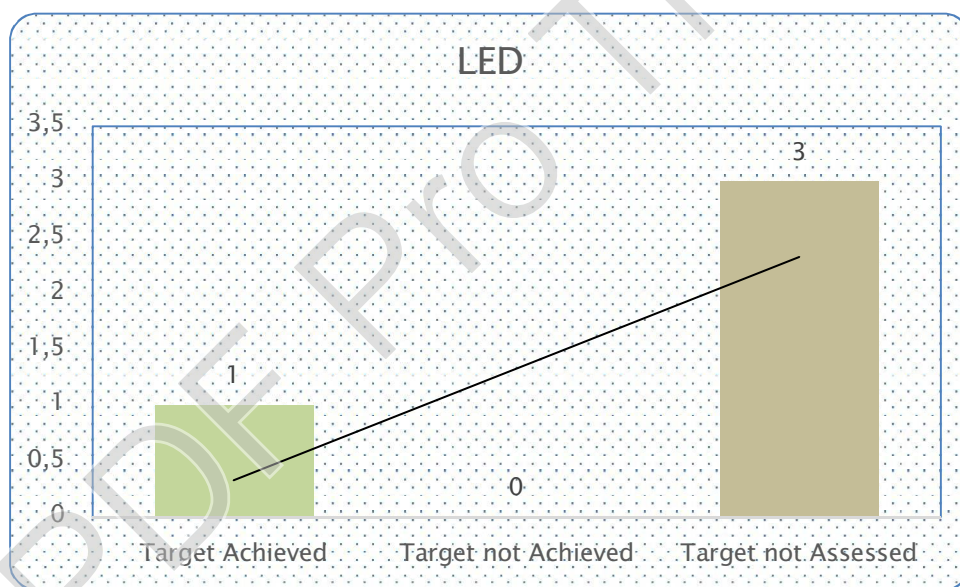
- In quarter 1: Business licences were issued during the quarter and reported to the Standing Committee 9 Informal Business licences were issued during the quarter. The formal businesses were tuck shop, coffee shop, Butchery, Café, Hardware, Supermarket, Furniture shop. 67 Informal Hawkers were licensed.

- In quarter 2: Business licences were issued during the quarter. 18 Formal Businesses and 11 Informal Businesses were licensed during the quarter.

KEY PERFORMANCE AREAS

KPA 2: LOCAL ECONOMIC DEVELOPMENT

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
LED	4	1	25	0	0	3	75



2.1 Tourism LED01 to LED 03

Progress

Implementation of the Senqu marketing strategy derived from the Responsible Tourism Plan

- There were no planned targets applicable in quarter 1 and 2 however progress is acknowledged. In quarter 1: Event for 18 September 2018 in conjunction with JGDM for EC Highlands was postponed due to the shutdown in turnspit. The event was postponed for 23 October 2018.

Quarter 2 Event for 18 September 2018 in conjunction with JGDM for EC Highlands was postponed due to the shutdown in Sterkspruit. The event was postponed for 23 October 2018.

Number of Economic Development Forum attended

- In quarter 1: 1 EDF was held on the 20th September 2018.
- In quarter 2: 1 EDF was held on the 13 December 2018 in Sterkspruit.

No of jobs created through the LED initiatives including capital projects

There were no planned targets applicable in quarter 1 and 2

% of the municipal infrastructure capital budget spent, allocated to SMME's through sub contracting in compliance with circular 77 of the MFMA.

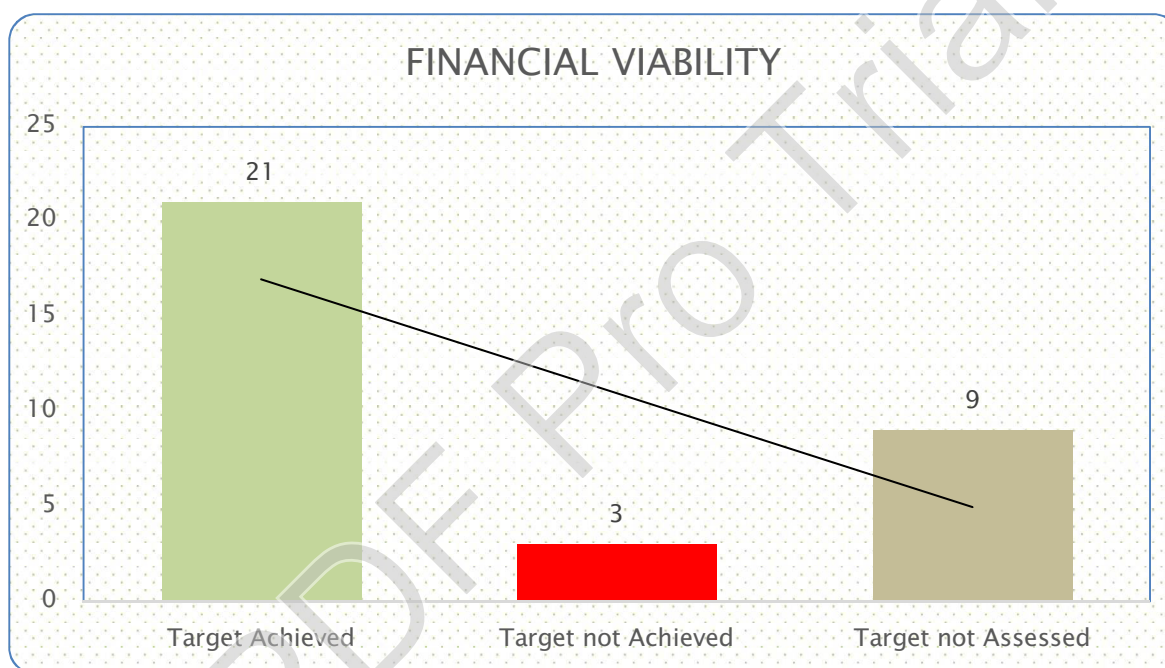
There were no planned targets applicable in quarter 1 and 2

Challenges remain (applicable to the outer quarters and 4)

- Reporting compliance with EPWP /CWP
- Co-operation and participation of stakeholders who are represented on EDF's and LED structures, the SMME's, LTO 's etc.

KPA 3: FINANCIAL MANAGEMENT AND VIABILITY

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Financial Viability	33	21	63.64	3	9.09	9	27.27



Notwithstanding many overall issues that are required to be addressed. Senqu Municipality currently has a sound overall financial management practice. This is validated by the fact that the Municipality has again obtained a Clean Audit opinion for the 2017 - 2018 financial year.

3.1 Supply Chain Management MFMV01

Development of the Institutional Procurement Plan

- The procurement plan was developed and approved by the CFO

Establishment and monitoring of the tender register for above R 200 000 tenders.

- In quarter 1: The quarterly report of contract register was submitted.
- In quarter 2: The quarterly report of contract register was submitted.

Manage and Monitor SLA's that will result in expenditure

- In quarter 1: Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure
- In quarter 2: Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure

-

Number of Specifications Meeting held

- In quarter 1: There were 4 specifications meetings held in the first quarter. Specification meetings were held on 24 July, 21 August, 11 September and 17 September.
- In quarter 2: Specifications meetings were held on 23 October, 7 November and 5 December 2018.

Number of Evaluation Meetings held

- In quarter 1: There were 6 evaluations meetings held in the first quarter. Evaluation meetings were held 7 August, 22 August, 06 September, 12 September, 21 September and 26 September 2018.
- In quarter 2: Evaluation meetings were held on 26 October, 30 October, 26, 27, 28 November and 10 December 2018.

Number of tenders adjudicated within 3 months of advertisement

- In quarter 1: There were 10 tenders adjudicated in the first quarter.
- In quarter 1: There were 13 tenders adjudicated in the second quarter.

Progress

- The procurement plan was developed and approved.
- Tender register for tenders above R 200 000 is maintained and monitored.
- Service Level Agreements are managed and monitored.

Challenges

- Shortage of human Capital (related experience /skills /SCM specialists)
- Lack of capacity and Technical support in SCM
- In a few instances the terms of the SCM were not correctly followed and where this occurred “re-advertising” was undertaken in order to remedy and correct the situation;
- The risk assessment of the SCM system has been completed; and
- The management of suppliers performance (notwithstanding it is being done) remains a challenge (collective effort) which will be resolved through formal reporting. A performance

management system has been incorporated into the institutional performance management policy which needs to be workshopped to ensure effective implementation

- The Supply Chain Management (SCM) process flow has improved and the scheduling of meetings has resulted in improvements in the SCM turnaround time (improvements are required ongoing); it is noted that certain Directorates still do indicated their progress in terms of achieving targets were hampered by “red tape” and or slow SCM processes. Notwithstanding this improvement the delays encountered are usually attributed to the Directorates submitting incorrect tender specifications – which then ultimately delay the tender processes and contribute in the delays of appointing service provider for goods and service which ultimately attributes to delays in projects
- Improvements need to be made in terms of managing service providers It would seem that Directorates are not co-operating and are still not ensuring that the required level of commitment is being given to managing service providers appointed within their directorates, these reports received by SCM from directorates and or project managers in terms of service providers and vendors is not at the required level. It must be remembered that this function is critical – not only for operational reasons but because of legislative prescriptions.
- **It is not the sole responsibility of the SCM Manager and or SCM Unit to provide this reporting – SCM staff are there to assist in collation and reporting of data but the performance management function of these service providers and vendors remains the responsibility of the relevant line managers as part of their day to day operational and management function. This is not taking place and is an area of great concern that requires attention. Failure to comply may lead to an audit query and an audit qualification which may have far reaching consequences overall.**
- It must be ensured moving forward that directorate manage service providers /contractor’s consultant performance and that good quality monitoring and reporting occurs – failing consequence management will be instituted - the necessary compliance notices will issued and the disciplinary action will be taken where required.
- A system to manage and rate service providers has now been incorporated in the revised Performance management policy / framework. Currently the SCM Manager in conjunction with relevant Directorates ensures that certain performance protocols are followed before an invoice is processed. The performance of service providers will for some time remain an ongoing challenge.

3.2 Asset Management MF/MV02

Update the Departmental Asset Registers twice a year

- The asset register was updated during the first half of the financial year.

Progress

- The assets register is updated – noted that this was a target in quarter 2
- Asset Management is occurring as per the required targets and implementation plans.
- Counting of assets is done annually

Challenges

A few pertinent issues and challenges remain identified:

- The recognition of infrastructure assets is not consistent. Efforts will be made to ensure that this occurs; and
- The Disposal of Assets requires the cooperation of all Directors and their inputs which must be timeously received. This is an ongoing challenge.

3.3 Financial Management MFMV 03

Billing of Consumers - Report on correct billing of consumers

- In quarter 1: July 2018 accounts were billed, 6 639 were fully paid - 97.91% - variance of 2.09%. August 12 299 accounts were billed and 4 847 fully paid 97.92% - variance of 2.08%. September 10595 accounts were billed and 3 504 fully paid 97 - 94% and a variance of 2.06%.
- In quarter 2: In October 10254 accounts billed, and 3095 accounts were fully paid 100% with no variance November 9500 accounts billed and 2657 were fully paid 100% with no variance in December 9496 accounts billed and 2747 were fully paid.

Report on actual revenue collected

- In quarter 1: the collection rate showed an average of 54,53%. The report for the first quarter was submitted to the finance standing committee on the 16 October 2018.
- In quarter 2: the collection rate 82,85 for the second quarter. The report for the second quarter will be submitted to the finance standing committee in February 2019.
- In quarter 1: No unauthorised, irregular, fruitless and wasteful expenditure during July 2018, August 2018 and September 2018.
- In quarter 2: No unauthorised, irregular, fruitless and wasteful expenditure during October 2018, the November 2018 and December 2018.

Compilation and submission of Legislatively Compliant AFS

MFMA compliant financial statements were submitted to Auditor General on the 31st August 2018 for auditing. The municipality obtained its 5th clean audit.

Report on the % of operational budget actually spent (Cross Cutting)

- In quarter 1: September 2018 20,84% Operational Budget Spent.
- In quarter 2: October 2018 Operational budget 26.97%, November 2018 33,96%, Operational budget and December 2018 44.45 % Operational budget Spent.

Report on % Capital budget actually spent (Cross Cutting)

- In quarter 1: September 2018 3,56% of Capital budget spent.
- In quarter 2: October 2018 Capital budget spent 6,06%, November 2018 Capital budget spent 12,93% and December 2018 - 30,57 %

Report on % of Conditional grants received actually spent

- In quarter 1: September 2018 Grants spent 28,60% All reports were sent to the standing committee.
- In quarter 2: October 2018 Grants Spent 29,9%, November 2018 Grants Spent 32,72% and December 2018 Grants 40,47% spent.

PMU DORA REPORTING to Provincial Cogta by the 4th of every Month

- In quarter 1: 4 September 2018 Cogta national advised that manual reporting will no longer be applicable. Staff were invited to attend training sessions on the new reporting system - attended from 29 October 2018 until the 2nd November 2018.

Progress

- Reporting on Financial viability expressed by the ratios in the gazette – is done annually (by Q4 - 30 June each year) and it is noted that this not a target in quarter 1 and quarter 2

Challenges

- A major portion of the municipality's debt is greater than 365 days. As a result, the municipality needs to enforce strict credit control measures in terms of its credit control policy and by- laws. The Municipality must also develop and implement an effective Revenue Enhancement Strategy to ensure a holistic approach incorporating all stages of this strategy

3.4 Salaries MFMV04

The Salaries are being paid as per scheduled dates on calendar of events for better management of municipal finances.

3.5 Reporting MFMV05

Compilation of the Adjustment budget by 28 February 2019

Not Applicable - not a target in quarter 1 and in quarter 2

3.6 Reporting MFMV06

Development and submission of the section 71 (1) report (Submission to the Mayor and National Treasury within 10 working days)

Target were achieved in both quarter 1 and quarter 2

Compilation of the section 52 (d) Reports

S52 report the reports are done and tabled to Council - in October 2018.

3.6 IT MFMVo7

Systems downtime for emails and internet as a result of hardware or network failure (3hrs)

- Targets achieved in quarter 1 and quarter 2. Quarterly Reports on the Systems downtime for emails and internet as a result of hardware or network failure are submitted.

Monitoring and Maintenance of the Servers

- Targets achieved in quarter 1 and quarter 2. Quarterly Reports on the monitoring and maintenance of the server are submitted.

Purchase a New Server

- Target/s achieved. The tender was adjudicated on 13 December 2018.

Monitor the security cameras of the Municipality

- Target/s achieved. The cameras around the municipality are were in a working condition. Those identified as due for replacement have been recommended as such so as to curb possible future failure.

Monitor and Manage the IT Back Up System

- Target/s achieved. In both quarter 1 and quarter 2. Quarterly Report are submitted
- Noted in September there was intermittent backup downtime.

Conduct IT needs assessments per department and purchase the identified equipment

- The IT needs assessment was conducted during the fourth quarter in the IT steering committee meeting of the last financial year. The target should be moved to the last quarter.
- In quarter 2 The appointment letter was signed by the CFO on the 26 November 2018.

IT Steering Committee

- Targets achieved in both quarter 1 and quarter 2 The IT Steering Committee was held on the 10 September 2018 and on the 27 November 2018.

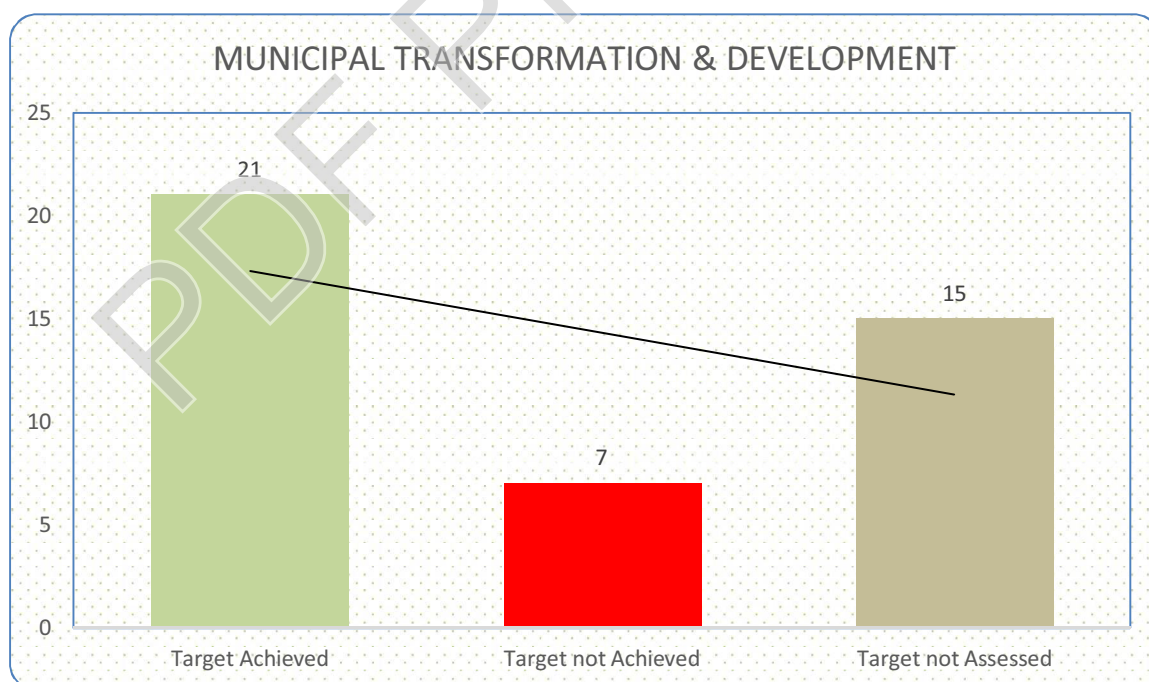
Progress

- The council Approved the reviewal of the framework on the 28 of July 2017
- Downtime (systems) for emails, intranet and internet has seen great improvements, although electrical interruptions have their own impact and are beyond one's control – planned outages; and

- No downtime recorded for the servers during the first 2 quarters
- A tender was issued during IN QUARTER 1 to purchase a new server. The tender was adjudicated on 13 December 2018
- Maintenance and monitoring of servers occurs regularly and reporting to the Standing Committee takes place regularly as scheduled.
- IT backup system and monitoring of cameras being monitored on monthly basis
- IT steering committee meetings sitting regularly for improved IT management within the municipality.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Municipal Transformation & Development	43	21	48.84	7	16.28	15	34.88



Within this KPA, issues that are intended to transform, institutionalize and develop the organisation are examined and reported on in terms of progress.

PDF Pro Trial

4.1 Skills Development - MTID01

Progress

WSP PLAN

- The WSP FOR 2018/2019 developed by 30 April 2018 - not a target in in the first 2 quarters

Report on the number of trainings held for councillors in terms of the Workplace Skills Plan

- target was over achieved in quarter 1: The target was exceeded by 2 training initiatives.
- In quarter 2: The target is exceeded by 12 training initiatives.
- It is difficult to manage this indicator as sometimes institutions that offer trainings do so at times that are outside the planned WSP time. This means targets can either be over or underachieved. The municipality must appoint in advance a panel of service providers that are reputable to offer the municipality trainings as the municipality already knows which trainings they might need. Also registering NSG could assist to ensure that trainings are done at times planned for in the WSP.

Report on the number of training initiatives implemented for councillors in terms of the Workplace Skills Plan

- In quarter 1: There were no new training initiatives implemented for Councillors in the quarter. There was a third initiative that was planned for this quarter, but the tender could not be finalised on time because SCM loaded an incorrect advert on the website and the tender had to be readvertised.
- In quarter 2: The SCM processes will be finalised soon and the two initiatives planned for Councillors will be implemented by the end of the 3rd quarter.
- Process plan and Control mechanism to be put in place - risks related to this must be considered and the SCM Manager must be held accountable. All documentation to checked and signed off before the Adverts are placed this will avoid errors.

Number of staff who meet Minimum Competency levels (as prescribed by NT)

- The report was submitted to the National Treasury on 12 December 2018. A copy of the report is attached. By the end of the financial year, all the current participants in the MFMP will have completed the programme and all the staff members who are required to have the competencies will do so within the prescribed timeframes

4.2 Perform Leave Audits

- In quarter 2: A report on leave audit has been finalised for Standing Committee consideration. All the Directors and Managers will be advised of same so that they can manage the leave and eliminate any risks associated with leave not taken.

4.3 Organise for Employees to attend the SALGA/SAMRA

- The employees are no longer participating in SALGA/SAMSRA games, they now play games with other municipalities around the province.
- The target to be reviewed during the adjustment period. The target should be revised during the adjustment.

4.4 Occupational Health and Safety - MTID05

Conduct OHS inspections in all workstations

- Target achieved both quarters 1 and quarter 2. Quarterly Report on the number of OHS inspections conducted in all workstations was submitted.

Number of OHS Meetings held

- In quarter 1: The meeting sat on 25 September 2018.
- In quarter 2: The meeting sat on 29 November 2018 and considered the inspection lists and made recommendations to Top Management.

4.5 Local Labour Forum - MTID 06

Local Labour Forum meeting held

- In quarter 1: The target is exceeded by 3 meetings.
- In quarter 2: The target is exceeded by 3 meetings.
- The LLF took a resolution that the meetings should sit monthly and as a result four meeting were held as of 01 July 2018. This was done to ensure that matters of concern are dealt with expeditiously. Target should be revised to reflect monthly meetings and not quarterly as is the case currently.

4.6 Legal Services – MTID 07

- In quarter 2 the target was achieved - reporting on the status of lease agreements was done by the Director and will be submitted to the standing committee.
- A new template which will strengthen compliance was developed and rental rates were also revised to be market related. The report on all lease agreements is compiled will be considered in the February standing committee meeting.

Report twice a year on the status of municipal legal cases that the municipality is involved in

- A database on the status of legal cases and costs involved for each case was developed and is being updated and monitored regularly. The report was done and approved by the Director.

4.7 Buildings MTID 09

Ensure that all municipal buildings are secured

- In quarter 1: The physical guarding security services with Masuli has continued and is in place. The SLA with LEINKO for alarm services was terminated 30 September 2018.
- The tender for the or alarm services is closing on the 17 October 2018. The cameras are managed and monitored internally (these are functional)
- In quarter 2: The physical guarding security services with Masuli is in place. The tender for the alarm services is at the evaluation stage and the Bid Committee decision is awaited.

Develop a list which includes all municipal properties with title deeds

- The list of municipal title deeds submitted to Top Management on 25 October 2017.

Implementation of the Repairs and Maintenance Plan

- In quarter 1: Additional five (5) projects done and achieved in the 1st quarter were deemed necessary and urgent and some were as the result of responding to the OHS list of demands and necessities. In quarter 2: The sound engineer service provider advised that the entire system of the municipality needs to be replaced - and these costs were not foreseen for the new recording devices and fixing of projector and screen monitors.
- Additional funds /budget will be required for the sound engineer - funds will be requested in the 2019/2020 financial year in order to do this work. The roof will be fixed together with the second-floor renovations, it planned that said project will start before 31 January 2019. some were as the result of responding to the OHS list of demands and necessities.

Installation of a new access control gate from parking area.

- In quarter 1 -The gate was installed and functional. The project was done during the 1st Quarter after it proved that it could be done using the quote system instead of the tender.

Progress

- The list of municipal title deeds submitted to Top Management on 18 October 2017.
- The Repairs and Maintenance Plan has been developed and is being implemented.
- Implementation reports for this plan are being submitted to the standing committee regularly.

Challenges:

- Not all municipal buildings appear to be secured notwithstanding that a security service was procured
- The municipality will also need to step up its security by putting in security cameras in strategic areas, outside and inside the building/s to avoid break-ins.

4.8 Records Management MTID 10

Implementation of Electronic Document Management System

- In quarter 1: The system is currently being used to upload and send correspondence. Up and above it is used to upload the municipal council minutes and departmental standing committees.
- In quarter 2: Progress of uploading of minutes and recently also uploaded the service level agreements concluded with the municipality.

Challenges:

- There will still be technical problems with the system of Electronic Document Management as the municipal server can be accessed through cloud. Also. The system must ensure that documents are only available to users that have permissions to view such, create and modify documents that are relevant to their departments.

4.9 Performance Management and Reporting MTID11

Reviewal of the Performance Management Policy

- Target is achieved. The performance management policy was reviewed and approved by Council that sat on 26 October 2018.

Signing of Performance Agreements by the Municipal Manager and all Section 56 Managers

- All performance agreements for s56 managers have been completed and signed by all parties;
- The Performance Agreements of the Directors were signed by the Municipal Manager and were submitted to Provincial COGTA and also uploaded on the Municipal Website. Agreements have been submitted to the Cooperative Governance and Traditional Affairs.

Signing of Performance agreements by the Managers with Directors

- 17 Signed performance agreement the CAE has unable to sign due to extenuating circumstances related to illness.

Noted a Duplicate target --- MTID11-04 is the duplication of MFMV06-03 and must be formally removed during the adjustment period.

Compilation of the Annual Performance Report 2017/2018 (s46)

- The Annual Performance report was submitted to AG on 31 August 2018.
- Challenges (notwithstanding the achievement of a clean audit)
- Performance reporting (as whole) is a major problem for Senqu Municipality. There seem to be a lack of understanding of the reporting standards and timeframes and this poses a huge risk to the

Municipality of reporting incorrect information and a litigation by the community for falsifying council information.

- The information provided within strategic reports are reliant on the input information and statistics provided by the various Directorates, some who appear not to take this seriously, the information is delegated to junior staff members and are not checked for correctness, there continues to be difficulties experienced in validating data. The accuracy of all information provided can often not be assured.
- There is a misconception that the lacking or inadequate information is the responsibility of the co-ordinator and the consolidators of the report.
- This blatant negligence must be managed through tabling an item to MPAC, issuing of compliance notices and implementation punitive measures where required against the responsible Directors and Senior Managers within said Directorates, failing the Municipality will most likely at some point receive a qualification from the office of the Auditor General due to the negligence of certain Directors.

4.10 Spatial Planning – MTID12

- In quarter 1: Tender was re-advertised and closed on the 12 October 2018 this was as result of incorrect tender specification.
- In quarter 2: Tender was re-advertised, and service provider was appointed on 13 December 2018. Unavailability of officials from the Department for Rural Development and Land Reform. Training will be scheduled for the month of February.

Implementation of Land Invasion Strategy

- In quarter 1: Project is still in procurement stage; however, the advert was sent for service provider for the layout plans in the first quarter and the advert was closing on 17 August 2018.
- In quarter 2: Service provider was appointed on the 13 December 2018.

Facilitate the Implementation of Housing Development in Senqu by the Provincial Department of Human Settlement.

- Target achieved in both quarter 1 and quarter 2 -- 3 monthly reports on houses built were submitted.

Challenges

- Council have not approved the land invasion strategy.
- Fencing of municipal vacant land and install sign boards in Lady Grey, Barkly East and Sterkspruit
- Develop Brochures and posters on procedures of land use applications and building plans
Transfer of properties in towns - Beneficiaries could not be located. Most owners of the properties are residing of town to sign the deed of sale form and others are deceased.

4.11 Integrated Development Planning – MTID13

Development of the IDP and Budget Process Plan for 2019/2020 reviewed by 31 August 2018

- Process Plan was adopted by Council in July 2018

IDP Representative and Public Participation Forum meetings

- In quarter 1- 2 meetings were held during the quarter. 21 August and 11 September 2018.
- In quarter 2: IPPF and LCF were combined and were held on the 4th December 2018 and draft ward priorities received.

IDP and Budget Representative Steering Committee meetings held

- In quarter 1 - Mayor schedule did not allow for a meeting.
- In quarter 2 - Protest action disrupted both political and administrative schedules.
- Meetings that did not take place will be incorporated in the meeting to be held in February 2019.

Challenges

The challenge remains the non-adherence to setting dates for these meetings. This has can result in targets not being met as has happened with IDP and Budget Representative Steering Committee meetings – these were not held – extenuating circumstances

FLEET MANAGEMENT – MTID 14

General Management of Municipal Fleet

- Target achieved in both quarter 1 and quarter 2. The Municipal vehicles are being serviced on time, vehicle inspection are being carried out and there were no road offence tickets received. The vehicles are being serviced on time, the inspection of vehicles is also being done and there were no road offence tickets received

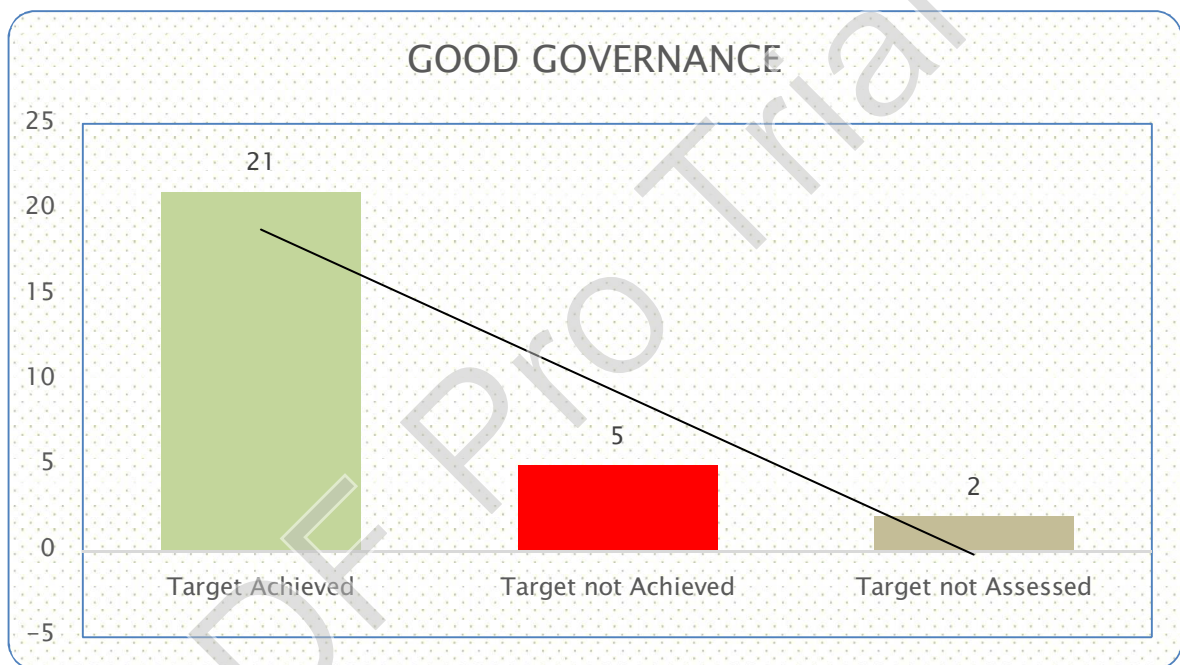
HOUSING - MTID15

Development of Housing Sector Plan

- The housing section did not receive any budget to implement its projects in this financial year. The section will seek for funding from other institutions. The Housing Division will seek for funding from other institutions.
- Targets that require a specific skill set to do the work and do not have funding assistance will exasperate non-achievement of a target must be reviewed during adjustment period.

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to IN QUARTER 1 and IN QUARTER 2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Good Governance & Public Participation	28	21	75.00	5	17.86	2	7.14



Within this section, as within all key performance areas, certain challenges and successes are experienced. These are summarized and reflected on as follows:

5.1 Risk GGPP01

Report Quarterly on matters of Risk to the Audit Committee

- Target achieved in both quarter 1 and quarter 2. Report has been submitted to Internal Audit Unit on 9 January 2019.

Develop a Conflict of Interests Declaration Register for staff and Councillors

- Conflict of Interest Declaration Register for 2018/2019 developed for staff and Councillors

5.2 Compliance GGPP02

Report Quarterly on matters of Compliance to the Audit Committee

- Target achieved in both quarter 1 and quarter 2. Report has been submitted to Internal Audit Unit on 9 January 2019.

5.3 Oversight GGPP03

Audit Committee meetings

- In quarter 1 - Audit Committee was held 27 August 2018.
- In quarter 2 - Audit Committee sat on the 22 October 2018.
- MPAC meetings
- In quarter 1 - MPAC meeting was held 13 September 2018.
- In quarter 2 - MPAC meeting was held 7 December 2018.
- Tracking of council resolutions
- The report on tracking council resolution for the fourth quarter were submitted in the first quarter and in quarter 2 the report on tracking of council resolutions of the first quarter was submitted in the second quarter.
- Council meetings
- In quarter 1: 2 Council meetings were held. 1 Ordinary Council Meeting held on 27 July 2018 and 1 special Council Meeting held on 23 August 2018.
- In quarter 2: The Council meeting was held on 26 October 2018.
- Deviation to planned target in IN QUARTER 1 : 1 more meeting than the planned target
- EXCO meetings
- In quarter 1: 4 Executive Committee meetings were held. Exco Meetings held on 25 July 2018, 28 August 2018 and 25 September 2018 and Special EXCO on 21 August 2018.
- In quarter 2: the Exco meetings were held on 24 October 2018 and 28 November 2018.
- Deviation to planned target in quarter 1 : 1 more meeting than the planned target
- Top Management meetings
- In quarter 1: Top management meetings were held on 17 July 2018, 15 August 2018 and 18 September 2018.
- In quarter 2: The Top management meetings were held on 25 October 2018 and 27 November 2018.

Report quarterly on the Institutional Audit Dashboard

- Targets achieved in both quarter 1 and quarter 2: Quarterly Report submitted.

Conduct one (1) IT Security Audit

- In quarter 1: This target was not met because the Audit Plan will only be sent to the Audit Committee in October 2018.
- In quarter 2: According to the progress on the implementation of IA plan, this project is planned to be performed in Q3.
- Target should be revised to be aligned to the Internal Audit Plan.

Perform an IA Internal Quality Review in the fourth quarter and present the assessment results to the Senior Management and Audit Committee in the first meeting subsequent to the financial year end.

- According to the progress on the implementation of IA plan, this project is planned to be performed in quarter 4. Service provider not yet appointed. Target should be revised to match the Internal Audit Plan.

Monitor the implementation of the Audit Action Plan

- Targets achieved in quarter 1: Audit Action Plan Report has been submitted to Internal Audit Unit
- In quarter 2: Audit Action Plan Report has been submitted to Internal Audit Unit on 9 January 2019.

Challenges

- In the said quarter, the CAE fell ill, and this impacted on all Internal Audit targets are not achieved resulting in the IT Audit not being carried out, the External Review not be carried out and no follow ups on the Audit Action Plan were done for the said quarter. All these will therefore automatically be deferred to the following quarter
- It is imperative that staff within the Internal Audit are developed and capacitated to perform all required audit functions and be utilized more efficiently, currently there only reliance only on the CEA to perform said Audit functions which has had a negative effect on the achievement of planned targets within the office of the MM. To ensure continuity within the unit the functions must be delegated to allow for other Internal audit unit staff to perform said functions.

5.4 Communications, Marketing, Customer Care & Public Participation GGPP04

Ward committee meetings

- In quarter 1 - Meetings were held in all 17 Wards from the 3 August to 14 September 2018.
- In quarter 2 - Meetings were held in all 17 wards from 12 November 2018 to 12 December 2018.

Implementation of the Communication Plan

- In quarter 1: some of the projects that are in the communication plan are not implemented and this is due to financial constraints in the section.
- In quarter 2: The situation is the same as the first quarter.
- Targets reliant on financial assistance required proper analysis and planning before the target is structured.

- Additional funds will be requested during the budget adjustment period (February 2019). Additional funds will be requested in the budget adjustment to be held in February 2019.

Number of Newsletters developed (Internal and External)

- In quarter 1: Internal Newsletter and 1 External Newsletter developed
- In quarter 2: 1 Internal Newsletter and 1 External Newsletter developed

Manage and Monitor the Municipal Social Media Sites

- In quarter 1: 3 Monthly Reports on the performance of municipal social media sites
- In quarter 2: 3 Monthly Reports on the performance of municipal social media sites
- The evidence for this indicator must be submitted to Municipal Manager and not Exco as stated.

Number of Presidential Hotline queries responded to within 7 days

- In quarter 1: 3 monthly reports submitted to Standing Committee and there were no issues reported on the presidential hotline
- In quarter 2: Senqu Municipality has been running on 100% for most of the year, but during the quarter under review it was 96,23% due to 4 cases which Senqu was dealing with on behalf of JGDM.

Report on number of Customer Complaints responded to within 7 days

- In quarter 1: For the month of July, 2 complaints were logged and were closed after being attended to. For the month of August, 2 complaints were opened, one of which was for JGDM (water and sewer) of which an email was sent to them, and the customer gets feedback within 7-day period as per the policy. The other complaint was for community services on refuse removal and customer was given feedback as per policy within 7 days. For September, 1 complaint for JGDM on sewer was logged and elevated to them, the feedback was given within 7 days to the customer and the complaint was attended to.
- In quarter 2: There has been one complaint which was resolved in July 2018 but re-opened on 04 December 2018 and the Customer Care Section visited the site in Herschel again. The matter was reported to the EHP's at JGDM for further attention.

Number of Mayoral Imbizos held

- The Municipal Outreach programme was held from the 5th to 9th November 2018. The Wards were clustered together in order to reach all wards at a reasonable time.

Number of Integrated public participation forum

- In quarter 1: 1 Meeting held on 21 August 2018. In quarter 2: IPPF Meeting was held on the 4 December 2018 at Lady Grey Town Hall.

Challenges

- Absence of by laws in respect of Customer Care
- Absence of Public satisfaction surveys to gauge satisfaction of service delivered to the community - Proper statistics required in terms of customer satisfaction

5.5 Mainstreaming GGPP05

Implementation of the HIV/Aids Strategy and plan

- In quarter 1 The Senqu youth festival was not held as councillors were engaged in other political work during said period.
- In quarter 2: The employee wellness day and 16 days of activism were not conducted due to budget constraints.

Implementation of the SPU Activity Plan

- The activity plan was implemented as planned in quarter 1 and quarter 2.

Number of SPU Structure meetings held (1 quarterly meeting per structure each quarter) Disabled, Elderly Person and Women and children Development

- In quarter 1: 1 Elderly Structure was formed on the 5 September 2018;
- 1 Disabled Meeting held on the 17 September 2018;
- 1 WEE Caucus Meeting held on the 27 July 2018.
- In quarter 2: The Disability structure meeting was held on 3 December 2018; and the Older persons forum meeting was held on 21 November 2018.

Local AIDS Council meetings held

- In quarter 1: One LAC meeting held on 13 September 2018. In quarter 2: LAC Meeting was held on the 12 December 2018 in Barkly East Townhall.

Senqu Mayoral Cup Held

- Senqu Municipality and JGDM signed an SLA in terms of the R250 000 that was transferred to JGDM toward the Sondela Youth Festival and the Senqu youth Festival was integrated in the Sondela Youth Festival.

- Since the municipality is financially contributing in the District Wide Youth Festival, the plan is for Senqu to stop planning for its own Annual Youth Festival. The indicator will be removed during the budget adjustment period and targets adjustment in February 2019.

Challenges

- Special Programmes should be made a vehicle for the economic emancipation where poverty alleviation programmes are ultimately turned to viable economic transformation programme, and this could be achieved only if the SPU section and LED section can find a common ground to make this a reality.
- Vigorous life changing programmes are required to be developed within both the SPU and HIV/AIDS sections for Senqu Municipality communities.

CONCLUDING REMARKS

Senqu Municipality must be commended for receiving a “clean audit opinion” for the fifth consecutive year.

Performance overall and in terms of pre-determined targets is reflected within the attached s72 report (excel spreadsheet). This details all pertinent performance targets that relate to the municipal strategic developmental objectives, against which the performance of the municipality has been assessed. It must be noted that while the narrative (as reflected above) exists in order to provide greater detail and background in support of targets that have/have not been met or the extent to which these have been met, the spreadsheet provides an account of specific targets and actual output in respect of each target. Actual performance on each indicator is evaluated and scored in terms of the rating calculator.

Notwithstanding the obvious performance successes, a number of concerns exist in terms of the way that targets are developed and the way that performance is monitored and reported on. The concerns that will be highlighted below are not new and have been highlighted for the past few years. We must acknowledge it is getting harder to remain at a clean audit opinion and Council/management/officials will no longer be able to skirt around these issues – performance assessment is required to be taken seriously and the organization will be required to adhere to required and related prescriptions and protocols. The following issues are highlighted:

- Not all Targets are planned for effectively and whilst improved not all targets are crafted according to the SMART principles and as such are found to be: ambiguous, unrealistic, difficult, immeasurable, not achievable or time bound (or some combination of these);
- Targets must be more specifically stated;
- Baselines are not well documented or even accurate at times. These are required to accurately reflect progress in terms of the previous year’s achievements in meeting specific targets. Very often the reporting information obtained, and reflected from Directorates has little to do with the target itself and must be addressed/updated moving forward; these in fact assist in crafting the target.
- No support and input from Directors and management in Directorates in terms of the development of said targets
- Little co-operation in reporting input provision, the reporting is not always accurate and or

qualitative – there appears to be no oversight in the Directorates

- There is a tendency from Directorates to either provide no progress reporting and or progress reporting that is often ambiguous not detailed and, **unrelated** to the actual target. While context and background are required and will certainly assist when putting together the annual report, it is important that the narratives directly address the target specified (first and foremost). In other instances, detail is lacking and/or is incomplete. Clearly this affects the ability to report accurately and the ability to manage performance ongoing. It also impacts directly on the ability to complete all other related reporting and compliance reporting. Every effort must be made to ensure the accuracy of reporting and to ensure that all statements made are validated by supporting documentation (portfolio of evidence available within departments). EXAMPLE: monthly reports are often required (as a target), when in fact, rather than just the presentation of the monthly report, a realistic number and or percentages of an increase in “road re-surfacing” should be reported on (determined from the baseline). Stated differently often the presentation of a report does not always talk to the content that is required to be included in that report – it is more than the presentation of the report per se....it is about what is required to change. Targets should be formally reviewed / re-written where this is noted;
- These same targets very often relate to reports that are submitted to standing committees monthly. It is not uncommon for it to be reflected that “three monthly reports are required to be submitted to the standing committee on a monthly basis” i.e. three per quarter. **During the second quarter difficulties with these targets are usually experienced due to the fact that Council goes into recess and meetings do not take place in December and January --- resulting in fewer or no standing committees being run. Under these circumstances – reports are held back and submitted when Council opens again in January.**
- It is stressed that **co-operation from all other Directorates and reporting and more specifically, the timeous qualitative reporting, continues to be a challenge. Performance reporting and assessment can only be as effective as the quality of performance reporting received.**
- Performance reporting (as whole) remains a challenge for Senqu Municipality. This is as a result of lack of understanding of the reporting standards and timeframes and this poses a huge risk to the Municipality of reporting incorrect information and a litigation by the community for falsifying council information.
- It is stressed that the information provided within strategic reports are reliant on the input information and statistics provided by the various Directorates, some who appear not to take this seriously, the information is delegated to junior staff members and are not checked for correctness, there continues to be difficulties experienced in validating data. The accuracy of all information provided can often not be assured.
- There is a misconception that the lacking or inadequate information is the responsibility of the co-ordinator and the consolidators of the report.
- This is blatant negligence must be managed through tabling an item to MPAC, issuing of compliance notices and implementation punitive measures where required against the responsible Directors and Senior Managers within said Directorates, failing the Municipality will most likely at some point receive a qualification from the office of the Auditor General due to the negligence of certain Directors
- There are those that are consistent with reporting and have made improvements, but the same there is still a tendency to provide progress reporting that **is delegated to junior staff and not checked by the manager and directors – the reporting received is often unrelated to the actual target, notwithstanding the good detail provided (a compliance factor).** While this detail,

context and background is required and certainly assist when putting together the Annual Report, it is important that the narratives directly address the target specified (first and foremost). In other instances, detail is lacking and/or is incomplete. Clearly this affects the ability to report accurately and the ability to manage performance ongoing (when a target owner provides detail but does not address the target directly). It also impacts directly on the ability to complete all other related reporting and compliance reporting. Every effort must be made to ensure the accuracy of reporting and to ensure that all statements made are validated by supporting documentation (portfolio of evidence available within departments).

- Finally, and in an effort to highlight an issue that comes up annually it must be emphasized that all aspects of performance management and the application of the performance cycle are required to be strictly adhered to. In this regard, all coaching and assessment processes are required to be conducted in terms of the PMS Policy.
- By considering these issues and taking the appropriate remedial action as specified/suggested it will be noted that reporting and verification of data and meeting required targets will occur with even greater ease.

We must always acknowledge the necessity to have early monitoring mechanisms in place to aid reporting and facilitate performance functioning. These must be a current reflection of reporting.

The achievement of Clean Audits has brought with it the pressure increases to maintain this standard. What better way to achieve this than by ensuring that monitoring and reporting mechanisms are put in place in order to maintain and enhance this standard – and to ensure that this facilitates all other related reporting requirements?

Finally, and in an effort to highlight an issue that comes up annually it must be emphasized that all aspects of performance management and the application of the performance cycle are required to be strictly adhered to. In this regard, all coaching and assessment processes are required to be conducted in terms of the PMS Policy.

By considering these issues and taking the appropriate remedial action as specified/suggested it will be noted that reporting and verification of data and meeting required targets will occur with even greater ease.

DISCLAIMER

The information provided within this report is reliant on the information provided by the various Directorates coordinated by the Governance and Compliance Division. Difficulties in validating data continues to be experienced and as such, the accuracy of all information provided cannot be assured.

It is the responsibility of all Directorates to provide the required information which is then required to be collated and submitted within the correct format. While it is acknowledged that certain directorates have attempted to provide this information as requested, many have not complied or submitted information incorrectly and/or extremely late. This situation may have been exacerbated due to recent issues that have surfaced in respect of certain contracts. Despite this, all parties are still within the employ of Senqu Municipality and are thus bound to provide required information and not to impede progress - especially in an area such as this, which has compliance responsibilities.

The greatest response to date has been from the Development and Town Planning Services Directorate and the Budget and Treasury Directorate. In addition to the dynamics currently at play, it appears that staff within other directorates appear to believe that it is the responsibility of the collators and the co - coordinators to provide all required information. This is unacceptable as the report is that of Senqu Municipality (with each directorate taking full responsibility for information relating to their specific directorate). Content and the accuracy thereof is not the responsibility of the collators' and the coordinators' - their role is simply to obtain, collate, align and restructure information provided and not to verify this in any way. In addition, it is the technical responsibility of all relevant directorate staff to provide inputs regarding performance and issues within their own directorates. They are required to take responsibility for any inputs provided as they are aware on a functional level as to what information is applicable / relevant. Under these circumstances the collators and the coordinators cannot be held accountable for the quality/accuracy/absence of information provided or the lack thereof.

As this is the first draft of this report, it is understood that certain information is still lacking from the information provided. The information is thus being presented with the full knowledge that certain of the detail provided might not reflect the required levels of accuracy. It is further noted that every effort has been made to align reporting to the information contained within other strategic and reporting documents. Notwithstanding, it must be noted that at times the manner in which the information is presented in these other documents may not align with the detail contained within this report, especially where additional detail is provided. Under these circumstances the collator is reliant on the information provided by the departments and is not able to validate this.

In instances where information is found to be lacking or inadequate you are hereby advised that the coordinator of this report has only been able to work with the information provided to them - and as much as they have attempted to validate this where possible they cannot be held accountable - for the reasons reflected above.

This is an extremely serious situation and must be regarded and handled as such ---- failure to comply and provide accurate data may have serious consequences for Senqu Municipality - not the least of which will relate to an audit qualification.

Under these circumstances it is advisable that this situation be taken up formally with MPAC and following investigation - those persons who are found to be non-compliant in this regard need to be issued with the relevant compliance order so that this matter may be addressed formally, appropriately and once and for all.

SENQU MUNICIPALITY

SECTION 72 MID-YEAR PERFORMANCE REPORT AND ASSESSMENT: SDBIP

FINANCIAL YEAR 2017/2018

period 1 July 2018 to 31 December 2018

Attached as “Annexure A”

Noted: In addition, the accounting officer must ensure that the financial performance information as at 31 December 2018 is submitted electronically to National Treasury on the Schedule C template format inclusive of the s72 report.

SENQU MUNICIPALITY

S72 SDBIP PERFORMANCE MID-YEAR REPORT (JULY 2018 - DECEMBER 2018)



Duration of task	Was the target achieved within the projected time frame?
Level of Complexity	Required problem solving What problem-solving techniques occurred?
	Reconciling different perceptions What level of operation/complexity occurred?
	Innovative /creative alternatives used - What innovative action was taken?
Cost	Within budget -- To what extent were costs maintained within budget? Was the budget exceeded? Apparent Savings
Constraints	What constraints were expected ? Did these occur? To what extent did this affect the desired outcome? What actions /especially proactive where taken to resolve the issue? If so, were steps taken to manage/reduce the effect of the constraint?
	If not, did it beneficially affect the completion of the target? Any innovative/pro-active steps to manage the constraint?

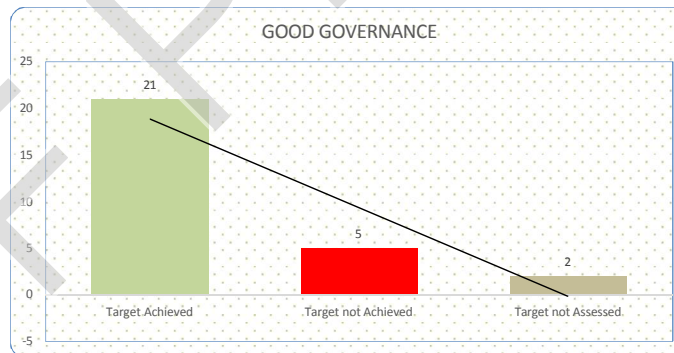
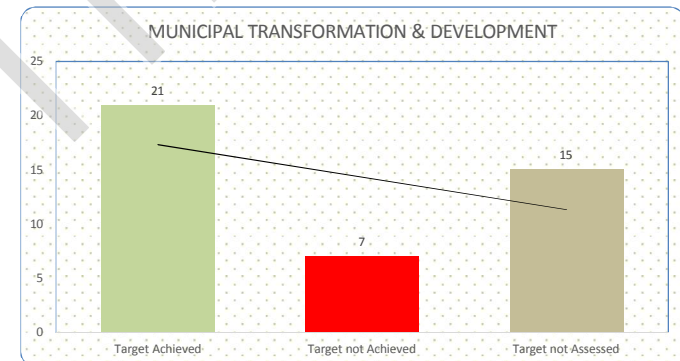
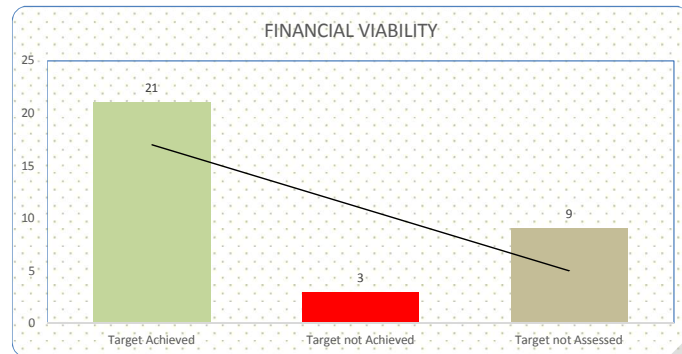
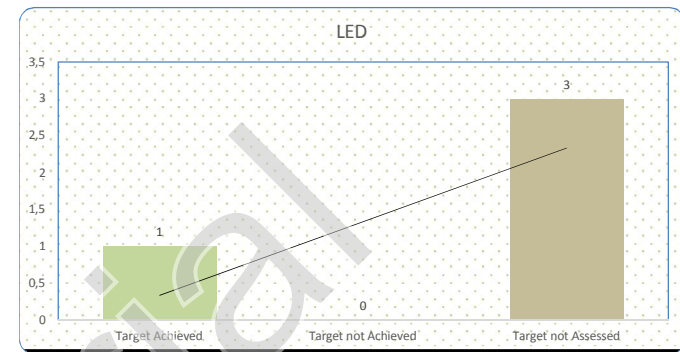
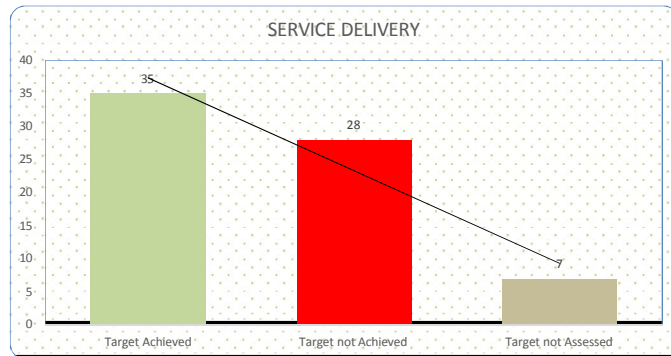
1	Unacceptable performance BASIC LEVEL 1	Performance does not meet the standard expected for the job. The review / assessment indicates that results are below fully effective against almost all of the performance criteria and indicators as specified in the Performance Agreement and Performance Plan. Failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. No basic concepts, methods, and understanding of local government operations and requires supervision and development intervention
2	Performance not fully effective BASIC LEVEL 2	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review / assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the Performance Agreement and Performance Plan. Basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention
3	Fully effective COMPETENT	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the employee has fully achieved effective results against all significant performance criteria and indicators as specified in the Performance Agreement and Performance Plan. (Develop and apply more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analyses).
4	Performance significantly above expectations ADVANCED	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
5	Outstanding performance SUPERIOR	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the employee has achieved above the fully effective results against all performance criteria and indicators as specified in the Performance Agreement and Performance Plan and maintained this in all areas of responsibility throughout the year. (A comprehensive understanding of local government operations, critical in shaping strategic direction and change, develops and applies comprehensive concepts and methods).
0	Targets not applicable in Quarter 1 and Quarter 2	Not Assessed
0	and Targets Unable to assess targets due to lack of information or lack of funding or other or target placed on hold	Not Assessed

MID YEAR SCORES

ARTER 1 AND 2 (1 JULY 2018 TO 31 DECEMBER 2018)

Target Achieved/Met (inclusive of targets that are exceeded and or over achieved)	
Target Not Achieved/Not Met (inclusive of targets that are not met 100% against planned target - included are targets that have been met but with variances)	
Target Not Assessed/Target on Hold	

KPA	KPA WEIGHT	Total Number of KPI's Per KPA	Number KPI's FULLY Achieved and (Exceeding and or Over Achieved) Target (Rating 3 – 4 and 5)	% of KPI's Achieved	Number of KPI's Not Achieved (Rating 1 - 2)	% of KPI's Not Achieved	Number of KPI's Not applicable to Q1 and Q2 and KPI's on Hold and Not Assessed/ not rated	Percentage of KPI's on Hold and Not Assessed
Service Delivery	20	70	35	50,00	28	40,00	7	10,00
LED	20	4	1	25,00	0	0,00	3	75,00
Financial Viability	20	33	21	63,64	3	9,09	9	27,27
Municipal Transformation & Development	20	43	21	48,84	7	16,28	15	34,88
Good Governance & Public Participation	20	28	21	75,00	5	17,86	2	7,14
TOTAL	100	178	99	55,62	43	24,16	36	20,22



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that the traffic section operates effectively and efficiently	TRAFFIC - BSD01	BSD01-01	Number of Vehicles Registered by 30 June 2019	624 Vehicles Registered in 2017/2018	Report on 660 Vehicles actually registered	CFO / E Natis System / Face values/Manager Revenue	Vehicles successfully registered to rightful owners	Improved no of legally complaint registered and licenced vehicles	3 Monthly Reports on Vehicles actually registered 55 in July, 55 in August, and 55 in September.	Target Over Achieved In quarter 1: Target exceeded - 12 more vehicles registered in July, 23 more vehicles registered in August and 12 more vehicles registered in September.	3 Monthly Reports on Vehicles actually registered 65 in Oct 60 in Nov and 40 in Dec.	Target Over Achieved - In quarter 2: Target exceeded - 10 more vehicles registered in October, 4 less vehicles registered in November and 12 more vehicles registered in December.	5	Notwithstanding the target has been over achieved by quarter 2 - this is a demand driven / based target and the achievement does at times vary against planned targets set.	Moving forward it needs to evaluate baseline information from various reporting periods especially against prior year targets and achievements so as to determine how to structure realistic monthly / quarterly targets .The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) " To be considered the target will be set at a level which will further consider the human capital availability of skills, knowledge, and resources required to meet these targets.
			Number of Vehicles Licenced by 30 June 2019	8892 Vehicles Licenced in 2017/2018	Report on 8892 Vehicles actually Licenced	CFO / E Natis System / Face values/Manager Revenue	Vehicles successfully licenced	Improved no of legally complaint registered and licenced vehicles	3 Monthly Reports on 741 Vehicles actually licenced per month	Target Over Achieved In quarter 1: Target exceeded with a variance of 166 more vehicles licenced in July, 123 more vehicles licenced in August and 24 less vehicles licenced in September.	3 Monthly Reports on 741 Vehicles actually licenced per month	Target Over Achieved - In quarter 2: Target exceeded with a variance of 559 more vehicles licenced. In October 288 more vehicles licenced, In November 236 more vehicles licenced and in December 35 more vehicles licenced.	5	Notwithstanding the target has been over achieved by quarter 2 - this is a demand based target and the achievement does at times vary against planned targets set.	Moving forward it needs to evaluate baseline information from various reporting periods especially against prior year targets and achievements so as to determine how to structure realistic monthly / quarterly targets .The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue) " To be considered the target will be set at a level which will further consider the human capital availability of skills, knowledge, and resources required to meet these targets.

Page 4

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that the traffic section operates effectively and efficiently	TRAFFIC - BSD01	BSD01-03	Number of people tested on Learners Licence by 30 June 2019	828 people tested on learners licence in 2017/2018	Report on 828 people tested for Learners' Licence	Community Services/ Registered Traffic Officers / E Natis / Face Values	People legally tested for Learners' Licence	Increased numbers of legally registered drivers within the municipality	3 Monthly reports on 69 people tested per month for learners' licenses	Target Not Achieved In quarter 1: variances - 17 less than planned target tested in July and , 27 less than planned target tested in September . In August variation tion to target 13 more people were tested above the planned target. The variance was caused by the LEU machine (eye test machine) not working and a community protest that lasted for 2 weeks during the month of October was a further contributing factor.	3 Monthly reports on 69 people tested per month for learners' licenses	Target Not Achieved Variances - 2 more people were tested above the planned target in October, In November 50 and in December 37 less people were tested below the planned target. A community protest that lasted for 2 weeks during the month of October contributed to the variances.	2	Variance in Q1- The LEU machine (eye test machine) was not working, and a community protest that lasted for 2 weeks during the month of October 2018 was a further contributing factor.	The Municipality is in a process of constructing a DLTC in Sterkspruit , which will assist when there are community unrest / uprisings, people can be redirected to another DLTC within the municipality when said occurs to ensure continued service delivery.

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
Traffic section operates effectively and efficiently	TRAFFIC -BSD01	BSD01-04	Number of people tested on Drivers Licence by 30 June 2019	2748 people tested on drivers licence in 2017/2018	Report on 2748 people tested for Drivers' Licences	Director Community Services/ Registered Traffic Officers / E Natis / Face Values	People legally tested for Drivers' Licence	Increased numbers of legally registered drivers within the municipality	3 Monthly reports on 229 people tested per month for drivers' license	Target Not Achieved - variances - 56 more people were test above the planned target in July and in August 31 less people were tested below the planned target and in September 25 less people were tested below the set target	3 Monthly reports on 229 people tested per month for drivers' license	Target Not Achieved - variances of 215 less people were tested below the planned set target. In October 67 less people were tested, in November 101 less people were tested and in December 47 less people were tested. The reason for the variance is that there was a community protest that lasted for 2 weeks during the month of October.	2	Notwithstanding the target was not achieved by Q2 as planned it must be noted that this is a demand driven target. The reporting received from Directorates requires to be accurate and of a qualitative nature -- statistics and figures are required to be consolidated	Moving forward an evaluation of baseline information from various reporting periods especially against prior year targets and achievements so as to determine how to structure realistic monthly / quarterly targets .The targets must be reasonable in light of the benchmarking information gathered and there must be a balance between challenging and realistic. The division must consider "stretch" targets (which require significant effort to achieve) and are intended to "raise the performance or to keep it as consistent as possible (related to revenue)" " To be considered The target will be set at a level which will further consider the human capital availability of skills, knowledge, and resources required to meet these targets.

BSD01-05	Number of Vehicles tested for Roadworthiness in Barkly East Testing Station by 30 June 2019	Vehicles tested in 2017/2018 financial year (Roadworthy testing machine broke in the month of November and it was not fixed until the end of the financial year of 2017/2018)	Report on 60 Vehicles tested for Roadworthiness in Barkly East	Director / Certified Testing Station / E Natis / Examiners	Roadworthy Testing of Vehicles in Barkly East	Improved number of roadworthy vehicles	3 Monthly Reports on 5 Vehicles tested per month for Roadworthiness at Barkly East Testing Station	Target Not Achieved. There were no roadworthy testing in quarter 1	3 Monthly Reports on 5 Vehicles tested per month for Roadworthiness at Barkly East Testing Station	Target Not Achieved. There were no roadworthy testing in quarter 2.	1	Variance directly affected by staff movements in the Division , Grade A Examiner promoted to Superintendents Licencing post , resulted in the post becoming vacant with no responsible incumbent for the Road Worthly testing division. The roadworthy station is further not compliant (do not meet the necessary requirements as per NRTA (National Road Traffic Act) to test vehicles). Resources shortages -- in terms of equipment (digital camera) required to capture the evidence of tests. In quarter 2: Variance as a result of a community protest that lasted for 2 weeks during the month of October.	To Train and capacitate traffic officers in the operation of all Traffic equipment / machinery machines, request for a IT equipment budget, comply with NRTA.Put in place contingency plans in case of staff movements.
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KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															KPA WEIGHT: 20
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that the traffic section operates effectively and efficiently	TRAFFIC - BSD01	BSD01-06	Number of Road Offense Tickets issued within Senqu Municipality to road users by 30 June 2019	204 Road Offense Tickets issued within Senqu Municipality to road users in 2017/2018	Report on 204 Road Offense Tickets issued	Director Community Services/ Ticket Books/ Traffic Patrol Officers/ Speed Equipment	Road Offense Traffic Issued	Improved adherence to traffic rules	3 Monthly Reports on 17 Road Offense Tickets issued per month	Target Not Achieved - In quarter 1: A total of 22 traffic fines were issued during the quarter, of which 5 traffic fines were issued to road offenders in the month of July 2018. 8 traffic fines were issued in August, in September 9 traffic fines were issued.	3 Monthly Reports on 17 Road Offense Tickets issued per month	Target Not Achieved- In quarter 2: A total of 13 traffic fines were issued during the quarter, of which 9 traffic fines were issued to road offenders in the month of October 2018. 4 traffic fines were issued in November 2018. There were no traffic fines issued during the month of December.	2	Variance in quarter 1: - no fines issued for all the Senqu LM towns this was due to not having sufficient stock of fine books , The Sterkspruit fine books were finished, to be noted that Sterkspruit Town is where most of the fines were issued. In quarter 2: The variance was a result of a community protest that lasted for 2 weeks during the month of October.	The division requires to be managed and monitored more effectively , staff to be performance managed and disciplinary action to be taken against staff who fail to perform. A monthly audit of fine books to occur - should this continue it will and has resulted in loss of revenue for the Municipality.
		BSD 01- 07	Construction of a DLTC in Sterkspruit by June 2020	Identification of land, Rezoning and Subdivision of Land for a DLTC in Sterkspruit	Development of the business plan for the construction of the DLTC in Sterkspruit.	Director Community Services/Chief Traffic Officer/ Budget R350 000	DLTC constructed in Sterkspruit	Improved conditions of DLTC services for Sterkspruit community. To increase revenue collection for the municipality.	Advertisement and Appointment of the service provider	Target Not Achieved In quarter 1: The tender was advertised during the quarter on 21 September 2018 (notice number 170/2017-18) , however no appointment was made.	Development of Business Plan	Target Not Achieved In quarter 2: The tender had not yet been sent to the Bid Evaluation Committee for evaluation.	1	The appointment of the service provider was not achieved due to the tender not being evaluated by the Bid Evaluation Committee. This resulted in the in the under expenditure.	Planning plays a critical role when establishing targets - specifically if they linked to timeframes and a budget and there is reliance on third parties its approval.The division will require to manage and monitor processes of identified projects in terms of planned timeframes more carefully considering the associated challenges and risks that arise.Manage and monitor processes of identified projects in terms of planned timeframes.

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To provide sustainable infrastructure development by building and maintaining access roads, bridges and storm water	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	BSD 02-01	Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule	Maintenance of Roads in Wards, 1,2,3,14,15 and 16 of Senqu Municipality and Pothole Repairs in Ward 8,10,14 and 16 (100 potholes per ward)	12 Reports as per the approved Maintenance Plan on a total of 14600m (14,6 km) of Roads in Wards, 1,2,3,4,5,6,7,9,11,12,14,15, and 17 of Senqu Municipality and Maintenance of Stormwater Channels in Ward 12 and 17.	Director Technical/ R 2 000096,00/ Manager Roads	Maintained road infrastructure	Extended life of access roads within the Senqu Municipality	3 Monthly Report on the number of Km's maintained in Wards 5 (1400m), 11 (700m) & 14 (1750m) (Total 3850 m)	Target Not Achieved Q 1: Total of 14,93km maintained during the quarter. Maintenance of roads for month of July, Ward 14: 9,470 km maintained. Maintenance of roads for month of August, Ward 5: 5,46 km maintained. Maintenance of roads For the month of September, no roads maintained during the month. POTHOLES: Total of 2971 potholes maintained during the quarter. For July, W 14: 160 done. W 16: 267 done. W 8: 533 done. For August, W 14: 456 done. W 16: 253 done. W 10: 346 done. For September, W 14: 160 done. W 16: 262 done. W 10: 534 done. STORMWATER: Total of 57307m of stormwater maintained during the quarter. For July, Lady Grey 17 726m maintained and Barkly East 2 302m maintained. For August, Lady Grey 18127m maintained and Barkly East 2192m maintained. September, Lady Grey 14825m maintained and Barkly East 2135m maintained.	3 Monthly Report on the number of Km's maintained in Wards 1 (750m), 7 (1400m), 9 (125m), 11 (350m), 12 (825m) & 17 (700m) (Total 4150m) and maintenance of Stormwater Channels in Ward 12 & 17	Target Not Achieved In quarter 2: Total of 36,50 km maintained during the quarter. Maintenance of roads For the month of October, W 8: 4,10 km maintained. W 7: 4,77 km maintained. Maintenance of roads for November, W 1: 5,26 km maintained. W 2: 5,05 km maintained. Maintenance of roads for December, W 2: 17,32 km maintained. POTHOLES: Total of 1992 potholes maintained during the quarter. For October, W 14: 167 done, W 16: 289 done, W 10: 384 were done. For November, W 14: 221 done, W 16: 140 done, W 10: 311 done. For December, W 14: 83 done, W 16: 128 done, W 10: 65 done, W 8: 204 done. STORMWATER: Total of 38964m of stormwater maintained during the quarter. For October W 14: 17630m maintained, W 16: 2177m maintained. For November, W 14: 16350m maintained, W 16: 1780m maintained. For December W 16: 1027m maintained.	2	In Q1 - The road maintenance plan had not yet been approved when the target was set , the road maintenance plan was only approved at the council meeting in August 2018, ward 11 was maintained not withstanding it was not in approved Maintenance Plan Plan in the second quarter. In quarter 2: There is reliance on the Political Arm to identify the critical areas where re-graveling should be done , only some of the critical areas that required to be maintained /bladed and patched were identified . No maintenance was done in Ward 9, 11, 12 and 17 during the 2nd quarter as these wards were not in the council approved Roads Maintenance plan. The potholes are as a result of poor road surface and the rain that caused more potholes to occur.	By Quarter 2 - 51,43 km roads were maintained. 4963 potholes were maintained /filled. 96271 Metres of Stormwater maintained. Roads Maintenance planning must become part of strategic planning and SDBIP processes and occur in quarter 3 and not quarter 4 annually . In the absence of a Master Plan Road Maintenance can often be 'reactive maintenance - performed as a reaction to a specific distress at the time (neglected Roads cost more money to repair than if they have been maintained as planned .There ongoing challenges as planned to be performed on roads that show signs of deterioration, can in most cases be considered wasted effort as the severely distressed Roads will experience ongoing challenges. properly each year.

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To provide sustainable infrastructure development by building and maintaining access roads, bridges and storm water	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	BSD 02-02	Construction of 6 km Paved Roads with stormwater control (Ph 1) in Boysi Nondala	Consultant Appointed in 17/18	Construction of 2 km of Paved Road (Ph 1) in Boysi Nondala.	Director Technical/ R 9 354 000,00/ PMU Manager	2 kilometres of Paved Roads Constructed in Boysi Nondala	Improved access to services	Appointment of a contractor and Site establishment	Target Not Achieved - In quarter 1: The contract had to be sent for review in terms of SCM policy which took longer than expected as auditors were required to be appointed through the SCM unit. The contractor was appointed on 25 September 2018.	1km road bed preparation (dependant on construction programme)	Target Not Achieved-	2	Litigation issues impeded project progress. The contract had to be sent for review in terms of SCM policy which took longer than expected as auditors were required to be appointed through the SCM unit.	The matter has since been resolved and the project / work is progressing well with a backlog of 6 weeks as result of the litigation processes.
		BSD 02-03	Construction of 6 kms access road with 1,5 storm water control W1 by June 2019	New indicator	Construct 6 kms of access road with 1,5 km stormwater channels in Ward 1 by June 2019	Director Technical/ R 4 800 000,00 / PMU Manager	6km of gravel roads with 1,5 storm-water control constructed in Ward 1 (Walaza, Thozama, Bikizana & Magubudela)	Improved access to services	Appointment of contractor	Target Not Achieved	Site establishment and 3 km road bed preparation (dependant on construction programme)	Target Not Achieved	2	In quarter 1: The consultant was appointed late due to critical project changes in the CIP. This led to delays in the designs for construction.in quarter 2 -The tender went to the adjudication but was to referred back the evaluations committee due to some errors.	The tender will be re-evaluated in January by the Bid Evaluation Committee.
		BSD 02-04	Construction of 5.5kms of interlock paved road, with 10.2km stormwater channels in Herschel (Ward 13) by 30 June 2018	Project could not be completed in 2017/18 financial year due to Eskom infrastructure that delayed to be removed.(3 km interlock paved roads and 2 km of gravel road with 10.2 km stormwater channel.)	Construction of 0.28 km interlock paved roads and 0.22 km of gravel road.	Director Technical Services/PMU Manager/ Capital Budget: R 921 390,13	Construction of interlock paved roads with the stormwater channel	Improved access to services	Paving 0.28km of road and 0,22 km gravel road and Practical Completion Certificate.	Target Not Achieved	Not a Target in Q2	Not a Target in Q2	2	The Target was achieved 24 days after the planned completion date in quarter 1 (a variance to timeframe - 24 days)	In quarter 1: The project was not budgeted for in 2018/19 financial year as contractor never completed the project by 30 June 2018. The Practical completion certificate was received on 24th July 2018.
		BSD 02-05	Construction of 6 kms access road with storm water control W2 by June 2020	New indicator	Construct 3 kms of access road with 2kms stormwater control in Ward 2 by June 2019	Director Technical/ R 550 000,00/ PMU Manager	3 kms of gravel road with storm-water control constructed in Ward 2 (Gcina, Makalalakeng, Stomoro & Sijora)	Improved access to services	Design	Target Achieved	Appointment of contractor	Target Not Achieved	2	The contractor was not appointed in quarter 2 as planned due to the inconsistency of the budget processes. The appointment of the contractor will roll over to quarter 3	Planning processes and development of targets must take into account the availability of Budget.

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To provide sustainable infrastructure development by building and maintaining access roads, bridges and storm water	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	BSD 02-06	Construction of 5,5 kms paved road and stormwater channels in Tienbank Ward 10 by 30 June 2018	Project could not be completed in 2017/18 financial year due to Eskom infrastructure that delayed to be removed.(2,1 kms interlock paved roads and 1,4 kms of gravel road with 6.86 kms stormwater channel.)	Construction of 0.7 km interlock paved roads and 1,3 km of gravel road with 3,34 kms stormwater control.	Director Technical/ R 200 000,00/ PMU Manager	0.7 km interlock paved roads and 1,3 km of gravel road with 3,34 kms stormwater control constructed.	Improved access to services	Construction of 0.7 km interlock paved roads and 1,3 km of gravel road with 3,34 kms stormwater control and Practical Completion Certificate.	Target Not Achieved	Not a Target in Q2	Not a Target in Q2	1	In quarter 1: Eskom infrastructure was not removed despite numerous requests which started from February 2018. The target rolled over to quarter 2 however it was not met in quarter 2 either.	There is Reliance on a third party (Eskom). These delays not foreseen will have a negative impact on the municipal expenditure and will result in contractor claims and time extensions. Pro - actively find ways to manage and negate these type of potential risk that is presented when there are identified projects and reliance on third parties.
		BSD 02-07	Construction of 6 kms of a New Gravel Road with 1,5 of stormwater channels between Esilindini and Frans by 30 June 2019	Appointed consultant in 2017/18	Construct 6 km of a New Gravel Road between Esilindini and Frans with 1,5 km of stormwater channels by June 2019	Director Technical/ R 4 600 000,00/ PMU Manager	6 km gravel roads with storm-water control constructed in Esilindini - Frans	Improved access to services	Design	Target Achieved In quarter 1: Target was achieved (Designs)	Appointment of contractor, Site establishment and 3km road bed preparation (dependant on construction programme)	Target Not Achieved	2	The planned target for quarter 2 was not achieved (it was planned that the contractor be appointed on the 30 December 2018).	In quarter 2: Tenders closed on the 9th October 2018. Improve communication with the PSP to achieve a higher level of expenditure in order to meet the DORA target of 40% by December 2018 .
		BSD 02-08	Construction of 2 Pedestrian Bridges in Mabele Old Ward 5 (Now ward 4) by June 2018	1 Pedestrian Bridges built and complete.	Installation of Gabion Structures and Casting concrete slabs in 1 Pedestrian bridge.	Director Technical Services/PMU Manager/ Capital Budget: R 844 594,77	Bridge Constructed	Improved access to services	Casting concrete slabs and gabion structures in Pedestrian bridge, Practical Completion Certificate.	Target Achieved Both pedestrian bridges are completely constructed the earthworks for the footpaths is complete. Variance of 540 meters of paving is still outstanding, expected to be completed end of October 2018	Not a Target in Q2	Not a Target in Q2	2	Variance of 540 meters of paving is still outstanding, expected to be completed end of October 2018 - Noted that the tender document for this project should have dictated this requirement upfront (how you should or should not sub-contract). A pre-qualification criteria should be set in advance for certain designated groups during the ADVERTISEMENT. The tender should have specific tendering condition/s that certain bidders can or may respond. Failure to comply with these regulations could lead to a tender response being disqualified.	Comments: The Primary contractor has not complied with the 30% SMME requirement/s. Action of penalties will be applied and meeting held with the contractor on the 3rd July 2018. The target/s must be reviewed to must either include the SMME requirement or a separate Target must constructed to include said - the reporting on said cannot form part of a target if the target is not set to include this as a milestone. The Primary contractor on this project has not complied with 30% SMME requirement. Action of penalties will be applied against the primary contractor and meeting held with the contractor on the 3rd July 2018. 540 meters of paving is still outstanding, expected to be completed end of October 2018

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To provide sustainable infrastructure development by building and maintaining access roads, bridges and storm water	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	BSD 02-09	Construction of 6 km access road with storm water control W7 by June 2020	Project on Litigation	4 quarterly progress report on litigation.	Director Technical/ R 700 000,00/ PMU Manager	6 km access roads with stormwater control constructed	Improved access to services	1 progress report on litigation	Target Not Achieved	1 progress report on litigation	Target Not Achieved	2	In quarter 1: no evidence to validate achievement / progress as per planned target. A Report was not tabled at the standing committee and no proof provided in the POE. In quarter 2: Legal services to submit progress on the matter.	Legal service to provide consistent reporting on said matter .During quarter 1 Legal services were dealing with this matter -lodged with the High Court in Grahamstown during November 2018. In quarter 2: Awaiting court verdict.
		BSD 02-10	Construction of 180 accesses to properties in Tienbank	New indicator	180 access to properties constructed.	Director Technical/ R 750000,00/ PMU Manager	180 accesses to properties constructed in Tienbank	Improved access to services	Appointment of contractor (Management Contract)	Target Not Achieved	60 access to properties(dependant on construction programme)	Target Not Achieved	2	In quarter 1: Bidders were non responsive. The bid is in a 6 month cooling off period. In quarter 2: The project remained on a cooling off period until the 2 November 2018. Due to the festive season period shut down, the project was re-advertised in January 2019 and there were non responsive tenderers . SCM to give report that there were no tenders received.	To be re-advertised in Q2.

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To provide sustainable infrastructure development by building and maintaining access roads, bridges and storm water	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	BSD 02-11	Construction of 1,4 km paved sidewalks in Barkly East by 30 June 2019	New indicator	1,4 km paved sidewalks constructed in Barkly East by 30 June 2019	Director Technical/ R 3 500 000,00/ PMU Manager	1,4 km paved sidewalks constructed in Barkly East	Improved access to services	Appointment of contractor	Target Not Achieved (appointment of contractor rolled over to quarter 2)	Site establishment and 0,5km road bed preparation	Target Not Achieved as per planned target	2	In quarter 1: Delay of DRPW inputs before the Specifications Committee could sit - the tender closed 16 October 2018. In quarter 2: The contractor has been appointed on 12 November 2018, however it was the target for quarter 1.	Reliance on a third party third party Manage and monitor the progress of the project (Construction of 1,4 km paved sidewalks in Barkly East) to ensure that by 30 June 2019 the project is completed as planned. Moving forward these type of potential risks must be considered prior to setting targets. The Municipality's must find ways to negate these type of potential risk that present themselves when identifying projects that have reliance on third parties.
		BSD 02-12	Construction of 13 speed control humps in Kwezi Naledi , Steve Tswete, Lady Grey, Rhodes & Transwiler	New indicator	10 speed humps constructed in(Kwezi Naledi , Steve Tswete, Lady Grey, Transwiler) & 3 speed humps in Rhodes	Director Technical/ R 1 000 000,00/ PMU Manager	13 speed humps constructed	Improved access to services	Appointment of contractor (Management Contract)	Target Not Achieved. The Tender closed on the 16th October 2018	Site establishment and 3 speed humps in Rhodes(dependant on construction programme)	Target Not Achieved as planned by the end of Quarter 2 (December 2018)	2	In quarter 1: Specifications Committee did not approve specifications (the specifications were deemed to be insufficient - the Traffic Department indicated that there were different specifications for different roads. In quarter 2: The tenders were non responsive and this resulted in a 6 month cooling off period until the 16 April 2019. SCM to formalize the report in relation to the non responsive tenders.	Manage and monitor progress of targets - review the target during the adjustment period.

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To ensure effective management and maintenance of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BSD03	BSD03-01	Construction of a Community Hall Ward in Ward 9 by 30 June 2018.	Incomplete project in 2015/2016 not budgeted in 2016/2017 ,in 17/18 the Hall was completed outstanding was the plumbing.	Construction and Completion of Ward 9 Community Hall	Director Technical Services/PMU Manager/ Maintenance budget: R 527 294,69	Community Hall Constructed	Improved environment for ward consultations	Plumbing and Practical Completion Certificate.	Target Not Achieved	Not a Target in Q2	Not a Target in Q2	2	In quarter 1: Difficulty in contacting the consultant and the contractor despite telephone requests. Only one weeks work left.	Penalties will be applied. The target rolled over to quarter 2 and was expected to be completed in Q2. In quarter 2: The project has been completed and Practical completion certificate 23 October 2018. submitted however it was a target for quarter 1.
		BSD03-02	Renovate Barkly East Town Hall by 30 June 2020.	Consultant Appointed in 17/18	Appoint of a contractor and Site establishment.	Director Technical/ R1500000,00/ PMU Manager	Facility renovated	Ensure asset lifespan	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		BSD03-03	Report on Repairs and maintenance of Community Halls in Towns		12 Reports on 7 Halls Maintained and Repaired	Director Community Services/Manager Amenities/ Maintenance budget: R 408 591,00	Halls maintained and Repaired	Ensure asset lifespan	LADY GREY TOWN HALL • Repair and replace sewer pipes • Install burglars on 2 doors NKULULEKO HALL • Repair and replace fence	Target Achieved In Q 1: Lady Grey Town Hall was maintained by: Repairing and replacing sewer pipes • Installing burglars on 2 doors NKULULEKO HALL The fence around the hall was replaced	BUNGA HALL • Replace and paint cornice on ceiling in the stage area • Varnish doors • Patch cracks and paint KHWEZINALEDI HALL • Replace and paint cornice on ceiling • Paint walls (toilets, store room and change rooms)	Target Achieved In Q 2: Bunga Hall was maintained by: Replacing and painting cornice ceiling in the stage area, varnish doors and patching cracks and paint KHWEZI NALEDI HALL maintained by: replacing and painting cornice on ceiling and painting walls (toilets, store room and change rooms).	3		

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To ensure effective management and maintenance of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BSD03	BSD03-04	Report on the Repairs and maintenance of Community Halls in Rural Areas	2017/2018 Maintenance	12 Reports on 17 Halls Maintained and Repaired	Director Community Services/Manager Amenities/ Maintenance budget: R 358 708,00	Halls maintained and Repaired	Ensure asset lifespan	WARD 04 HILLSIDE COMMUNITY HALL <ul style="list-style-type: none">• Replace window glasses• Replace door with locks• Paint window frames• Sand and paint doors WARD 12 ESILINDINI COMMUNITY HALL <ul style="list-style-type: none">• Replace window glasses• Repair cornice in the ceiling WARD 13 HERSCHEL HALL <ul style="list-style-type: none">• Replace toilet doors• Sand and paint steel windows and door frames• Sand and paint doors• Install fascia boards, gutters and down water pipes	Target Achieved	Ward 11 BLUE GUMS HALL <ul style="list-style-type: none">• Replace toilet doors• Replace all damaged doors and locks• Replace security door locks• Paint window frames• Replace security doors• Replace gates and locks WARD 03 MAKALAKALENG HALL <ul style="list-style-type: none">• Replace 2 doors• Replace all door locks• Sand and paint doors• Paint window frames• Repair fence – one panel of palisade fencing WARD 01 NDOFELA HALL <ul style="list-style-type: none">• Fix leakages on the roof• Replace door locks• Paint all window frames• Sand and paint doors• Replace 1 door	Target Achieved	3		General Comments : In Q1: Maintenance was conducted as follows: Hillside community hall <ul style="list-style-type: none">- Replace 6 window panes- Paint 9 window frames- Replace 3 door locks- Fit 1 door with lock- Sand and paint 3 doors Esilindini community hall <ul style="list-style-type: none">- Fit 8 window panes and glasses- Replace and paint cornice- Repair sliding door Thaba Lesoba community hall <ul style="list-style-type: none">- Fix leakages on the roof- Replace 2 doors with locks- Replace fascia board and fastened gutters.- Replace the gate- Fix stoop on the veranda Herschel hall: maintenance done as follows: <ul style="list-style-type: none">- Replace two toilet doors- Sand and paint twenty window frames- Sand and paint nine doors- Install fascia boards and downpipes.

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To ensure effective management and maintenance of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BSD03	BSD03-04							WARD 07 THABA LESOBA HALL • Fix leakages on the roof • Replace doors & door locks • Replace fascia board and fastened gutters. • Replace the gate • Fix stoeps on the veranda WARD 05		WARD 10 TIENBANK HALL • Replace window glasses • Replace doors and locks PHELANDABA HALL • Replace fascia board, gutters, and down pipes. • Replace lock for security doors • Sand doors and repaint WARD 01 NDOFELA HALL • Fix leakages on the roof • Replace door locks • Paint all window frames • Sand and paint doors • Replace 1 door WARD 10 TIENBANK HALL • Replace window glasses • Replace doors and locks PHELANDABA HALL • Replace fascia board, gutters, and down pipes. • Replace lock for security doors • Sand doors and repaint			In Q2: Ward 11 BLUE GUMS HALL • Replace toilet doors • Replace all damaged doors and locks • Replace security door locks • Paint window frames • Replace security doors • Replace gates and locks WARD 03 MAKALAKALENG HALL • Replace 2 doors • Replace all door locks • Sand and paint doors • Paint window frames • Repair fence – one panel of palisade fencing WARD 01 NDOFELA HALL • Fix leakages on the roof • Replace door locks • Paint all window frames • Sand and paint doors • Replace 1 door WARD 10 TIENBANK HALL • Replace window glasses • Replace doors and locks PHELANDABA HALL • Replace fascia board, gutters, and down pipes. • Replace lock for security doors • Sand doors and repaint	

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To ensure effective management and maintenance of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BSD03	BSD03-05	Report on Cleaning of Community Halls in Town	2017/2018 Cleaning Reports	12 reports on all 7 Halls Cleaned Weekly	Director Community Services/Manager Amenities	Halls Cleaned	Ensure asset lifespan	Weekly Cleaning of Bhunga Hall, Lady Grey Town Hall, Khwezi Naledi Hall, Barkly East Town Hall, Nkululeko, and Transwiler	Target Not Achieved In quarter 1: No evidence provided for the cleaning of Transwiler community hall, however 3 halls which were not the target were cleaned during the quarter. There was an error of not reporting the cleaning of the Transwiler hall in the monthly report, however the hall was cleaned.	Weekly Cleaning of Bhunga Hall, Lady Grey Town Hall, Khwezi Naledi Hall, Barkly East Town Hall, Nkululeko, and Transwiler	Target Over Achieved In quarter 2: The target is over achieved by cleaning 3 more halls above the set target.	4	The Community identified 3 additional halls to be included into the maintenance schedule (notwithstanding these halls did not form part of the pre determined targets.	During planning phases - assessment of Halls to be done annually to determine and identify maintenance needs of Halls (budget permitting) and cleaning of all Halls to be incorporated as part of monthly work programme.
To ensure effective management, construction and maintenance of cemeteries and pauper burials	CEMETERIES AND BURIAL - BSD04	BSD04-01	Report on Number of Burial Plots provided as per request	252 Plots provided in 2017/2018	12 Reports on number of Burial Plots provided as per request	Director Community Services/Manager Amenities	Burial Plots provided for burial	Improved Burial of communities	21 Burial Plots provided per request per month (63 per quarter)	Target Not Achieved In quarter 1: A total of 52 burial plots were provided during the quarter. In July 18 burial plots were provided, in August 19 burial plots were provided and in September 15 burial plots were provided.	21 Burial Plots provided per request per month (63 per quarter)	Target Not Achieved In quarter 2: A total of 56 burial plots were provided during the quarter. In October 16 burial plots were provided, in November 24 burial plots were provided and in December 16 burial plots were provided.	2	I quarter 1 : a variance of 11 Burial Plots. In quarter 2 a variance of 7 burial plots. Noted that is a demand based target therefore its performance varies from time to time.	This target requires to be restructured / reviewed -- <u>death is not a planned event and number of burials cannot be shared evenly in quarters</u> . An analysis of the baseline figures should be done from previous financial years to determine a reasonable amount of burials , the target should incorporate or include compliance with the application processes/documentation applicable for pauper burials in the Municipality.
	BSD04-02	Report on number of cemeteries maintained in Towns	8 Cemeteries maintained in 2017/18	4 Reports on 8 Cemeteries maintained in each quarter	Director Community Services/Manager Amenities/R	Maintained cemeteries	Improved Burial of communities	8 Cemeteries maintained per quarter - Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town.	Target Achieved -In quarter 1: 8 cemeteries were maintained during the quarter: Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town Cemetery.	8 Cemeteries maintained per quarter - Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town.	Target Achieved In quarter 2: 8 cemeteries were maintained during the quarter: Steve Tshwete, Khwezi Naledi, Nkululeko old cemetery, Zola, Rhodes-Zakhele, Barkly East Town, Lady Grey Town, Sterkspruit Town Cemetery.	3			

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure effective management, construction and maintenance of cemeteries and pauper burials	CEMETERIES AND BURIAL - BSD04	BSD04-03	Report on number of cemeteries maintained in Rural Areas	10 Cemeteries maintained in 2017/18	4 Reports on 10 Rural cemeteries maintained in each quarter	Director Community Services/Manager Amenities/R	Maintained cemeteries	Improved Burial of communities	10 Cemeteries maintained per quarter	Target Over Achieved In quarter 1: Target exceeded with a variance of 2 more cemeteries maintained above the set target.	10 Cemeteries maintained per quarter	Target Achieved In quarter 2: Target was achieved with 10 cemeteries being maintained.	4		
		BSD04-04	Construction of New Cemetery in Barkly East by 2020	Project referred back to end user department in FY 2017 / 2018 due to incorrect wording of the project name	Land Acquired by June 2019	Director Technical/ R 500 000,00/ PMU Manager	Provide plots for burials	Improved Burial of communities	Not a Target in Q1	Target Over Achieved	Not a Target in Q2	Not a Target in Q2	5		General Comments in quarter 1: Target over achieved / exceeded project was completed earlier than the planned date (completed in quarter 1 instead of quarter 4 as planned). The Consultant was appointed early in order to fast track / speed up MIG expenditure.

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To construct, maintain, identify, establish and upgrade existing urban sports fields	SPORTS BSD05	BSD05-01	Report on Sports fields maintained in 5 Sports fields	5 Sports fields maintained in 2017/18	12 Reports on 5 Sports field Maintained in (W2,W13,W10,W16, W14)	Director Community Services/Manager Amenities R21200,00	2 Sports filed maintained	Improved lifespan of municipal assets	Ward 13 - Connect gutters to water tanks Ward 2 - Sand and varnish doors Ward 10 - Replace 6 doors and door locks ,Ward 14 - Replace 6 doors and door locks, Ward 16 - Paint all walls inside all toilets	Target Over Achieved noted - Additional maintenance performed outside approved maintenance plan (identified urgent / critical work that had to be carried out)	Ward 13 - Sand and varnish doors Ward 2 - Repaint lines and poles in the netball court, tennis, basketball and ring traditional Ward 10 - Sand and paint steel windows and door frames Ward 14 - Fix leakages on roof Ward 16 - Sand and paint all doors	Target Achieved In quarter 2: The target was achieved as The maintenance was carried as planned.	3		
		BSD05-02	Repair of the Kwezi Naledi Sports fields Fence	Damaged Fenced	Sports field fenced	Director Technical Services/PMU Manager R1 100 000,00	building of perimeter fence	Improved Quality of the Sports field	Advertise for contractor(Management Contract)	Target Not Achieved	Appointment of contractor (Management Contract)	Target Not Achieved -	2	In quarter 1: Plans were provided to the SCM Manager in July 2018 but not forwarded to PMU. There was no evidence to validate this in the POE. In quarter 2: There was Insufficient funding - project needs to be advertised in February 2019.	The budget to accommodate the project will be adjusted during the mid year budget adjustment review. The project will have to be re - advertised and the targets will have to be reviewed accordingly.
		BSD05-03	Purchase of Poles & Nets for Sports fields in Rural Areas	New indicator	10 set of Poles and nets purchased	Director Community Services/Manager Amenities R250 000,00	Poles and Nets purchased	Improve the conditions of sports field	Advertisement for the service provider	Target Achieved	Appointment of the service provider and Purchase of poles and nets.	Target Achieved - In quarter 2: Poles were purchased.	3		

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To provide library services to all residents	LIBRARIES – BSD06	BSD06-01	Signing of the SLA with DSRAC	SLA signed on the 10th July 2017	2018/2019 SLA Signed between 2 parties	Director Community Services/Manager Amenities	Compliance with the SLA	Improved literacy levels within the Senqu Communities	SLA signed by the Municipal Manager and sent to the Department of Sports Arts and Culture	Target Achieved	Not a Target in Q2	Not a Target in Q2	3		In quarter 1: SLA was signed by the Municipal Manager and sent to DSRAC on 20 July 2018.
		BSD06-02	Report on the Implementation of Library Services SLA with DSRAC	2017/2018 Reports	4 Quarterly Reports on the Implementation of the SLA.	Director Community Services/Manager Amenities	Compliance with the signed SLA	Improved literacy levels within the Senqu Communities	1 Quarterly Report on the Implementation of the SLA	Target Achieved	1 Quarterly Report on the Implementation of the SLA	Target Achieved	3		In quarter 1: Quarterly Report on the Implementation of the SLA was submitted to DSRAC. In quarter 2: Quarterly Report on the Implementation of the SLA was submitted to DSRAC on 11 January 2019.
		BSD06-03	Report on the statistics of books loaned and returned in each library	2017/2018 Reports	4 Quarterly Reports on Statistics of books loan and returned compiled for each library	Director Community Services/Manager Amenities	Number of books loaned and returned established	Improved functioning of the Library Services	1 Quarterly Report on the number of books loaned and returned	Target Achieved	1 Quarterly Report on the number of books loaned and returned	Target Achieved	3		

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To create a healthy and sustainable environment by maintaining and developing public open spaces	PARKS AND PUBLIC OPEN SPACES - BSD07	BSD07-01	Renovations Kwezi Naledi Node	Dilapidated Structure	Kwezi Naledi Node renovated	Director Technical Services/PMU Manager / 600 000,00 R	Node rehabilitation report	Improved Community Leisure within the Senqu Municipal area	Appointment of a contractor	Target Not Achieved In quarter 1: Tender was Advertised late due to delays in designs carried over from the previous financial year. Rolled over to quarter 2 (notwithstanding it was not a target in quarter 2). In quarter 2: Validity period lapsed due to the Service Provider (SP) not providing sufficient information for the evaluation committee.	Not a Target in Q2	Not a Target in Q2	2	In quarter 1: The validity period lapsed due to Service Provider not providing sufficient information for the evaluation committee. In quarter 2: The validity period lapsed because the SP did not provide adequate information.	The tender will be re-evaluated in January 2019 by the Bid Evaluation Committee.
		BSD07-02	Report on the maintenance of parks in Lady Grey and Barkly East	Parks maintained in 2017/18	4 Quarterly Reports on 3 Parks maintained (2 Lady Grey,1 Barkly East)	Director Community Services/Manager Amenities	Park maintained	Improved Community Leisure within the Senqu Municipal area	1 Quarterly Report on number of parks maintained in Lady Grey and Barkly East.	Target Achieved	1 Quarterly Report on number of parks maintained in Lady Grey and Barkly East.	Target Achieved	3		
		BSD07-03	Report on the maintenance of public open spaces (Lady Grey, Barkly East, Sterkspruit & Rhodes)	Public Open Spaces maintained in 2017/18	4 Quarterly Reports on 29 public open spaces maintained (12 Lady Grey, 11 Barkly East, 01 Sterkspruit and 05 Rhodes)	Director Community Services/Manager Amenities	Public Open Spaces maintained	Improved Community Leisure within the Senqu Municipal area	1 Quarterly Report on number of public open spaces maintained in Lady Grey, Barkly East, Sterkspruit, and Rhodes	Target Achieved	1 Quarterly Report on number of public open spaces maintained in Lady Grey, Barkly East, Sterkspruit, and Rhodes	Target Achieved	3		

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To maintain and control the municipal commonage	LICENSING AND CONTROL OF ANIMAL - BSD08	BSD08-01	Number of meters of fence repaired in Ward 5, 14, 15 and 16 commonages due to vandalism, theft and environmental factors.	No baseline was provided at the time of development	4 Quarterly reports on maintenance of fence in commonages.	Director Community Services/Manager Amenities	Fencing repaired	Improved management of animals	1 Quarterly report on number of metres repaired in ward 5, 14, 15, and 16.	Target Achieved In quarter 1: Total of 3587,3 meters of Fence was repaired during the quarter. In Ward 05, 600 meters, in Ward 14, 1404,4 meters, in Ward 15, 850,1 meters, in Ward 16, 732,8 meters.	1 Quarterly report on number of metres repaired in ward 5, 14, 15, and 16.	Target Achieved - In quarter 2: Total of 5217,40 meters of Fence was repaired during the quarter. In Ward 05, 500 meters, in Ward 14, 1570,90 meters, in Ward 15, 1970,10 meters, in Ward 16, 1176,40 meters.	4		
		BSD08-02	Updating of Stock Register	2017/2018 Register	Stock Register Quarterly Updated for all Commonages	Director Community Services/Manager Amenities	Register updated	Improved management of animals	1 Quarterly Register updated.	Target Achieved In quarter 1: Stock count was conducted during the Quarter at Rhodes, Rossouw, Lady Grey, Barkly East.	1 Quarterly Register updated.	Target Achieved - In quarter 2: Stock count was conducted during the Quarter at Rhodes, Rossouw, Lady Grey, Barkly East.	4		
		BSD08-03	Number of Awareness's conducted on Commonage Management	4 Awareness's were conducted in 2017/2018	4 Awareness's Held	Director Community Services/ Manager Amenities	Awareness campaigns on overgrazing conducted	Improved management of animals within the Municipal Area	1 Awareness	Target Achieved In quarter 1: 1 Awareness campaign was held on the 11 September 2018 in Barkly East.	1 Awareness	Target Achieved - In quarter 2: 1 Awareness campaign was held On 12 December 2018	4		
To maintain and effectively operate the pounds	LICENSING AND CONTROL OF ANIMAL - BSD08	BSD08-04	Construction of an Animal Pound in Lady Grey by June 2019	Project Halted in 2017/2018 due to budget constraints	Construction of kraals, Perimeter fence, guard house and loading and off loading bays.	Director Technical Services/PMU Manager/ R 7212250,00	Animal pound constructed	Improved management of animals	Appointment of contractor	Target Not Achieved In quarter 1: Persons sitting on Committees do not understand the impact of their decisions which has a direct negative impact on expenditure and service delivery.	Site establishment and earthworks to design level (dependant on construction programme)	Target Achieved - In quarter 2: Contractor on site and appointed on 09 October 2018 and work has been done as targeted.	3	Notwithstanding the variance raised in quarter 1 in terms of the appointment of contractor not being achieved as planned - the target/s are progressing according to plan .	The Bid Committee members did not realise the impact of their decisions which had a direct negative impact on expenditure and service delivery. Bid Committee Members must be workshopped / trained ongoing and additionally be made aware of the risks or far reaching consequences associated with making ultra virus decisions.
		BSD08-05	Purchase a new Tractor	New indicator	Tractor purchased	Director Community Services/ Manager Waste R420000,00	New tractor purchased	Increase equipment for maintenance	Advertisement for the service provider	Target Achieved In quarter 1: The tender was advertised on 21 September 2018 as notice number 167/2018-2019.	Appointment of the service provider	Target Achieved -In quarter 2: The tractor was sent to Adjudication during December 2018 and the provider appointed.	3		

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To effectively manage and reduce waste	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-01	Daily cleaning of CBD streets in all 6 towns.	6 Towns cleaned	12 Monthly reports on cleaned CBD Streets of all 6 towns.	Director Community Services/ Manager Waste /	Clean Towns	Healthier and Clean living conditions	3 Monthly reports on cleaned CBD streets of all 6 towns.	Target Achieved	3 Monthly reports on cleaned CBD streets of all 6 towns.	Target Achieved	3		
		BSD09-02	Collection of Waste in Rural Areas	532 tons collected in 2017/2018	532 tons collected	Director Community Waste/ R 288 436,00	Rural Solid Waste collection	Improved Management of Waste Material	133 tons per quarter	Target Over Achieved Target exceeded by 62,1 tons - 195,00 tons of waste was collected	133 tons per quarter	Target Over Achieved Target exceeded with a variance 62,1 tons of waste collected	5	The targets for both quarter 1 and 2 were over achieved/exceeded this was as of result of three different Campaigns conducted in the quarter in Tien bank and part of Tapoleng. All resources (fleet and human capital) were allocated to focus on waste collection/ cleaning campaigns in Sterkspruit during the month of August 2018 . In quarter 2: All resources (fleet and human capital) were allocated to focus on waste collection/ cleaning campaigns, additionally an awareness campaign was conducted in ward 10.	Planning of the campaigns should be inline with the municipal set targets and not haphazard.
		BSD09-03	Collection of Waste in Towns. BE,Herschell,LG,Rhodes, Rossouw and Sterkspruit	4120 tons collected in 2017/2018	4120 tons collected	Director Community Services /Manager Waste/ R 1485803,00	Waste Collected	Healthier and Clean living conditions	1030 tons per Quarter	Target Over Achieved In quarter 1: Target exceeded with a variance of 1542,9 tons of waste collected.	1030 tons per Quarter	Target Over Achieved In quarter 2: Target exceeded with a variance of 840,6 tons of waste collected	5	The targets for both quarter 1 and 2 were over achieved/exceeded this was as of result of the national clean up week in the month of August 2018, Rhodes, Barkly East, Lady Grey, Herschel and Sterkspruit and surrounding Villages of Mokhesi, Tienbank and Tapoleng. There was influx of people during the festive season (during festive seasons there is increased buying power), additionally cleaning campaigns were conducted in various wards in preparation for festive season in December 2018.	The target and target milestones should be reviewed based on an analysis of baseline figures. Noted that waste collection does escalate during the festive periods further to this before reviewing considering a target it should be identified that all weighbridges are working effectively.

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									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To reduce waste through awareness campaigns	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-04	Coordinate and prepare for National Clean Up Week Competition	2017/2018 the awareness was in Ward 10,14,15 and 16	4 Campaigns conducted	Director Community Services/ Manager Waste /R 572,00	Community waste awareness	Healthy Environment	community awareness Boyce Nodala ward 16 & Steve Tshwete 14	Target Achieved In quarter 1: Waste Awareness was conducted in ward 14 on 20 July 2018 and in ward 16 on 27 August 2018.	Community Waste awareness ward 10	Target Achieved In quarter 2: Community awareness and cleaning campaign conducted in ward 10 on 30 October 2018.	3		
		BSD09-05	Waste campaign in schools	2017/2018 the awareness was in Ward 10,14,15 and 16	4 Campaigns conducted	Director Community Services/ Manager Waste /R 48612,00	Community waste awareness	Improved knowledge about waste management in Senqu Municipality	1 awareness in Ward 14	Target Over Achieved 1 awareness campaign in schools - Ward 14 and 1 awareness campaign in schools - Ward 15 held	1 awareness in Ward 15	Target Over Achieved In quarter 2: The awareness campaign were conducted during the first quarter to accommodate scholar exams periods.	4		Third party calendars/events require consideration prior to development of targets
		BSD09-06	Waste awareness Campaigns in Ward 10,13,14,15 and 16.	In 2017/2018 the awareness was done in w 10,13,14,15 and 16	5 Campaigns conducted	Director Community Services/ Manager Waste /R 37918,00	Community waste awareness	Improved knowledge about waste management in Senqu Municipality	community awareness ward 14	Target Achieved In quarter 1: Waste Awareness was conducted in ward 5 Rossouw Community.	community waste awareness ward 13	Target Achieved In quarter 2: Awareness conducted in RDP houses and Orange Fontein on 29 November 2018.	3	The target was achieved there was however a noted deviation to the ward (ward 5 Rossouw)	
To effectively manage and reduce waste	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-07	Development of a Solid Waste Site in Ward 5 - Rossouw by June 2020	EIA Application	Report on EIA Application, Appoint of a contractor , Site establishment, earthworks to design level and construction of cell lines	Director Technical Services/ PMU Manager/ Capital budget: R 3800000,00	Waste Site Developed	Improved Management of Waste Material.	Report on EIA Application	Target Achieved	Appointment for contractor	Target Not Achieved	2	The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019	Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produced in the POE's.

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STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
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To effectively manage and reduce waste	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-08	Development of a Solid Waste Site in Ward 13 - Herschel by 2020	EIA Application	Report on EIA Application, Appoint of a contractor , Site establishment, earthworks to design level and construction of cell lines	Director Technical Services/ PMU Manager/ Capital budget: R 5500000,00	Waste Site Developed	Improved Management of Waste Material	Report on EIA Application	Target Achieved	Appointment for contractor	Target Not Achieved	2	The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2019	Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produced in the POE's.
		BSD09-09	Upgrading of the Lady Grey Solid Waste Site	1 km gravel road constructed within the Solid waste site.	Construction of cells earthworks, 500 m perimeter fence, 250m paved roads, 500m concrete drains and sorting out facilities	Director Technical Services/ PMU Manager/ Capital budget: R 4801000,00	Waste Site Upgraded to be NEMA Compliant	Improved Management of Waste Material	Construction of cells earthworks, 250 m perimeter fence & 250m paved roads (Dependant on construction)	Target Achieved	Construction of cells earthworks, 250 m perimeter fence, 250m concrete drains (Dependant on construction)	Target Not Achieved	2	The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2020	Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produced in the POE's.
		BSD09-10	Development of Solid Waste Site in Ward 15- Rhodes by 2021	EIA Application	Report on EIA Application, Appoint of a contractor , Site establishment, earthworks to design level and construction of cell lines	Director Technical Services/ PMU Manager/ Capital budget: R 1500000,00	Waste Site Developed	Improved Management of Waste Material	Report on EIA Application	Target Achieved	Appointment for contractor	Target Not Achieved		The 2nd quarter target was not achieved as there is reliance on a response from DWS - expected by 31 January 2021	Third party reliance - dependence on other government departments for success and in this case DWS confirmed that they will respond to the municipality in January 2019. Targets that have reliance on third parties must be proactively managed and monitored by target holder/s. Evidence to validate effort/s made with target milestones must formally produced in the POE's.

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															KPA WEIGHT: 20
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To effectively manage and reduce waste	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-11	Upgrading of the Barkly East Solid Waste Site by 2020	Old Barkly East Solid Waste Site almost to reach its capacity.	Construction of cells earthworks, 500m perimeter fence, 500m concrete drains, 500m gravel roads and sorting out facilities	Director Technical Services/ PMU Manager/ Capital budget: R 5500000,00	Waste Site Upgraded to be NEMA Compliant	Improved Management of Waste Material	Appointment for contractor	Target Achieved	Site establishment and earthworks to design level (dependant on construction programme)	Target Not Achieved	2	The project was stopped by a litigation from one of the tenderers.	The matter was resolved and work is progressing well with a backlog of 6 weeks due to the litigation.
		BSD09-12	Closure of the Old Sterkspruit Solid Waste Site	The Site is full	1. Appointment of the contractor as Turnkey, 2. Site Establishment . 3. Construction Programme and Cashflow Projections.4, 1,5kms fence and 3 cells dug	Director Technical Services/ PMU Manager/ Capital budget: R 3 200 000.00	Site closed and land rehabilitated for other use	Compliance with NEMA	Appointment of the contractor as Turnkey	Target Not Achieved	1. Site Establishment and proof of supply of machines. 2. Construction Programme and Cashflow Projections	Target Achieved	3	Notwithstanding the variance in quarter 1 -- the contractors was appointment during quater2 and the target/s were achieved by quarter 2	
		BSD09-13	Development of Solid Waste Site in Ward 10- Sterkspruit by 2021	The Site is full	Application for EIA	Director Technical Services/ PMU Manager/ Capital budget: R 1320000,00	Site closed and land rehabilitated for other use	Compliance with NEMA	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
To improve the quality of life for residents by increasing the % of households receiving basic refuse collection	WASTE MANAGEMENT - RECYCLING BSD09	BSD09-14	Report on the percentage of households with access to basic level of refuse removal	No baseline was provided at the time of development	1 Annual Report on the percentage of households with access to basic level of refuse removal.	Director Community Services/ Manager Solid Waste	Number of people with access to free basic refuse removal	Fair level of delivery of services	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
and That all registered indigent households receive free basic electricity refuse removal	FREE BASIC SERVICES BSD10	BSD10-01	Updating of the Indigent Register	Number of indigent beneficiaries in the 2017/2018 register	1 Updated Annual Register	CFO/FBS section/ R 0	Approved and updated indigent register	Equal delivery of service to the community of Senqu Municipality	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		BSD10-02	Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	New indicator	1 Annual Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	CFO/Manager Revenue	Number of indigent people approved for free basic electricity	Equal delivery of service to the community of Senqu Municipality	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		BSD10-03	Number of indigent households with access to free refuse removal services	2584 h/h with access to free basic refuse removal each month	4 Reports on the number of people receiving free refuse removal services	Director Community/ Manager Waste	Number of indigent people approved for free refuse removal	Equal delivery of service to the community of Senqu Municipality	1 Quarterly Report on Number of Households with access to free refuse removal	Not Assessed	1 Quarterly Report on Number of Households with access to free refuse removal	Target Achieved	3	Target planned for quarter 1 to be reviewed during adjustment period	

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To reduce Senqu electricity backlogs by assisting Eskom with electrification of rural areas as identified by Council.	ELECTRICITY AND STREET LIGHTING BSD11	BSD11-01	Electrification of Rural Area within Senqu Municipality (W 2, 3, 12, 14,15 and 16) by 30 June 2019.	323 Households electrified 2017-2018	511 households electrified	Director Technical Services/ Electro Technical Controller/ R 5 983000,00	Households electrified in rural areas	Improved visibility and energy supply in Rural Areas	Not a Target in Q1	Not a Target in Q1	Appointment of Contractor	Target Achieved Contractor appointed on the 5th of October 2018.	3		
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment in order to reduce losses and ensure compliance		BSD11-02	Installation of new Pre-Paid Meters throughout the Municipality.	In 2017/2018 193 Meters were installed	60 New Meters installed	Director Technical/Electro Technical Controller/ R 2200000,00	Reliable Metering System	Improved Revenue Collection	15 Meters	Target Over Achieved In quarter 1: A total of 28 new meters were installed during the quarter. In July = 17, in August = 4 and in September = 7.	15 Meters	Target Over Achieved by quarter (accumulatively) 34 new metres were installed this notwithstanding there were variances in quarter 2 . In quarter 2 a total of 6 new meters were installed during the quarter. In October = 2, in November = 2 and in December = 2.	4	In quarter 1: 28 meters were installed - the Target was exceeded by 13 meters against planned target. In quarter 2 there was a variance of 9 meters against planned target.	Notwithstanding the variance in quarter 2 - (targets being accumulative) the over results have been over achieved /exceeded by 4 meters. Meter installation is based on the demand of the new Customers request and number of metres cannot always be accurately be determined. In quarter 2: The target is not met with a variance 9 less meters installed below the set target. This is only on request of the Customers for new installation of meters to New Property.

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment in order to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	BSD11-03	Replacement of existing metres throughout the municipality.	In 2017/18 287 Meters were replaced	220 Replaced Meters installed	Director Technical/Electro Technical Controller/Budget part of BSD11-03	Reliable Metering System	Improved Revenue Collection	55 Meters	Target Over Achieved -In quarter 1: A total of 120 meters were replaced during the quarter. In July = 37, in August = 68 and in September = 15.	55 Meters	Target Over Achieved In quarter 2: A total of 102 meters were replaced during the quarter. In October = 27, In November = 38, and in December = 37.	5	In quarter 1: The Target was over achieved / exceeded by 65 meters more than planned target.	Noted that this was due to good performance of the contractor who managed and monitored project through regular inspections and checks - whilst his performance was above standard there are times that his progress is hindered by the availability of the Consumer / Customers co-operation and with the paper work that is required by the finance department to register the meters on the system. Q 2: Target exceed by 47 Meter replacement installations. In the 2ns quarter there was more co operation / availability of the Consumers / Customers at their properties and Finance Division did assist with the registration of meters.
		BSD11-04	Repair and Maintenance Transformer in Ward 8, 10, 14 and 16	4 Transformers were maintained in 2017/2018	7 Transformer(s) maintained	Director Technical Services/ Electro Technical Controller/ R 313 408,00	Minimise electrical outages	Electrical power supply stability	2 Transformers refurbished (W10 & W16) and Send 1 Transformer to Supplier (W14)	Target Over Achieved In quarter 1: Refurbish Transformers W10 Job card no. 3148 & W16 Job Card no. 3302 Send Transformers W10 Job card no. 3171, W14 Job card no. 2950 & W16 Job card no. 3301.	Send 3 Transformers to the Supplier (W10, W8 & W16) and 1 Transformer refurbished (W14)	Target Not Achieved In quarter 2: W14 Transformer refurbished. Delivery Note Transformer received and Job Card no. 3717. Goods received Note Transformers (W10, W16 and Spare) send to Supplier. The that Transformers was send to Supplier is not yet done and is currently still at the Supplier.	2	4 out 5 transformers repaired and Maintained. In quarter 2 the opportunity was used to send two extra Transformers for Refurbishment to the supplier (Free State Transformers) noted that this was not recorded on the SDBIP as it was deemed to be a Spare Transformer. Ward 8 Transformer not send as the Spare Transformer that was faulty. 1 Transformer refurbished (W14) 1 Transformers send to Supplier (Spare).	In quarter 1 the Target exceeded by 2 Transformers that were sent for refurbishment (a total of 3).Targets in relation to Targets relating to Transformers to be planned more effectively which may result in said targets being achieved.

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment in order to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	BSD11-05	Replace Street Lights in Ward 10, 13, 14 and 16	In 2017/18 35 Street Lights were Replaced	40 Fittings in W10, 20 Fittings in W13, 40 Fittings in W14 and 50 Fittings in W16	Director Technical Services/ Electro Technical Controller/R 110000,00	Working Public lighting	Improved visibility and community safety within Senqu Municipality	Not a Target in Q1	Not a Target in Q1	20 Fittings replaced in W10, 10 Fittings replaced in W13, 20 Fittings replaced in W14 and 25 Fittings replaced in W16	Target Not Achieved In quarter 2, only 16 fittings were replaced in W 16 and there were no fittings done in W 10, W 13 and W 14.	2		SCM processes and ordering processes to be managed - capacity of suppliers to be considered.
		BSD11-06	Erection of new street lights in Kwezi Naledi(Primary School area)	New indicator	8 Street Lights erected	Director Technical Services/ Electro Technical Controller/100 000,00	Working Public lighting	Improved visibility and community safety within Senqu Municipality	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0	The target must be reviewed /adjusted formally. The target as planned in quarter 3 has been exceeded by two Street Lights. Noted that the Councillors requested that the target is brought forward to quarter 2 - Minutes of Standing Committee of October 2018.	General Comments : Noted that this not a target in quarter 1 or 2 and therefore cannot be considered in terms of assessment. The progress is however acknowledged and it the adjustment to target timeframe through a standing committee min . The target can be adjusted at mid year or the reporting can be considered in quarter 3 reporting period - 10 Street Lights have been installed.
To reduce Senqu electricity backlogs by assisting Eskom with electrification of rural areas as identified by Council.	ELECTRICITY AND STREET LIGHTING BSD11	BSD11-07	Monthly Reports to the Department of Energy on Own Grants Allocations	12 Expenditure reports of DoE 2017/2018 Reports	12 Expenditure reports of DoE Grand allocated	Director Technical Services/ Electro Technical Controller /	Reports Compiles on grant expenditure	Improved visibility and community safety within Senqu Municipality	3 Monthly Reports	Target Achieved 1: Monthly report for July, August and September 2018 were submitted to DoE.	3 Monthly Reports	Target Achieved In quarter In quarter Monthly reports for October, November and December 2018 were submitted to DoE	3		
		BSD11-08	The percentage of households with access to basic level of electricity	No baseline was provided at the time of development	1 Annual Report on the percentage of households with access to basic level of electricity.	Director Technical Services/ Electro Technical Controller	Number of people with access to free basic electricity.	Fair level of delivery of services	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															KPA WEIGHT: 20
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To provide office space and parking by building new offices and renovating existing buildings	OFFICE SPACE BSD12	BSD12-01	Renovate 2nd Floor (Old Age Home) and all infrastructure repairs in Main Building in Lady Grey municipal buildings.	2016/2017 Project went on Cooling Off Period, in 2017/2018 application MFMA s116 professional fee increase.	1.Appointment of a Contractor (Turnkey)2. Renovation as per the construction programme	Director Technical services /PMU Manager R4,500000,00	Technical Services Offices Renovated	Improved working environment for staff members	Appointment for contractor (Management Contract)	Target Achieved	Not a Target in Q2	Not a Target in Q2	3		In quarter 1: Contractor appointed on the 27th September 2018.
		BSD12-02	Renovate Mayoral house	Dilapidated Structure	1.Appointment of a Contractor (Turnkey)2. Renovation as per the construction programme 3, Appoint of Structural Engineer	Director Technical services /PMU Manager 800000,00	Mayoral house renovated	Safe & secure habitant area for the Mayor	Appointment of Structural Engineer to do assessment of the property	Target Not Achieved	Assessment Report	Target Not Achieved	1	In quarter 1: Specifications not yet completed due to workload. In quarter 2: Specifications for contract management contract not yet finalised for advertisement	Awaiting for an engineer to assess the condition of the house if it needs to be demolished or renovated.planning to go on tender in February 2019.
To ensure that all businesses operating in the Municipality have licences and are operating according to legislation by 2022	LICENSING OF BUSINESSES BSD 13	BSD13-01	Management of the issuing of business licencing	New indicator	4 quarterly reports on the issuing of business licencing	Director Community Services/ Manager Amenities	Businesses licenced	Improve management of businesses	1 Quarterly Report on the issuing of business licencing	Target Achieved In quarter 1: Business licences were issued during the quarter and reported to the Standing Committee.9 Informal Business licences were issued during the quarter. The formal businesses were tuck shop, coffee shop, Butchery, Café, Hardware, Supermarket, Furniture shop. 67 Informal Hawkers were licensed.	1 Quarterly Report on the issuing of business licencing	Target Achieved In quarter 2: Business licences were issued during the quarter. 18 Formal Businesses and 11 Informal Businesses were licensed during the quarter.	4		

KPA 2: LOCAL ECONOMIC DEVELOPMENT										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To promote responsible tourism, arts and heritage through continued support to local initiatives	TOURISM LED01	LED01-01	Implementation of the Senqu marketing strategy derived from the Responsible Tourism Plan	New	1 Annual Report on implementation of the Senqu Marketing strategy 1 Senqu marketing strategy	Director Development and Town Planning Services/Manager IPED	1 Annual Report on implementation of the Senqu Marketing strategy	Well marketed municipal area	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	Not a Target in Q2	0		General Comments In quarter 1: Event for 18 September 2018 in conjunction with JGDM for EC Highlands was postponed due to the shutdown in Sterkspruit. The event was postponed for 23 October 2018.
To promote and attract development in the local economy through implementation of the LED strategy	LED 02	LED02-01	Number of Economic Development Forum attended	4 EDF's, 2 LED Awareness days, 2 Agricultural days	4 Economic Development Fora attended	Director Development and Town Planning Services/Manager IPED	4 EDF's attended	Coordinated LED Programmes	Attend 1 EDF	Target Achieved In quarter 1: 1 EDF was held on the 20th September 2018.	Attend 1 EDF	Target Achieved In Quarter 2: 1 EDF was held on the 13 December 2018 in Sterkspruit.	3		
To promote and attract development in the local economy through implementation of the LED strategy	LED 02	LED02-02	No of jobs created through the LED initiatives including capital projects	No baseline was provided at the time of development	1 Annual Consolidated Report on 170 jobs created through LED initiatives including capital projects	Director Development and Town Planning Services/Manager IPED	Number of jobs created	Improved socio economic conditions of the poor	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		LED02-03	% of the municipal infrastructure capital budget spent, allocated to SMME's through sub contracting in compliance with circular 77 of the MFMA.	No baseline was provided at the time of development	30% of the municipal infrastructure capital budget actually spent, allocated to SMME's through sub-contracting in compliance with circular 77 of the MFMA.	Director Technical Services/CFO	Improved work opportunities for SMME's	Increase in revenue recycled in local economy.	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure the efficient and effective procurement of goods and services	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MFMV01	MFMV01-01	Development of the Institutional Procurement Plan	Procurement Plan Developed in 2017/18	1 Procurement Plan Developed	CFO/Manager Supply Chain/ Departmental Demand Plans	Plan Developed	Improved Management of Supply Chain Processes	Institutional Plan Developed	Target Achieved	Not a Target in Q2	Not a Target in Q2	3		In quarter 1: The procurement plan was developed and approved by the CFO
		MFMV01-02	Establishment and monitoring of the tender register for above R200 000 tenders.	2017/2018 Implementation Report	Contract Registers and 4 Quarterly Reports	CFO/Manager Supply Chain/ Departmental Demand Plans/	Quarterly Monitoring Reports	Improved Management of Supply Chain Processes	1 Quarterly Contract Register	Target Achieved	1 Quarterly Contract Register	Target Achieved	3		
		MFMV01-03	Manage and Monitor SLA's that will result in expenditure	2017/2018 Reports	4 Monitoring Reports on Contracts and SLA's	CFO/Manager Supply Chain/ Departmental Demand Plans	Quarterly Monitoring Reports	Improved Management of Supply Chain Processes	1 Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure	Target Achieved	1 Quarterly Monitoring Report on Contracts and SLA's that result in Expenditure	Target Achieved	3		
		MFMV01-04	Number of Specifications Meeting held	17 Meetings were held in 2017/2018	4 Meetings held	CFO/Manager Supply Chain/ Departmental Demand Plans	Meetings held	Improved Management of Supply Chain Processes	1 Meeting	Target Over Achieved In quarter 1: There were 4 specifications meetings held in the first quarter. Specification meetings were held on 24 July, 21 August, 11 September and 17 September.	1 Meeting	Target Over Achieved In quarter 2: Specifications meetings were held on 23 October, 07 November and 05 December 2018.	5		Procurement should be done in accordance with the procurement plan.
		MFMV01-05	Number of Evaluation Meetings held	16 Meetings were held in 2017/2018	4 Meetings held	CFO/Manager Supply Chain/ Departmental Evaluation Reports	Meetings held	Improved Management of Supply Chain Processes	1 Meeting	Target Over Achieved In quarter 1: There were 6 evaluations meetings held in the first quarter. Evaluation meetings were held 7 August, 22 August, 6 September, 12 September, 21 September and 26 September 2018.	1 Meeting	Target Over Achieved In quarter 2: Evaluation meetings were held on 26 October , 30 October, 26, 27, 28 November and 10 December 2018.	5	There were many issues which could not be done in the first quarter therefore moving to the second quarter.	Procurement should be done in accordance with the procurement plan.

		MFV01-06	Number of tenders adjudicated within 3 months of advertisement	12 Meetings were held in 2017/2018	4 Quarterly Reports on adjudicated tenders	CFO/Manager Supply Chain/ Departmental Evaluation Reports	Quarterly Adjudication Reports	Improved Management of Supply Chain Processes	1 Quarterly Report on the actual tenders adjudicated	Target Achieved In quarter 1: There were 10 tenders adjudicated in the first quarter.	1 Quarterly Report on the actual tenders adjudicated	Target Achieved In quarter 2: There were 13 tenders adjudicated in the second quarter.	4		
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KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY											KPA WEIGHT: 20				
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure monitoring of Municipal Assets per Department through regular asset checks and reporting	ASSET MANAGEMENT- MFMV02	MFMV02-01	Update the Departmental Asset Registers twice a year	2017/2018 Departmental Registers	1 Reports on Additional Assets purchased per department	CFO/Manager Supply Chain/ Additions Register	Quarterly Reports on Additions and one Reports on Disposals	Improved management of municipal assets	Not a Target in Q1	Not a Target in Q1	1 Report on Additional Assets per Department	Target Achieved	3		
		MFMV02-02	Perform the Annual Asset Count	2017/2018 Asset Count Report	1 Annual Asset Count Performed	CFO/Manager Supply Chain	Asset Count Report developed	Improved management of municipal assets	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
To annually assess and report on the % of the budget spent as expressed by the ratios	FINANCIAL MANAGEMENT - MFMV03	MFMV03-01	Report on Financial viability as expressed by the ratios in the gazette.	2017/2018 Ratios	1 Annual Report on the Ratios	CFO/ MANAGER BTO/Financial System /All Directors	Report on Ratios	Improved management of municipal financial and other resources	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY												KPA WEIGHT: 20			
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To expand and protect the municipal revenue base by providing accurate bills for services rendered	FINANCIAL MANAGEMENT - MFMV03	MFMV03-02	Compile the Valuation Roll	2017/2018 Valuation Roll	1 Annual Supplementary Valuation Roll compiled	CFO/Manager Revenue/ R	Actual Supplementary Valuation conducted	1 Annual Supplementary valuation roll	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
	FINANCIAL MANAGEMENT - MFMV03	MFMV03-03	Report on correct billing of consumers	2017/2018 verified actual correct billing reported	12 Monthly Reports on 100% Correct billing of consumers with a 2% variance factor	CFO/Manager Revenue 0000 /Financial System/	Number of consumers correctly billed	Improved Revenue collection and management of municipal financial resources	3 Monthly Reports on 100% Correct billing of consumers with a 2% variance factor	Target Achieved In quarter 1: "There were 12 308 accounts billed in July 2018 and 6 639 accounts that were fully paid. *There were 12 293 accounts billed in August 2018 and of those 4 347 were fully paid. # there were 10595 accounts billed in September 2018 and of those 3 504 were fully paid. The report for July 2018 was submitted to the finance standing committee 20 August 2018. The report for August 2018 was submitted to the standing committee 17 September 2018 and the report for September 2017 was submitted to the Finance Standing Committee 16 October 2018.	3 Monthly Reports on 100% Correct billing of consumers with a 2% variance factor	Target Achieved In quarter 2: "There were 10254 accounts billed in October 2018 and of those 3095 accounts that were fully paid. *There were 9500 accounts billed in November 2018 and of those 2657 were fully paid. There were 9496 accounts billed in December and of those 2747 fully paid # The report for October 2018 was submitted to the finance standing committee on the 20th November 2018. The report for November 2018 will be submitted to the standing committee in February and the report for December will be submitted to the finance standing committee in February 2019.	3		General Comments : Whilst reporting is very detailed the target owners must additionally cover aspects of the target i.e. include Reporting on the percentage of Correct billing of consumers and be able to determine through a exception report the percentage variance (allowable 2% variance factor) this must be substantiated by exception report and the detail that is already provided.
		MFMV03-04	Report on actual revenue collected	2017/2018 Total Revenue collected	4 Quarterly Reports on the actual collected revenue	CFO/ Manager Revenue/ Financial System	Total Planned Revenue collected	Improved Revenue collection and management of municipal financial resources	1 Quarterly Report on the actual collected revenue	Target Achieved In quarter 1: The collection rate shows an average of 54,53% for the first quarter. The report for the first quarter was submitted to the finance standing committee on the 16 October 2018.	1 Quarterly Report on the actual collected revenue	Target Achieved In quarter 2: The collection rate shows an average of 82,85 % for the second quarter. The report for the second quarter will submitted to the finance standing committee in February 2019.	4		

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To expand and protect the municipal revenue base by providing accurate bills for services rendered	FINANCIAL MANAGEMENT - MFMV03	MFMV03-05	Reporting of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	2017/2018 Reports	4 Quarterly Reports of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	CFO/Director Development and Town Planning Services/ Manager Supply Chain/ Manager Governance and Compliance	4 Quarterly Reports of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	Improved management of municipal finances	1 Quarterly Report of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	Target Achieved	1 Quarterly Report of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	Target Achieved	3		
		MFMV03-06	Compilation and submission of Legislatively Compliant AFS	2016/2017 AFS	Compilation of 2016/2017 AFS by 31 August 2017	CFO/ All Directors/ R 400 000	Legislatively compliant AFS	Improved reporting on public funds	Submission of 2017/2018 AFS by 31 August 2018	Target Achieved	Not a Target in Q2	Not a Target in Q2	0		In quarter 1: The Annual Financial Statements were compiled and submitted to the Auditor General on the 31 August 2018.
		MFMV03-07	Reviewal of adopted financial policies annually	2017/2018 Reviewed policies	Review Policies	CFO/MANAGER Supply Chain/ Manager BTO/ Manager Revenue	Legislatively compliant policies	Improved management of public funds	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To annually report on the % of the Municipality's budget actually spent on capital projects identified a particular financial year in terms of the Municipality's IDP	FINANCIAL MANAGEMENT - MFMV03	MFMV03-08	Report on the % of operational budget actually spent	2017/2018 Operational Budget Actually Spent	Report on 100 % Expenditure of the Operational Budget by the end of the financial year	CFO/ R000/ Financial System/ All Directors	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual operational budget % spent (15% by the end of the quarter for Finance GFS Functions)	Target Over Achieved	3 Monthly Reports on the actual operational budget % spent (50% by the end of the quarter for Finance GFS Functions)	Target Not Achieved In quarter 2: October Operational budget was 26.97 % and the report was submitted to Finance Standing Committee 20 November 2018. November 33,96% Operational budget and 44.45 % December Operational budget Spent. The reports for November and December will be submitted to Finance Standing Committee February 2019.	2	Variance of 26,47% against planned target by quarter 2	In quarter 1 30 September 2018 OPEX budget spent was 20,84%.: The operational budget exceeded the planned target by 5,84%
		MFMV03-09	Report on % Capital budget actually spent	2017/2018 Capital Budget Actually Spent	Report on 100% Expenditure of the Capital Budget	CFO/ R000/ Financial System/ All Directors	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual operational budget % spent (15% by the end of the quarter for Finance GFS Functions)	Target Not Achieved	3 Monthly Reports on the actual capital budget % spent (50% by the end of the quarter for Finance GFS Functions)	Target Not Achieved In quarter 2: October Capital budget spent 6,06% was submitted to Finance Standing Committee 20 November 2018, November 12,93% Capital budget spent and December 30,57 % of Capital budget spent. The report for November and December will be submitted to Finance Standing Committee February 2019.	2	Variance of 19,43% against planned target by quarter 2	In quarter 1: The capital budget spent as at 30 September 2018 is 3,56%.

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To annually report on the % of the Municipality's budget actually spent on capital projects identified a particular financial year in terms of the Municipality's IDP	FINANCIAL MANAGEMENT - MFMV03	MFMV03-10	Report on % of Conditional grants received actually spent	2017/2018 Conditional Grants Actually Spent	12 Reports on 100% Expenditure on Conditional grants received	CFO/ R000/ Financial System/ All Directors	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual % of Conditional Grants received spent (25% by the end of the quarter)	Target Over Achieved	3 Monthly Reports on the actual % of Conditional Grants received spent (50% by the end of the quarter)	Target Not Achieved In quarter 2: October Grants Spent 29,9%. Report was submitted to Finance Standing Committee 20 November 2018. November grants spent 32,72%.December Grants budget Spent 40,47% Report for November and December report will be submitted to Finance Standing Committee February 2019.	2	Variance of 9,53% against planned target by quarter 2	In quarter 1: The conditional grants received spent as at 30 September 2018 is 28,60%.
		MFMV03-11	PMU DORA REPORTING to Provincial Cogta by the 4th of every Month	2017/2018 Reports	12 Reports on PMU DoRA Expenditure	Director Technical Services/PMU Manager	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on PMU's DoRA Expenditure	Target Achieved	3 Monthly Reports on PMU's DoRA Expenditure	Target Achieved	3		In quarter 1: 4 September 2018 Cogta national advised that manual reporting will no longer be applicable. Staff were invited to attend training sessions on the new reporting system - attended from 29 October 2018 until the 2nd November 2018,
To ensure good payroll management and implementation	PAYROLL - MFMV04	MFMV04-01	Management of Payment of Salaries	2017/2018 Payroll Reports	12 Reports on all salaries paid monthly	CFO/Director Corporate Services/ Manager Supply Chain/ Manager HR/ Financial System / Payroll amendment reports	Report on the payment of salaries	Improved management of municipal financial	3 Monthly Reports all salaries paid monthly	Target Achieved	3 Monthly Reports all salaries paid monthly	Target Achieved	3		

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure compliance with the MFMA and MSA requirements regarding the adjustment budget and annual budget development and submission requirements	BUDGET COMPILATION - MFMV05	MFMV05-01	Compilation of the Annual budget for 2019/2020	2018/2019 Budget	2019/2020 MFMA Compliant budget by 31 May 2019	CFO/ Financial System/ All Directors /Dora / Legislative Directives /R	MFMA Compliant budget	Improved Municipal Financial Planning	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
	MFMV05-02	Compilation of the Adjustment budget by 28 February 2019	2017/2018 Adjusted Budget	MFMA Compliant 2018/2019 Adjustment budget	CFO/ Financial System/ All Directors / Legislative Directives	MFMA Compliant adjusted budget	Improved Municipal Financial Planning	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0			

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To develop and submit S 71, S 72 & S 52 reports as per MFMA guidelines and prescripts	REPORTING - MFMV06	MFMV06-01	Development and submission of the section 71 (1) report (Submission to the Mayor and National Treasury within 10 working days)	12 section 71 reports for 2017/2018	12 Monthly reports on Section 71 (1) developed	CFO/Manager BTO/ Financial System / Treasury Template / All Directors	Compliance with Treasury Regulations and the MFMA	Improved Financial Management and Reporting	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days	Target Achieved In quarter 1: The reports for July was submitted to provincial Treasury 15 August 2018 , for August the report was submitted to provincial Treasury 13 September 2018 and for September the report was submitted to provincial treasury 12 October 2018. The s71 reports to the Mayor for July was submitted 15 August 2018, the s71 reports to the Mayor for August was submitted 14 September 2018 and for September was submitted t the Mayor 12 October 2018.	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days	Target Achieved In quarter 2: The reports for October 2018 were submitted to the Provincial Treasury 14 November and to the mayor 16 November 2018. For November 2018 the reports were submitted to the Provincial Treasury 14 December 2018 and to the Mayor on 14 December 2018. For December 2018 the report were submitted to Provincial Treasury in January 2019 and to the mayor on the in January 2019.	3		Q1: July Reports submitted to Provincial Treasury 15 August 2018 , for August the report was submitted to Provincial Treasury 13 September 2018; for September the report was submitted to Provincial Treasury 12 October 2018. s71 reports to the Mayor for July submitted 15 August 2018. the s71 reports to Mayor for August submitted 14 September 2018 and for September was submitted to the Mayor 12 October 2018. Q2: The reports for October 2018 were submitted to Provincial Treasury 14 November and to Mayor 16 November 2018. November 2018 the reports were submitted to Provincial Treasury 14 December 2018 and to Mayor on 14 December 2018. For December 2018 the report was submitted to Provincial Treasury 15 January 2019 and to Mayor on 15 January 2019.
		MFMV06-02	Compilation and tabling of the Mid-Year Budget and Performance Report (s72)	2017/2018 Mid-Year Budget and Performance Report	2018/2019 Mid-Year Budget and Performance Report compiled, tabled by 25 January 2019	Director Development and Town Planning Services/CFO/Manager Governance and Compliance	Mid-Year Report Compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MFMV06-03	Compilation of the section 52 (d) Reports	3 Reports submitted in 2017/2018	3 Section 52 (d) Reports compiled (First Quarter - October 2018, Third Quarter - April 2019, and Fourth Quarter - July 2019)	Director Development and Town Planning Services/CFO/Manager Governance and Compliance	Section 52 (d) Compiled	Improved Financial Management and Reporting	1 Report Compiled	Target Achieved	Not a Target in Q2	Not a Target in Q2	3		In quarter 1: The Section 52 (d) report will be sent to council meeting that will be held in October 2018.

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY											KPA WEIGHT: 20				
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure a continually secure, effective and efficient ICT service through implementation of ICT policies and plans and upgrading of ICT equipment	IT - MFMV07	MFMV07-01	Reviewal of the Disaster recovery plan and Strategic plan	No Policies were Reviewed in 2017/2018	Reviewal of the Disaster recovery plan and Strategic plan	CFO/IT Manager/Risk Officer / Software Service Provider Inputs	Reviewed IT Governance Framework	Secured IT date	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MFMV07-02	Systems downtime for emails and internet as a result of hardware or network failure (3hrs)	3hrs in 2017/2018	4 Quarterly Reports on the Systems downtime for emails and internet as a result of hardware or network failure	CFO/Manager IT	Server Downtime monitored	Improved Management of IT	1 Quarterly Report on the Systems downtime for emails and internet as a result of hardware or network failure	Target Achieved	1 Quarterly Report on the Systems downtime for emails and internet as a result of hardware or network failure	Target Achieved	3		
		MFMV07-03	Monitoring and Maintenance of the Servers	2017/2018 Maintenance on the servers	4 Quarterly Reports on the monitoring and maintenance of the server	CFO/Manager IT	Maintained Servers	Improved IT Management	1 Quarterly Reports on the monitoring and maintenance of the server	Target Achieved	1 Quarterly Reports on the monitoring and maintenance of the server	Target Achieved	3		
		MFMV07-04	Purchase a New Server	1 Server purchased	Purchase 1 Server	CFO/Manager Supply Chain/Manager IT/R300 000,00	Server Purchased	Increased volume of storage of municipal information	Not a Target in Q1	Not a Target in Q1	Purchasing of the new server	Target Achieved	3		The tender was adjudicated on 13 December 2018.

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY												KPA WEIGHT: 20			
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure a continually secure, effective and efficient ICT service through implementation of ICT policies and plans and upgrading of ICT equipment	IT - MFMV07	MFMV07-05	Monitor the security cameras of the Municipality	2017/2018 Reports	4 Quarterly Reports on the status of security cameras	CFO/Manager IT/ Manager Administration/ Director Corporate Services	Reports Compiled	Improved Security of the Municipality	1 Quarterly Report	Target Achieved In quarter 1: All the Municipal cameras are functional / working.	1 Quarterly Report	Target Achieved In quarter 2: The cameras around the municipality were in a working condition. Those identified as due for replacement have been recommended as such so as to curb possible future failure.	3		
		MFMV07-06	Monitor and Manage the IT Back Up System	2017/2018 Reports	4 Quarterly Reports on the Monitoring of IT Back Up System	CFO/Manager IT	Reports Compiled	Improved IT Management	1 Quarterly Report	Target Achieved	1 Quarterly Report	Target Achieved	3		In September there was intermittent backup downtime.
		MFMV07-07	Conduct IT needs assessments per department and purchase the identified equipment	2017/2018 Needs Assessment	1 Assessment Report and IT equipment purchased	CFO/Manager IT	Assessment Conducted	Improved IT Management	Assessment report	Not Assessed.	Purchase of IT Equipment	Target Achieved In quarter 2: The appointment letter was signed by the CFO 26 November 2018.	3	The target planned quarter 1 was not assessed - The IT Needs Assessment was conducted during the 4th quarter in the IT steering committee meeting of the prior financial year. The target will be reviewed and adjusted during the adjustment period and moved to the quarter 4 , the last quarter	
		MFMV07-08	IT Steering Committee	4 meetings held in 2017/2018	4 Meetings Held	CFO/Manager IT	Meetings Held	Improved IT Management	1 Meeting	Target Achieved The IT Steering Committee was held on the 10 September 2018	1 Meeting	Target Achieved In quarter 2: The meeting was held on the 27 November 2018.	3		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To develop, adopt and implement the workplace skills plan (WSDP).	SKILLS DEVELOPMENT - MTID01	MTID01-01	Development of the 2019/2020 WSP by 30 April 2019	2017/2018 WSP	2019/2020 WSP Developed and submitted to LGSETA	Director Corporate/Manager HR	WSP Developed	Improved capacity of employees to carry out their duties	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
To submit the skills plan and annual training report as legislated		MTID01-02	Report on the number of training initiatives for staff implemented in terms of the Workplace Skills Plan	2017/2018 WSP Implementation Report(45 training initiatives)	4 Quarterly Reports on training initiatives implemented for staff(32)	Director Corporate/Manager HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Report on 8 training initiatives implemented for staff	Target Over Achieved in quarter 1: The target is exceeded by 2 training initiatives.	Report on 8 training initiatives implemented for staff	Target Over Achieved In quarter 2: The target is exceeded by 12 training initiatives.	5	It is difficult to manage this indicator as sometimes institutions that offer trainings do so at times that are outside the planned WSP time. This means targets can either be over or underachieved.	The municipality must appoint in advance a panel of service providers that are reputable to offer the municipality trainings as the municipality already knows which trainings they might need. Also registering NSG could assist to ensure that trainings are done at times planned for in the WSP.
		MTID01-03	Report on the number of training initiatives implemented for councillors in terms of the Workplace Skills Plan	4 trainings conducted for councillors in 2017/2018	2 training initiatives implemented for councillors	Director Corporate/Manager HR	Capacitation of Councillors	Well Informed and capacitated Political Arm	Report on 1 training initiative actually undertaken for councillors	Target Not Achieved	Report on 1 training initiative actually undertaken for councillors	Target Not Achieved	1	In quarter 1 no new training initiatives implemented for Councillors. There was a third initiative that was planned for quarter 1 however this could not take place as planned as the tender advertised was not correct at the it went for advertisement - the tender had to be re - advertised . In Q2: The SCM processes will be finalised after quarter 2 and the two initiatives planned for Councillors will be implemented by the 3rd quarter - 31 March 2019	Process plan and Control mechanism to be put in place - risks related to this must be considered and the SCM Manager must b held accountable . All documentation to checked and signed off before the Adverts are placed this will avoid errors
		MTID01-04	Report on number of training initiatives implemented for communities	1 training initiative 2017/2018 Conducted for communities	1 training initiative implemented for communities	Director Corporate/Manager HR	Capacitation of Communities	Skilled and informed communities	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To develop and implement an effective HR strategy	SKILLS DEVELOPMENT - MTID01	MTID01-05	Report on the number of internships opportunities created	3 Internship and 3 Learnership Opportunities created in 2017/2018	1 Annual Report on internship and learnership opportunities created	Director Corporate/ Manager HR	Experienced young graduates and matriculants	Work ready graduates and matriculates	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID01-06	Report on the number of interns appointed in accordance with FMG standards	2 interns appointed in 2017/2018	1 Report on the internships created	Director Corporate/ Manager HR	Experienced young graduates	Work ready graduates	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID01-07	Number of staff who meet Minimum Competency levels (as prescribed by NT)	23 staff members that meet competency requirements 2017/2018	2 Reports on staff who meet Minimum Competency levels (as prescribed by NT)	Director Corporate/ Manager HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Not a Target in Q1	Not a Target in Q1	1 bi-annual Report on number of staff who meet Minimum Competency levels (as prescribed by NT)	Target Achieved	4		In Q2: The report was submitted to the National Treasury on 12 December 2018. By the end of the financial year, all the current participants in the MFMP will have completed the programme and all the staff members who are required to have the competencies will do so within the prescribed timeframes.
To develop, adopt and implement the workplace skills plan (WSDP).		MTID01-08	Report on the % of a municipality's budget actually spent on implementing its workplace skills plan	New Indicator	1 Annual Report on the % of a municipality's budget actually spent on implementing its workplace skills plan	CFO/ Director Corporate/ Manager HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT										KPA WEIGHT: 20					
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
No of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan	EMPLOYMENT EQUITY - MTID02	MTID02-01	Report on no. of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan	48 employees employed in accordance with the Employment Equity targets	1 Report on no. of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan	Director Corporate/Manager HR	Reports compiled	Balanced Equity in the employment of the municipality	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
To ensure that the organisational structure of the Municipality is aligned to its present and future staffing needs and requirements	RECRUITMENT, SELECTION AND EMPLOYEE MANAGEMENT - MTID03	MTID03-01	Report on the number of vacancies filled within 3 months of being vacant	Report on the number of vacancies filled within 3 months of being vacant	1 Annual Report on the number of vacancies filled within 3 months of being vacant	Director Corporate/Manager HR/All Directors	Positions filled promptly	Effective Human Resource Management	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID03-02	Reviewal of the Organogram	Reviewal of the Organogram	Organogram Reviewed	Director Corporate/ Manager HR	Organogram Reviewed	Effective Human Resource Management	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
To ensure effective management of staff and policy and procedure processes through job descriptions, leave management and clock in systems	MTID03-03		Perform Leave Audits	Perform Leave Audits	2 Leave Audits conducted	Director Corporate/ Manager HR	Leave Audits Undertaken	Improved Leave Management	Not a Target in Q1	Not a Target in Q1	1 Leave Audit sent to all Directors	Target Achieved	3		In quarter 2: A report on leave audit has been finalised for Standing Committee consideration. All the Directors and Managers will be advised of same so that they can manage the leave and eliminate any risks associated with leave not taken.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure the physical and mental well being of employees through the implementation of an employee wellness programme	EMPLOYEE WELLNESS PROGRAMME - MTID04	MTID04-01	Number of people assisted on EAP	1 staff member assisted on EAP	1 Annual Report on the number of people assisted on the Employee Assistance Programme	Director Corporate/Manager HR/ R 556569,00	Actual Wellness Programmes implemented	Improved state of Municipal Employees	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID04-02	Organise A Municipal Wellness Day	1 Wellness programme conducted on the 2017/2018	1 Event Held	Director Corporate/ Manager HR/R	Wellness Day Held	Improved state of Municipal Employees	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID04-03	Organise for Employees to attend the Saga/SAMRA	Attendance of 2017 Games by the selected employees	Selected employees Attend Saga/SAMRA Games	Director Corporate/ Manager IGR and Stakeholders R 18259,00	Saga/SAMRA Games Attended	Improved Health of Municipal Employees	Not a Target in Q1	Not a Target in Q1	Attendance of Saga/SAMRA Games by the selected employees	Target Not Achieved	1	In quarter 2: The employees are no longer participating in SALGA/SAMSRA games, they now play games with other municipalities around the province.	The target to be reviewed during the adjustment period.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that all Senqu buildings and staff adhere to and implement OHS legislation	OCCUPATIONAL HEALTH AND SAFETY - MTID05	MTID05-01	Conduct OHS inspections in all workstations	2017/2018 Inspection Reports	4 Quarterly Reports on OHS Inspections in all workstations	Director Corporate/ Manager HR/81724.00	Inspections conducted	Improved working Environment of Municipal Employees	1 Quarterly Report on a number of OHS inspections conducted in all workstations	Target Achieved	1 Quarterly Report on a number of OHS inspections conducted in all workstations	Target Achieved	3		
		MTID05-02	Number of OHS Meetings held	4 Meetings were held in 2017/2018	4 Meetings held	Director Corporate/ Manager HR	Meetings Held	Improved working Environment of Municipal Employees	1 Meeting	Target Achieved	1 Meeting	Target Achieved	3		In quarter 1: The meeting sat on 25 September 2018. In quarter 2: The meeting sat on 29 November 2018 and considered the inspection lists and made recommendations to Top Management.
To ensure a good relationship between management and employees through regular interactions on labour issues	LOCAL LABOUR FORUM - MTID 06	MTID06-01	Number of Local Labour Forum meeting held	5 Meetings were held in 2017/2018	4 Meetings held	Director Corporate/ Manager HR	Number of meetings held	Improved Relations between the Employer and Employees	1 Meeting held	Target Over Achieved	1 Meeting held	Target Over Achieved	5		In quarter 1: The target is exceeded by 3 meetings. In quarter 2: The target is exceeded by 3 meetings. The LLF took a resolution that the meetings should sit monthly and as a result four meeting were held as of 01 July 2018. This was done to ensure that matters of concern are dealt with expeditiously. Target should be revised to reflect monthly meetings and not quarterly as is the case currently.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that the Municipality implements sound management controls in order to mitigate against unnecessary litigation	LEGAL SERVICES - 07	MTID07-01	Report twice a year on the status of municipal lease agreements	2017/2018 Lease Agreements Reports	2 half yearly Reports compiled	Director Corporate/ Manager HR	Leasing of Municipal Property Management	Improved Management of Lease Agreements	Not a Target in Q1	Not a Target in Q1	1 half yearly Report on the status of municipal lease agreements	Target Achieved	4		A new template was developed manage monitor and strengthen compliance. The rental rates were revised to be market related. The report on all lease agreements was compiled will be considered in the February 2019 standing committee meeting
		MTID07-02	Report twice a year on the status of municipal legal cases that the municipality is involved in	2017/2018 Reports on the status of Legal cases of the municipality	2 half yearly Reports on the status of Legal cases the municipality is involved in	Director Corporate/ Manager HR/ R2500000,00	Reports prepared	Minimise the impact litigations of the municipality	Not a Target in Q1	Not a Target in Q1	1 Report on the status of Legal cases the municipality is involved in	Target Achieved	3		
To review and implement departmental policies, procedure manuals and bylaws annually	POLICIES AND BY-LAWS - MTID 08	MTID08-01	Facilitate the reviewal, and adoption of Municipal By-laws	Public Participation on 24 By-Laws in 2017/2018.	Promulgate of 14 Municipal By-Laws.	Director Corporate/ Manager Building & Preservation/ R926096,00	Promulgated By Laws	Improved management of municipal affairs	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID08-02	Reviewal of HR policies.	2017/2018 Reviewed Municipal Policies	Reviewal of finance related HR Policies	Director Corporate/ Manager HR	Reviewed Policies	Improved management of municipal affairs	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that municipal buildings and assets are maintained and secured	BUILDINGS - MTID 09	MTID09-01	Ensure that all municipal buildings are secured	2017/2018 Reports on Municipal Security Services	4 Quarterly Reports on the provision of security services to Municipal Offices.	Director Corporate/ Manager Administration/ R1 206 371	Municipal Buildings secured	Secured municipal property	1 Quarterly Report on the provision of security services to municipal buildings	Target Achieved	1 Quarterly Report on the provision of security services to municipal buildings	Target Achieved	3		In Q1 : The physical guarding security services with Masuli has continued and is in place. The SLA with LEINKO for alarm services was terminated 30 September 2018. The tender for the or alarm services is closing on the 17 October 2018. The cameras are managed and monitored internally (these are functional) In Q2 : The physical guarding security services with Masuli is in place. The tender for the alarm services is at the evaluation stage and the Bid Committee decision is awaited.
		MTID09-02	Develop a list which includes all municipal properties with title deeds	2017/2018 a list if 6 title deed was developed.	Development of a list of all properties with title deeds	Director Corporate/ Manager Administration	List Developed	Improved Management of Municipal Properties	Not a Target in Q1	Not a Target in Q1	List Developed	Target Achieved	3		Listed submitted to Top Management on 25 October 2018

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that municipal buildings and assets are maintained and secured	BUILDINGS - MTID 09	MTID09-03	Implementation of the Repairs and Maintenance Plan	2017/2018 Reports on the Implementation of the Repairs and Maintenance Plan	4 Reports on Quarterly Implementation of the Repairs and Maintenance Plan	Director Corporate/ Manager Administration/ R697 110	Number of buildings actually repaired	Improved management of municipal assets	1 Quarterly Report on the Implementation of the Repairs and Maintenance Plan as per approved plan by the Director	Target over Achieved Additional five (5) projects were completed and achieved these were deemed necessary and urgent and some were as the result of responding to the OHS list of demands and necessities.	1 Quarterly Report on the Implementation of the Repairs and Maintenance Plan as per approved plan by the Director	Target Not Achieved	2	In quarter 1 : Additional five (5) projects done and achieved in the 1st quarter were deemed necessary and urgent and some were as the result of responding to the OHS list of demands and necessities. In quarter 2: The sound engineer service provider advised that the entire system of the municipality needs to be replaced - and these costs were not foreseen for the new recording devices and fixing of projector and screen monitors.	Additional funds /budget will be required for the sound engineer - funds will be requested in the 2019/2020 financial year in order to do this work . The roof will be fixed together with the second floor renovations, it planned that said project will start before 31 January 2019.
		MTID09-04	Installation of a new access control gate from parking area.	New Indicator	Installation of gate.	Director Corporate/ Manager Building & Preservation/ R200000,00	Installed and operational gate.	Installed gate.	Not a Target in Q1	Not a Target in Q1	Gate installed and operational.	Target Over Achieved	4		Noted that this target whilst planned for quarter was completed in quarter 1 : The gate was installed and functional. The an informal tender system was system was used (quote system) instead of a formal tender process.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that Municipal information is kept secure and filed and archived according to legislation	RECORDS MANAGEMENT - MTID10	MTID10-01	Implementation of Electronic Document Management System	Technical Problems 2017/2018	4 Quarterly on the Implementation Electronic Document Management System	Director Corporate/ Manager Administration	Electronic Document Management System implemented	Improved management of Council Documents	1 Quarterly Report Implementation Electronic Document Management System	Target Achieved	1 Quarterly Report Implementation Electronic Document Management System	Target Achieved	3		In quarter 1: The system is currently being used to upload and send correspondence. Up and above it is used to upload the municipal council minutes and departmental standing committees. In quarter 2: continues uploading of minutes and recently also uploaded the service level agreements concluded with the municipality.
To ensure that a system of departmental and individual performance management system is implemented	PERFORMANCE MANAGEMENT AND REPORTING - MTID11	MTID11-01	Reviewal of the Performance Management Policy	2018 Reviewed Performance Management Policy	Review the policy	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	PMS Policy Reviewed	Improved Monitoring and Evaluation within the municipality	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Target Achieved	5		Noted that this was not a planned target for quarter 2 notwithstanding the achievement is acknowledged. The performance management policy was reviewed and approved by Council that sat on 26 October 2018. Additionally 3 work shops were held during October and November 2018. This target is to be reviewed and adjusted during the mid year adjustment period and or be reported on during the 4th quarter reporting period.
		MTID11-02	Signing of Performance Agreements by the Municipal Manager and all Section 56 Managers	6 Agreements signed	6 Signed Performance Agreements	Director Development and Town Planning Services/Manager Governance and Compliance/ R 1 267247,00	Signed Agreements	Structured and Improved Planning, Monitoring and Evaluation	Signed Performance Agreements of the MM and Directors loaded on the website. Submission of the Agreements to Provincial COGTA	Target Achieved	Not a Target in Q2	Not a Target in Q2	4		The performance agreements were signed by the MM and all Directors, they were also submitted to provincial COGTA and uploaded on the website.

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT											KPA WEIGHT: 20				
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that a system of departmental and individual performance management system is implemented	PERFORMANCE MANAGEMENT AND REPORTING - MTID11	MTID11-03	Signing of Performance agreements by the Managers with their respective Directors	17 Agreements signed	18 Signed Performance Agreements	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	Signed Plans	Structured and Improved Planning, Monitoring and Evaluation	18 Signed Performance Plans of Middle Managers	Target Not Achieved	Not a Target in Q2	Not a Target in Q2	2	Variance of 1 agreement : The CAE is on sick leave.	In quarter 1: 17 Middle Management staff Signed performance agreement with the exception of the CAE who through illness was not able to sign said agreement.
		MTID11-04	Development of Quarterly performance reports.	2017/2018 quarterly performance Reports	3 s52(d) reports and s72 report.	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	4 Quarterly Performance Reviews conducted for each department	Structured and Improved Planning, Monitoring and Evaluation	1 s52 (d) Report	Duplicate target	1 s72 Report	Duplicate target		Duplicate target	Duplicate target --- The target MTID11-04 is the duplication of MFMV06-03 and must be formally removed during the adjustment period..

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT											KPA WEIGHT: 20				
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure that a system of departmental and individual performance management system is implemented	PERFORMANCE MANAGEMENT AND REPORTING - MTID11	MTID11-05	Compilation of the Annual Performance Report 2017/2018 (s46)	2016/2017 Annual Performance Report	Annual Performance Report compiled and submitted to AG by 31 August 2018	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	Annual Performance Report compiled	Structured and Improved Planning, Monitoring and Evaluation	Annual Performance Report developed and Submitted to AG	Target Achieved - The Annual Performance report was presented to Internal Audit for auditing purposes and tabled to the Audit Committee submitted to AG on legislated date of 31 August 2018.	Not a Target in Q2	Not a Target in Q2	5		Achieved a clean Audit Opinion
		MTID11-06	Compilation of the Annual Report for 2017/2018	2016/2017 Annual Report	Annual Report compiled and approved by 31 March 2019	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	Annual Report compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID11-07	Development and Tabling of the Service Delivery and Budget Implementation Plan by June 2019	2017/2018 SDBIP	SDBIP Compiled and approved by the Mayor within 28 days after the approval of the budget	Director Development and Town Planning Services/ Manager Governance and Compliance/ R 1 267247,00	SDBIP Compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To Implement SPLUMA regulations	SPATIAL PLANNING - MTID/2	MTID/2-01	Develop a Local SDF for Lady Grey	Sterkspruit LSDF completed	Approval prior to year end	Director Development and Town Planning Services/Town Planner/ R 487100,00	SDF developed	Improved Land Use Management	Appointment of Service Provider	Target Not Achieved	1st draft LSDF	Target Achieved	3		In quarter 1: Tender was re-advertised and closed on the 12 October 2018 this was as result of incorrect tender specification. In quarter 2: Tender was re-advertised and service provider was appointed on 13 December 2018.
		MTID/2-02	Establishment of a Senqu Land Development Forum	New Indicator	Forum established	Director Development and Town Planning Services/Town Planner/ R 700000,00	Forum established	Improved administration of land	Not a Target in Q1	Not a Target in Q1	Terms of Reference and training	Target Not Achieved-Terms of reference were done expect training.	1	Training was not conducted due to the unavailability of officials from the Department of Rural Development and Land Reform	Training will be re - scheduled for the month of February 2019

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure adherence to town planning and building control legislation	SPATIAL PLANNING - MTID12	MTID12-03	Implementation of Land Invasion Strategy	Land invasion strategy developed and 10 signboards erected in 2017/18	Land Invasion Signboards erected and layout plans for Lady Grey, Barkly East and Sterkspruit	Director Development and Town Planning Services/Town Planner/ R 1 032 000 for all projects	Sub-division of Municipal Erven in Senqu Municipal Area	Improved spatial arrangement	Advert for the Service Provider for the layout plans	Target Achieved In quarter 1: Project is still in procurement stage, however the advert was sent for service provider for the layout plans in the first quarter and the advert was closing on 17 August 2018.	Appointment of the Service Provider for layout plans	Target Achieved - In quarter 2: Service provider was appointed on the 13 December 2018.	4		
To manage urbanisation of existing urban areas	SPATIAL PLANNING - MTID12	MTID12-04	Facilitate the Implementation of Housing Development in Senqu by the Provincial Department of Human Settlement.	2017/18 reports	12 Reports on the number of houses already built	Director Development and Town Planning Services/Town Planner	Data Base of occupants of the informal settlement developed	Improved land ownership	3 monthly reports on houses built	Target Achieved	3 monthly reports on houses built	Target Achieved	3		

KPA 4: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACTUAL July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACTUAL October - December 2018			
To ensure development and adoption of the IDP and budget process plan and IDP s per legislated timeframes	INTEGRATED DEVELOPMENT PLANNING - MTID13	MTID13-01	Review of the 2019/2020 IDP by 30 May 2019	2018/2022 IDP	Annual Review of the 2017/2022 IDP	Director Development and Town Planning Services/ Manager IPED	IDP developed	Improved Planning of Municipal Programmes	Not a Target in Q1	Not a Target in Q1	Not a Target in Q2	Not a Target in Q2	0		
		MTID13-02	Development of the IDP and Budget Process Plan for 2019/2020 reviewed by 31 August 2018	2018/2022 IDP and Budget Process Plan	Development of the 2019/2020 IDP and Budget Process Plan	Director Development and Town Planning Services/Manager IPED	Process Plan Developed	Improved Planning of Municipal Programmes and timing thereof	Process Plan Development and tabled	Target Achieved	Not a Target in Q2	Not a Target in Q2	3		In quarter 1: Process Plan was adopted by Council in July 2018
To co-ordinate meetings of the IPPF and IDP and Budget steering committee Meetings		MTID13-03	Number of IDP Representative and Public participation Forum meetings held	2017/2018 Meetings	4 Meetings Held	Director Development and Town Planning Services/Manager IPED/Manager Communications, IGR and Stakeholder Relations	Meetings Held	Improved Integrated Planning	1 Meeting	Target Over Achieved	1 Meeting	Target Achieved	4		In quarter 1: 2 meetings were held during the quarter. 21 August and 11 September 2018. In quarter 2: IPPF and LCF were combined and were held on the 4th December 2018 and draft ward priorities received.
		MTID13-04	Number of IDP and Budget Steering Committee meetings held	2017/2018 Meetings	4 Meetings Held	Director Development and Town Planning Services/Manager IPED/Manager Communications	Meetings Held	Improved Budgeting	1 Meeting	Target Not Achieved	1 Meeting	Target Not Achieved	1	In quarter 1: Mayor schedule did not allow for a meeting. In quarter 2: Protest action disrupted both political and administrative schedules	Meetings that did not take place will be incorporated in the meeting to be held in February 2019.
To ensure that municipal fleet is properly utilised and managed	FLEET MANAGEMENT - 14	MTID14-01	General Management of Municipal Fleet	New indicator	4 quarterly reports on the management of fleet	Director Corporate Services/ Manager Administration	Municipal fleet managed	Improve the management of municipal fleet	1 Quarterly Report on the management of Municipal fleet	Target Achieved	1 Quarterly Report on the management of Municipal fleet	Target Achieved	3		The Municipal vehicles are being serviced on time, vehicle inspection are being carried out and there were no road offence tickets received.

To ensure equitable access to housing for communities	HOUSING - MTID15	MTID15-01	Development of Housing Sector Plan	2013 Housing Sector Plan	Housing Sector Plan developed	Director Development and Town Planning Services/Town Planner	HSP developed	Improved management of human settlements	Appointment of Service Provider	Target Not Achieved	1st draft HSP	Target Not Achieved	1	The Housing Division did not receive any budget to implement its projects in this financial year.	The Housing Division will seek for funding from other institutions. Targets that require a specific skills set to do the work and do not have funding assistance will exasperate non achievement of a target must be reviewed during adjustment period.
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KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To promote and instill good governance practices within Senqu municipality	RISK AND FRAUD PREVENTION GGPP01	GGPP01-01	Report Quarterly on matters of Risk to the Audit Committee	4 Quarterly Reports in 2017/2018	4 Reports to the Internal Auditor for Audit Committee Consideration	Director Development and Town Planning Services/ Manager Governance and Compliance	Risk Register Updated	Minimisation of Municipal Risk	1 Quarterly Report on the Institutional Risk Register to the Internal Auditor for Audit Committee Consideration	Target Achieved	1 Quarterly Report on the Institutional Risk Register to the Internal auditor for Audit Committee consideration	Target Achieved - Second Quarter Risk Management Report has been submitted to Internal Audit Unit on 09 January 2019.	3		
		GGPP01-02	Conduct Fraud Prevention awareness	1 Fraud Awareness conducted in 2017/2018	1 Fraud Awareness Event	Director Development and Town Planning Services/Manager Governance and Compliance R133420,00	Awareness conducted	Improved Fraud Risk within the municipality	No Target in Q1	No Target in Q1	No Target in Q2	No Target in Q2	0		
		GGPP01-03	Develop a Conflict of Interests Declaration Register for staff and Councillors	2017/201 Conflict of Interests Declaration Register	Development of the Conflict of Interest Register	Director Development and Town Planning Services/ Manager Governance and Compliance	Register Developed	Improved Fraud Risk within the municipality	Conflict of Interest Declaration Register for 2018/2019 developed for staff and Councillors	Target Achieved	Not a Target in Q2	No Target in Q2	3		
To ensure compliance with all legislated deadlines such as MFMA & MSA, mSCOA regulations, IDP and budget dates	COMPLIANCE GGPP02	GGPP02-01	Report Quarterly on matters of Compliance to the Audit Committee	4 Risk Assessments for 2017/2018	4 Reports to the Internal Auditor for Audit Committee Consideration	Director Development and Town Planning Services/Manager Governance and Compliance	Departmental Risk Assessments conducted	Minimization of Municipal Risk	1 Quarterly Report on the Compliance Register to the Internal Auditor for Audit Committee Consideration	Target Achieved	1 Quarterly Report on the Compliance Register to the Internal Auditor for Audit Committee Consideration	Target Achieved - Second Quarter Compliance Report has been submitted to Internal Audit Unit on 9 January 2019.	3		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure quarterly sittings of MPAC and the Audit and Performance Committee and the annual preparation of an annual oversight report	OVERSIGHT - GGPP03	GGPP03-01	Coordinate and hold one (1) Ordinary Audit Committee Meeting per quarter	6 Meetings were held in 2017/2018 (4 quarterly ordinary meetings; 1 being a special meeting in Q4 and 1 being only for the presentation of 2016/17 AGSA draft audit report in Q2)	4 Meetings	MM/CAE/ R 323401,00	Meetings held	Improved Oversight and Governance	1 Meeting held	Target Achieved The Audit committee meeting was held on 27 August 2018.	1 Meeting held	Target Achieved The Audit committee meeting was held on 22 October 2018.	3		
		GGPP03-02	Number of Municipal Public Accounts Committee meetings held	5 Meetings were held in 2017/2018	4 Quarterly MPAC meetings to be held	MM/Manager Communications and Political Affairs/R58417,00	Number of MPAC meetings held.	Enhance oversight over Municipal functioning	1 meeting	Target Achieved The MPAC meeting was held on 13 September 2018	1 meeting	Target Achieved The MPAC meeting was held on 7 December 2018.	3		
To ensure that Council, Exco and Top Management meetings are held regularly and that resolutions are implemented		GGPP03-03	Number of Council/Exco/ Management resolutions tracked	4 Quarterly Reports on tracked resolutions	4 Quarterly Reports on tracked resolutions	Director Corporate/ Manager IGR	Reports compiled	Improved implementation of Council Resolutions	1 Report on tracked Council Resolutions for Quarter 4	Target Achieved	1 Report on tracked Council Resolutions for Quarter 1	Target Achieved	3		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure that Council, Exco and Top Management meetings are held regularly and that resolutions are implemented	OVERSIGHT - GGPP03	GGPP03-04	Number of Council meetings held	12 Council Meetings were held in 2017/2018.	4 Meetings	Director Corporate/ Manager IGR/	Meetings Held	Improved Oversight of Council and Decision Making	1 Meeting	Target Over Achieved	1 Meeting	Target Achieved	4	In quarter 1: The target is exceeded by 1 meeting.	In quarter 1: 2 Council meetings were held. 1 Ordinary Council Meeting held on 27 July 2018 and 1 special Council Meeting held on 23 August 2018. In quarter 2: the Council meeting was held on 26 October 2018.
		GGPP03-05	Number of Exco meetings held	11 Exco Meetings were held in 2017/2018.	11 Meetings	Director Corporate/ Manager IGR	Meetings Held	Improved Oversight of Council and Decision Making	3 Meeting	Target Over Achieved	2 Meeting	Target Achieved	4	In quarter 1: The target is exceeded by 1 meeting.	In Q1: 4 Executive Committee meetings were held. Exco Meetings held on 25 July 2018, 28 August 2018 and 25 September 2018 and Special EXCO on 21 August 2018. In Q2: the Exco meetings were held on 24 October 2018 and 28 November 2018.
		GGPP03-06	Number of Top Management Meetings held	10 Top Management meetings were held in 2017/2018	10 Meetings	MM/Manager MM Office	Meetings Held	Improved decision making and dissemination of information by Management	3 Meeting	Target Over Achieved Top management meetings were held on 17 July 2018, 15 August 2018 and 18 September 2018	2 Meeting	Target Achieved - Top management meetings were held on 25 October 2018 and 27 November 2018.	4	4 meetings were planned by the end of quarter 2 and 5 meeting have been held by the end of quarter 2	In quarter 1 the target was exceeded by 1 Top management meetings - meetings were held on 17 July 2018, 15 August 2018 and 18 September 2018.

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure good governance through the monitoring of the implementation of the OPCAR and Audit action plan	OVERSIGHT - GGPP03	GGPP03-07	Report quarterly on the Institutional Audit Dashboard	4 reports in 2017/2018	4 Quarterly Reports on the Audit Dashboard	MM/ Manager: Strategic	Dashboard complied with	Improved Audit Outcome	1 Quarterly Report	Target Achieved	1 Quarterly Report	Target Achieved	3		
		GGPP03-08	Conduct one (1) IT Security Audit	Target was not achieved in 2017/18	1 IT Security Audit conducted	MM/CAE/ R 318000,00	Report on the IT Security Audit	Improved management of IT Security Risks	Source a Service Provider (All SCM processes)	Target Not Achieved	Conduct IT Security Audit planning and execution)	Target Not Achieved	1	In quarter 1: This target was not met as the Audit Plan was only sent to the Audit Committee in October 2018. In quarter 2: According to the progress on the implementation of IA plan, this project is planned to be performed in Q3.	Target should be reviewed and be aligned to the Internal Audit Plan.
		GGPP03-09	Perform an IA Internal Quality Review in the fourth quarter and present the assessment results to the Senior Management and Audit Committee in the first meeting subsequent to the financial year end.	1 Internal Quality Review performed in 2017/18.	1 IA Internal Quality Review Conducted	MM/CAE/ R 110000,00	1 report on the IA Internal Quality Assessment results.	Conformance with the IA's Quality Assurance and Improved Programme requirement & Improved Governance of the IA unit.	No Target in Q1	No Target in Q1	Source a Service Provider	Target Not Achieved	1	In quarter 2: According to the progress on the implementation of IA plan, this project is planned to be performed in Q4. Service provider not yet appointed.	Target should be reviewed and be aligned to the Internal Audit Plan.
		GGPP03-10	Monitor the implementation of the Audit Action Plan	2017/2018 reports	4 Quarterly Reports on the Implementation of the Audit Action Plan	Director Development and Town Planning Services/ Manager: Governance and Compliance	Audit Action Plan Implemented	Improved Audit Outcome	1 Quarterly Report	Target Achieved	1 Quarterly Report	Target Achieved - Second Quarter Audit Action Plan Report has been submitted to Internal Audit Unit on 9 January 2019.	3		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure regular interaction with the public through the public participation plan, Imbizos and meetings such as IPPF	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	GGPP04-01	Number of Ward Committee Meetings held	68 Ward Committee Meetings were held.	1 Meeting per Ward in Each Quarter (17 wards)	Director Corporate Services /Manager IGR and Stakeholder Relations/ R 2600139,00	Meetings held	Improved Public Participation	1 Meeting per Ward in Each Quarter (17 wards)	Target Achieved	1 Meeting per Ward in Each Quarter (17 wards)	Target Achieved	3		In quarter 1: Ward committee Meetings were held for all wards from 3 August 2018 to 14 September 2018. In quarter 2: Ward Committee were held for all wards from 12 November 2018 to 12 December 2018 in the respective wards.
To ensure that the communication strategy is implemented so that the public are kept informed about municipal activities and programmes		GGPP04-02	Implementation of the Communication Plan	2017/2018 reports	4 Quarterly reports on Implementation of the Communication plan	MM/Manager Communications and Political Affairs/ R 746182,00	12 Implementation Reports actually compiled and a reviewed plan	Improved capacity in communicating municipal information	1 Quarterly Report on the Implementation of the Communication Plan as approved by the Council and Submission of the approved communication plan	Target Not Achieved	1 Quarterly Report on the Implementation of the Communication Plan as approved by the Council	Target Not Achieved	2	In quarter 1: some of the projects that are in the communication plan were not implemented and this is due to financial constraints in the section. In quarter 2: The status quo remained	Targets reliant on financial assistance required proper analysis and planning before the target is structured . Additional funds will be requested during the budget adjustment period (February 2019).
		GGPP04-03	Number of Newsletters developed (Internal and External)	2 News letters were developed in 2017/2018	4 Internal Newsletters and 4 External Newsletters developed	MM/Manager Communications and Political Affairs/ R 746182,00	Newsletters developed	Improved Communication with Internal and External stakeholders	1 Internal Newsletter and 1 External Newsletter developed Quarterly	Target Achieved	1 Internal Newsletter and 1 External Newsletter developed Quarterly	Target Achieved	3		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure that the communication strategy is implemented so that the public are kept informed about municipal activities and programmes		GGPP04-04	Manage and Monitor the Municipal Social Media Sites	2017/2018 reports	12 Monthly Reports on the performance of municipal social media sites.		Pages developed and reports generated	Improved Communication with External stakeholders	3 Monthly Reports on the performance of municipal social media sites	Target Achieved	3 Monthly Reports on the performance of municipal social media sites	Target Achieved	3		The evidence for this indicator must be submitted to Municipal Manager and not Exco as stated.
To promote interactive communication with customers around service delivery issues	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	GGPP04-05	Number of Presidential Hotline queries responded to within 7 days	4 Presidential Hotline queries responded to within 7 days in 2017/2018	12 Reports on the number of resolved issues from the Presidential Hotline.	Director Corporate Services/Manager IGR and Communications and Stakeholder Relations/R	Queries resolved	Improved Service Delivery	3 Reports on number of resolved issues from the Presidential Hotline	Target Achieved	3 Reports on number of resolved issues from the Presidential Hotline	Target Achieved	4		In quarter 1: 3 monthly reports submitted to Standing Committee and there were no issues reported on the presidential hotline for the period under review. In quarter 2: Senqu Municipality attended to all calls received (status was 100%) there was a drop to 96,23% this due to 4 cases which Senqu was dealing with on behalf of JGDM. Reporting to include the number of queries attended to and whether these have been responded to within 7 days

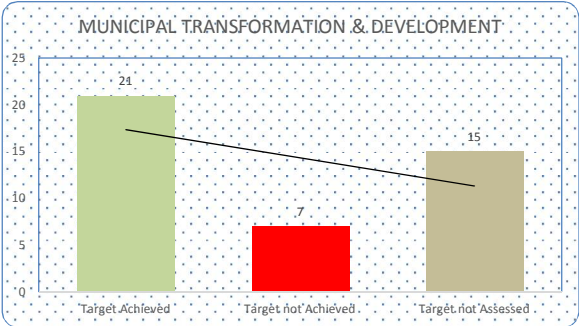
KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												KPA WEIGHT: 20			
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To promote interactive communication with customers around service delivery issues	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	GGPP04-06	Report on number of Customer Complaints responded to within 7 days	7 Customer Complaints responded to within 7 days	12 Reports on the number of resolved issues from the Municipal Customer Care Complaints register	Director Corporate Services/Manager IGR and Communications and Stakeholder Relations/R	Queries resolved	Improved Service Delivery	3 Reports on the number resolved issues from the Municipal Customer Care Complaints register	Target Achieved 2 complaints logged, closed and attended to in July . In August, 2 complaints opened, one directed to JGDM through email (for water and sewer)All Customer get feedback within A 7 day period as per the policy. The other complaint was in respect of refuse removal , the customer was provided with feedback within 7 days. In September, 1 complaint for JGDM on sewer was logged and elevated to them, the feedback was given within 7 days to the customer , the complaint was attended to within required timeframes	3 Reports on the number resolved issues from the Municipal Customer Care Complaints register	Target Achieved 1 complaint which was resolved in July 2018, but re-opened 4 December 2018 and the Customer Care Section re - visited the site in Herschel. The matter was reported to the EHP's at JGDM for further attention.	3		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														KPA WEIGHT: 20	
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To ensure regular interaction with the public through the public participation plan, Imbizos and meetings such as IPPF	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	GGPP04-07	Number of Mayoral Imbizos held	2 meetings were held in 2017/2018	2 Meetings per ward in 2 quarters	Director Corporate Services/Manager IGR and Stakeholder Relations R11660,00	Informed Communities	Improved Public Participation within the Municipality	No Target in Q1	No Target in Q1	1 Meeting per Ward (17 Wards)	Target Achieved	3		In quarter 2: The Municipal Outreach programme was held from the 5th to 9th November 2018. The Wards were clustered together in order to reach all wards within a reasonable time.
		GGPP04-08	Number of Integrated public participation forum	4 meetings were held in 2017/2018	4 Meetings	Director Corporate Services /Manager IGR and stakeholder Relations/ R 28005,00	Information sharing with CDW and the Municipality	Improved Public Participation within the Municipality	1 Meetings	Target Achieved	1 Meeting	Target Achieved	3		In quarter 1: 1 Meeting held on 21 August 2018. In quarter 2: IPPF Meeting was held on the 4 December 2018 at Lady Grey Town Hall.
		GGPP04-09	Organise the Mayoral Budget Speech	2017/2018 Budget Speech	2018/2019 Mayoral Budget Speech	Director Corporate Services /Manager IGR and Stakeholder Relations/ Manager Communications and Political Affairs R 0	Speech Delivered	Improved Public Participation within the Municipality	No Target in Q1	No Target in Q1	No Target in Q2	No Target in Q2	0		

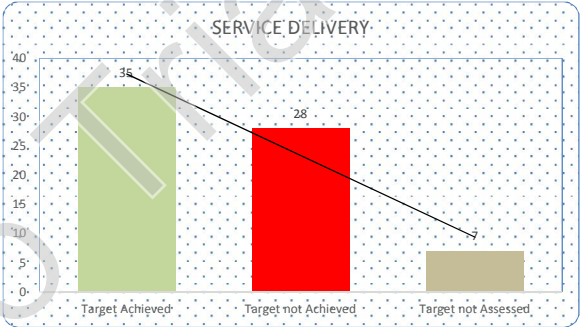
KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To promote the mainstreaming and upliftment of HIV and AIDS, women and children, youth, people with disabilities and the elderly into municipal Socio-Economic Programmes and Projects	MAINSTREAMING - GGPP05	GGPP05-01	Implementation of the HIV/Aids Strategy and plan	2017/2018 Implementation Reports	12 Monthly Reports	Director Corporate Services/Manager IGR and Stakeholder Relations R 9837,00	Reports Developed	Improved Mainstreaming of HIV/AIDS related issues	1 Quarterly report on Visit to the Prison, Formation of ward aids forum, capacitation of ward aids forum, conduct Senqu Youth Festival	Target Not Achieved	1 Quarterly report on Distribution of condoms no employee wellness day, 16 days of activism, world aids day.	Target Not Achieved	2	In quarter 1: The Senqu youth festival was not held as councillors were engaged in other political work during said period. In quarter 2: The employee wellness day and 16 days of activism were not conducted due to budget constraints.	A new date will for the Youth Festival will be sought from the Mayor and additional funds will be requested during the budget adjustment period for the Employee Wellness programme.
		GGPP05-02	Implementation of the SPU Activity Plan	2017/2018 Activity Plan	2 plans developed and approved by council,4 Reports on the Implementation of the SPU Activity Plan	Director Corporate Services/Manager IGR and Stakeholder Relations/	Plan Developed and Implemented		1Plan Developed and Approved, 2. 1 Quarterly Report on the implementation of the SPU plan as approved	Target Achieved	1 Quarterly Report on the implementation of the SPU plan as approved	Target Achieved	3		
		GGPP05-03	Number of SPU Structure meetings held (1 quarterly meeting per structure each quarter) Disabled, Elderly Person and Women and children Development		3 Meetings Held (1 quarterly meeting per structure)		4 Meetings event held per structure	Improved Mainstreaming of SPU related issues	1 Meeting/event per Structure	Target Achieved	1 Meeting/event per Structure	Target Achieved	3		In quarter 1: 1 Elderly Structure formed on the 5 September 2018; 1 Disabled Meeting held on the 17 September 2018; 1 WEE Caucus Meeting held on the 27 July 2018. In quarter 2: Disability structure meeting was held on 03 December 2018, Older persons forum meeting was held on 21 November 2018,

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													KPA WEIGHT: 20		
STRATEGY	IDP Programme Number	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 JUNE 2018	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				OVERALL ACHIEVEMENT/ RATING FOR Q1 & Q2	REASON FOR REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION / GENERAL COMMENTS
									QTR 1 TARGET July - September 2018	QTR 1 ACHIEVEMENT July - September 2018	QTR 2 TARGET October - December 2018	QTR 2 ACHIEVEMENT October - December 2018			
To promote the mainstreaming and upliftment of HIV and AIDS, women and children, youth, people with disabilities and the elderly into municipal Socio-Economic Programmes and Projects	MAINSTREAMING - GGPP05	GGPP05-04	4 Local AIDS Council meetings held	Meetings were held in 2017/2018	4 Quarterly Meetings	Director Corporate Services/Manager IGR and Stakeholder Relations R 55383,00	4 Meetings held	Improved Mainstreaming of HIV/AIDS related issues	1 Quarterly Meeting	Target Achieved	1 Quarterly Meeting	Target Achieved	3		In quarter 1: One LAC meeting held on 13 September 2018. In quarter 2: LAC Meeting was held on the 12 December 2018 in Barkly East Townhall.
		GGPP05-05	Senqu Mayoral Cup Held	2017/2018 Senqu Mayoral Cup	2018/2019 Senqu Mayoral Cup Held by 31 May 2019	Director Corporate Services/Manager IGR and Stakeholder Relations/ Mayoral Tournament & Youth Festival R371 000	Event Held	Improved Youth Development	No Target in Q1	No Target in Q1	Youth Festival	Target Not Achieved	1	In quarter 2: Senqu Municipality and JGDM signed an SLA in terms of the R250 000 that was transferred to JGDM toward the Sondela Youth Festival and the Senqu youth Festival was integrated in the Sondela Youth Festival.	Since the municipality is financially contributing in the District Wide Youth Festival, the plan is for Senqu to stop planning for its own Annual Youth Festival. The indicator will be removed during the budget adjustment period and targets adjustment in February 2019.
Disclaimers : The reporting information provided within this report is reliant on the input reporting / information (qualitative) provided by the various Directorates/Departments. Difficulties in validating data continue to be experienced. The accuracy of all information provided cannot be assured.															

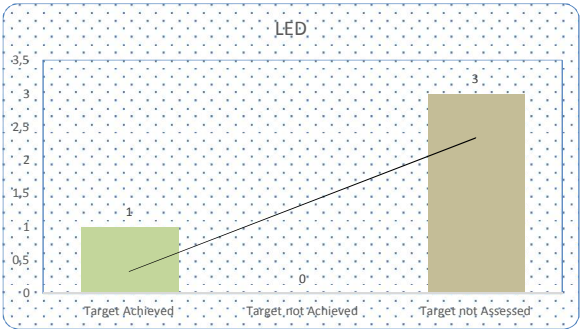
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Target not	7
Target not	15



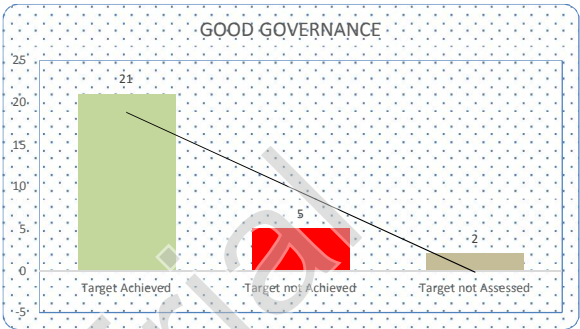
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Target not	28
Target not	7



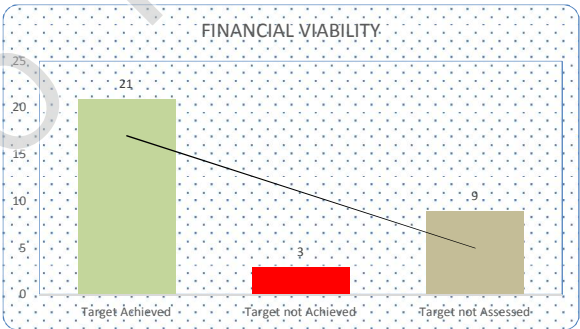
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Target Ach 21
Target not 5
Target not 2



Target Ach 21
Target not 3
Target not 9



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Contact details:

Budget submission enquiries:
Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic documents: lgdocuments@treasury.gov.za

Preparation Instructions

Municipality Name: EC142 Senqu ▼

CFO Name: K Fourie

Tel: 0516031320 Fax: 0516030445

E-Mail: fouriek@senqu.gov.za

Reporting period: M06 December ▼

MTREF: 2018 ▼

Budget Year: 2018/19

Does this municipality have Entities? No ▼

If YES: Identify type of report: ▼

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Hide Reference columns on all sheets

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EC142 Senqu - Contact Information
A. GENERAL INFORMATION

Municipality	EC142 Senqu
Grade	2
Province	Eastern Cape
Web Address	www.senqu.gov.za
e-mail Address	info@senqu.gov.za

Set name on 'Instructions' sheet

2 1 Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

Postal address:	
P.O. Box	Private Bag X03
City / Town	Lady Grey
Postal Code	9755
Street address	
Building	Senqu Municipal Building
Street No. & Name	19 Murray Street
City / Town	Lady Grey
Postal Code	9755
General Contacts	
Telephone number	051 603 1300
Fax number	051 603 0445

C. POLITICAL LEADERSHIP

Speaker:		Secretary/PA to the Speaker:	
ID Number		ID Number	
Title	Mr	Title	Miss
Name	I Mosisi	Name	A Manjya
Telephone number	051 603 1332	Telephone number	051 603 1312
Cell number		Cell number	
Fax number	051 603 0445	Fax number	051 603 0445
E-mail address	lkemosisi@gmail.com	E-mail address	manjyaa@senqu.gov.za
Mayor/Executive Mayor:		Secretary/PA to the Mayor/Executive Mayor:	
ID Number		ID Number	
Title	Mrs	Title	Mrs
Name	N.P Mposelwa	Name	NG Ndlangwe
Telephone number	051 603 1313	Telephone number	051 603 1314
Cell number		Cell number	
Fax number	051 603 0445	Fax number	086 513 5350
E-mail address	mposelwa11@gmail.com	E-mail address	ndlangwen@senqu.gov.za
Deputy Mayor/Executive Mayor:		Secretary/PA to the Deputy Mayor/Executive Mayor:	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	

D. MANAGEMENT LEADERSHIP			
Municipal Manager:		Secretary/PA to the Municipal Manager:	
ID Number		ID Number	
Title	Mr	Title	MS
Name	MM Yawa	Name	N George
Telephone number	051 6031 309	Telephone number	051 603 1308
Cell number		Cell number	
Fax number	051 6030 445	Fax number	086 215 1243
E-mail address	yawam@senqu.gov.za	E-mail address	georgen@senqu.gov.za
Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
ID Number		ID Number	
Title	Mr	Title	
Name	K Fourie	Name	
Telephone number	0516031320	Telephone number	
Cell number		Cell number	
Fax number	0516030445	Fax number	
E-mail address	fouriek@senqu.gov.za	E-mail address	
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title	Mr	Title	
Name	A Haji	Name	
Telephone number	051 603 13 43	Telephone number	
Cell number		Cell number	
Fax number	051 6030 445	Fax number	
E-mail address	hajia@senqu.gov.za	E-mail address	
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title	Miss	Title	
Name	N Makaba	Name	
Telephone number	051 603 14 11	Telephone number	
Cell number		Cell number	
Fax number	051 6030 445	Fax number	
E-mail address	makaban@senqu.gov.za	E-mail address	
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		Official responsible for submitting financial information	
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ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	

EC142 Senqu - Table C1 Monthly Budget Statement Summary - M06 December

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	5 997	8 147	–	455	18 864	4 644	14 220	306%	8 147
Service charges	41 980	50 813	–	3 723	25 229	26 241	(1 012)	-4%	50 813
Investment revenue	20 577	15 000	–	1 314	7 784	7 500	284	4%	15 000
Transfers and subsidies	144 367	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Other own revenue	17 150	5 926	–	558	3 764	2 963	801	27%	5 926
Total Revenue (excluding capital transfers and contributions)	230 071	224 204	–	45 595	149 104	150 386	(1 282)	-1%	224 204
Employee costs	81 280	87 122	–	6 258	38 224	45 466	(7 242)	-16%	87 122
Remuneration of Councillors	11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
Depreciation & asset impairment	18 218	22 290	–	10 588	10 588	11 145	(557)	-5%	22 290
Finance charges	2 876	3 163	–	242	727	1 582	(855)	-54%	3 163
Materials and bulk purchases	25 599	47 686	–	3 043	24 295	23 769	526	2%	47 686
Transfers and subsidies	–	290	–	–	300	290	10	3%	290
Other expenditure	62 764	62 358	–	3 656	24 948	31 294	(6 345)	-20%	62 358
Total Expenditure	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/(Deficit)	27 630	(12 060)	–	20 818	44 083	30 164	13 920	46%	(12 060)
Transfers and subsidies - capital (monetary allocations)	33 606	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Contributions & Contributed assets	19	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	61 255	32 790	–	20 818	45 822	63 801	(17 979)	-28%	32 790
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	61 255	32 790	–	20 818	45 822	63 801	(17 979)	-28%	32 790
Capital expenditure & funds sources									
Capital expenditure	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Capital transfers recognised	34 159	44 850	–	13 178	21 444	22 855	(1 411)	-6%	44 850
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	11 822	32 717	–	506	2 269	13 387	(11 118)	-83%	32 717
Total sources of capital funds	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Financial position									
Total current assets	318 202	233 392	–		358 105				233 392
Total non current assets	416 431	461 923	–		405 844				461 923
Total current liabilities	38 874	33 062	–		45 329				33 062
Total non current liabilities	30 366	36 564	–		31 062				36 564
Community wealth/Equity	665 393	625 688	–		687 558				625 688
Cash flows									
Net cash from (used) operating	87 768	57 062	–	13 868	22 618	73 964	51 346	69%	57 062
Net cash from (used) investing	(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
Net cash from (used) financing	(696)	(766)	–	–	(418)	(420)	(2)	1%	(766)
Cash/cash equivalents at the month/year end	294 260	206 321	–	–	(1 513)	264 892	266 406	101%	(21 271)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	3 843	2 969	2 440	3 093	1 523	10 750	15 050	17 200	56 867
Creditors Age Analysis									
Total Creditors	76 010	–	–	–	–	–	–	–	76 010

EC142 Senqu - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		117 076	110 146	-	39 704	72 645	77 660	(5 015)	-6%	110 146
Executive and council		6 948	7 015	-	-	6 100	5 261	839	16%	7 015
Finance and administration		110 128	103 131	-	39 704	66 545	72 399	(5 854)	-8%	103 131
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 751	1 714	-	7	1 352	1 607	(255)	-16%	1 714
Community and social services		1 645	1 631	-	4	1 332	1 566	(233)	-15%	1 631
Sport and recreation		0	-	-	1	5	-	5	#DIV/0!	-
Public safety		105	83	-	2	15	42	(26)	-63%	83
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		40 536	45 994	-	159	2 992	33 885	(30 892)	-91%	45 994
Planning and development		6 469	2 029	-	1	77	1 486	(1 409)	-95%	2 029
Road transport		34 068	43 965	-	157	2 915	32 398	(29 483)	-91%	43 965
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		104 330	111 197	-	5 725	73 853	70 870	2 983	4%	111 197
Energy sources		66 916	74 745	-	4 614	43 948	46 173	(2 225)	-5%	74 745
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		37 414	36 452	-	1 110	29 905	24 697	5 208	21%	36 452
<i>Other</i>	4	3	3	-	0	1	1	(1)	-53%	3
Total Revenue - Functional	2	263 696	269 054	-	45 595	150 843	184 024	(33 180)	-18%	269 054
Expenditure - Functional										
<i>Governance and administration</i>		82 122	94 073	-	7 482	41 844	48 032	(6 187)	-13%	94 073
Executive and council		23 130	27 831	-	2 077	12 509	14 376	(1 867)	-13%	27 831
Finance and administration		57 340	63 444	-	5 292	28 428	32 607	(4 180)	-13%	63 444
Internal audit		1 651	2 798	-	113	908	1 048	(141)	-13%	2 798
<i>Community and public safety</i>		11 373	11 973	-	1 641	5 339	6 043	(704)	-12%	11 973
Community and social services		8 824	9 154	-	1 213	4 067	4 665	(597)	-13%	9 154
Sport and recreation		1 756	1 891	-	371	932	959	(28)	-3%	1 891
Public safety		792	928	-	57	340	419	(79)	-19%	928
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		36 597	43 868	-	8 432	19 201	22 492	(3 292)	-15%	43 868
Planning and development		14 423	16 409	-	1 212	6 437	8 652	(2 216)	-26%	16 409
Road transport		22 016	27 309	-	7 209	12 699	13 753	(1 053)	-8%	27 309
Environmental protection		158	150	-	11	65	87	(22)	-26%	150
<i>Trading services</i>		70 861	84 586	-	7 090	38 011	42 730	(4 719)	-11%	84 586
Energy sources		39 413	49 453	-	3 702	24 210	24 915	(704)	-3%	49 453
Water management		-	-	-	-	-	-	-	-	-
Waste water management		3 553	3 956	-	915	1 956	2 046	(90)	-4%	3 956
Waste management		27 895	31 176	-	2 472	11 845	15 770	(3 925)	-25%	31 176
<i>Other</i>		1 489	1 765	-	132	626	926	(300)	-32%	1 765
Total Expenditure - Functional	3	202 441	236 264	-	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/ (Deficit) for the year		61 255	32 790	-	20 818	45 822	63 801	(17 979)	-28%	32 790

EC142 Senqu - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Municipal governance and administration		117 076	110 146	-	39 704	72 645	77 660	(5 015)	-6%	110 146
Executive and council		6 948	7 015	-	-	6 100	5 261	839	0	7 015
Mayor and Council		6 675	7 015	-	-	6 100	5 261	839	0	7 015
Municipal Manager, Town Secretary and Chief Executive		273	-	-	-	-	-	-		-
Finance and administration		110 128	103 131	-	39 704	66 545	72 399	(5 854)	(0)	103 131
Administrative and Corporate Support		5 064	10	-	-	18	5	13	0	10
Asset Management		-	-	-	-	-	-	-		-
Budget and Treasury Office		18	17	-	1	102	8	94	0	17
Finance		77 503	79 397	-	37 864	39 417	59 962	(20 545)	(0)	79 397
Fleet Management		-	-	-	-	-	-	-		-
Human Resources		115	-	-	-	-	-	-		-
Information Technology		-	-	-	-	-	-	-		-
Legal Services		-	-	-	-	-	-	-		-
Marketing, Customer Relations, Publicity and Media Co-ordination		-	-	-	-	-	-	-		-
Property Services		65	10	-	0	6	5	1	0	10
Risk Management		-	-	-	-	-	-	-		-
Security Services		-	-	-	-	-	-	-		-
Supply Chain Management		-	-	-	-	1	-	1	#DIV/0!	-
Valuation Service		27 363	23 698	-	1 839	27 001	12 419	14 582	0	23 698
Internal audit		-	-	-	-	-	-	-		-
Governance Function		-	-	-	-	-	-	-		-
Community and public safety		1 751	1 714	-	7	1 352	1 607	(255)	(0)	1 714
Community and social services		1 645	1 631	-	4	1 332	1 566	(233)	(0)	1 631
Aged Care		-	-	-	-	-	-	-		-
Agricultural		-	-	-	-	-	-	-		-
Animal Care and Diseases		-	-	-	-	-	-	-		-
Cemeteries, Funeral Parlours and Crematoriums		-	-	-	-	-	-	-		-
		20	39	-	2	9	20	(11)	(0)	39
Child Care Facilities		-	-	-	-	-	-	-		-
Community Halls and Facilities		100	87	-	2	17	44	(27)	(0)	87
Consumer Protection		-	-	-	-	-	-	-		-
Cultural Matters		-	-	-	-	-	-	-		-
Disaster Management		-	-	-	-	-	-	-		-
Education		-	-	-	-	-	-	-		-
Indigenous and Customary Law		-	-	-	-	-	-	-		-
Industrial Promotion		-	-	-	-	-	-	-		-
Language Policy		-	-	-	-	-	-	-		-
Libraries and Archives		1 525	1 504	-	0	1 306	1 502	(196)	(0)	1 504
Literacy Programmes		-	-	-	-	-	-	-		-
Media Services		-	-	-	-	-	-	-		-
Museums and Art Galleries		-	-	-	-	-	-	-		-
Population Development		-	-	-	-	-	-	-		-
Provincial Cultural Matters		-	-	-	-	-	-	-		-
Theatres		-	-	-	-	-	-	-		-
Zoo's		-	-	-	-	-	-	-		-
Sport and recreation		0	-	-	1	5	-	5	#DIV/0!	-
Beaches and Jetties		-	-	-	-	-	-	-		-
Casinos, Racing, Gambling, Wagering		-	-	-	-	-	-	-		-
Community Parks (including Nurseries)		-	-	-	-	-	-	-		-
Recreational Facilities		-	-	-	-	-	-	-		-
Sports Grounds and Stadiums		0	-	-	1	5	-	5	#DIV/0!	-
Public safety		105	83	-	2	15	42	(26)	(0)	83
Civil Defence		-	-	-	-	-	-	-		-
Cleansing		-	-	-	-	-	-	-		-
Control of Public Nuisances		-	-	-	-	-	-	-		-
Fencing and Fences		-	-	-	-	-	-	-		-
Fire Fighting and Protection		-	-	-	-	-	-	-		-
Licensing and Control of Animals		105	83	-	2	15	42	(26)	(0)	83
Housing		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Informal Settlements		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-

Economic and environmental services		40 536	45 994	–	159	2 992	33 885	(30 892)	(0)	45 994
Planning and development		6 469	2 029	–	1	77	1 486	(1 409)	(0)	2 029
Billboards		141	85	–	–	57	42	14	0	85
Corporate Wide Strategic Planning (IDPs, LEDs)		–	–	–	–	–	–	–	–	–
Central City Improvement District		–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–
Economic Development/Planning		–	–	–	–	–	–	–	–	–
Regional Planning and Development		–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and Enforcement, and City Engineer		77	56	–	1	21	28	(7)	(0)	56
Project Management Unit		6 250	1 888	–	–	–	1 416	(1 416)	(0)	1 888
Provincial Planning		–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–
Road transport		34 068	43 965	–	157	2 915	32 398	(29 483)	(0)	43 965
Police Forces, Traffic and Street Parking Control		2 692	2 301	–	157	1 212	1 150	62	0	2 301
Pounds		–	–	–	–	–	–	–	–	–
Public Transport		–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		–	–	–	–	–	–	–	–	–
Roads		31 375	41 665	–	–	1 703	31 248	(29 546)	(0)	41 665
Taxi Ranks		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
Biodiversity and Landscape		–	–	–	–	–	–	–	–	–
Coastal Protection		–	–	–	–	–	–	–	–	–
Indigenous Forests		–	–	–	–	–	–	–	–	–
Nature Conservation		–	–	–	–	–	–	–	–	–
Pollution Control		–	–	–	–	–	–	–	–	–
Soil Conservation		–	–	–	–	–	–	–	–	–
Trading services		104 330	111 197	–	5 725	73 853	70 870	2 983	0	111 197
Energy sources		66 916	74 745	–	4 614	43 948	46 173	(2 225)	(0)	74 745
Electricity		66 916	74 745	–	4 614	43 948	46 173	(2 225)	(0)	74 745
Street Lighting and Signal Systems		–	–	–	–	–	–	–	–	–
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Water Treatment		–	–	–	–	–	–	–	–	–
Water Distribution		–	–	–	–	–	–	–	–	–
Water Storage		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Public Toilets		–	–	–	–	–	–	–	–	–
Sewerage		–	–	–	–	–	–	–	–	–
Storm Water Management		–	–	–	–	–	–	–	–	–
Waste Water Treatment		–	–	–	–	–	–	–	–	–
Waste management		37 414	36 452	–	1 110	29 905	24 697	5 208	0	36 452
Recycling		–	–	–	–	–	–	–	–	–
Solid Waste Disposal (Landfill Sites)		–	–	–	–	–	–	–	–	–
Solid Waste Removal		36 287	35 494	–	1 044	29 444	24 218	5 226	0	35 494
Street Cleaning		1 127	958	–	67	462	479	(18)	(0)	958
Other		3	3	–	0	1	1	(1)	(0)	3
Abattoirs		–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–
Forestry		–	–	–	–	–	–	–	–	–
Licensing and Regulation		3	3	–	0	1	1	(1)	(0)	3
Markets		–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	263 696	269 054	–	45 595	150 843	184 024	(33 180)	(0)	269 054

Expenditure - Functional									
Municipal governance and administration									
Executive and council	23 130	27 831	–	2 077	12 509	14 376	(1 867)	(0)	27 831
<i>Mayor and Council</i>	14 561	17 570	–	1 436	8 439	8 898	(459)	(0)	17 570
<i>Municipal Manager, Town Secretary and Chief Executive</i>	8 569	10 262	–	641	4 070	5 478	(1 409)	(0)	10 262
Finance and administration	57 340	63 444	–	5 292	28 428	32 607	(4 180)	(0)	63 444
<i>Administrative and Corporate Support</i>	8 202	9 306	–	902	4 071	4 784	(713)	(0)	9 306
<i>Asset Management</i>	2 195	1 496	–	98	586	805	(219)	(0)	1 496
<i>Budget and Treasury Office</i>	6 514	6 857	–	180	4 290	3 498	792	0	6 857
<i>Finance</i>	6 152	7 049	–	523	2 923	3 862	(939)	(0)	7 049
<i>Fleet Management</i>	1 234	1 812	–	208	513	928	(415)	(0)	1 812
<i>Human Resources</i>	4 713	6 876	–	455	2 547	3 517	(970)	(0)	6 876
<i>Information Technology</i>	3 248	3 901	–	475	2 287	2 002	285	0	3 901
<i>Legal Services</i>	3 410	3 156	–	867	1 641	1 602	38	0	3 156
<i>Marketing, Customer Relations, Publicity and Media Co-ordination</i>	5 199	6 376	–	526	3 156	3 165	(9)	(0)	6 376
<i>Property Services</i>	7 465	4 582	–	487	2 252	2 303	(52)	(0)	4 582
<i>Risk Management</i>	1 030	1 468	–	87	540	753	(214)	(0)	1 468
<i>Security Services</i>	733	1 482	–	146	1 011	753	258	0	1 482
<i>Supply Chain Management</i>	3 276	3 885	–	206	1 345	2 012	(667)	(0)	3 885
<i>Valuation Service</i>	3 968	5 197	–	133	1 268	2 623	(1 355)	(0)	5 197
Internal audit	1 651	2 798	–	113	908	1 048	(141)	(0)	2 798
<i>Governance Function</i>	1 651	2 798	–	113	908	1 048	(141)	(0)	2 798
Community and public safety	11 373	11 973	–	1 641	5 339	6 043	(704)	(0)	11 973
Community and social services	8 824	9 154	–	1 213	4 067	4 665	(597)	(0)	9 154
<i>Aged Care</i>	–	–	–	–	–	–	–	–	–
<i>Agricultural</i>	–	–	–	–	–	–	–	–	–
<i>Animal Care and Diseases</i>	–	–	–	–	–	–	–	–	–
<i>Cemeteries, Funeral Parlours and Crematoriums</i>	2 020	2 095	–	363	725	1 062	(337)	(0)	2 095
<i>Child Care Facilities</i>	–	–	–	–	–	–	–	–	–
<i>Community Halls and Facilities</i>	5 027	5 177	–	710	2 446	2 644	(199)	(0)	5 177
<i>Consumer Protection</i>	–	–	–	–	–	–	–	–	–
<i>Cultural Matters</i>	–	–	–	–	–	–	–	–	–
<i>Disaster Management</i>	–	–	–	–	–	–	–	–	–
<i>Education</i>	–	–	–	–	–	–	–	–	–
<i>Indigenous and Customary Law</i>	–	–	–	–	–	–	–	–	–
<i>Industrial Promotion</i>	–	–	–	–	–	–	–	–	–
<i>Language Policy</i>	–	–	–	–	–	–	–	–	–
<i>Libraries and Archives</i>	1 777	1 882	–	140	897	958	(61)	(0)	1 882
<i>Literacy Programmes</i>	–	–	–	–	–	–	–	–	–
<i>Media Services</i>	–	–	–	–	–	–	–	–	–
<i>Museums and Art Galleries</i>	–	–	–	–	–	–	–	–	–
<i>Population Development</i>	–	–	–	–	–	–	–	–	–
<i>Provincial Cultural Matters</i>	–	–	–	–	–	–	–	–	–
<i>Theatres</i>	–	–	–	–	–	–	–	–	–
<i>Zoo's</i>	–	–	–	–	–	–	–	–	–
Sport and recreation	1 756	1 891	–	371	932	959	(28)	(0)	1 891
<i>Beaches and Jetties</i>	–	–	–	–	–	–	–	–	–
<i>Casinos, Racing, Gambling, Wagering</i>	–	–	–	–	–	–	–	–	–
<i>Community Parks (including Nurseries)</i>	173	200	–	18	78	104	(26)	(0)	200
<i>Recreational Facilities</i>	–	–	–	–	–	–	–	–	–
<i>Sports Grounds and Stadiums</i>	1 583	1 690	–	352	854	855	(2)	(0)	1 690
Public safety	792	928	–	57	340	419	(79)	(0)	928
<i>Civil Defence</i>	–	–	–	–	–	–	–	–	–
<i>Cleansing</i>	–	139	–	–	–	–	–	–	139
<i>Control of Public Nuisances</i>	79	73	–	5	32	43	(10)	(0)	73
<i>Fencing and Fences</i>	198	215	–	16	95	113	(19)	(0)	215
<i>Fire Fighting and Protection</i>	–	–	–	–	–	–	–	–	–
<i>Licensing and Control of Animals</i>	515	501	–	36	212	263	(50)	(0)	501
Housing	–	–	–	–	–	–	–	–	–
<i>Housing</i>	–	–	–	–	–	–	–	–	–
<i>Informal Settlements</i>	–	–	–	–	–	–	–	–	–
Health	–	–	–	–	–	–	–	–	–
<i>Ambulance</i>	–	–	–	–	–	–	–	–	–
<i>Health Services</i>	–	–	–	–	–	–	–	–	–
<i>Laboratory Services</i>	–	–	–	–	–	–	–	–	–
<i>Food Control</i>	–	–	–	–	–	–	–	–	–

Health Surveillance and Prevention of Communicable Diseases including	-	-	-	-	-	-	-	-
Vector Control	-	-	-	-	-	-	-	-
Chemical Safety	-	-	-	-	-	-	-	-

Economic and environmental services		36 597	43 868	–	8 432	19 201	22 492	(3 292)	(0)	43 868
Planning and development		14 423	16 409	–	1 212	6 437	8 652	(2 216)	(0)	16 409
Billboards		191	223	–	15	88	126	(38)	(0)	223
Corporate Wide Strategic Planning (IDPs, LEDs)		7 133	6 914	–	529	2 515	3 700	(1 185)	(0)	6 914
Central City Improvement District		–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–
Economic Development/Planning		2 524	2 760	–	213	1 100	1 400	(300)	(0)	2 760
Regional Planning and Development		–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and Enforcement, and City Engineer		2 164	3 155	–	207	1 109	1 632	(523)	(0)	3 155
Project Management Unit		2 411	3 357	–	249	1 625	1 793	(169)	(0)	3 357
Provincial Planning		–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–
Road transport		22 016	27 309	–	7 209	12 699	13 753	(1 053)	(0)	27 309
Police Forces, Traffic and Street Parking Control		1 836	5 389	–	179	1 011	1 575	(563)	(0)	5 389
Pounds		427	359	–	49	198	179	19	0	359
Public Transport		–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		2 188	–	–	266	1 307	1 404	(97)	(0)	–
Roads		17 104	21 026	–	6 502	9 942	10 321	(379)	(0)	21 026
Taxi Ranks		460	535	–	213	240	274	(33)	(0)	535
Environmental protection		158	150	–	11	65	87	(22)	(0)	150
Biodiversity and Landscape		79	73	–	5	32	43	(10)	(0)	73
Coastal Protection		–	–	–	–	–	–	–	–	–
Indigenous Forests		–	–	–	–	–	–	–	–	–
Nature Conservation		–	–	–	–	–	–	–	–	–
Pollution Control		79	77	–	5	32	45	(12)	(0)	77
Soil Conservation		–	–	–	–	–	–	–	–	–
Trading services		70 861	84 586	–	7 090	38 011	42 730	(4 719)	(0)	84 586
Energy sources		39 413	49 453	–	3 702	24 210	24 915	(704)	(0)	49 453
Electricity		37 963	48 014	–	3 420	23 285	24 175	(890)	(0)	48 014
Street Lighting and Signal Systems		1 450	1 439	–	281	925	739	186	0	1 439
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Water Treatment		–	–	–	–	–	–	–	–	–
Water Distribution		–	–	–	–	–	–	–	–	–
Water Storage		–	–	–	–	–	–	–	–	–
Waste water management		3 553	3 956	–	915	1 956	2 046	(90)	(0)	3 956
Public Toilets		186	287	–	5	32	149	(117)	(0)	287
Sewerage		–	–	–	–	–	–	–	–	–
Storm Water Management		3 366	3 669	–	910	1 923	1 896	27	0	3 669
Waste Water Treatment		–	–	–	–	–	–	–	–	–
Waste management		27 895	31 176	–	2 472	11 845	15 770	(3 925)	(0)	31 176
Recycling		467	488	–	24	157	265	(108)	(0)	488
Solid Waste Disposal (Landfill Sites)		2 870	4 256	–	282	1 031	2 154	(1 123)	(0)	4 256
Solid Waste Removal		17 785	18 723	–	1 560	7 142	9 389	(2 247)	(0)	18 723
Street Cleaning		6 773	7 710	–	606	3 516	3 962	(446)	(0)	7 710
Other		1 489	1 765	–	132	626	926	(300)	(0)	1 765
Abattoirs		–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–
Forestry		–	–	–	–	–	–	–	–	–
Licensing and Regulation		254	302	–	18	116	155	(38)	(0)	302
Markets		211	226	–	18	104	119	(15)	(0)	226
Tourism		1 023	1 237	–	96	406	652	(246)	(0)	1 237
Total Expenditure - Functional	3	202 441	236 264	–	16 513	80 244	101 361	(15 201)	(0)	236 264
Surplus/ (Deficit) for the year		61 255	32 790	–	(7 457)	25 004	76 752	(51 748)	(0)	32 790

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Functional classification. The function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC142 Senqu - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description		Ref	2017/18	Budget Year 2018/19							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
Revenue by Vote		1									
Vote 1 - Executive & Council			6 948	7 015	–	–	6 100	5 261	839	15,9%	7 015
Vote 2 - Planning & Development			6 327	1 944	–	1	21	1 444	(1 423)	-98,6%	1 944
Vote 3 - Corporate Services			5 385	104	–	0	81	52	29	55,7%	104
Vote 4 - Budget & Treasury			104 884	103 112	–	39 704	66 521	72 389	(5 869)	-8,1%	103 112
Vote 5 - Road Transport			34 068	43 965	–	157	2 915	32 398	(29 483)	-91,0%	43 965
Vote 6 - Waste Water Management			–	–	–	–	–	–	–	–	–
Vote 7 - Housing			–	–	–	–	–	–	–	–	–
Vote 8 - Health			–	–	–	–	–	–	–	–	–
Vote 9 - Community & Social Services			1 648	1 634	–	5	1 333	1 567	(234)	-14,9%	1 634
Vote 10 - Sport & Recreation			0	–	–	1	5	–	5	#DIV/0!	–
Vote 11 - Public Safety			105	83	–	2	15	42	(26)	-62,9%	83
Vote 12 - Electricity			66 916	74 745	–	4 614	43 948	46 173	(2 225)	-4,8%	74 745
Vote 13 - Waste Management			37 414	36 452	–	1 110	29 905	24 697	5 208	21,1%	36 452
Vote 14 - Water			–	–	–	–	–	–	–	–	–
Vote 15 - Other			–	–	–	–	–	–	–	–	–
Total Revenue by Vote		2	263 696	269 054	–	45 595	150 843	184 024	(33 180)	-18,0%	269 054
Expenditure by Vote		1									
Vote 1 - Executive & Council			24 781	30 629	–	2 190	13 417	15 425	(2 008)	-13,0%	30 629
Vote 2 - Planning & Development			16 286	18 891	–	1 381	7 294	9 931	(2 637)	-26,6%	18 891
Vote 3 - Corporate Services			29 912	32 002	–	3 397	14 765	16 250	(1 486)	-9,1%	32 002
Vote 4 - Budget & Treasury			26 589	30 197	–	1 822	13 211	15 730	(2 519)	-16,0%	30 197
Vote 5 - Road Transport			22 016	27 309	–	7 209	12 699	13 753	(1 053)	-7,7%	27 309
Vote 6 - Waste Water Management			3 553	3 956	–	915	1 956	2 046	(90)	-4,4%	3 956
Vote 7 - Housing			–	–	–	–	–	–	–	–	–
Vote 8 - Health			–	–	–	–	–	–	–	–	–
Vote 9 - Community & Social Services			9 447	9 833	–	1 260	4 353	5 026	(673)	-13,4%	9 833
Vote 10 - Sport & Recreation			1 756	1 891	–	371	932	959	(28)	-2,9%	1 891
Vote 11 - Public Safety			792	789	–	57	340	419	(79)	-18,9%	789
Vote 12 - Electricity			39 413	49 453	–	3 702	24 210	24 915	(704)	-2,8%	49 453
Vote 13 - Waste Management			27 895	31 315	–	2 472	11 845	15 770	(3 925)	-24,9%	31 315
Vote 14 - Water			–	–	–	–	–	–	–	–	–
Vote 15 - Other			–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		2	202 441	236 264	–	24 777	105 021	120 222	(15 201)	-12,6%	236 264
Surplus/ (Deficit) for the year		2	61 255	32 790	–	20 818	45 822	63 801	(17 979)	-28,2%	32 790

EC142 Senqu - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December

Vote Description R thousand	Ref	Budget Year 2018/19								
		2017/18 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - Executive & Council		6 948	7 015	-	-	6 100	5 261	839	16%	7 015
1,1 - Executive and Council: Core Function - Mayor and Council		6 675	7 015	-	-	6 100	5 261	839	16%	7 015
1,2 - Executive and Council: Core Function - Municipal Manager, Town Secretary and Chief Executive		273	-	-	-	-	-	-	-	-
1,3 - Internal Audit: Core Function - Governance Function		-	-	-	-	-	-	-	-	-
Vote 2 - Planning & Development		6 327	1 944	-	1	21	1 444	(1 423)	-99%	1 944
2,1 - Planning and Development - Core Function: Corporate Wide Strategic Planning (IDPs, LEDS)		-	-	-	-	-	-	-	-	-
2,2 - Planning and Development - Core Function: Economic Development/Planning		-	-	-	-	-	-	-	-	-
2,3 - Planning and Development - Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer		77	56	-	1	21	28	(7)	-26%	56
2,4 - Planning and Development - Core Function: Project Management Unit		6 250	1 888	-	-	-	1 416	(1 416)	-100%	1 888
2,5 - Finance and Administration: Core Function - Risk Management		-	-	-	-	-	-	-	-	-
2,6 - Other: Core Function - Tourism		-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		5 385	104	-	0	81	52	29	56%	104
3,1 - Finance and Administration: Core Function - Administrative and Corporate Support		5 064	10	-	-	18	5	13	277%	10
3,2 - Finance and Administration: Core Function - Human Resources		115	-	-	-	-	-	-	-	-
3,3 - Finance and Administration: Core Function - Legal Services		-	-	-	-	-	-	-	-	-
3,4 - Finance and Administration: Core Function - Marketing, Customer Relations, Publicity and Media Co-ordination		-	-	-	-	-	-	-	-	-
3,5 - Finance and Administration: Core Function - Property Services		65	10	-	0	6	5	1	31%	10
3,6 - Finance and Administration: Core Function - Security Services		-	-	-	-	-	-	-	-	-
3,7 - Planning and Development: Core Function - Billboards		141	85	-	-	57	42	14	34%	85
Vote 4 - Budget & Treasury		104 884	103 112	-	39 704	66 521	72 389	(5 869)	-8%	103 112
4,1 - Finance and Administration: Core Function - Valuation Service		27 363	23 698	-	1 839	27 001	12 419	14 582	117%	23 698
4,2 - Finance and Administration: Core Function - Asset Management		-	-	-	-	-	-	-	-	-
4,3 - Finance and Administration: Core Function - Budget and Treasury Office		18	17	-	1	102	8	94	1103%	17
4,4 - Finance and Administration: Core Function - Finance		77 503	79 397	-	37 864	39 417	59 962	(20 545)	-34%	79 397
4,5 - Finance and Administration: Core Function - Fleet Management		-	-	-	-	-	-	-	-	-
4,6 - Finance and Administration: Core Function - Information Technology		-	-	-	-	-	-	-	-	-
4,7 - Finance and Administration: Core Function - Supply Chain Management		-	-	-	-	1	-	1	#DIV/0!	-

Vote 5 - Road Transport	34 068	43 965	-	157	2 915	32 398	(29 483)	-91%	43 965
5.1 - Road Transport: Non-core Function - Road and Traffic Regulation	-	-	-	-	-	-	-		-
5.2 - Public Safety - Core Function: Police Forces, Traffic and Street Parking Control	2 692	2 301	-	157	1 212	1 150	62	5%	2 301
5.3 - Road Transport: Core Function - Roads	31 375	41 665	-	-	1 703	31 248	(29 546)	-95%	41 665
5.4 - Road Transport: Core Function - Taxi Ranks	-	-	-	-	-	-	-		-
5.5 - Road Transport: Core Function - Pounds	-	-	-	-	-	-	-		-
Vote 6 - Waste Water Management	-	-	-	-	-	-	-		-
6.1 - Waste Water Management: Core Function - Storm Water Management	-	-	-	-	-	-	-		-
6.2 - Waste Water Management: Core Function - Public Toilets	-	-	-	-	-	-	-		-
Vote 7 - Housing	-	-	-	-	-	-	-		-
7.1 - [Name of sub-vote]							-		-
Vote 8 - Health	-	-	-	-	-	-	-		-
8.1 - [Name of sub-vote]							-		-
Vote 9 - Community & Social Services	1 648	1 634	-	5	1 333	1 567	(234)	-15%	1 634
9.1 - Community and Social Services: Non-core Function - Libraries and Archives	1 525	1 504	-	0	1 306	1 502	(196)	-13%	1 504
9.2 - Community and Social Services: Core Function - Community Halls and Facilities	100	87	-	2	17	44	(27)	-61%	87
9.3 - Community and Social Services: Core Function - Cemeteries, Funeral Parlours and Crematoriums	20	39	-	2	9	20	(11)	-55%	39
9.4 - Environmental Protection: Core Function - Biodiversity and Landscape	-	-	-	-	-	-	-		-
9.5 - Environmental Protection: Core Function - Pollution Control	-	-	-	-	-	-	-		-
9.6 - Other: Core Function - Licensing and Regulation	3	3	-	0	1	1	(1)	-53%	3
9.7 - Other: Core Function - Markets	-	-	-	-	-	-	-		-
Vote 10 - Sport & Recreation	0	-	-	1	5	-	5	#DIV/0!	-
10.1 - Sport and Recreation: Core Function - Sports Grounds and Stadiums	0	-	-	1	5	-	5	#DIV/0!	-
10.2 - Sport and Recreation: Core Function - Community Parks (including Nurseries)	-	-	-	-	-	-	-		-
10.3 - Sport and Recreation: Core Function - Recreational Facilities	-	-	-	-	-	-	-		-
Vote 11 - Public Safety	105	83	-	2	15	42	(26)	-63%	83
11.1 - Public Safety - Core Function: Cleansing	-	-	-	-	-	-	-		-
11.2 - Public Safety - Core Function: Control of Public Nuisances	-	-	-	-	-	-	-		-
11.3 - Public Safety - Core Function: Fencing and Fences	-	-	-	-	-	-	-		-
11.4 - Public Safety: Core Function - Fire Fighting and Protection: Fire Fighting and Protection	-	-	-	-	-	-	-		-
11.5 - Public Safety - Core Function: Licensing and Control of Animals	105	83	-	2	15	42	(26)	-63%	83
Vote 12 - Electricity	66 916	74 745	-	4 614	43 948	46 173	(2 225)	-5%	74 745
12.1 - Electricity: Core Function - Electricity	66 916	74 745	-	4 614	43 948	46 173	(2 225)	-5%	74 745
12.2 - Electricity: Core Function - Street Lighting and Signal Systems	-	-	-	-	-	-	-		-
Vote 13 - Waste Management	37 414	36 452	-	1 110	29 905	24 697	5 208	21%	36 452
13.1 - Waste Management: Core Function - Solid Waste Removal	36 287	35 494	-	1 044	29 444	24 218	5 226	22%	35 494

13,2 - Waste Management: Core Function - Recycling	-	-	-	-	-	-	-	-	-	
13,3 - Waste Management: Core Function - Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	
13,4 - Waste Management: Core Function - Street Cleaning	1 127	958	-	67	462	479	(18)	-4%	958	
Vote 14 - Water	-	-	-	-	-	-	-	-	-	
14.1 - [Name of sub-vote]							-	-	-	
Vote 15 - Other	-	-	-	-	-	-	-	-	-	
15.1 - [Name of sub-vote]							-	-	-	
Total Revenue by Vote	2	263 696	269 054	-	45 595	150 843	184 024	(33 180)	-18%	269 054

Expenditure by Vote	1									
Vote 1 - Executive & Council		24 781	30 629	-	2 190	13 417	15 425	- (2 008)	-13%	30 629
1,1 - Executive and Council: Core Function - Mayor and Council		14 561	17 570	-	1 436	8 439	8 898	(459)	-5%	17 570
1,2 - Executive and Council: Core Function - Municipal Manager, Town Secretary and Chief Executive		8 569	10 262	-	641	4 070	5 478	(1 409)	-26%	10 262
1,3 - Internal Audit: Core Function - Governance Function		1 651	2 798	-	113	908	1 048	(141)	-13%	2 798
								-		
Vote 2 - Planning & Development		16 286	18 891	-	1 381	7 294	9 931	(2 637)	-27%	18 891
2,1 - Planning and Development - Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)		7 133	6 914	-	529	2 515	3 700	(1 185)	-32%	6 914
2,2 - Planning and Development - Core Function: Economic Development/Planning		2 524	2 760	-	213	1 100	1 400	(300)	-21%	2 760
2,3 - Planning and Development - Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer		2 164	3 155	-	207	1 109	1 632	(523)	-32%	3 155
2,4 - Planning and Development - Core Function: Project Management Unit		2 411	3 357	-	249	1 625	1 793	(169)	-9%	3 357
2,5 - Finance and Administration: Core Function - Risk Management		1 030	1 468	-	87	540	753	(214)	-28%	1 468
2,6 - Other: Core Function - Tourism		1 023	1 237	-	96	406	652	(246)	-38%	1 237
								-		
Vote 3 - Corporate Services		29 912	32 002	-	3 397	14 765	16 250	(1 486)	-9%	32 002
3,1 - Finance and Administration: Core Function - Administrative and Corporate Support		8 202	9 306	-	902	4 071	4 784	(713)	-15%	9 306
3,2 - Finance and Administration: Core Function - Human Resources		4 713	6 876	-	455	2 547	3 517	(970)	-28%	6 876
3,3 - Finance and Administration: Core Function - Legal Services		3 410	3 156	-	867	1 641	1 602	38	2%	3 156
3,4 - Finance and Administration: Core Function - Marketing, Customer Relations, Publicity and Media Co-ordination		5 199	6 376	-	526	3 156	3 165	(9)	0%	6 376
3,5 - Finance and Administration: Core Function - Property Services		7 465	4 582	-	487	2 252	2 303	(52)	-2%	4 582
3,6 - Finance and Administration: Core Function - Security Services		733	1 482	-	146	1 011	753	258	34%	1 482
3,7 - Planning and Development: Core Function - Billboards		191	223	-	15	88	126	(38)	-30%	223
								-		
Vote 4 - Budget & Treasury		26 589	30 197	-	1 822	13 211	15 730	(2 519)	-16%	30 197
4,1 - Finance and Administration: Core Function - Valuation Service		3 968	5 197	-	133	1 268	2 623	(1 355)	-52%	5 197
4,2 - Finance and Administration: Core Function - Asset Management		2 195	1 496	-	98	586	805	(219)	-27%	1 496
4,3 - Finance and Administration: Core Function - Budget and Treasury Office		6 514	6 857	-	180	4 290	3 498	792	23%	6 857
4,4 - Finance and Administration: Core Function - Finance		6 152	7 049	-	523	2 923	3 862	(939)	-24%	7 049
4,5 - Finance and Administration: Core Function - Fleet Management		1 234	1 812	-	208	513	928	(415)	-45%	1 812
4,6 - Finance and Administration: Core Function - Information Technology		3 248	3 901	-	475	2 287	2 002	285	14%	3 901
4,7 - Finance and Administration: Core Function - Supply Chain Management		3 276	3 885	-	206	1 345	2 012	(667)	-33%	3 885
								-		
Vote 5 - Road Transport		22 016	27 309	-	7 209	12 699	13 753	(1 053)	-8%	27 309
5,1 - Road Transport: Non-core Function - Road and Traffic Regulation		2 188	2 768	-	266	1 307	1 404	(97)	-7%	2 768
5,2 - Public Safety - Core Function: Police Forces, Traffic and Street Parking Control		1 836	2 620	-	179	1 011	1 575	(563)	-36%	2 620
5,3 - Road Transport: Core Function - Roads		17 104	21 026	-	6 502	9 942	10 321	(379)	-4%	21 026
5,4 - Road Transport: Core Function - Taxi Ranks		460	535	-	213	240	274	(33)	-12%	535
5,5 - Road Transport: Core Function - Pounds		427	359	-	49	198	179	19	10%	359

[illegible]

Vote 9 - Community & Social Services		9 447	9 833	-	1 260	4 353	5 026	(673)	-13%	9 833
9,1 - Community and Social Services: Non-core Function - Libraries and Archives		1 777	1 882	-	140	897	958	(61)	-6%	1 882
9,2 - Community and Social Services: Core Function - Community Halls and Facilities		5 027	5 177	-	710	2 446	2 644	(199)	-8%	5 177
9,3 - Community and Social Services: Core Function - Cemeteries, Funeral Parlours and Crematoriums		2 020	2 095	-	363	725	1 062	(337)	-32%	2 095
9,4 - Environmental Protection: Core Function - Biodiversity and Landscape		79	73	-	5	32	43	(10)	-24%	73
9,5 - Environmental Protection: Core Function - Pollution Control		79	77	-	5	32	45	(12)	-27%	77
9,6 - Other: Core Function - Licensing and Regulation		254	302	-	18	116	155	(38)	-25%	302
9,7 - Other: Core Function - Markets		211	226	-	18	104	119	(15)	-13%	226
Vote 10 - Sport & Recreation		1 756	1 891	-	371	932	959	(28)	-3%	1 891
10,1 - Sport and Recreation: Core Function - Sports Grounds and Stadiums		1 583	1 690	-	352	854	855	(2)	0%	1 690
10,2 - Sport and Recreation: Core Function - Community Parks (including Nurseries)		173	200	-	18	78	104	(26)	-25%	200
10,3 - Sport and Recreation: Core Function - Recreational Facilities		-	-	-	-	-	-	-	-	-
Vote 11 - Public Safety		792	789	-	57	340	419	(79)	-19%	789
11,1 - Public Safety - Core Function: Cleansing		-	-	-	-	-	-	-	-	-
11,2 - Public Safety - Core Function: Control of Public Nuisances		79	73	-	5	32	43	(10)	-24%	73
11,3 - Public Safety - Core Function: Fencing and Fences		198	215	-	16	95	113	(19)	-16%	215
11,4 - Public Safety: Core Function - Fire Fighting and Protection: Fire Fighting and Protection		-	-	-	-	-	-	-	-	-
11,5 - Public Safety - Core Function: Licensing and Control of Animals		515	501	-	36	212	263	(50)	-19%	501
Vote 12 - Electricity		39 413	49 453	-	3 702	24 210	24 915	(704)	-3%	49 453
12,1 - Electricity: Core Function - Electricity		37 963	48 014	-	3 420	23 285	24 175	(890)	-4%	48 014
12,2 - Electricity: Core Function - Street Lighting and Signal Systems		1 450	1 439	-	281	925	739	186	25%	1 439
Vote 13 - Waste Management		27 895	31 315	-	2 472	11 845	15 770	(3 925)	-25%	31 315
13,1 - Waste Management: Core Function - Solid Waste Removal		17 785	18 723	-	1 560	7 142	9 389	(2 247)	-24%	18 723
13,2 - Waste Management: Core Function - Recycling		467	488	-	24	157	265	(108)	-41%	488
13,3 - Waste Management: Core Function - Solid Waste Disposal (Landfill Sites)		2 870	4 256	-	282	1 031	2 154	(1 123)	-52%	4 256
13,4 - Waste Management: Core Function - Street Cleaning		6 773	7 849	-	606	3 516	3 962	(446)	-11%	7 849
Vote 14 - Water		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	202 441	236 264	-	24 777	105 021	120 222	(15 201)	(0)	236 264
Surplus/ (Deficit) for the year	2	61 255	32 790	-	20 818	45 822	63 801	(17 979)	(0)	32 790

EC142 Senqu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description		Ref	2017/18	Budget Year 2018/19							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
Revenue By Source											
Property rates			5 997	8 147	–	455	18 864	4 644	14 220	306%	8 147
Service charges - electricity revenue			31 861	41 712	–	2 802	18 958	21 690	(2 732)	-13%	41 712
Service charges - water revenue			–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–
Service charges - refuse revenue			10 119	9 101	–	921	6 271	4 551	1 720	38%	9 101
Service charges - other			–	–	–	–	–	–	–	–	–
Rental of facilities and equipment			1 234	95	–	70	488	48	440	924%	95
Interest earned - external investments			20 577	15 000	–	1 314	7 784	7 500	284	4%	15 000
Interest earned - outstanding debtors			3 204	2 226	–	323	1 761	1 113	648	58%	2 226
Dividends received			–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits			411	57	–	5	113	29	84	295%	57
Licences and permits			1 295	1 119	–	74	581	560	21	4%	1 119
Agency services			975	843	–	61	510	421	89	21%	843
Transfers and subsidies			144 367	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Other revenue			10 030	1 586	–	25	310	793	(483)	-61%	1 586
Gains on disposal of PPE			–	–	–	–	1	–	1	#DIV/0!	–
Total Revenue (excluding capital transfers and contributions)			230 071	224 204	–	45 595	149 104	150 386	(1 282)	-1%	224 204
Expenditure By Type											
Employee related costs			81 280	87 122	–	6 258	38 224	45 466	(7 242)	-16%	87 122
Remuneration of councillors			11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
Debt impairment			6 348	4 963	–	–	2	2 481	(2 480)	-100%	4 963
Depreciation & asset impairment			18 218	22 290	–	10 588	10 588	11 145	(557)	-5%	22 290
Finance charges			2 876	3 163	–	242	727	1 582	(855)	-54%	3 163
Bulk purchases			25 599	34 506	–	2 246	19 101	17 253	1 848	11%	34 506
Other materials			–	13 179	–	796	5 194	6 516	(1 322)	-20%	13 179
Contracted services			20 206	28 298	–	2 316	11 695	14 025	(2 329)	-17%	28 298
Transfers and subsidies			–	290	–	–	300	290	10	3%	290
Other expenditure			33 755	29 097	–	1 340	13 251	14 788	(1 536)	-10%	29 097
Loss on disposal of PPE			2 455	–	–	–	–	–	–	–	–
Total Expenditure			202 441	236 264	–	24 777	105 021	120 222	(15 201)	-13%	236 264
Surplus/(Deficit)			27 630	(12 060)	–	20 818	44 083	30 164	13 920	0	(12 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			33 606	44 850	–	0	1 739	33 638	(31 899)	(0)	44 850
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)			19	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions			61 255	32 790	–	20 818	45 822	63 801			32 790
Taxation			–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation			61 255	32 790	–	20 818	45 822	63 801			32 790
Attributable to minorities			–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality			61 255	32 790	–	20 818	45 822	63 801			32 790
Share of surplus/ (deficit) of associate			–	–	–	–	–	–			–
Surplus/ (Deficit) for the year			61 255	32 790	–	20 818	45 822	63 801			32 790

EC142 Senqu - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive & Council		1 286	–	–	–	–	–	–		–
Vote 2 - Planning & Development		71	–	–	–	–	–	–		–
Vote 3 - Corporate Services		90	4 500	–	–	254	–	254	#DIV/0!	4 500
Vote 4 - Budget & Treasury		465	–	–	–	–	–	–		–
Vote 5 - Road Transport		3 534	20 204	–	8 211	10 790	9 344	1 446	15%	20 204
Vote 6 - Waste Water Management		–	–	–	–	–	–	–		–
Vote 7 - Housing		–	–	–	–	–	–	–		–
Vote 8 - Health		–	–	–	–	–	–	–		–
Vote 9 - Community & Social Services		19	2 000	–	158	213	185	28	15%	2 000
Vote 10 - Sport & Recreation		–	–	–	–	90	–	90	#DIV/0!	–
Vote 11 - Public Safety		–	–	–	–	–	–	–		–
Vote 12 - Electricity		229	8 183	–	242	3 051	7 083	(4 032)	-57%	8 183
Vote 13 - Waste Management		232	11 621	–	3 351	5 918	5 221	697	13%	11 621
Vote 14 - Water		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	5 926	46 508	–	11 961	20 316	21 833	(1 517)	-7%	46 508
Single Year expenditure appropriation	2									
Vote 1 - Executive & Council		–	935	–	–	–	905	(905)	-100%	935
Vote 2 - Planning & Development		–	150	–	–	–	100	(100)	-100%	150
Vote 3 - Corporate Services		3 044	1 122	–	–	30	322	(292)	-91%	1 122
Vote 4 - Budget & Treasury		235	546	–	28	28	546	(518)	-95%	546
Vote 5 - Road Transport		24 190	5 360	–	606	1 277	1 700	(423)	-25%	5 360
Vote 6 - Waste Water Management		–	–	–	–	–	–	–		–
Vote 7 - Housing		–	–	–	–	–	–	–		–
Vote 8 - Health		–	–	–	–	–	–	–		–
Vote 9 - Community & Social Services		1 795	–	–	53	139	–	139	#DIV/0!	–
Vote 10 - Sport & Recreation		1 160	1 950	–	–	364	1 655	(1 291)	-78%	1 950
Vote 11 - Public Safety		438	7 632	–	957	1 163	4 282	(3 119)	-73%	7 632
Vote 12 - Electricity		6 176	1 884	–	–	178	1 784	(1 606)	-90%	1 884
Vote 13 - Waste Management		3 018	11 480	–	79	219	3 115	(2 896)	-93%	11 480
Vote 14 - Water		–	–	–	–	–	–	–		–
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	40 055	31 059	–	1 723	3 397	14 409	(11 012)	-76%	31 059
Total Capital Expenditure		45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567

Capital Expenditure - Functional Classification										
Governance and administration		4 588	7 103	–	28	311	1 773	(1 462)	-82%	7 103
Executive and council		1 286	335	–	–	–	305	(305)	-100%	335
Finance and administration		3 302	6 168	–	28	311	868	(557)	-64%	6 168
Internal audit		–	600	–	–	–	600	(600)	-100%	600
Community and public safety		3 411	11 582	–	1 168	1 969	6 122	(4 153)	-68%	11 582
Community and social services		1 814	2 000	–	211	352	185	167	90%	2 000
Sport and recreation		1 160	1 950	–	–	454	1 655	(1 201)	-73%	1 950
Public safety		438	7 632	–	957	1 163	4 282	(3 119)	-73%	7 632
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		28 327	25 714	–	8 817	12 067	11 144	923	8%	25 714
Planning and development		71	150	–	–	–	100	(100)	-100%	150
Road transport		28 256	25 564	–	8 817	12 067	11 044	1 023	9%	25 564
Environmental protection		–	–	–	–	–	–	–		–
Trading services		9 655	33 168	–	3 672	9 366	17 203	(7 837)	-46%	33 168
Energy sources		6 404	10 067	–	242	3 228	8 867	(5 639)	-64%	10 067
Water management		–	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		3 251	23 101	–	3 430	6 137	8 336	(2 199)	-26%	23 101
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567
Funded by:										
National Government		34 159	41 850	–	12 572	20 187	22 135	(1 948)	-9%	41 850
Provincial Government		–	3 000	–	606	1 257	720	537	75%	3 000
District Municipality		–	–	–	–	–	–	–		–
Other transfers and grants		–	–	–	–	–	–	–		–
Transfers recognised - capital		34 159	44 850	–	13 178	21 444	22 855	(1 411)	-6%	44 850
Public contributions & donations	5	–	–	–	–	–	–	–		–
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		11 822	32 717	–	506	2 269	13 387	(11 118)	-83%	32 717
Total Capital Funding		45 981	77 567	–	13 684	23 713	36 242	(12 529)	-35%	77 567

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment
3. Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations
4. Include expenditure on investment property, intangible and biological assets
5. Must reconcile to Monthly Budget Statement Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
<u>Expenditure of multi-year capital appropriation</u>	1									
Vote 1 - Executive & Council		1 286	–	–	–	–	–	–		–
1,1 - Executive and Council: Core Function - Mayor and Council		1 266	–	–	–	–	–	–		–
1,2 - Executive and Council: Core Function - Municipal Manager, Town Secretary and Chief Executive		20	–	–	–	–	–	–		–
1,3 - Internal Audit: Core Function - Governance Function		–	–	–	–	–	–	–		–
		–						–		
Vote 2 - Planning & Development		71	–	–	–	–	–	–		–
2,1 - Planning and Development - Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)		71	–	–		–	–	–		–
2,2 - Planning and Development - Core Function: Economic Development/Planning		–	–	–	–	–	–	–		–
2,3 - Planning and Development - Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer		–	–	–	–	–	–	–		–
2,4 - Planning and Development - Core Function: Project Management Unit		–	–	–	–	–	–	–		–
2,5 - Finance and Administration: Core Function - Risk Management		–	–	–	–	–	–	–		–
2,6 - Other: Core Function - Tourism		–	–	–	–	–	–	–		–
		–						–		
Vote 3 - Corporate Services		90	4 500	–	–	254	–	254	#DIV/0!	4 500
3,1 - Finance and Administration: Core Function - Administrative and Corporate Support		67	–	–	–	–	–	–		–
3,2 - Finance and Administration: Core Function - Human Resources		–	–	–	–	–	–	–		–
3,3 - Finance and Administration: Core Function - Legal Services		–	–	–	–	–	–	–		–
3,4 - Finance and Administration: Core Function - Marketing, Customer Relations, Publicity and Media Co-ordination		–	–	–	–	–	–	–		–
3,5 - Finance and Administration: Core Function - Property Services		23	4 500	–	–	254	–	254	#DIV/0!	4 500
3,6 - Finance and Administration: Core Function - Security Services		–	–	–	–	–	–	–		–
3,7 - Planning and Development: Core Function - Billboards		–	–	–	–	–	–	–		–
		–						–		
Vote 4 - Budget & Treasury		465	–	–	–	–	–	–		–
4,1 - Finance and Administration: Core Function - Valuation Service		–	–	–	–	–	–	–		–
4,2 - Finance and Administration: Core Function - Asset Management		–	–	–	–	–	–	–		–
4,3 - Finance and Administration: Core Function - Budget and Treasury Office		135	–	–	–	–	–	–		–
4,4 - Finance and Administration: Core Function - Finance		14	–	–	–	–	–	–		–
4,5 - Finance and Administration: Core Function - Fleet Management		316	–	–	–	–	–	–		–
4,6 - Finance and Administration: Core Function - Information Technology		–	–	–	–	–	–	–		–
4,7 - Finance and Administration: Core Function - Supply Chain Management		–	–	–	–	–	–	–		–
		–						–		

13.3 - Waste Management: Core Function - Solid Waste Disposal (Landfill Sites)	-	11 621	-	3 351	5 918	5 221	697	13%	11 621
13.4 - Waste Management: Core Function - Street Cleaning	232	-	-	-	-	-	-		-
Vote 14 - Water	-	-	-	-	-	-	-		-
14.1 - [Name of sub-vote]	-	-	-				-		-
Vote 15 - Other	-	-	-	-	-	-	-		-
15.1 - [Name of sub-vote]	-	-	-				-		-
Total multi-year capital expenditure	5 926	46 508	-	11 961	20 316	21 833	(1 517)	-7%	46 508

Expenditure of single-year capital appropriation

1.1 - Executive and Council: C

1.3 - Internal Audit: Core Function - Governance Function

Vote 3 - Corporate Services

Vote 4 - Budget & Treasury

Vote 5 - Road Transport

5.4 - Road Transport: Core Function - Taxi Ranks

1	-	935	-	-	-	905	- (905)	-100%	935
	-	250	-	-	-	250	(250)	-100%	250
	-	85	-	-	-	55	(55)	-100%	85
	-	600	-	-	-	600	(600)	-100%	600
	-						-		
	-	150	-	-	-	100	(100)	-100%	150
	-	100	-	-	-	100	(100)	-100%	100
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-	50	-	-	-	-	-		50
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-						-		
	3 044	1 122	-	-	30	322	(292)	-91%	1 122
	-	48	-	-	4	48	(44)	-92%	48
	-	-	-	-	-	-	-		-
	-	40	-	-	-	40	(40)	-100%	40
	-	34	-	-	-	34	(34)	-100%	34
	3 044	1 000	-	-	26	200	(174)	-87%	1 000
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-						-		
	235	546	-	28	28	546	(518)	-95%	546
	-	60	-	28	28	60	(32)	-54%	60
	-	-	-	-	-	-	-		-
-	186	-	-	-	186	(186)	-100%	186	
-	-	-	-	-	-	-		-	
-	-	-	-	-	-	-		-	
235	300	-	-	-	300	(300)	-100%	300	
-	-	-	-	-	-	-		-	
-						-			
24 190	5 360	-	606	1 277	1 700	(423)	-25%	5 360	
-	80	-	-	-	80	(80)	-100%	80	
-	-	-	-	-	-	-		-	
24 190	5 280	-	606	1 277	1 620	(343)	-21%	5 280	
-	-	-	-	-	-	-		-	
-	-	-	-	-	-	-		-	

Vote 7 - Housing	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 8 - Health	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 9 - Community & Social Services	1 795	-	-	53	139	-	139	#DIV/0!	-
9.1 - Community and Social Services: Non-core Function - Libraries and Archives	-	-	-	-	-	-	-	-	-
9.2 - Community and Social Services: Core Function - Community Halls and Facilities	1 795	-	-	53	139	-	139	#DIV/0!	-
9.3 - Community and Social Services: Core Function - Cemeteries, Funeral Parlours and Crematoriums	-	-	-	-	-	-	-	-	-
9.4 - Environmental Protection: Core Function - Biodiversity and Landscape	-	-	-	-	-	-	-	-	-
9.5 - Environmental Protection: Core Function - Pollution Control	-	-	-	-	-	-	-	-	-
9.6 - Other: Core Function - Licensing and Regulation	-	-	-	-	-	-	-	-	-
9.7 - Other: Core Function - Markets	-	-	-	-	-	-	-	-	-
Vote 10 - Sport & Recreation	1 160	1 950	-	-	364	1 655	(1 291)	-78%	1 950
10.1 - Sport and Recreation: Core Function - Sports Grounds and Stadiums	774	1 350	-	-	364	1 055	(691)	-66%	1 350
10.2 - Sport and Recreation: Core Function - Community Parks (including Nurseries)	386	600	-	-	-	600	(600)	-100%	600
10.3 - Sport and Recreation: Core Function - Recreational Facilities	-	-	-	-	-	-	-	-	-
Vote 11 - Public Safety	438	7 632	-	957	1 163	4 282	(3 119)	-73%	7 632
11.1 - Public Safety - Core Function: Cleansing	-	-	-	-	-	-	-	-	-
11.2 - Public Safety - Core Function: Control of Public Nuisances	-	-	-	-	-	-	-	-	-
11.3 - Public Safety - Core Function: Fencing and Fences	-	-	-	-	-	-	-	-	-
11.4 - Public Safety: Core Function - Fire Fighting and Protection: Fire Fighting and Protection	-	-	-	-	-	-	-	-	-
11.5 - Public Safety - Core Function: Licensing and Control of Animals	438	7 632	-	957	1 163	4 282	(3 119)	-73%	7 632
Vote 12 - Electricity	6 176	1 884	-	-	178	1 784	(1 606)	-90%	1 884
12.1 - Electricity: Core Function - Electricity	6 176	1 784	-	-	42	1 784	(1 742)	-98%	1 784
12.2 - Electricity: Core Function - Street Lighting and Signal Systems	-	100	-	-	136	-	136	#DIV/0!	100
Vote 13 - Waste Management	3 018	11 480	-	79	219	3 115	(2 896)	-93%	11 480
13.1 - Waste Management: Core Function - Solid Waste Removal	-	-	-	-	-	-	-	-	-
13.2 - Waste Management: Core Function - Recycling	-	-	-	-	-	-	-	-	-
13.3 - Waste Management: Core Function - Solid Waste Disposal (Landfill Sites)	3 018	11 300	-	79	219	2 935	(2 716)	-93%	11 300
13.4 - Waste Management: Core Function - Street Cleaning	-	180	-	-	-	180	(180)	-100%	180
Vote 14 - Water	-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 15 - Other	-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Total single-year capital expenditure	40 055	31 059	-	1 723	3 397	14 409	(11 012)	(0)	31 059
Total Capital Expenditure	45 981	77 567	-	13 684	23 713	36 242	(12 529)	(0)	77 567

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

EC142 Senqu - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		2 052	36 753	–	2 152	36 753
Call investment deposits		292 208	169 567	–	326 752	169 567
Consumer debtors		11 705	13 550	–	32 125	13 550
Other debtors		11 540	12 630	–	(4 092)	12 630
Current portion of long-term receivables		–	–	–	–	–
Inventory		697	891	–	1 168	891
Total current assets		318 202	233 392	–	358 105	233 392
Non current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		30 323	33 541	–	30 323	33 541
Investments in Associate		–	–	–	–	–
Property, plant and equipment		384 692	426 143	–	374 196	426 143
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		318	953	–	269	953
Other non-current assets		1 098	1 286	–	1 055	1 286
Total non current assets		416 431	461 923	–	405 844	461 923
TOTAL ASSETS		734 633	695 315	–	763 949	695 315
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		840	855	–	–	855
Consumer deposits		1 564	1 579	–	1 603	1 579
Trade and other payables		24 961	19 131	–	37 347	19 131
Provisions		11 509	11 497	–	6 379	11 497
Total current liabilities		38 874	33 062	–	45 329	33 062
Non current liabilities						
Borrowing		10 360	9 505	–	10 782	9 505
Provisions		20 006	27 060	–	20 279	27 060
Total non current liabilities		30 366	36 564	–	31 062	36 564
TOTAL LIABILITIES		69 240	69 627	–	76 391	69 627
NET ASSETS	2	665 393	625 688	–	687 558	625 688
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		613 647	398 179	–	430 924	398 179
Reserves		51 746	227 510	–	256 634	227 510
TOTAL COMMUNITY WEALTH/EQUITY	2	665 393	625 688	–	687 558	625 688

EC142 Senqu - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		4 658	7 199	–	1 768	5 003	4 103	900	22%	7 199
Service charges		33 428	44 903	–	2 503	17 967	23 189	(5 222)	-23%	44 903
Other revenue		14 181	3 689	–	30 741	93 420	1 882	91 538	4863%	3 689
Government - operating		140 045	144 318	–	39 546	93 463	109 038	(15 575)	-14%	144 318
Government - capital		42 159	44 850	–	0	1 739	33 638	(31 899)	-95%	44 850
Interest		20 577	16 967	–	1 637	9 545	8 484	1 061	13%	16 967
Dividends		–	–	–	–	–	–	–	–	–
Payments										
Suppliers and employees		(166 241)	(201 411)	–	(62 085)	(197 794)	(104 498)	93 295	-89%	(201 411)
Finance charges		(1 038)	(3 163)	–	(242)	(727)	(1 582)	(855)	54%	(3 163)
Transfers and Grants		–	(290)	–	–	–	(290)	(290)	100%	(290)
NET CASH FROM/(USED) OPERATING ACTIVITIES		87 768	57 062	–	13 868	22 618	73 964	51 346	69%	57 062
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current debtors		–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–
Payments										
Capital assets		(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(45 981)	(77 567)	–	(13 684)	(23 713)	(36 242)	(12 529)	35%	(77 567)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		132	75	–	–	–	–	–	–	75
Payments										
Repayment of borrowing		(827)	(841)	–	–	(418)	(420)	(2)	1%	(841)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(696)	(766)	–	–	(418)	(420)	(2)	1%	(766)
NET INCREASE/ (DECREASE) IN CASH HELD		41 091	(21 271)	–	184	(1 513)	37 301			(21 271)
Cash/cash equivalents at beginning:		253 169	227 591	–			227 591			–
Cash/cash equivalents at month/year end:		294 260	206 321	–		(1 513)	264 892			(21 271)

EC142 Senqu - Supporting Table SC1 Material variance explanations - M06 December

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	Revenue By Source			
	Property rates	306%	Actual Rates Billed greater then expected	
	Service charges - electricity revenue	-13%	Actual Electricity Billed less then expected	
	Service charges - water revenue			
	Service charges - sanitation revenue			
	Service charges - refuse revenue	38%	Actual Refuse Billed greater then expected	
	Service charges - other			
	Rental of facilities and equipment	924%	More Rental Income received than initially expected	
	Interest earned - external investments	4%	Interest earned - external investments - Greater returns realised to effective investment strategy	
	Interest earned - outstanding debtors	58%	Interest earned - outstanding debtors - Greater than anticipated as a result of Increased Outstanding Debtors	
	Dividends received			
	Fines, penalties and forfeits	295%	Fines - Increase in fine income resulting from an increase in fines issued	
	Licences and permits	4%	Licences and permits - Increase in Licence and Permits resulting in a increase in revenue received	
	Agency services	21%	Agency services - Increase in estimated revenue from agency services more than anticipated	
	Transfers and subsidies			
	Other revenue	-61%	Other Revenue - Fair Value Adjustment to be recognised at financial year end	
	Gains on disposal of PPE	#DIV/0!		
2	Expenditure By Type			
	Employee related costs	-16%	Vacant posts not yet filled	
	Remuneration of councillors	-11%	Variance occurred as a result of the decrease in expected cashflows as per Table SA8	
	Debt impairment	-100%	Provision for debt impairment to be finalised at financial year end	
	Depreciation & asset impairment	-5%	Depreciation to be finalised at financial year end	
	Finance charges	-54%	Finance charges to be finalised at financial year end	
	Bulk purchases	11%	Bulk Purchases more than anticipated	
	Other materials	-20%	Other materials less than anticipated	
	Contracted services	-17%	Contracted services less than anticipated	
	Transfers and subsidies	3%		
	Other expenditure	-10%	Other Expenditure less than anticipated	
	Loss on disposal of PPE			
3	Capital Expenditure			
	Vote 1 - Executive & Council	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 2 - Planning & Development	-100%	Variance occurred as a result of the increase in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 3 - Corporate Services	-100%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 4 - Budget & Treasury	-64%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 5 - Road Transport	9%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 6 - Waste Water Management			
	Vote 7 - Housing			
	Vote 8 - Health			
	Vote 9 - Community & Social Services	90%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 10 - Sport & Recreation	-73%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 11 - Public Safety	-73%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 12 - Electricity	-64%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 13 - Waste Management	-26%	Variance occurred as a result of the decrease in expected cashflows as per C5 and supporting table for capital expenditure	
	Vote 14 - Water			
	Vote 15 - Other			

EC142 Senqu - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2017/18	Budget Year 2018/19			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		1,0%	10,8%	0,0%	0,7%	7,0%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		5,4%	4,7%	0,0%	7,0%	4,7%
Gearing	Long Term Borrowing/ Funds & Reserves		20,0%	4,2%	0,0%	4,2%	4,2%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	818,5%	705,9%	0,0%	790,0%	705,9%
Liquidity Ratio	Monetary Assets/Current Liabilities		757,0%	624,0%	0,0%	725,6%	624,0%
<u>Revenue Management</u>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		10,1%	11,7%	0,0%	18,8%	11,7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100,0%	100,0%	100,0%	100,0%	100,0%
<u>Funding of Provisions</u>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		35,3%	38,9%	0,0%	25,6%	38,9%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		3,4%	4,6%	0,0%	2,8%	4,6%
Interest & Depreciation	I&D/Total Revenue - capital revenue		9,2%	11,4%	0,0%	0,5%	7,4%
<u>IDP regulation financial viability indicators</u>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)			3,9%			
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services			40,9%			
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure			12,8%			

EC142 Senqu - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2018/19										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts I.L.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	2 356	1 474	1 055	683	501	3 809	5 333	6 095	21 306	16 421	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	490	435	435	1 396	224	2 654	3 716	4 247	13 599	12 238	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	928	712	661	617	600	3 098	4 337	4 957	15 911	13 609	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	68	50	46	87	45	113	159	182	749	586	-	-
Interest on Arrear Debtor Accounts	1810	-	297	244	309	152	1 075	1 505	1 720	5 302	4 762	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	2000	3 843	2 969	2 440	3 093	1 523	10 750	15 050	17 200	56 867	47 615	-	-
2017/18 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 276	1 187	1 090	1 826	329	313	438	501	6 961	3 407	-	-
Commercial	2300	1 330	705	388	344	283	3 273	4 582	5 237	16 142	13 719	-	-
Households	2400	1 236	1 077	962	923	910	7 164	10 030	11 462	33 763	30 488	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	3 843	2 969	2 440	3 093	1 523	10 750	15 050	17 200	56 867	47 615	-	-

EC142 Senqu - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

[illegible]

EC142 Senqu - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
<u>Municipality</u>									
		1 year	Call Investment Deposit		1 361	0,4%	309 399	17 361	326 760
Municipality sub-total					1 361		309 399	17 361	326 760
<u>Entities</u>									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				1 361		309 399	17 361	326 760

EC142 Senqu - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		138 020	142 818	–	1 093	52 613	107 959	(51 210)	-47,4%	142 818
Local Government Equitable Share		132 828	136 434	–	1 683	51 115	102 326	(51 210)	-50,0%	136 434
Finance Management		1 700	1 700	–	–	1 478	1 700			1 700
EPWP Incentive		1 536	2 796	–	–	1 703	2 097			2 796
Municipal Systems Improvement		–	–	–	–	–	–			–
Municipal Infrastructure Grant Operational		1 956	1 888	–	–	–	1 836			1 888
LGSETA		–	–	–	–	–	–	–		–
Provincial Government:		1 500	1 500	–	–	1 304	1 500	–		1 500
Alien Vegetation		–	–	–	–	–	–	–		–
Libraries Provincial		1 500	1 500	–	–	1 304	1 500	–		1 500
District Municipality:		–	–	–	–	–	–	–		–
<i>[insert description]</i>		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
<i>[insert description]</i>		–	–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	139 520	144 318	–	1 093	53 917	109 459	(51 210)	-46,8%	144 318
Capital Transfers and Grants										
National Government:		42 159	41 850	–	0	1 739	32 804	(28 316)	-86,3%	41 850
Municipal Infrastructure Grant (MIG)		37 159	35 867	–	–	–	28 316	(28 316)	-100,0%	35 867
Integrated National Electrification Programme		5 000	5 983	–	0	1 739	4 487			5 983
Provincial Government:		–	3 000	–	–	–	2 250	(2 250)	-100,0%	3 000
Provincial Public Works Roads Infrastructure		–	3 000	–	–	–	2 250	(2 250)	-100,0%	3 000
District Municipality:		–	–	–	–	–	–	–		–
<i>[insert description]</i>		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
<i>[insert description]</i>		–	–	–	–	–	–	–		–
Total Capital Transfers and Grants	5	42 159	44 850	–	0	1 739	35 054	(30 566)	-87,2%	44 850
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	181 679	189 168	–	1 093	55 657	144 512	(81 776)	-56,6%	189 168

EC142 Senqu - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		142 314	142 818	–	2 237	55 472	106 466	(50 994)	-47,9%	142 818
Local Government Equitable Share		132 828	136 434	–	1 683	51 115	102 326	(51 210)	-50,0%	136 434
Finance Management		1 700	1 700	–	22	1 235	850	385	45,3%	1 700
EPWP Incentive		1 536	2 796	–	283	1 497	1 497	–	–	2 796
Municipal Systems Improvement		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant Operational		6 250	1 888	–	249	1 625	1 793	(169)	-9,4%	1 888
LGSETA		–	–	–	–	–	–	–	–	–
Provincial Government:		1 500	1 500	–	140	897	958	(61)	-6,4%	1 500
Alien Vegetation		–	–	–	–	–	–	–	–	–
Libraries Provincial		1 500	1 500	–	140	897	958	(61)	-6,4%	1 500
District Municipality:		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		143 814	144 318	–	2 377	56 369	107 424	(51 055)	-47,5%	144 318
Capital expenditure of Transfers and Grants										
National Government:		34 159	41 850	–	12 572	20 187	22 135	(1 948)	-8,8%	41 850
Municipal Infrastructure Grant (MIG)		29 837	35 867	–	12 572	17 890	16 152	1 738	10,8%	35 867
Integrated National Electrification Programme		4 322	5 983	–	–	2 297	5 983	(3 686)	-61,6%	5 983
Provincial Government:		–	3 000	–	–	–	–	–	–	3 000
		–	3 000	–	–	–	–	–	–	3 000
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		34 159	44 850	–	12 572	20 187	22 135	(1 948)	-8,8%	44 850
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		177 973	189 168	–	14 949	76 557	129 560	(53 003)	-40,9%	189 168

EC142 Senqu - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Ref	Budget Year 2018/19				
		Approved Rollover 2017/18	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Local Government Equitable Share		-	-	-	-	
Finance Management		-	-	-	-	
EPWP Incentive		-	-	-	-	
Municipal Systems Improvement		-	-	-	-	
Municipal Infrastructure Grant Operational		-	-	-	-	
LGSETA		-	-	-	-	
Provincial Government:		-	-	-	-	
Alien Vegetation		-	-	-	-	
Libraries Provincial		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
District Municipality:		-	-	-	-	
		-	-	-	-	
<i>[insert description]</i>		-	-	-	-	
Other grant providers:		-	-	-	-	
		-	-	-	-	
<i>[insert description]</i>		-	-	-	-	
Total operating expenditure of Approved Roll-overs		-	-	-	-	
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Municipal Infrastructure Grant (MIG)		-	-	-	-	
Integrated National Electrification Programme		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
Provincial Government:		-	-	-	-	
Provincial Public Works Roads Infrastructure		-	-	-	-	
		-	-	-	-	
District Municipality:		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
Other grant providers:		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
Total capital expenditure of Approved Roll-overs		-	-	-	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		-	-	-	-	

EC142 Senqu - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration		Ref	2017/18	Budget Year 2018/19							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
		1	A	B	C					D	
Councillors (Political Office Bearers plus Other)											
Basic Salaries and Wages			10 223	11 553	–	864	5 185	5 777	(592)	-10%	11 553
Pension and UIF Contributions			–	–	–	–	–	–	–	–	–
Medical Aid Contributions			–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance			–	–	–	–	–	–	–	–	–
Cellphone Allowance			1 481	1 622	–	126	755	811	(56)	-7%	1 622
Housing Allowances			–	–	–	–	–	–	–	–	–
Other benefits and allowances			–	180	–	–	–	90	(90)	-100%	180
Sub Total - Councillors			11 704	13 355	–	990	5 940	6 678	(738)	-11%	13 355
% increase		4		14,1%							14,1%
Senior Managers of the Municipality		3									
Basic Salaries and Wages			8 544	11 263	–	746	4 444	5 631	(1 187)	-21%	11 263
Pension and UIF Contributions			10	32	–	1	5	16	(10)	-65%	32
Medical Aid Contributions			–	–	–	–	–	–	–	–	–
Overtime			–	–	–	–	–	–	–	–	–
Performance Bonus			1 764	1 786	–	–	–	1 786	(1 786)	-100%	1 786
Motor Vehicle Allowance			–	–	–	–	–	–	–	–	–
Cellphone Allowance			51	66	–	5	30	33	(3)	-9%	66
Housing Allowances			–	–	–	–	–	–	–	–	–
Other benefits and allowances			–	–	–	–	–	–	–	–	–
Payments in lieu of leave			–	–	–	–	–	–	–	–	–
Long service awards			–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations		2	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality			10 369	13 147	–	752	4 480	7 467	(2 987)	-40%	13 147
% increase		4		26,8%							26,8%
Other Municipal Staff											
Basic Salaries and Wages			52 517	53 514	–	4 277	26 657	26 757	(100)	0%	53 514
Pension and UIF Contributions			8 209	9 374	–	763	4 482	4 687	(205)	-4%	9 374
Medical Aid Contributions			3 930	4 456	–	370	2 199	2 228	(29)	-1%	4 456
Overtime			3	180	–	–	–	90	(90)	-100%	180
Performance Bonus			583	2 022	–	–	–	2 022	(2 022)	-100%	2 022
Motor Vehicle Allowance			–	–	–	–	–	–	–	–	–
Cellphone Allowance			370	550	–	32	191	275	(84)	-31%	550
Housing Allowances			429	499	–	39	174	249	(75)	-30%	499
Other benefits and allowances			26	1 480	–	3	15	740	(725)	-98%	1 480
Payments in lieu of leave			–	–	–	–	–	–	–	–	–
Long service awards			256	277	–	–	6	139	(133)	-96%	277
Post-retirement benefit obligations		2	1 497	1 624	–	–	0	812	(811)	-100%	1 624
Sub Total - Other Municipal Staff			67 820	73 976	–	5 484	33 724	37 999	(4 275)	-11%	73 976
% increase		4		9,1%							9,1%
Total Parent Municipality			89 892	100 478	–	7 226	44 144	52 143	(7 999)	-15%	100 478
Unpaid salary, allowances & benefits in arrears:											
Board Members of Entities											
Basic Salaries and Wages			–	–	–	–	–	–	–	–	–
Pension and UIF Contributions			–	–	–	–	–	–	–	–	–
Medical Aid Contributions			–	–	–	–	–	–	–	–	–
Overtime			–	–	–	–	–	–	–	–	–
Performance Bonus			–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance			–	–	–	–	–	–	–	–	–
Cellphone Allowance			–	–	–	–	–	–	–	–	–
Housing Allowances			–	–	–	–	–	–	–	–	–
Other benefits and allowances			–	–	–	–	–	–	–	–	–
Board Fees			–	–	–	–	–	–	–	–	–
Payments in lieu of leave			–	–	–	–	–	–	–	–	–
Long service awards			–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations			–	–	–	–	–	–	–	–	–
Sub Total - Board Members of Entities		2	–	–	–	–	–	–	–	–	–
% increase		4									

Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		89 892	100 478	-	7 226	44 144	52 143	(7 999)	-15%	100 478
% increase	4		11,8%							11,8%
TOTAL MANAGERS AND STAFF		78 188	87 122	-	6 236	38 204	45 466	(7 261)	-16%	87 122

EC142 Senqu - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2018/19												2018/19 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
R thousands	1															
Cash Receipts By Source																
Property rates		13 752	1 010	473	2 407	767	455	-	-	-	-	-	(11 665)	7 199	7 639	8 105
Service charges - electricity revenue		3 078	3 488	3 540	2 930	3 120	2 802	-	-	-	-	-	17 902	36 860	39 113	41 500
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse		1 457	979	921	1 010	983	921	-	-	-	-	-	1 772	8 043	8 534	9 055
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		55	96	119	72	75	70	-	-	-	-	-	(404)	84	89	95
Interest earned - external investments		1 265	1 394	1 351	-	2 461	1 314	-	-	-	-	-	7 216	15 000	15 600	16 224
Interest earned - outstanding debtors		231	271	306	307	323	323	-	-	-	-	-	206	1 967	2 087	2 215
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		0	3	1	0	104	5	-	-	-	-	-	(56)	57	61	64
Licences and permits		111	98	96	116	85	74	-	-	-	-	-	539	1 119	1 186	1 258
Agency services		107	100	65	86	91	61	-	-	-	-	-	332	843	893	947
Transfer receipts - operating		49 432	2 087	1	1 304	1 093	39 546	-	-	-	-	-	50 854	144 318	151 683	162 198
Other revenue		17	10	156	147	(45)	25	-	-	-	-	-	1 276	1 586	1 681	246
Cash Receipts by Source		69 505	9 537	7 030	8 380	9 056	45 595	-	-	-	-	-	67 973	217 076	228 567	241 907
Other Cash Flows by Source																
Transfer receipts - capital		1 739	-	-	-	-	0	-	-	-	-	-	43 111	44 850	39 761	43 481
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	75	75	79	83
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		71 244	9 537	7 030	8 380	9 056	45 595	-	-	-	-	-	111 159	262 001	268 407	285 471
Cash Payments by Type																
Employee related costs		5 940	5 889	7 070	6 341	6 726	6 258	-	-	-	-	-	45 190	83 415	88 359	93 765
Remuneration of councillors		991	990	988	990	990	990	-	-	-	-	-	7 416	13 355	14 475	15 343
Interest paid		-	-	485	-	-	242	-	-	-	-	-	2 437	3 163	3 353	3 554
Bulk purchases - Electricity		5 164	4 150	3 547	2 184	1 809	2 246	-	-	-	-	-	15 396	34 497	37 358	39 559
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		968	663	785	784	1 198	796	-	-	-	-	-	7 881	13 075	13 551	14 355
Contracted services		1 215	1 596	1 992	1 751	2 825	2 316	-	-	-	-	-	16 590	28 286	28 062	29 789
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	290	290	250	250
General expenses		2 498	1 854	2 451	2 445	2 664	1 155	-	-	-	-	-	15 718	28 784	30 846	32 589
Cash Payments by Type		16 775	15 143	17 319	14 494	16 212	14 004	-	-	-	-	-	110 917	204 864	216 253	229 206
Other Cash Flows/Payments by Type																
Capital assets		691	1 685	382	1 939	5 331	13 684	-	-	-	-	-	53 854	77 567	71 125	51 031
Repayment of borrowing		-	-	418	-	-	-	-	-	-	-	-	423	841	855	870
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		17 466	16 828	18 119	16 433	21 543	27 688	-	-	-	-	-	165 194	283 272	288 233	281 106
NET INCREASE/(DECREASE) IN CASH HELD		53 778	(7 291)	(11 090)	(8 053)	(12 487)	17 907	-	-	-	-	-	(54 039)	(21 271)	(19 827)	4 385
Cash/cash equivalents at the month/year beginning:		294 260	348 038	340 747	329 657	321 604	309 117	327 024	327 024	327 024	327 024	327 024	327 024	294 260	272 989	253 162
Cash/cash equivalents at the month/year end:		348 038	340 747	329 657	321 604	309 117	327 024	327 024	327 024	327 024	327 024	327 024	272 989	272 989	253 162	257 527

[illegible]

EC142 Senqu - NOT REQUIRED - municipality does not have entities or this is the parent municipality's budget - M06 December

[illegible]

EC142 Senqu - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	–	2 120	–	691	691	2 120	1 429	67,4%	1%
August	–	5 692	–	1 685	2 377	7 812	5 435	69,6%	3%
September	–	6 150	–	382	2 759	13 962	11 203	80,2%	4%
October	–	8 285	–	1 939	4 698	22 247	17 550	78,9%	6%
November	–	10 027	–	5 331	10 029	32 274	22 245	68,9%	13%
December	–	3 968	–	13 684	23 713	36 242	12 529	34,6%	31%
January	–	4 200	–	–	–	40 442	–	–	–
February	–	8 270	–	–	–	48 712	–	–	–
March	–	8 895	–	–	–	57 607	–	–	–
April	–	8 010	–	–	–	65 617	–	–	–
May	–	6 685	–	–	–	72 302	–	–	–
June	45 949	5 265	–	–	–	77 567	–	–	–
Total Capital expenditure	45 949	77 567	–	23 713					

[illegible]

Piers		-	-	-	-	-	-		-
Revetments		-	-	-	-	-	-		-
Promenades		-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-		-
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
Data Centres		-	-	-	-	-	-		-
Core Layers		-	-	-	-	-	-		-
Distribution Layers		-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-		-
Community Assets	3 392	7 962	-	1 010	1 554	4 172	2 618	62,8%	7 962
Community Facilities	2 619	7 712	-	1 010	1 331	4 047	2 717	67,1%	7 712
Halls	1 795	-	-	53	139	-	(139)	#DIV/0!	-
Centres	438	7 212	-	957	1 045	3 862	2 817	72,9%	7 212
Crèches	-	-	-	-	-	-	-		-
Clinics/Care Centres	-	-	-	-	-	-	-		-
Fire/Ambulance Stations	-	-	-	-	-	-	-		-
Testing Stations	-	-	-	-	-	-	-		-
Museums	-	-	-	-	-	-	-		-
Galleries	-	-	-	-	-	-	-		-
Theatres	-	-	-	-	-	-	-		-
Libraries	-	-	-	-	-	-	-		-
Cemeteries/Crematoria	-	500	-	-	56	185	129	69,9%	500
Police	-	-	-	-	-	-	-		-
Purfs	-	-	-	-	-	-	-		-
Public Open Space	386	-	-	-	90	-	(90)	#DIV/0!	-
Nature Reserves	-	-	-	-	-	-	-		-
Public Ablution Facilities	-	-	-	-	-	-	-		-
Markets	-	-	-	-	-	-	-		-
Stalls	-	-	-	-	-	-	-		-
Abattoirs	-	-	-	-	-	-	-		-
Airports	-	-	-	-	-	-	-		-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Sport and Recreation Facilities	774	250	-	-	223	125	(98)	-78,7%	250
Indoor Facilities	-	-	-	-	-	-	-		-
Outdoor Facilities	774	250	-	-	223	125	(98)	-78,7%	250
Capital Spares	-	-	-	-	-	-	-		-
Heritage assets	-	-	-	-	-	-	-		-
Monuments	-	-	-	-	-	-	-		-
Historic Buildings	-	-	-	-	-	-	-		-
Works of Art	-	-	-	-	-	-	-		-
Conservation Areas	-	-	-	-	-	-	-		-
Other Heritage	-	-	-	-	-	-	-		-
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	-	-	-	-	-	-	-		-
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	-	-	-	-	-	-		-
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	-	-	-	-	-	-		-
Other assets	3 279	200	-	-	280	200	(80)	-39,9%	200
Operational Buildings	3 279	200	-	-	280	200	(80)	-39,9%	200
Municipal Offices	251	200	-	-	26	200	174	87,0%	200
Pay/Enquiry Points	-	-	-	-	-	-	-		-
Building Plan Offices	-	-	-	-	-	-	-		-
Workshops	-	-	-	-	-	-	-		-
Yards	2 793	-	-	-	254	-	(254)	#DIV/0!	-
Stores	235	-	-	-	-	-	-		-
Laboratories	-	-	-	-	-	-	-		-
Training Centres	-	-	-	-	-	-	-		-
Manufacturing Plant	-	-	-	-	-	-	-		-
Depots	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Housing	-	-	-	-	-	-	-		-
Staff Housing	-	-	-	-	-	-	-		-
Social Housing	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Biological or Cultivated Assets	-	-	-	-	-	-	-		-

Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	600	-	-	-	600	600	100,0%	600
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	600	-	-	-	600	600	100,0%	600
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	600	-	-	-	600	600	100,0%	600
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
Computer Equipment		589	1 137	-	-	-	1 087	1 087	100,0%	1 137
Computer Equipment		589	1 137	-	-	-	1 087	1 087	100,0%	1 137
Furniture and Office Equipment		193	110	-	28	28	80	52	65,4%	110
Furniture and Office Equipment		193	110	-	28	28	80	52	65,4%	110
Machinery and Equipment		3 500	1 200	-	-	206	1 170	964	82,4%	1 200
Machinery and Equipment		3 500	1 200	-	-	206	1 170	964	82,4%	1 200
Transport Assets		1 644	1 700	-	-	-	1 700	1 700	100,0%	1 700
Transport Assets		1 644	1 700	-	-	-	1 700	1 700	100,0%	1 700
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	45 981	58 766	-	11 922	19 404	30 461	11 057	36,3%	58 766

EC142 Senqu - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

Description	Ref	2017/18	Budget Year 2018/19						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-

Community Assets	–	3 200	–	158	415	1 530	1 115	72,9%	3 200
Community Facilities	–	2 100	–	158	275	600	325	54,1%	2 100
Halls	–	1 500	–	158	158	–	(158)	#DIV/0!	1 500
Centres	–	–	–	–	–	–	–	–	–
Crèches	–	–	–	–	–	–	–	–	–
Clinics/Care Centres	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations	–	–	–	–	–	–	–	–	–
Testing Stations	–	–	–	–	–	–	–	–	–
Museums	–	–	–	–	–	–	–	–	–
Galleries	–	–	–	–	–	–	–	–	–
Theatres	–	–	–	–	–	–	–	–	–
Libraries	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria	–	–	–	–	–	–	–	–	–
Police	–	–	–	–	–	–	–	–	–
Purfs	–	–	–	–	–	–	–	–	–
Public Open Space	–	600	–	–	118	600	482	80,4%	600
Nature Reserves	–	–	–	–	–	–	–	–	–
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	–	–	–	–	–	–	–	–	–
Stalls	–	–	–	–	–	–	–	–	–
Abattoirs	–	–	–	–	–	–	–	–	–
Airports	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	–	1 100	–	–	140	930	790	84,9%	1 100
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	–	1 100	–	–	140	930	790	84,9%	1 100
Capital Spares	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Monuments	–	–	–	–	–	–	–	–	–
Historic Buildings	–	–	–	–	–	–	–	–	–
Works of Art	–	–	–	–	–	–	–	–	–
Conservation Areas	–	–	–	–	–	–	–	–	–
Other Heritage	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property	–	–	–	–	–	–	–	–	–
Unimproved Property	–	–	–	–	–	–	–	–	–
Other assets	–	5 300	–	–	–	–	–	–	5 300
Operational Buildings	–	5 300	–	–	–	–	–	–	5 300
Municipal Offices	–	5 300	–	–	–	–	–	–	5 300
Pay/Enquiry Points	–	–	–	–	–	–	–	–	–
Building Plan Offices	–	–	–	–	–	–	–	–	–
Workshops	–	–	–	–	–	–	–	–	–
Yards	–	–	–	–	–	–	–	–	–
Stores	–	–	–	–	–	–	–	–	–
Laboratories	–	–	–	–	–	–	–	–	–
Training Centres	–	–	–	–	–	–	–	–	–
Manufacturing Plant	–	–	–	–	–	–	–	–	–
Depots	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Staff Housing	–	–	–	–	–	–	–	–	–
Social Housing	–	–	–	–	–	–	–	–	–
Capital Spares	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Water Rights	–	–	–	–	–	–	–	–	–
Effluent Licenses	–	–	–	–	–	–	–	–	–
Solid Waste Licenses	–	–	–	–	–	–	–	–	–
Computer Software and Applications	–	–	–	–	–	–	–	–	–
Load Settlement Software Applications	–	–	–	–	–	–	–	–	–
Unsettled	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–

EC142 Senqu - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Description		Ref	2017/18	Budget Year 2018/19							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		1									
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure			2 627	3 477	–	173	1 263	1 466	204	13,9%	3 477
Roads Infrastructure			1 753	2 000	–	66	962	695	(267)	-38,4%	2 000
Roads			1 753	2 000	–	66	962	695	(267)	-38,4%	2 000
Road Structures			–	–	–	–	–	–	–	–	–
Road Furniture			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Storm water Infrastructure			14	292	–	36	142	176	34	19,4%	292
Drainage Collection			–	–	–	–	–	–	–	–	–
Storm water Conveyance			14	292	–	36	142	176	34	19,4%	292
Attenuation			–	–	–	–	–	–	–	–	–
Electrical Infrastructure			751	946	–	69	130	476	347	72,8%	946
Power Plants			–	–	–	–	–	–	–	–	–
HV Substations			–	–	–	–	–	–	–	–	–
HV Switching Station			–	–	–	–	–	–	–	–	–
HV Transmission Conductors			–	–	–	–	–	–	–	–	–
MV Substations			–	–	–	–	–	–	–	–	–
MV Switching Stations			–	–	–	–	–	–	–	–	–
MV Networks			255	354	–	66	66	199	134	67,0%	354
LV Networks			496	592	–	3	64	277	213	77,0%	592
Capital Spares			–	–	–	–	–	–	–	–	–
Water Supply Infrastructure			–	–	–	–	–	–	–	–	–
Dams and Weirs			–	–	–	–	–	–	–	–	–
Boreholes			–	–	–	–	–	–	–	–	–
Reservoirs			–	–	–	–	–	–	–	–	–
Pump Stations			–	–	–	–	–	–	–	–	–
Water Treatment Works			–	–	–	–	–	–	–	–	–
Bulk Mains			–	–	–	–	–	–	–	–	–
Distribution			–	–	–	–	–	–	–	–	–
Distribution Points			–	–	–	–	–	–	–	–	–
PRV Stations			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Sanitation Infrastructure			–	–	–	–	–	–	–	–	–
Pump Station			–	–	–	–	–	–	–	–	–
Reticulation			–	–	–	–	–	–	–	–	–
Waste Water Treatment Works			–	–	–	–	–	–	–	–	–
Outfall Sewers			–	–	–	–	–	–	–	–	–
Toilet Facilities			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure			111	238	–	1	29	119	90	75,5%	238
Landfill Sites			49	102	–	1	29	51	22	43,0%	102
Waste Transfer Stations			62	136	–	–	–	68	68	100,0%	136
Waste Processing Facilities			–	–	–	–	–	–	–	–	–
Waste Drop-off Points			–	–	–	–	–	–	–	–	–
Waste Separation Facilities			–	–	–	–	–	–	–	–	–
Electricity Generation Facilities			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Rail Lines			–	–	–	–	–	–	–	–	–
Rail Structures			–	–	–	–	–	–	–	–	–
Rail Furniture			–	–	–	–	–	–	–	–	–
Drainage Collection			–	–	–	–	–	–	–	–	–
Storm water Conveyance			–	–	–	–	–	–	–	–	–
Attenuation			–	–	–	–	–	–	–	–	–
MV Substations			–	–	–	–	–	–	–	–	–
LV Networks			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Sand Pumps			–	–	–	–	–	–	–	–	–

<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	-	-	-	-	-	-	-	-
<i>Lead Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
<u>Computer Equipment</u>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
<u>Furniture and Office Equipment</u>		351	415	-	12	215	208	(7)	-3,4%	415
Furniture and Office Equipment		351	415	-	12	215	208	(7)	-3,4%	415
<u>Machinery and Equipment</u>		1 023	1 275	-	101	555	629	74	11,8%	1 275
Machinery and Equipment		1 023	1 275	-	101	555	629	74	11,8%	1 275
<u>Transport Assets</u>		1 842	2 132	-	225	1 143	1 066	(77)	-7,2%	2 132
Transport Assets		1 842	2 132	-	225	1 143	1 066	(77)	-7,2%	2 132
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	7 769	10 288	-	962	4 153	4 855	703	14,5%	10 288

EC142 Senqu - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description		Ref	2017/18	Budget Year 2018/19							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		1									
Depreciation by Asset Class/Sub-class											
Infrastructure			9 961	12 797	-	5 979	5 979	6 399	420	6,6%	12 797
Roads Infrastructure			7 668	10 516	-	4 895	4 895	5 258	363	6,9%	10 516
Roads			7 668	10 306	-	4 895	4 895	5 153	258	5,0%	10 306
Road Structures			-	210	-	-	-	105	105	100,0%	210
Road Furniture			-	-	-	-	-	-	-		-
Capital Spares			-	-	-	-	-	-	-		-
Storm water Infrastructure			1 271	1 474	-	700	700	737	37	5,0%	1 474
Drainage Collection			-	-	-	-	-	-	-		-
Storm water Conveyance			1 271	1 474	-	700	700	737	37	5,0%	1 474
Attenuation			-	-	-	-	-	-	-		-
Electrical Infrastructure			810	506	-	241	241	253	13	5,0%	506
Power Plants			-	-	-	-	-	-	-		-
HV Substations			-	-	-	-	-	-	-		-
HV Switching Station			-	-	-	-	-	-	-		-
HV Transmission Conductors			-	-	-	-	-	-	-		-
MV Substations			-	-	-	-	-	-	-		-
MV Switching Stations			-	-	-	-	-	-	-		-
MV Networks			703	248	-	118	118	124	6	5,0%	248
LV Networks			107	258	-	123	123	129	6	5,0%	258
Capital Spares			-	-	-	-	-	-	-		-
Water Supply Infrastructure			-	-	-	-	-	-	-		-
Dams and Weirs			-	-	-	-	-	-	-		-
Boreholes			-	-	-	-	-	-	-		-
Reservoirs			-	-	-	-	-	-	-		-
Pump Stations			-	-	-	-	-	-	-		-
Water Treatment Works			-	-	-	-	-	-	-		-
Bulk Mains			-	-	-	-	-	-	-		-
Distribution			-	-	-	-	-	-	-		-
Distribution Points			-	-	-	-	-	-	-		-
PRV Stations			-	-	-	-	-	-	-		-
Capital Spares			-	-	-	-	-	-	-		-
Sanitation Infrastructure			-	-	-	-	-	-	-		-
Pump Station			-	-	-	-	-	-	-		-
Reticulation			-	-	-	-	-	-	-		-
Waste Water Treatment Works			-	-	-	-	-	-	-		-
Outfall Sewers			-	-	-	-	-	-	-		-
Toilet Facilities			-	-	-	-	-	-	-		-
Capital Spares			-	-	-	-	-	-	-		-
Solid Waste Infrastructure			212	300	-	143	143	150	8	5,0%	300
Landfill Sites			212	300	-	143	143	150	8	5,0%	300
Waste Transfer Stations			-	-	-	-	-	-	-		-
Waste Processing Facilities			-	-	-	-	-	-	-		-
Waste Drop-off Points			-	-	-	-	-	-	-		-
Waste Separation Facilities			-	-	-	-	-	-	-		-
Electricity Generation Facilities			-	-	-	-	-	-	-		-
Capital Spares			-	-	-	-	-	-	-		-
Rail Infrastructure			-	-	-	-	-	-	-		-
Rail Lines			-	-	-	-	-	-	-		-
Rail Structures			-	-	-	-	-	-	-		-
Rail Furniture			-	-	-	-	-	-	-		-
Drainage Collection			-	-	-	-	-	-	-		-
Storm water Conveyance			-	-	-	-	-	-	-		-
Attenuation			-	-	-	-	-	-	-		-
MV Substations			-	-	-	-	-	-	-		-
LV Networks			-	-	-	-	-	-	-		-
Capital Spares			-	-	-	-	-	-	-		-
Coastal Infrastructure			-	-	-	-	-	-	-		-
Sand Pumps			-	-	-	-	-	-	-		-

Community Assets	1 956	1 776	-	843	843	888	44	5.0%	1 776
Community Facilities	1 430	1 231	-	585	585	615	31	5.0%	1 231
Halls	528	548	-	260	260	274	14	5.0%	548
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	460	194	-	92	92	97	5	5.0%	194
Police	-	-	-	-	-	-	-	-	-
Purls	-	-	-	-	-	-	-	-	-
Public Open Space	56	51	-	24	24	26	1	5.0%	51
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	386	438	-	208	208	219	11	5.0%	438
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	526	545	-	259	259	273	14	5.0%	545
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	526	545	-	259	259	273	14	5.0%	545
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	650	792	-	324	324	396	72	18.2%	792
Operational Buildings	650	792	-	324	324	396	72	18.2%	792
Municipal Offices	650	681	-	324	324	341	17	5.0%	681
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	79	-	-	-	40	40	100.0%	79
Stores	-	31	-	-	-	16	16	100.0%	31
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	106	103	-	49	49	52	3	5.0%	103
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	106	103	-	49	49	52	3	5.0%	103

Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		106	103	-	49	49	52	3	5.0%	103
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		755	755	-	359	359	377	19	5.0%	755
Computer Equipment		755	755	-	359	359	377	19	5.0%	755
Furniture and Office Equipment		755	957	-	492	492	478	(14)	-2.9%	957
Furniture and Office Equipment		755	957	-	492	492	478	(14)	-2.9%	957
Machinery and Equipment		2 082	2 615	-	1 357	1 357	1 308	(49)	-3.8%	2 615
Machinery and Equipment		2 082	2 615	-	1 357	1 357	1 308	(49)	-3.8%	2 615
Transport Assets		1 952	2 495	-	1 185	1 185	1 248	62	5.0%	2 495
Transport Assets		1 952	2 495	-	1 185	1 185	1 248	62	5.0%	2 495
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	18 218	22 290	-	10 588	10 588	11 145	557	5.0%	22 290

EC142 Senqu - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		–	10 301	–	1 605	3 894	4 251	357	8,4%	10 301
Roads Infrastructure		–	–	–	–	–	–	–		–
Roads		–	–	–	–	–	–	–		–
Road Structures		–	–	–	–	–	–	–		–
Road Furniture		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Storm water Infrastructure		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
Electrical Infrastructure		–	–	–	–	–	–	–		–
Power Plants		–	–	–	–	–	–	–		–
HV Substations		–	–	–	–	–	–	–		–
HV Switching Station		–	–	–	–	–	–	–		–
HV Transmission Conductors		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
MV Switching Stations		–	–	–	–	–	–	–		–
MV Networks		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Water Supply Infrastructure		–	–	–	–	–	–	–		–
Dams and Weirs		–	–	–	–	–	–	–		–
Boreholes		–	–	–	–	–	–	–		–
Reservoirs		–	–	–	–	–	–	–		–
Pump Stations		–	–	–	–	–	–	–		–
Water Treatment Works		–	–	–	–	–	–	–		–
Bulk Mains		–	–	–	–	–	–	–		–
Distribution		–	–	–	–	–	–	–		–
Distribution Points		–	–	–	–	–	–	–		–
PRV Stations		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Sanitation Infrastructure		–	–	–	–	–	–	–		–
Pump Station		–	–	–	–	–	–	–		–
Reticulation		–	–	–	–	–	–	–		–
Waste Water Treatment Works		–	–	–	–	–	–	–		–
Outfall Sewers		–	–	–	–	–	–	–		–
Toilet Facilities		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Solid Waste Infrastructure		–	10 301	–	1 605	3 894	4 251	357	8,4%	10 301
Landfill Sites		–	10 301	–	1 605	3 894	4 251	357	8,4%	10 301
Waste Transfer Stations		–	–	–	–	–	–	–		–
Waste Processing Facilities		–	–	–	–	–	–	–		–
Waste Drop-off Points		–	–	–	–	–	–	–		–
Waste Separation Facilities		–	–	–	–	–	–	–		–
Electricity Generation Facilities		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Rail Infrastructure		–	–	–	–	–	–	–		–
Rail Lines		–	–	–	–	–	–	–		–
Rail Structures		–	–	–	–	–	–	–		–
Rail Furniture		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Coastal Infrastructure		–	–	–	–	–	–	–		–
Sand Pumps		–	–	–	–	–	–	–		–
Piers		–	–	–	–	–	–	–		–
Revetments		–	–	–	–	–	–	–		–
Promenades		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Information and Communication Infrastructure		–	–	–	–	–	–	–		–
Data Centres		–	–	–	–	–	–	–		–
Core Layers		–	–	–	–	–	–	–		–
Distribution Layers		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–

[illegible]

Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	10 301	-	1 605	3 894	4 251	357	8.4%	10 301